Japanese and German Automotive Supplier Investment Directory April 1995

Sixth Edition

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JAPANESE AUTOMOTIVE SUPPLIER INVESTMENT DIRECTORY

Sixth Edition

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Introduction

This directory presents information on U.S. automotive supplier and assembly facilities that have Japanese investment interest. The first section contains profiles on 271 automotive part and component assembly/manufacturing facilities. The second section contains profiles on 65 automotive material and capital tool facilities. The final section presents background information on the eight assembly and manufacturing facilities that have Japanese investment and are located in the U.S.

The information for this directory was gathered by direct telephone and written correspondence. Since this directory includes only companies that have been directly contacted, the actual number of assembly/manufacturing facilities that have a Japanese investment interest is slightly higher than this directory indicates. Nevertheless, we believe it accurately portrays the inflow of Japanese direct investment into the United States.

Selected Highlights

Table (1) highlights the general aggregate statistics of this directory. Table (2) contains detailed statistics derived from the parts and components suppliers we contacted. Although some facilities were unable to answer every question, we believe our sample size was sufficiently large.

Table (1) Japanese Automotive Supplier Investment Directory Survey Results ¹		
Total Number of Facilities:	345	
Components	271	
Materials/Capital Equipment	65	
Auto Assembly & Manufacturing	9	
Total Employment: Components Materials/Capital Equipment Auto Assembly	131,700 reported/137,300 estimated 76,500 reported/ 79,400 estimated 19,100 reported/21,800 estimated 36,100 reported	
Total Capital Investment: (in billions) Components	\$18.8 reported/\$25.1 estimated \$6.3 reported/\$10.8 estimated	
Materials/Capital Equipment	\$2.9 reported/\$4.7 estimated	
Auto Assembly	\$9.6 reported	

¹ Results calculated by procedures outlined in corresponding paragraphs.

Table (2) Parts and Components Assembler/Manufacturer Summary Statistics (n=sample size)		
Average Age of Facility (n=269)	8.5 Years	
Average Number of Employees per Facility (n=261)	293 Employees	
Average Square Footage of Facility (n=234)	209,000 Sq. Ft.	
Average Capital Investment per Facility (n=157)	\$39.9 Million	
Percentage of Facilities Unionized (n=235)	12.3 Percent	
Percentage of Facilities Exporting (n=243)	72.4 Percent	

Selected Highlights Discussion

Number of Facilities

The high rate of new Japanese facility startups in the U.S., related to the expansion of Japanese owned vehicle manufacturing, increased volume of yen and political pressure, has decreased substantially. Since the last edition of this directory (5th edition, May 1994) our cumulative number of contacted parts and components suppliers has not changed. (See Figure A.) This reduction in the number of startup New American Suppliers² is a combined result of industry conditions in Japan, changing production strategies at existing NAS facilities, increased competition from the traditional U.S. suppliers and fewer suppliers capable of considering a U.S. manufacturing site.

Since Japan's record volume year for home vehicle sales in 1990, demand for vehicles in the Japanese market has decreased significantly. Concurrently, the demand for parts and components in Japan has also been reduced. This market decline has significantly damaged the profitability of Japanese manufacturers and suppliers, and in turn, severely restricted capital available to invest in U.S. operations. The evidence suggests a strong relationship between the profitability of Japan's automotive industry and the frequency of NAS startups in the U.S.

The continued success of the NAM³ facilities and the recent resurgence of the Big Three has led to capacity constraint problems at many NASs. Without access to capital from Japan, and less certain business opportunities in the U.S., addition of new facilities became

² NAS: New American Supplier: Recently established U.S. based automotive supplier facilities with Japanese investment interests.

³ NAM: New American Manufacturers: Recently established U.S. based automotive assembly facilities with Japanese investment interests.

less viable. We suspect that NAS facilities may be meeting increased demand by expanding existing facilities as opposed to building new facilities. This suspicion is supported by increases in two available measures, average capital investment and average number of employees. We believe that under current conditions NAS facilities will continue to meet market demands by expanding existing facilities and by making these facilities more efficient.

A third factor influencing the rate of NAS startups is competition from traditional U.S. suppliers. The quality and price advantage many Japanese suppliers enjoyed may no longer exist. Recent efforts by traditional U.S. suppliers to increase product quality have in many instances essentially eliminated any quality differential.

Finally, with yen values currently under 100Y/\$1, the importation of parts and components from Japan has become very costly. In effect, relative to Japan, the U.S. is viewed as a lower-cost production base. This would seem to prompt further shifting of production facilities to the U.S., and thus an increase in NAS startups. However, we believe this may not be the case. Although many NASs have drastically increased domestic content, many still rely on parts imported from Japan. The NAMs, therefore, incur an input cost dis-advantage vis-a-vis the traditional U.S. suppliers.

Ownership

At the time of our last directory (fifth edition), joint venture ownership accounted for 56 percent of all NAS facilities. For the current edition, 48 percent reported being joint ventures. Roughly 60 percent of the joint ventures involve Japanese and U.S. partners. (See Figure B.)

Japanese suppliers and their parent companies now have valuable experience obtained from joint ventures with traditional U.S. suppliers. This experience includes working knowledge of the business environment, market information on competitors, and other general industry knowledge applicable to the U.S. market. Now that many Japanese suppliers and their U.S. located affiliates have experience in the U.S. market, the need for joint ventures with U.S. partner has lessened.

Conversely, because of quality improvements by traditional U.S. suppliers and contacts made during joint ventures with NASs in the late eighties, the accessibility to the NAMs by traditional U.S. suppliers has increased dramatically within the last few years. This newly established accessibility to NAMs may have diminished the need by traditional U.S. suppliers for joint ventures with the Japanese companies.

Interestingly, the decreasing number of joint ventures among NASs may not be representative of the industry as a whole. Many industry participants expect to see more partnering between suppliers from different regions as manufacturers demand suppliers to take on increased responsibilities and a more global presence. It will be interesting to see how these two seemingly contradictory trends play out in the coming years Finally, it should be mentioned that German assembly facilities locating in the U.S. might affect the number of joint ventures. Partnerships between U.S., German, and Japanese companies are likely to develop in the coming years. Of particular interest will be the number of German suppliers that choose Japanese companies as their North American partners.

Location

The 271 parts and component NAS facilities profiled in this directory are dispersed throughout 25 different states. The traditional automotive manufacturing states of Ohio, Michigan, Indiana, and Illinois combined with the newly successful states of Kentucky and Tennessee are where 75 percent of the NAS facilities are located. (See Chart C.) Correspondingly, many of these plants are found on the Interstate 75 corridor between Detroit and Lexington, or on the Interstate 65 corridor between Indianapolis and Nashville. The material/capital tool facilities we contacted follow a pattern similar to that of the parts and components suppliers. (See Chart D.)

Ohio, with 50 facilities, contains the largest number of NASs. The large production capacity of Honda of America Mfg., combined with the state's commitment to the recruitment of Japanese firms in the early eighties definitely contributed to the abundance of NAS facilities located there. The strong majority of facilities we contacted in Ohio reported they were first-tier or second-tier suppliers to Honda.

