### Student Picnic

### Appropriateness of certain symbols...

Balloons...hot air...

### Carrillon

One of the perogatives given the president is that of chosing appropriate music for his inauguration.

After much thought, I have asked Margot Halsted,
University Carrolliner, to play Berlioz's
"March to the Scoffold" during the Academic Procession.

For you see, the modern inauguration of a university president is in reality, a cross between a coronation and an execution.

Indeed, while there are only 10 speakers listed on your program, it is my understanding that there is an 11th gentlemen standing offstage...wearing a hood and carrying an axe...to handle the final investiture ceremony!

### Role of a President...and that of a Provost

Role of a president is to make policy...

Role of faculty is to think...

Role of provost is to make certain the president and the faculty don't confuse their roles...

# What policy...

Bart Giamatti...

"Evil will be Abollished and Paradise Restored"

# Appreciative of this turnout...

Students are the reason for our being...

You are very special...

It is important to realize that while you and your classmates were born in the 20th Century, you will in fact be spending the majority of your lives in the next century...

You will be citizens of the 21st CeNtury!

### **The Present**

To be chosen as the 1th President of the
University is a formidable responsibility to
the people of this state and the nation.

Each presidency of this University has had a theme...

and, as many of {Iu know, `head 2 + As a scientist and an engk

eer, I tend to be a

futurist...and in this sense, it is nèt surppising

th't my theme for the University is a

theme of the future.

`head 2 + A vision in which the University of Michigan continues its strong heritage of leadership...

By dev}loping a model of what higher }ducation must be to serve Michigan and the nation in the century ahead...

A mission of building a Uniw@rsity for the 21st Century.

My crystal ball suggests a future of great chall!nge

Ind responsibility...

but also a future of great opportunity and excitement...

But then I always remember that old saying...

"The best way to predict the future is to invent it!"

And isn't that, after all, just the role of a University...

the job of inventinp the future.

And, in fact, isn't that just youp job as well?...

# Thanks again for turning out...

And save your energy...

We'll need it all Saturday afternoon for the big Green Machine.`.