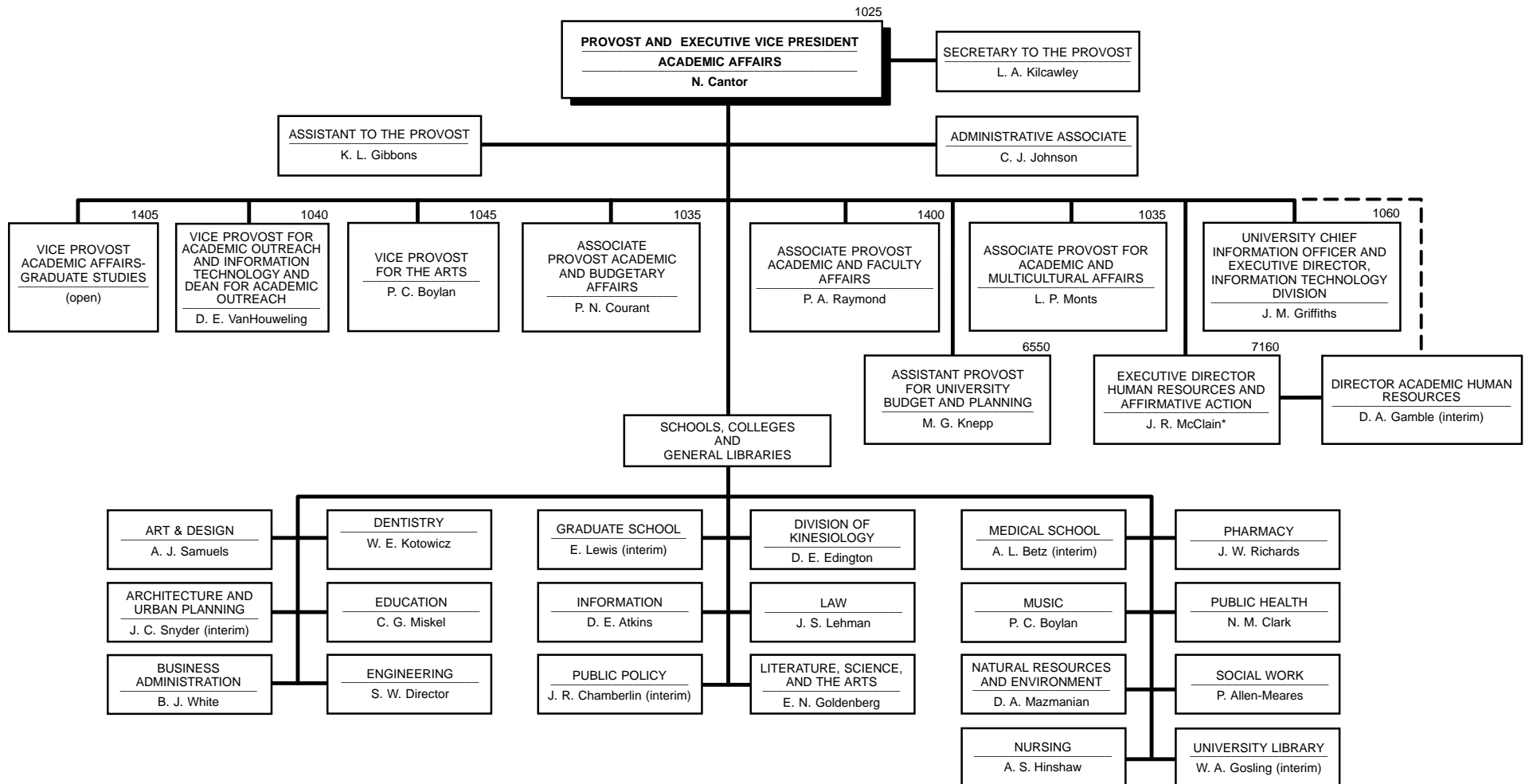


UNIVERSITY OF MICHIGAN ORGANIZATION CHART ACADEMIC AFFAIRS PROVOST AND EXECUTIVE VICE PRESIDENT



* Also reports to Executive Vice President and Chief Financial Officer

1025
October 1997