Indiana, with 39 facilities, has the advantage of being centrally located bordering Michigan, Ohio, and Kentucky. It also contains the Japanese-owned assembly facility Subaru-Isuzu Automotive. Considering the dependence by many of the NAS facilities upon the NAMs, Indiana presents an ideal location for firms supplying many of the NAMs. This is particularly important considering the just-in time (JIT) delivery system popular among Japanese manufacturers. Indiana's success of NAS startups has also invited many second-tier suppliers to follow their footsteps in locating in Indiana.

Indiana is closely followed by Kentucky (36 NASs), Michigan (34 NASs), and Tennessee (26 NASs). Kentucky's success in attracting NASs can also partially be attributed to location. The existence of Toyota Motor Mfg. U.S.A., combined with Kentucky's central location relative to three automotive states, makes it another ideal location for first-and second-tier suppliers. Michigan's advantages include access to the Big Three and AutoAlliance assembly facilities, numerous research and development facilities, and also relatively quick access to Indiana and Ohio. Finally, Tennessee presents a good location for NASs because of the large capacity of Nissan Manufacturing U.S.A. located there, and the state's involvement in the recruitment of Japanese invested suppliers.

Although the majority of NASs are located in this six-state area, the increasing industry development of the southern states should be monitored. In particular the increasing number of facilities located in Georgia (10 NASs), North Carolina (6 NASs), and Alabama (5 NASs) might suggest further development of this region in the future.

Employment

Reported employment for NAS part and component facilities was 76,500. The average employment in our sample (n=261) was 293 employees. An estimated total part-and-component employment was calculated by multiplying our sample mean by the number of contacted facilities (N=271).⁴ Using this method, estimated total employment is approximately 79,400. Reported employment for <u>material and capital tool suppliers</u> was 19,100. The average <u>material and capital tool suppliers</u> employment calculated in our sample (n=57) was approximately 355 employees. This amount multiplied by the number of contacted facilities (N=63) gave us estimated total employment of 21,800 employees. Once again, this figure is an underestimation due to inability to contact several facilities. Total estimated employment for all Japanese invested facilities including NAMs was 131,700 employees.

NAS employment per state has remained relatively constant since the last edition of this directory, with the six largest NAS states containing roughly 71 percent of total part-and-component NAS employment. (See chart F, page xi.) Reported parts-and-components employment figures are now over 10,000 employees for Ohio and Kentucky, and over 9,000 employees for Michigan, Indiana, and Tennessee.

Total industry employment has increased substantially since the last edition of this directory. A portion of this increase may be attributed to the success of the NAMs. With these assembly facilities increasing capacity and model lines, they have also increased employment. We would expect this trend to continue considering the expansion plans announced by many of the NAMs. In particular the \$1.0 billion expansion of NUMMI to help produce compact trucks, and the announcement by Nissan North America, Inc. to build an engine facility in Decherd, TN will both significantly increase automotive related employment in both of these areas.

Capital Investment

Reported capital investment for part-and-component facilities was \$6.3 billion. The average capital invested per facility by those responding to the question (n=157) was \$39.9 million. An estimated total capital investment for part-and-component facilities was calculated by multiplying our sample mean investment by the number of facilities in the population (N=271). Using this method, estimated total investment for this sector of the industry calculates to \$10.8 billion. Based on our large sample, we think this estimate is an accurate portrayal of current capital investment. Total reported capital investment for materials/capital tool facilities was \$2.9 billion. The average capital invested by a

⁴ It is important to note that, given the substantial difference in size of supplier facilities, especially in the material/capital tools sector, the estimates we present are somewhat unreliable. We do, however, feel it has value as an estimate, and present it as such for discussion.

materials/capital tool facility in our sample (n=39) was \$74.4 million. This amount multiplied by the number of these facilities in the population (N=65) gives a total capital investment estimate of \$4.8 billion for this sector of the industry. Total reported investment by NAM assemblers increased significantly to \$9.6 billion. Summing these results gives us a reported total capital investment of \$18.8 billion and an estimated investment of \$25.1 billion.

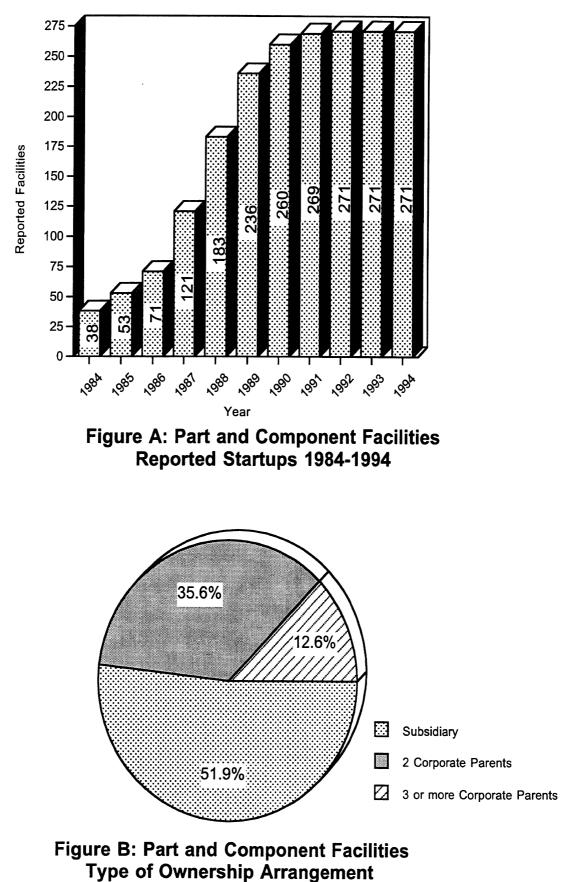
Relative to the statistics from our last directory, average part-and-component investment per facility has increased by \$1.5 million. We believe that increasing investment is the shortterm resolution for meeting market demand. Without the massive capital needed to build new facilities, NAS's parent companies are investing smaller amounts in existing facilities to increase output and improve operations.

Average capital investment per material/capital tool facility has decreased by \$2.9 million since the last directory. Although this figure contradicts the investment trend in the parts and components sector, the absolute average investment in material/capital tool facilities is still much higher. It should also be mentioned, that this average is based on a much smaller sample size, and therefore is more dependent on the unique characteristics of the responding firms.

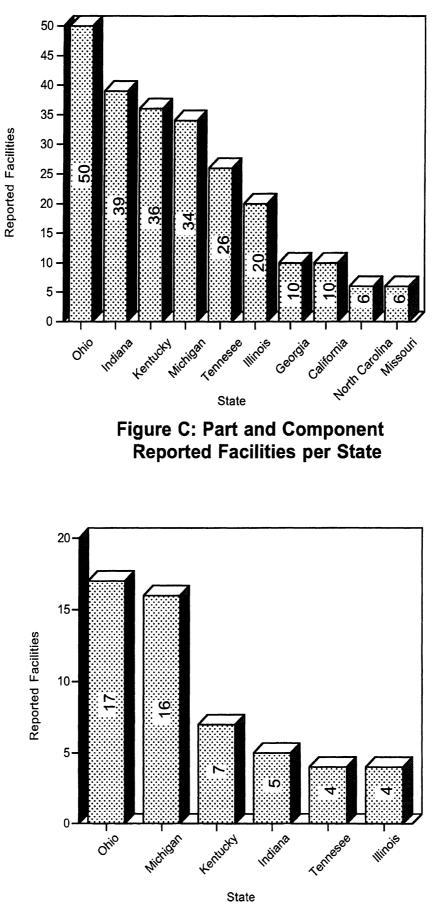
Customers and Exports

The customer distribution for NAS part and components facilities has remained stable since the last edition of our directory. In our sample of responses (n=247) received about customers, approximately 51 percent reported selling to the Big Three. Although this figure is substantial, roughly 75 percent of these same facilities reported selling to NAMs. This suggests that many of the NAS facilities are still partially or entirely dependent upon the NAMs.

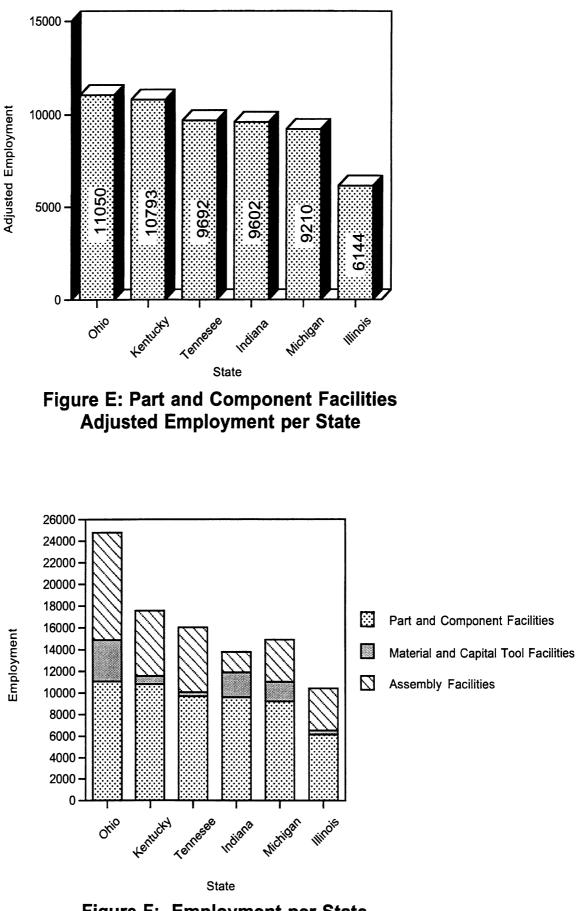
Although the customer distribution in the U.S. has stabilized, the export rate has increased significantly. Our previous edition of this directory showed 65 percent of our sample (n=227) respondents exporting. Our current sample (n=243) shows over 72 percent of the respondents exporting. The most common destination is still Canada, but exports to both Europe and Japan have increased. Although these sales represent a relatively small portion of production for most of all the NASs, we feel these facilities will continue to export as long as the exchange rate and other factory make U.S. produced parts more price competitive. We believe net exports will not only depend on these exchange rates, but also on political pressure restricting exports.



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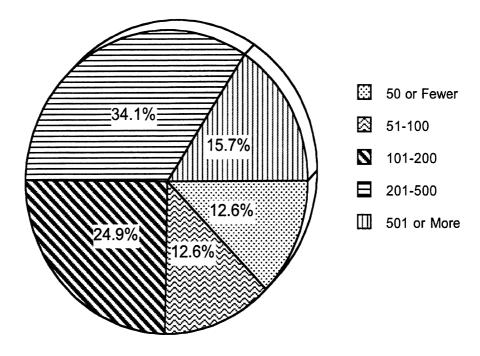


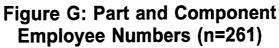


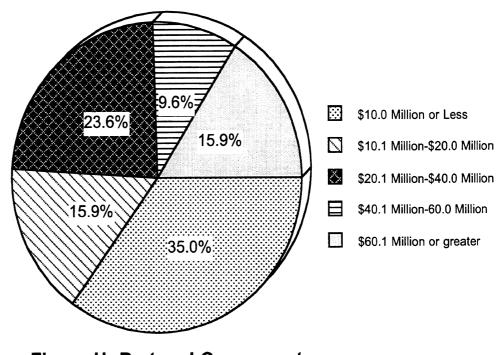


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Tokico (USA), Inc.	Berea	KY	116
Tomasco Mulcifer, Inc.	Columbus	OH	116
Topy Corp.	Frankfort	KY	117
Topy Precision Mfg., Inc.	Elk Grove Village	IL	117
Toyo Seat (USA) Corp.	Imlay City	MI	118
Toyoda TRW Automotive, Inc.	Morristown	ΤN	118

Company	City	State	Page
Toyoshima Service Spring	Indianapolis	IN	119
Tri-Con Industries Co., Ltd.	Livingston	ΤN	119
Tri-Con Industries Co., Ltd.	Columbia	МО	120
Tri-Con Industries Co., Ltd.	Columbia	МО	120
Tri-Con Industries Co., Ltd.	Lincoln	NE	121
Tri-Con Industries Co., Ltd.	Cape Girardeau	МО	121
Trim Masters, Inc.	Harrodsburg	KY	122
Trinity Industrial Corp. of America	Georgetown	KY	122
TRW Fuji Valve, Inc.	Sevierville	ΤN	123
TRW Koyo Steering Systems Co.	Vonore	ΤN	123
TS Trim Industries, Inc.	Canal Winchester	OH	124
TS Trim Industries, Inc.	Athens	ОН	124
U.S. Engine Valve Corp.	Westminster	SC	125
U.S. Tsubaki, Inc.	Holyoke	MA	125
United Globe Nippon, Inc.	Chicago Heights	IL	126
United L-N Glass, Inc.	Versailles	KY	126
USA Technologies	Peoria	IL	127
VDO Yazaki Corp.	Winchester	VA	127
Viam Mfg., Inc.	Santa Fe Springs	CA	128
Vintec Co.	Murfreesboro	ΤN	128
Vuteq Corp.	Georgetown	KY	129
Vuteq Corp.	Normal	IL	129
Warner-Ishi	Shelbyville	IL	130
Weastec, Inc.	Hillsboro	ОН	130
Western Wheel Co.	Howell	MI	131
Woodbridge Inouac, Inc.	Bardstown	ΚY	131
YA America, Inc.	Versailles	KY	132
Yamakawa Mfg. Corp. of America	Portland	ΤN	132
Yotec, Inc.	South Charleston	ОН	133
YSK Corp.	Chillicothe	ОН	133
YUSA Corp.	Washington Court House	ОН	134
Zexel Illinois, Inc.	Decatur	IL	134
Zexel Texas, Inc.	Grand Prairie	ТΧ	135
Zexel Torsen, Inc.	Rochester	NY	135
Zua Autoparts, Inc.	Oakwood	GA	136
Material and Capital Tool Facilities			
Alcan-Toyo America, Inc.	Lockport	IL	137
Anderson Development Co. (ADC)	Adrian	MI	137
Anderson Development Co.	Gary	IN	138
ARCO/ JSP Co.	Monaca	PA	138
Armco Steel Company, L.P. (Ashland Plant)	Middleton	он	139
Armco Steel Company, L.P. (Middletown Plant)	Middletown	OH	139
Berwick Steel Co.	Columbus	он	140
Bleim Steel Co.	Toledo	ОН	140
C. Itoh Steel, Inc.	Winchester	KY	141
California Steel Industries	Fontana	CA	141
Coil Center Corp.	Howell	MI	142
1			

Company	City	State	Page
Coilplus-Alabama, Inc.	Athens	AL	142
Coilplus-Ohio, Inc.	Springfield	OH	143
Color and Composite Technologies, Inc.	Sidney	ОН	143
FANUC Robotics Corp.	Auburn Hills	MI	144
FEC, Inc.	Madison Hts.	MI	144
FET Engineering, Inc.	Bardstown	KY	145
Hercules Welding Products-Division of Obara Corp.	Warren	MI	145
HIFLO, Inc.	Northwood	OH	146
Hitachi Metals North Carolina Ltd.	China Grove	NC	146
Hitachi Seiki U.S.A., Inc.	Huntsville	AL	147
I/N Tek - I/N Kote, Inc.	New Carlisle	IN	147
Index-o-matic	Plymouth	MI	148
Kobelco Metal Powder, Inc.	Seymour	IN	148
Koyo Corp.	Battle Creek	MI	149
L-S II Electro-Galvanizing Co.	Columbus	OH	149
L-S II Electro-Galvanizing Co.	Cleveland	ОН	150
Marubeni Steel Processing, Inc.	Portland	TN	150
Mazak Corp.	Florence	KY	150
MHI Machine Tool USA, Inc.	Hopkinsville	KY	151
Michigan Steel Processing	New Boston	MI	152
Midwest Mold & Texture Corp.	Batavia	ОН	152
MOLTEN (North America) Corp.	Findlay	ОН	153
National Steel CorpGranite City Division	Granite City	IL	153
National Steel Corp MidwestDivision	Portage	IN	154
National Steel CorpMidwest Steel Division	Ecorse	MI	154
Neomet Corp.	West Pittsburgh	PA	155
New Huron Industries, Inc.	New Boston	MI	155
NGK Ceramics USA, Inc.	Mooresville	NC	156
NGK Metals Corp.	Reading	PA	156
NKC of America, Inc.	Memphis	TN	157
Nova Steel Processing	Tipp City	OH	157
Obara Corp.	Erlanger Road	KY	158
Okamoto Corp.	Buffalo Grove	IL	158
ProCoil Corp.	Canton	MI	159
Sankyo America, Inc.	Sidney	OH	159
Sanyo Machine America Corp.	Rochester Hills	MI	160
Sanyo Tools of Ohio, Inc.	Xenia	ОН	160
SAS Rubber Co.	Painesville	ОН	161
Teikuro Corp.	Springfield	ОН	161
Tennessee Metal Corp.	La Vergne	ΤN	162
TESCO Engineering, Inc.	Auburn Hills	MI	162
Themofil, Inc.	Brighton	MI	163
Themofil, Inc.	Brighton	MI	163
TKS Industrial Co.	Dublin	ОН	164
Toshiba Tungaloy Mfg., Inc.	Elk Grove Village	IL	164
Trinity Industrial Corp. of America	Georgetown	KY	165
Trutec Industries, Inc.	Urbana	ОН	165
Tsubaki Conveyor of America	Portland	ΤN	166

Company	City	<u>State</u>	Page
U.S. Paint Corp.	St. Louis	МО	166
USS/Kobe Steel Co.	Lorain	OH	167
Voltek, Inc.	Coldwater	MI	167
Wheeling-Nisshin, Inc.	Follansbee	WV	168
Yuma Industries, Inc.	Shelbyville	IN	168
Zeon Chemicals, Inc.	Louisville	KY	169
Assemblers			
AutoAlliance International, Inc.	Flat Rock	MI	171
Diamond-Star Motors Corp.	Normal	IL	172
Honda of America Mfg., Inc.	East Liberty	OH	173
Honda of America Mfg., Inc.	Marysville	OH	174
Honda of America Mfg., Inc.	Anna	OH	175
Nissan Motor Mfg. Corp., USA	Smyra	ΤN	176
New United Motor Mfg., Inc.	Fremont	CA	177
Subaru-Isuzu Automotive, Inc.	Lafayette	IN	178
Toyota Motor Mfg. USA, Inc.	Georgetown	ΚY	179

Section I

Part / Component Facilities

PLANT ADDRESS:		IG ADDRESS:	
4600 Mason-Montgomery Rd.	Same		
Mason, OH 45040 PLANT SIZE: 240,000 sq. ft. CONTACT: Takuma Maeda, Pla		70,000,000	YEAR ESTABLISHED:
PHONE: 513-459-1760			OPERATION: Manufact
PRODUCTION: 200	SALARIED: 30		STAFF: 15
PARENT CORPORATIONS:			
UBE Industries, Ltd., 1-12-3.	2, Nishihon-machi, Ube C	City; Yamaguc	hi Prefecture, 755 Japan
OEM/AFTERMARKET:	EXPO	RT TO: No ex	ports
PRODUCTS PRODUCED: Aluminum Wheels			
CUSTOMERS: General Motors Corp.			
SUPPLIERS: Not available			
QUALITY RATINGS: Not available			
UNION AFFILLIATION: None	MOBILE INDUSTRY: 100	% 	
PERCENT SUPPLIED TO AUTO UNION AFFILLIATION: None A.P. Technoglass PLANT ADDRESS: 1 Autoglass Dr.	MAILIN	G ADDRESS:	
UNION AFFILLIATION: None A.P. Technoglass PLANT ADDRESS: 1 Autoglass Dr.	MAILIN P.O. Bo	G ADDRESS: bx 5000	
UNION AFFILLIATION: None A.P. Technoglass PLANT ADDRESS: 1 Autoglass Dr. Elizabethtown, KY 42701 PLANT SIZE: 460,000 sq. ft.	MAILIN P.O. Bo Elizabe INVESTMENT: \$1	G ADDRESS: bx 5000 thtown, KY 4	
UNION AFFILLIATION: None A.P. Technoglass PLANT ADDRESS: 1 Autoglass Dr. Elizabethtown, KY 42701 PLANT SIZE: 460,000 sq. ft. CONTACT: Ed Page, Plant Man	MAILIN P.O. Bo Elizabe INVESTMENT: \$1 ager	G ADDRESS: 5x 5000 thtown, KY 4 90,000,000	2702 YEAR ESTABLISHED:
UNION AFFILLIATION: None A.P. Technoglass PLANT ADDRESS: 1 Autoglass Dr. Elizabethtown, KY 42701 PLANT SIZE: 460,000 sq. ft. CONTACT: Ed Page, Plant Man PHONE: 502-769-1221	MAILIN P.O. Bo Elizabe INVESTMENT: \$1 ager FAX: 502-769-1207	G ADDRESS: 5x 5000 thtown, KY 4 90,000,000	2702 YEAR ESTABLISHED: OPERATION: Manufactu
UNION AFFILLIATION: None A.P. Technoglass PLANT ADDRESS: 1 Autoglass Dr. Elizabethtown, KY 42701 PLANT SIZE: 460,000 sq. ft. CONTACT: Ed Page, Plant Man	MAILIN P.O. Bo Elizabe INVESTMENT: \$1 ager FAX: 502-769-1207 SALARIED: 50	G ADDRESS: 5x 5000 thtown, KY 4 90,000,000	2702 YEAR ESTABLISHED:
UNION AFFILLIATION: None A.P. Technoglass PLANT ADDRESS: 1 Autoglass Dr. Elizabethtown, KY 42701 PLANT SIZE: 460,000 sq. ft. CONTACT: Ed Page, Plant Man PHONE: 502-769-1221 PRODUCTION: 525 PARENT CORPORATIONS: Asahi Glass, 100%, Tokyo, J OEM/AFTERMARKET:	MAILIN P.O. Bo Elizabe INVESTMENT: \$1 ager FAX: 502-769-1207 SALARIED: 50 apan	G ADDRESS: 5x 5000 thtown, KY 4 90,000,000	2702 YEAR ESTABLISHED: OPERATION: Manufactu STAFF: 25
UNION AFFILLIATION: None A.P. Technoglass PLANT ADDRESS: 1 Autoglass Dr. Elizabethtown, KY 42701 PLANT SIZE: 460,000 sq. ft. CONTACT: Ed Page, Plant Man PHONE: 502-769-1221 PRODUCTION: 525 PARENT CORPORATIONS: Asahi Glass, 100%, Tokyo, J OEM/AFTERMARKET:	MAILIN P.O. Bo Elizabe INVESTMENT: \$1 ager FAX: 502-769-1207 SALARIED: 50 apan EXPOI	G ADDRESS: 5x 5000 thtown, KY 4 90,000,000 TYPE OF	2702 YEAR ESTABLISHED: OPERATION: Manufactu STAFF: 25
UNION AFFILLIATION: None A.P. Technoglass PLANT ADDRESS: 1 Autoglass Dr. Elizabethtown, KY 42701 PLANT SIZE: 460,000 sq. ft. CONTACT: Ed Page, Plant Man PHONE: 502-769-1221 PRODUCTION: 525 PARENT CORPORATIONS: Asahi Glass, 100%, Tokyo, J OEM/AFTERMARKET: PRODUCTS PRODUCED: Automotive Glass Componer CUSTOMERS:	MAILIN P.O. Bo Elizabe INVESTMENT: \$1 ager FAX: 502-769-1207 SALARIED: 50 apan EXPOI	G ADDRESS: bx 5000 thtown, KY 4. 90,000,000 TYPE OF RT TO: Japar	2702 YEAR ESTABLISHED: OPERATION: Manufactu STAFF: 25
UNION AFFILLIATION: None A.P. Technoglass PLANT ADDRESS: 1 Autoglass Dr. Elizabethtown, KY 42701 PLANT SIZE: 460,000 sq. ft. CONTACT: Ed Page, Plant Man PHONE: 502-769-1221 PRODUCTION: 525 PARENT CORPORATIONS: Asahi Glass, 100%, Tokyo, J OEM/AFTERMARKET: PRODUCTS PRODUCED: Automotive Glass Componer CUSTOMERS: Saturn Corp.	MAILIN P.O. Bo Elizabe INVESTMENT: \$1 ager FAX: 502-769-1207 SALARIED: 50 apan EXPOI	G ADDRESS: bx 5000 thtown, KY 4 90,000,000 TYPE OF RT TO: Japar of America M	2702 YEAR ESTABLISHED: OPERATION: Manufactu STAFF: 25
UNION AFFILLIATION: None A.P. Technoglass PLANT ADDRESS: 1 Autoglass Dr. Elizabethtown, KY 42701 PLANT SIZE: 460,000 sq. ft. CONTACT: Ed Page, Plant Man PHONE: 502-769-1221 PRODUCTION: 525 PARENT CORPORATIONS: Asahi Glass, 100%, Tokyo, J OEM/AFTERMARKET: PRODUCTS PRODUCED: Automotive Glass Componer CUSTOMERS:	MAILIN P.O. Bo Elizabe INVESTMENT: \$1 ager FAX: 502-769-1207 SALARIED: 50 apan EXPOI nts Honda Toyota	G ADDRESS: bx 5000 thtown, KY 4. 90,000,000 TYPE OF RT TO: Japar	2702 YEAR ESTABLISHED: OPERATION: Manufactu STAFF: 25
UNION AFFILLIATION: None A.P. Technoglass PLANT ADDRESS: 1 Autoglass Dr. Elizabethtown, KY 42701 PLANT SIZE: 460,000 sq. ft. CONTACT: Ed Page, Plant Man PHONE: 502-769-1221 PRODUCTION: 525 PARENT CORPORATIONS: Asahi Glass, 100%, Tokyo, J OEM/AFTERMARKET: PRODUCTS PRODUCED: Automotive Glass Componer CUSTOMERS: Saturn Corp. Diamond-Star Motors Corp. Nissan Motor Mfg. Corp., US SUPPLIERS: PPG Industries	MAILIN P.O. Bo Elizabe INVESTMENT: \$1 ager FAX: 502-769-1207 SALARIED: 50 apan EXPOI nts Honda Toyota	G ADDRESS: bx 5000 thtown, KY 4 90,000,000 TYPE OF RT TO: Japar of America M Motor Mfg. U	2702 YEAR ESTABLISHED: OPERATION: Manufactu STAFF: 25
UNION AFFILLIATION: None A.P. Technoglass PLANT ADDRESS: 1 Autoglass Dr. Elizabethtown, KY 42701 PLANT SIZE: 460,000 sq. ft. CONTACT: Ed Page, Plant Man PHONE: 502-769-1221 PRODUCTION: 525 PARENT CORPORATIONS: Asahi Glass, 100%, Tokyo, J OEM/AFTERMARKET: PRODUCTS PRODUCED: Automotive Glass Componer CUSTOMERS: Saturn Corp. Diamond-Star Motors Corp. Nissan Motor Mfg. Corp., US SUPPLIERS:	MAILIN P.O. Bo Elizabe INVESTMENT: \$1 ager FAX: 502-769-1207 SALARIED: 50 apan EXPOI nts Honda Toyota A Genera	G ADDRESS: 5x 5000 thtown, KY 4 90,000,000 TYPE OF RT TO: Japar of America M Motor Mfg. U I Motors Corp	2702 YEAR ESTABLISHED: OPERATION: Manufactu STAFF: 25

A.P. Technoglass PLANT ADDRESS: 1465 West Sandusky Bellefontaine, OH 43311	MAILING ADDRESS Same	:
PLANT SIZE: 570,000 sq. ft. INVI CONTACT: Robert B. Cobie, Vice Presider		YEAR ESTABLISHED: 1986
PHONE: 513 599-3131 FAX: 51 PRODUCTION: 397 SAL PARENT CORPORATIONS: Asahi Glass, 100%, Tokyo, Japan	3 599-3322 TYPE OF ARIED: Not available	-
OEM/AFTERMARKET:	EXPORT TO: Cana	ada, Japan
PRODUCTS PRODUCED: Automotive Windshields Automotive Backlites	Automotive Side Gla Sunroofs	ISS
CUSTOMERS:	Guntodis	
Honda of America Mfg., Inc. Toyota Motor Mfg. USA, Inc. Ford Motor Co.	Nissan Motor Mfg. Co	orp., USA
Diamond-Star Motors Corp. SUPPLIERS: PPG Industries	General Motors Corp).
Ford Motor Co. QUALITY RATINGS:	Dayton Power and L	ight
CAMI Automotive, Inc. President's Awa Subaru-Isuzu Automotive, Inc. Quality		ISA, Inc. Delivery '93
SALES: 1991: Not available 19 PERCENT SUPPLIED TO AUTOMOBILE IN UNION AFFILLIATION: None	992: Not available IDUSTRY: 100%	1993: Not available
A.P. Tenntech PLANT ADDRESS:	MAILING ADDRESS	
350 Magnolia Dr.	P.O. Box 469	
Mt. Pleasant, TN 38474 PLANT SIZE: 34900 sq. ft. INVE CONTACT: Joseph Allen, Vice President	Mt. Pleasant, TN 38 ESTMENT: \$1,900,000	474 YEAR ESTABLISHED: 1989
PHONE: 615-379-0124 FAX: 61 PRODUCTION: 43 SAL	5-379-0930 TYPE OF ARIED: 9	OPERATION: Assembly STAFF: 2
PARENT CORPORATIONS: A.P. Technoglass Corp., 100%; Elizabe	ethtown, KY	
OEM/AFTERMARKET: PRODUCTS PRODUCED: Glass and Glass Assemblies	EXPORT TO: Cana	ada
CUSTOMERS: Saturn Corp.		
SUPPLIERS: A. P. Technoglass		
D & A Technologies QUALITY RATINGS: Not available	Anchor Fasteners	
SALES: 1991: Not Available 19 PERCENT SUPPLIED TO AUTOMOBILE IN UNION AFFILLIATION: None	992: Not Available IDUSTRY: 100%	1993: Not Available

	Manager 9-394-4776 TYPE OF OPI ARIED: 22 ST	AR ESTABLISHED : 1988 ERATION: Manufacturing AFF: 11
OEM/AFTERMARKET: PRODUCTS PRODUCED: Aluminum Wheels	EXPORT TO: Japan	
CUSTOMERS: Ford Motor Co. Nissan Motor Mfg. Corp., USA	Mazda (America)	
SUPPLIERS: ***US Companies Nissan (Japan) QUALITY RATINGS: Ford Motor Co. Q1 Award		
SALES: 1991: \$24,200,000 19 PERCENT SUPPLIED TO AUTOMOBILE IN UNION AFFILLIATION: None	92: Not available DUSTRY: 100%	1993: Not available
CONTACT: Robert F. Bihr Jr., General Man PHONE: 502-678-6200 FAX: 502	ager of H/R & Administration 2-678-6202 TYPE OF OPE ARIED: 12 ST Hills, MI	AR ESTABLISHED : 1990 ERATION : Manufacturing/Assembly AFF : 13
OEM/AFTERMARKET: PRODUCTS PRODUCED: Automotive Control Cables	EXPORT TO: Canada, J	apan
CUSTOMERS: Honda of America Mfg., Inc. NUMMI	Toyota Motor Mfg. USA, I	nc.
SUPPLIERS: Kokoku Steel Wire Co. Chuo Spring Ltd. QUALITY RATINGS: Honda of America Mfg., Inc. 1993 Prod Toyota Motor Mfg. USA, Inc. 1993 Deliv SALES: 1991: \$11,000,000 19 PERCENT SUPPLIED TO AUTOMOBILE IN UNION AFFILLIATION: None	very Award 92: \$16,000,000	Ambrake 1993 Delivery Award 1993: \$20,000,000

CONTACT: A. D. Thompson, Vice President, Op	-2956 TYPE OF OPERATION : Manufacturing			
OEM/AFTERMARKET: PRODUCTS PRODUCED: Piston rings	EXPORT TO: Europe			
CUSTOMERS: General Motors Corp. Goetze AG	Ford Motor Co.			
SUPPLIERS: Not available				
QUALITY RATINGS: Not available				
SALES: 1991: Not available1992: Not available1993: Not availablePERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%UNION AFFILLIATION: United Auto Workers, Local 4801993: Not available				
CONTACT: Not available, PHONE: 414-684-7881 FAX: 414-684	MAILING ADDRESS: P.O. Box 910 Manitowac, WI 54221 ENT: Not available YEAR ESTABLISHED: 1988 -1641 TYPE OF OPERATION: Manufacturing D: Not available STAFF: Not available			
OEM/AFTERMARKET:	EXPORT TO: Not available			
PRODUCTS PRODUCED: Piston rings				
Piston rings CUSTOMERS:				
Piston rings CUSTOMERS: Not available SUPPLIERS:				

AE Goetze Corp. of America PLANT ADDRESS: MAILING ADDRESS: 1303 Landon St. P.O. Box 620 Schofield, WI 54476 Schofield, WI 54476 PLANT SIZE: 85,000 sq. ft. **INVESTMENT:** Not available YEAR ESTABLISHED: 1989 CONTACT: Russ Duggan, Plant Manager **PHONE**: 715-359-3111 FAX: 715-355-1659 TYPE OF OPERATION: Manufacturing **PRODUCTION: 200** SALARIED: 36 **STAFF:** Not available PARENT CORPORATIONS: Goetze AG, 76%; Burschied, Germany Nippon Piston Ring, 24%; Tokyo Japan **OEM/AFTERMARKET:** EXPORT TO: Canada, Europe PRODUCTS PRODUCED: Piston rings Valve stem seals Valve seat inserts CUSTOMERS: General Motors Corp. Honda of America Mfg., Inc. **Detroit Diesel** SUPPLIERS: GCA-Sparta Foundry Comtech Mfg. **QUALITY RATINGS:** General Motors Corp. Mark of Excellence Ford Motor Co. Q1 SALES: 1991: Not available 1993: Not available 1992: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 40% UNION AFFILLIATION: IAM #1438 Aeroquip Inoac Co. PLANT ADDRESS: **MAILING ADDRESS:** 1410 Motor Dr. P.O. Box 1050 Fremont, OH 43420 Fremont, OH 43420 **INVESTMENT:** \$25,000,000 YEAR ESTABLISHED: 1989 PLANT SIZE: 230000 sq. ft. **CONTACT:** Micheal J. Beebe, Vice President of Operations TYPE OF OPERATION: Manufacturing **PHONE**: 419-334-8951 FAX: 419-334-2958 **PRODUCTION: 500** SALARIED: 25 **STAFF: 80 PARENT CORPORATIONS:** Aeroquip Corp., 51%; Maumee, OH Inoac Corp., 49%; Nagoya, Japan **OEM/AFTERMARKET**: **EXPORT TO:** Japan, Mexico PRODUCTS PRODUCED: Rear Deck-Lid Spoilers Body Panels (C-pillars and moldings) **Body-Side Moldings** SMC CUSTOMERS: Nissan Motor Mfg. Corp., USA Ford Motor Co. General Motors Corp. Tovota Motor Mfg. USA, Inc. Diamond-Star Motors Corp. AutoAlliance Intl., Inc. SUPPLIERS: Morton Bee Chemical **GE** Plastics 3M **QUALITY RATINGS:** Ford Motor Co. Q1 Award Nissan Motor Mfg. Corp., USA Superior Supplier Award Toyota Motor Mfg. USA, Inc. Distinguished Supplier SALES: 1991: \$31,000,000 1992: \$30,000,000 1993: \$38,000,000 **PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%** UNION AFFILLIATION: None

