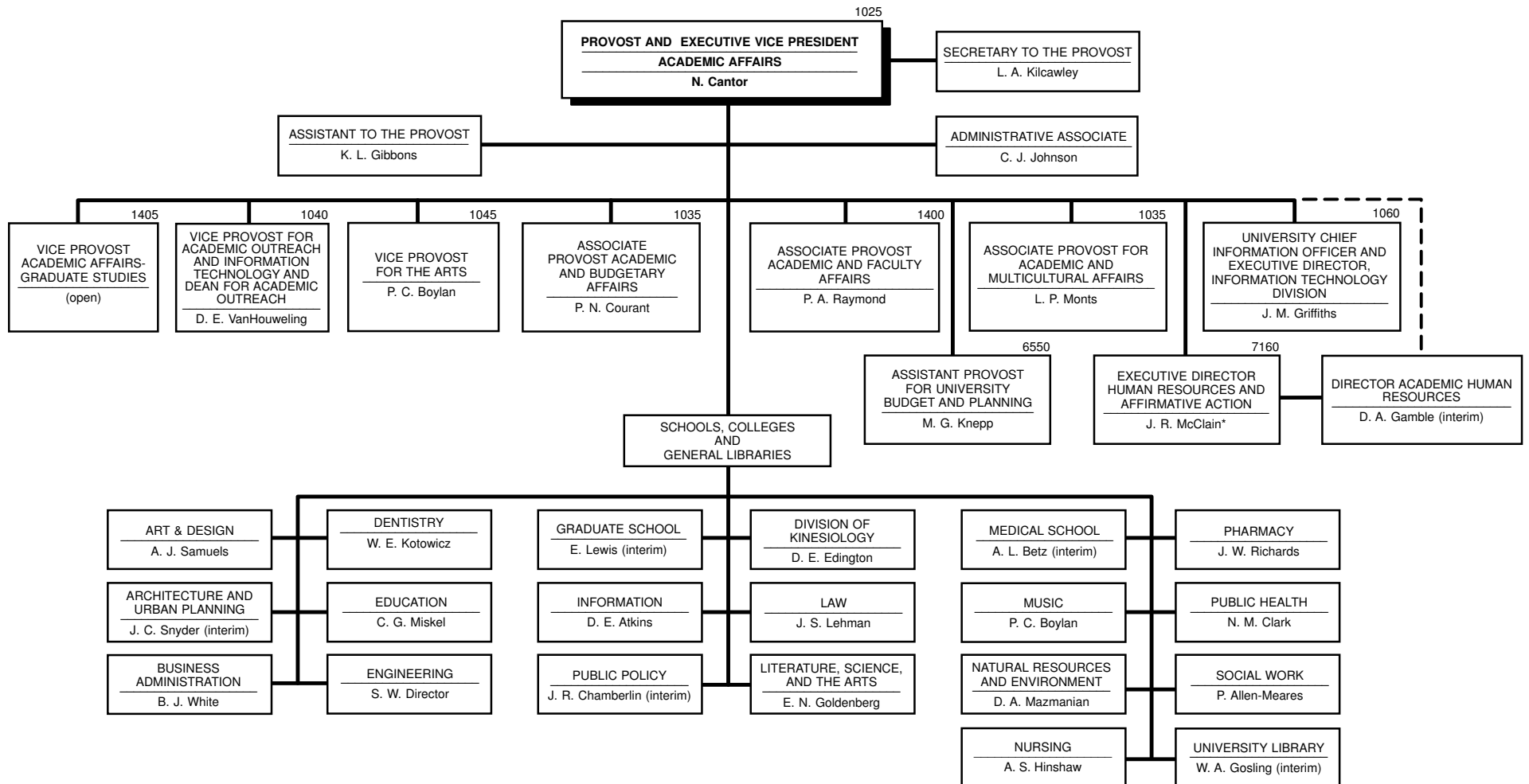


# UNIVERSITY OF MICHIGAN ORGANIZATION CHART ACADEMIC AFFAIRS PROVOST AND EXECUTIVE VICE PRESIDENT



\* Also reports to Executive Vice President and Chief Financial Officer