

Activity Summary (1989-90)  
Overarching Themes  
Key Themes  
The University of the 21st Century  
Themes of the Future  
Pluralism and Diversity  
Internationalization of America  
The Age of Knowledge  
UM Challenges  
The Challenge of Change  
The Commitment to Excellence  
The Importance of Fundamental Values  
A Sense of Community  
Major Talks  
The People  
Executive Officers  
Provost: Gil Whitaker  
VP-Research: ???  
VP-Students: Mary Ann Swain (Interim)  
VP-Community: Henry Johnson (New position)  
Key Senior Leadership  
Dean-Rack & VPr-AA: John D'Arms (Reappointment)  
Athletic Director: Jack Weidenbach (Interim)  
Dean-Pharmacy: Ara Paul (Reappointment)  
Dean-Engineering: Peter Banks  
Dean-Medicine: Search initiated  
Dean-Natural Resources: Search initiated  
Dean-Social Work: Search initiated  
Key President's Staff  
Senior Asst to Pres: Connie Cook  
Dir of Ext Op (RLK): Lisa Baker (New position)  
Office Staff: Barbara Johnson, Patrina Wilson  
The Teams  
Leadership Groups  
Executive Officers (ongoing)  
Executive Committee (ongoing)  
President's Cabinet (ongoing)  
Strategic Groups  
Kellogg Team (Strategic Planning Team)  
State Strategy Team  
Change Group (Michigan Mandate)  
State Outreach Group  
Regents  
Strategic Forums  
Resources  
Medical Center  
Investment Strategy  
Communication Linkages  
JJD Monthly Reports (and phone contacts)  
Thursday luncheons  
Thursday evening Regent/EO dinners  
Special Task Forces  
Costs of Higher Education (Final Report)  
Campus Safety (Final Report)

University Events (Final Report)  
Student and Faculty Housing (Interim Report)  
Faculty Recruit/Reten/Retire (in progress)  
Minority Retention (in progress)  
Quality of Student Life (in progress)  
Standing Bodies  
Academic Policy Group  
Medical Center EO Group  
Federal Relations Strategy Group  
EO/SACUA/Deans/Student Leadership Retreats  
External Groups  
President's Advisory Council  
Investment Advisory Council  
Michigan Business-Higher Ed Roundtable  
Resource Issues  
General Portfolio  
State Appropriation: +5.0%  
Tuition Revenue: +6.5% R-UG/+9.0% NR or Grad  
Federal Support: +7.0%  
Private Gifts: + 14.7%  
Endowment Earnings: +17.1%  
Assets  
Endowment Value: \$480 M  
UIPDI: \$26 M (10% of State Appropriation)  
Bond Ratings: UM: AAA-, UMH: AA+  
Major Strategic Efforts  
State Appropriations Strategy (Tuition Action)  
State Capital Outlay Strategy  
Investment Strategy  
Capital Campaign Strategy  
Federal Relations Strategy  
Facilities  
E. H. Kraus Renovation (Completed)  
Sports Services Building (Completed)  
Nursing Renovation (Completed)  
West Engineering  
Physics Renovation (Completed)  
SILS Renovation (Completed)  
Ingalls Mall--Phase II & III (Completed)  
Child & Material Health Care Center (Completed)  
UGLI Renovation (Completed)  
Central Campus Classroom Renovation (ongoing)  
North Campus Community Center (underway)  
Hospital Child Care Center (underway)  
Aerospace Laboratory (underway)  
Pharmacy Addition (underway)  
East Engineering (preliminary drawings)  
ITIC (preliminary drawings)  
Physics Wing (schematics)  
Social Work (preliminary drawings)  
MSRB III (schematics)  
Major Internal Actions  
The Michigan Mandate  
International Activities

Age of Knowledge Efforts  
Cost of Higher Education Task Force  
Campus Climate Issues  
Major External Actions  
State Relations  
Formation of Advisory Group  
(Teeter, Milliken, Owen, Vanderlaan)  
Presidents' Council State Outreach Strategy  
UM Capital Outlay Strategy  
UM 6.5% Tuition Increase Announcement  
(agreement with Governor)  
Sederburg Decision to Step Down  
Possible positioning of Schwartz or Pollack  
Alumni Political Action Network  
Michigan Business-Higher Ed Roundtable  
Cultivation of key constituency groups  
Governor's Team  
Senate Leadership  
Black Caucus  
Keith Molin as AVP-State Relations  
Lisa Baker as Director of Operations  
JJD as Chair of Presidents' Council  
Federal Relations  
Linkages with Michigan Congressional Delegation  
Riegle, Levin  
Dingle, Traxler, Purcell, Ford  
Formation Michigan Washington Team  
Butts, Gobstein, Bossard, Heebink  
Opening of UM Washington Office  
CIESIN Initiative (> \$8 M/y)  
Veterans Hospital Project (>\$100 M)  
JJD Roles  
White House Nomination to 2nd NSB Term  
Nomination to Manufacturing Forum  
Chair of NASULGC Federal Relations Council  
Media Relations--Public Relations  
Walt Harrison Plan  
Ann Arbor News  
Statewide Media  
JJD Editorial Visits  
JJD TV Visits  
Preparation of University Service Brochure  
Community Relations  
VP for Community Affairs: Henry Johnson  
Ann Arbor  
Town-Gown Meetings  
Campus Police Decision  
Detroit  
Decision on Rackham Building  
JJD Visits  
City Leadership  
Community Groups  
Churches  
Flint

GEAR meetings  
Larry Crockett appointment  
JJD Community Visits  
UMF Master Plan  
Alumni Relations  
Strategic Meetings  
UMAA Executive Board  
Campaign Advisory Committee  
Political Action Network  
JJD Visits  
Detroit  
Los Angeles  
Washington  
New York  
Chicago  
San Francisco  
Development  
Gift Activity  
Gifts received: \$83 M (+18%)  
Gifts and Pledges: \$103 M (+18%)  
Campaign  
President's Advisory Council (2 meetings)  
Decision to move ahead  
Recruitment of Leadership Team  
Determining Financing Scheme  
Initial Meetings  
Networking  
Presidents' Council  
Continuation of joint strategy  
JJD assumes role of chair  
Michigan Business-Higher Ed Roundtable  
Initial meeting in May  
Initial focus: K-12/higher ed interface  
Other Issues  
Intercollegiate Athletics  
Bo's Retirement  
Jack Weidenback and Interim AD  
Baseball Investigation  
Center of Champions completed  
Big Ten Expansion (Penn State)  
Conference of Conferences Reform Effort  
Major Special Events of Year  
Major Challenges, Opportunities, Issues in Year Ahead  
Major Events of the Year  
Discovery of Cystic Fibrosis Gene  
EDUCOM Conference  
AAU Presidents' Conference  
Michigan Presidents' Forums  
Saginaw  
Grand Rapids  
Detroit  
Marquette  
Lansing  
Big Ten Football Championship and Rose Bowl

New Spring Commencement Format  
Discovery of Neurofibromatosis Gene  
Michigan Winning Solar Car Race  
MacArthur Prizes to Sherry Ortner, Rebecca Scott