Ahresty Wilmington Corp. PLANT ADDRESS:	MAILING ADDRESS:	
2627 S. South St.	Same	
Wilmington, OH 45177		
		YEAR ESTABLISHED: 1989
CONTACT: Kathy Johnson, Human Resources Ma		
PHONE: 513-382-6112 FAX: 513-382-		
PRODUCTION: 109 SALARIED	: 19	STAFF: Not available
PARENT CORPORATIONS:		
Ahresty of America Corp.; Southfield, MI		
OEM/AFTERMARKET:	EXPORT TO: Japan	
PRODUCTS PRODUCED:		
Aluminum Die Cast Transmission Components	S	
Aluminum Die Cast Engine Components		
CUSTOMERS		
General Motors Corp.	Honda of America Mfg	
Saturn Corp.	Aisin U.S.A. Manufact	uring, inc.
SUPPLIERS:		
Not available		
QUALITY RATINGS: Not available		
PERCENT SUPPLIED TO AUTOMOBILE INDUSTI UNION AFFILLIATION: None		
Aisin U.S.A. Manufacturing, Inc. PLANT ADDRESS:	MAILING ADDRESS:	
1700 E. Fourth St.	Same	
Seymour, IN 47274	Game	
	NT: Not available	YEAR ESTABLISHED: 1988
CONTACT : Katherine Barnes, Human Resources	Manager	
PHONE: 812-523-1969 FAX: 812-523-		OPERATION: Manufacturing
PRODUCTION: Not available SALARIED	: 505	STAFF: Not available
PARENT CORPORATIONS:		
Aisin Seiki Co., Ltd.; Kariya City, Japan		
OEM/AFTERMARKET:	EXPORT TO: No exp	orts
PRODUCTS PRODUCED:		
Door Window Frames (Pillars)	Brake Components	
Body Molding	Trim	
CUSTOMERS:	Taunda Madan Mén. UO	A 100
NUMMI	Toyota Motor Mfg. US	A, INC.
SUPPLIERS: Not available		
QUALITY RATINGS:		
Not available		
SALES: 1991: Not available 1992: N PERCENT SUPPLIED TO AUTOMOBILE INDUST UNION AFFILLIATION: None	lot available RY: 100%	1993: Not available

CONTACT: Helen Holcomb, Human Resources PHONE: 601-456-5323 FAX: Not ava	•
OEM/AFTERMARKET: PRODUCTS PRODUCED: Wire Hamesses	EXPORT TO: Not available
CUSTOMERS: Ford Motor Co.	
SUPPLIERS: Not available	
QUALITY RATINGS: Not available	
SALES: 1991: Not available 1992: PERCENT SUPPLIED TO AUTOMOBILE INDUS UNION AFFILLIATION: Not available	Not available 1993: Not available IRY: Not available
CONTACT: Micheal W. Mankey, Vice President PHONE: 517-224-2384 FAX: 517-224	-3280 TYPE OF OPERATION: Manufacturing
PRODUCTION: 20 SALARIE PARENT CORPORATIONS: Riken Corp., 50 %; Tokyo Japan SPX Corp., 50%; Muskegon, MI	D: 1 STAFF: 2
OEM/AFTERMARKET: PRODUCTS PRODUCED: Piston Rings	EXPORT TO: Japan
CUSTOMERS: Sealed Power Federal Mogul	Honda of America Mfg., Inc. Hastings
SUPPLIERS:	
Nissho Iwai Riken of America	Mittler Brothers
QUALITY RATINGS: Honda of America Mfg., Inc. Delivery Perfor	mance
SALES: 1991: \$1,800,000 1992: PERCENT SUPPLIED TO AUTOMOBILE INDUS UNION AFFILLIATION: None	\$2,700,000 1993: \$2,700,000 FRY: 100%

Alpha Technology Corp. PLANT ADDRESS: 251 Mason Rd. Howell, MI 48844 PLANT SIZE: 42,000 sq. ft. INVESTME	MAILING ADDRESS: P.O. Box 168 Howell, MI 48844-0168 ENT: Not available YEAR ESTABLISHED: 1956
CONTACT: Mark Goodman, Human Resources M PHONE: 517-546-9700 FAX: 517-546- PRODUCTION: 115 SALARIED PARENT CORPORATIONS: Alpha Corp., 100%; Kawasaki, Japan*	lanager -5926 TYPE OF OPERATION: Manufacturing/Assembly
* Previously Kokusan Kinzoku Kogyo Co., Ltd.	•
OEM/AFTERMARKET: PRODUCTS PRODUCED: Functional and Decorative Die Castings Molded Parts (Plastic Injection Molding) CUSTOMERS: Chrysler Corp. General Motors Corp. Nissan Motor Mfg. Corp., USA	EXPORT TO: Canada Ford Motor Co. Ichikoh Manufacturing Inc.
SUPPLIERS: Not available	
QUALITY RATINGS: Chrysler Corp. 86% Quality Rating	
SALES: 1991: Not available 1992: N PERCENT SUPPLIED TO AUTOMOBILE INDUST UNION AFFILLIATION: Alpha Technology Emplo	
Alpine Electronics Manufacturing of America PLANT ADDRESS:	MAILING ADDRESS:
421 North Emerson Ave.	P.O. Box 430
Greenwood, IN 46143 PLANT SIZE: 135,000 sq. ft. INVESTME	Greenwood, IN 46142 NT: \$37,000,000 YEAR ESTABLISHED: 1987
CONTACT: Bernard Pierce, Senior Vice Presiden	
PHONE: 317-881-7700 FAX: 317-887-	• •
PRODUCTION: 180 SALARIED PARENT CORPORATIONS:	: 50 STAFF : 50
Alpine Electronics, 70%; Tokyo Japan Alps Electric Co., Ltd., 30%; Tokyo Japan	
OEM/AFTERMARKET:	EXPORT TO: Canada, Japan
PRODUCTS PRODUCED: Radios Switches/Safety	Misc. Products
CUSTOMERS: Honda of America Mfg., Inc.	BMW
SUPPLIERS: Not available	
QUALITY RATINGS: Not available	
SALES: 1991: \$137,000,000 1992: \$ PERCENT SUPPLIED TO AUTOMOBILE INDUSTI UNION AFFILLIATION: None	\$167,000,000 1993: \$214,000,000 RY: 99%

Alumitech PLANT ADDRESS: 1278 Highway 461	MAILING ADDRESS: Same
Somerset, KY 42501-5171 PLANT SIZE: 299,000 sq. ft. INVESTM CONTACT: Doug McElroy, Marketing Manager PHONE: 606-274-2243 FAX: 606-274	ENT: Not available YEAR ESTABLISHED: 1989 -5028 TYPE OF OPERATION: Manufacturing/Assembly
PRODUCTION: 353 SALARIE PARENT CORPORATIONS: Motor Wheel Corp., 50%; Lansing, MI Asahi Tec, 40%; Kikugawa-cho, Japan Tomen, 10%; Tokyo, Japan	D: 53 STAFF: Not available
OEM/AFTERMARKET: PRODUCTS PRODUCED: Aluminum Wheels	EXPORT TO: Europe, Japan
CUSTOMERS: Honda of America Mfg., Inc. Mitsubishi Motors Corp.	General Motors Corp.
SUPPLIERS: Not available	
QUALITY RATINGS: Not available	
SALES: 1991: Not available 1992: PERCENT SUPPLIED TO AUTOMOBILE INDUS UNION AFFILLIATION: None	Not available 1993: Not available FRY: 100%
Ambrake Corp. PLANT ADDRESS: 300 Ring Rd.	MAILING ADDRESS: Same
PLANT ADDRESS:300 Ring Rd.Elizabethtown, KY 42701PLANT SIZE: 275,000 sq ft.CONTACT: John Harris, Executive Vice Presider	Same ENT: Not available YEAR ESTABLISHED: 1986 at of Mfg.
PLANT ADDRESS:300 Ring Rd.Elizabethtown, KY 42701PLANT SIZE: 275,000 sq ft.INVESTMCONTACT: John Harris, Executive Vice PresiderPHONE: 502-765-0210FAX: 502-737PRODUCTION: 616SALARIEPARENT CORPORATIONS:	Same YEAR ESTABLISHED: 1986 et of Mfg. YPE OF OPERATION: Manufacturing/Assembly c. 78 STAFF: 6
PLANT ADDRESS:300 Ring Rd.Elizabethtown, KY 42701PLANT SIZE: 275,000 sq ft.INVESTMCONTACT: John Harris, Executive Vice PresiderPHONE: 502-765-0210FAX: 502-737PRODUCTION: 616SALARIE	Same ENT: Not available YEAR ESTABLISHED: 1986 at of Mfg. -3044 TYPE OF OPERATION: Manufacturing/Assembly D: 78 STAFF: 6 A, OH
PLANT ADDRESS: 300 Ring Rd. Elizabethtown, KY 42701 PLANT SIZE: 275,000 sq ft. INVESTM CONTACT: John Harris, Executive Vice Presider PHONE: 502-765-0210 FAX: 502-737 PRODUCTION: 616 SALARIEL PARENT CORPORATIONS: Delco Chassis Division, G.M.C., 50%; Daytor Akebono Brake Industry Co., Ltd., 50 %; Toky OEM/AFTERMARKET: PRODUCTS PRODUCED:	Same ENT: Not available YEAR ESTABLISHED: 1986 at of Mfg. -3044 TYPE OF OPERATION: Manufacturing/Assembly D: 78 STAFF: 6 a, OH yo, Japan EXPORT TO: Canada
PLANT ADDRESS: 300 Ring Rd. Elizabethtown, KY 42701 PLANT SIZE: 275,000 sq ft. INVESTM CONTACT: John Harris, Executive Vice Presider PHONE: 502-765-0210 FAX: 502-737 PRODUCTION: 616 SALARIEL PARENT CORPORATIONS: Delco Chassis Division, G.M.C., 50%; Daytor Akebono Brake Industry Co., Ltd., 50 %; Toky	Same ENT: Not available YEAR ESTABLISHED: 1986 at of Mfg. -3044 TYPE OF OPERATION: Manufacturing/Assembly D: 78 STAFF: 6 A, OH yo, Japan
PLANT ADDRESS: 300 Ring Rd. Elizabethtown, KY 42701 PLANT SIZE: 275,000 sq ft. INVESTM CONTACT: John Harris, Executive Vice Presider PHONE: 502-765-0210 FAX: 502-737 PRODUCTION: 616 SALARIEL PARENT CORPORATIONS: Delco Chassis Division, G.M.C., 50%; Daytor Akebono Brake Industry Co., Ltd., 50 %; Toky OEM/AFTERMARKET: PRODUCTS PRODUCED: Disc Brakes Drum Brakes	Same ENT: Not available YEAR ESTABLISHED: 1986 at of Mfg. -3044 TYPE OF OPERATION: Manufacturing/Assembly D: 78 STAFF: 6 A, OH yo, Japan EXPORT TO: Canada
PLANT ADDRESS: 300 Ring Rd. Elizabethtown, KY 42701 PLANT SIZE: 275,000 sq ft. INVESTM CONTACT: John Harris, Executive Vice Presider PHONE: 502-765-0210 FAX: 502-737 PRODUCTION: 616 SALARIEL PARENT CORPORATIONS: Delco Chassis Division, G.M.C., 50%; Daytor Akebono Brake Industry Co., Ltd., 50 %; Toky OEM/AFTERMARKET: PRODUCTS PRODUCED: Disc Brakes Drum Brakes CUSTOMERS: General Motors Corp. Honda of America Mfg., Inc.	Same ENT: Not available YEAR ESTABLISHED: 1986 to of Mfg. 3044 TYPE OF OPERATION: Manufacturing/Assembly D: 78 STAFF: 6 A, OH yo, Japan EXPORT TO: Canada Disc Brake Shoes and Linings NUMMI Diamond-Star Motors Corp.
PLANT ADDRESS: 300 Ring Rd. Elizabethtown, KY 42701 PLANT SIZE: 275,000 sq ft. INVESTM CONTACT: John Harris, Executive Vice Presider PHONE: 502-765-0210 FAX: 502-737 PRODUCTION: 616 SALARIEL PARENT CORPORATIONS: Delco Chassis Division, G.M.C., 50%; Daytor Akebono Brake Industry Co., Ltd., 50 %; Toky OEM/AFTERMARKET: PRODUCTS PRODUCED: Disc Brakes Drum Brakes CUSTOMERS: General Motors Corp. Honda of America Mfg., