2013-04-22

The Many Hats of Robert Altman: A Life in Cinema

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Filmmaking as a Business

Robert Altman's wide experience in the entertainment industry before he began to make feature films prepared him for the work of creating his own production companies and overseeing both the business and the creative sides of filmmaking. Besides following the somewhat typical route from actor and writer to director, he also made a valuable sojourn into the world of "industrial film" early in his career. Though he was involved in commercial television within a few years, his broad knowledge of the production and business sides of film gave him the expertise needed to set up his own film companies when Hollywood was not willing to gamble on him. From the 1970s on Robert Altman often controlled his own work as a creative and daring director by wearing the hat of an owner of various production companies that produced his films. His companies also produced the work of other directors.

Calvin Company in Kansas City

When the young Robert Altman retreated from Hollywood around 1950 to his hometown of Kansas City, Missouri, he went to work for the Calvin Company, which at the time was the largest and most successful producer of educational and industrial film in the U.S. The archive contains a notebook from a workshop put on by the Calvin Company in 1955 that was attended by 350 people making films in various educational, government, and business settings. At the time, Altman served the company as Director of the Production Division.

After his return to California, Altman found work as a writer and director for television and also participated in professional groups such as the Actors Film Lab, giving him access to broad areas of the film industry.





