

National Nursing Symposium

Welcome to U of M...

Honored to host this Symposium...

Visiting at a most opportune time...

No lines at the theatres, restaurants, bars...

And you can park!...

(Most of our students are gone...)

Images of Michigan

Fall in Ann Arbor....

Bright football weekends...

Students walking across the Diag, the Engineering Arch, the Blue Front

Or, perhaps, an image of roses...

Michigan...the nation's flagship of public higher education
a tradition of excellence

Some parameters of the University

University of Michigan = "mega-university"

- i) Spans all intellectual disciplines and professional areas
- ii) Provides instruction, research, service
- iii) Attempts to conduct programs that rank among the nation's best in all areas (and succeeds...)

Parameters:

Enrollment: 34,340 (Ann Arbor) (46,725 total)

Faculty: 2,600 (14,000 employees)

Budget: \$1.1 billion (\$406 million for academic)

\$206 million State

\$166 student tuition and fees

\$495 million "auxiliary services" (hospital, housing, ..)

\$192 million, sponsored research

\$45 million, gifts

Quality:

Students: Top 3% of high school graduates

Faculty: Recruit the best in the world

Programs: Generally all ranked in top 10 nationally

Yet University is undergoing rapid change

Not in quality of students in faculty,
nor in its commitment to excellence

But in other characteristics:

its physical plant...

\$700 M in construction over past 5 years...

Medicine, Engineering, Business, LS&A

Information technology

Computer access, telecommunications, supercomputers
its funding base...

Most interesting experiment in higher education...
less than 20% State (\$220 M in \$1.2 B)
Rest comes from tuition, research, and private support
its attitude toward the world beyond the ivory tower...
Revised policies to encourage rather than constrain
MRC, ITI, CMI, Health Care
and in its basic philosophy...

Note: We are changing, not so much in an effort to respond
to external pressures...but rather to position ourselves
to take advantage of some extraordinary opportunities.

We are attempting to seize control of our destiny, to determine a
direction and a strategy to take us into the 21st Century.

Let me explain...

Definition of a modern university...

Fragile academic institution delicately balanced between...

Athletic Department on one side...

and the Medical Center on the other...

This is certainly the case in Ann Arbor...

Commitment of University to Health Sciences is
extraordinary, by any measure...

School of Nursing...

Major emphasis on research and graduate education...

Moving into new facilities over the next year...

Schools of Medicine, Dentistry, Pharmacy, Public Health

University Hospitals...

Changes...

DRGs, HMOs, PPOs, (JFK, LBJ, LSD...)

Health care networks that extend far beyond the campus...

Aging population...

...Challenge to us -- we are losing all our students...

...Challenge to health professions -- nature of health
care will be rapidly changing...

National Symposium on Home Health Care

seems particularly appropriate...

Introduction...

Dr. Carolyn Davis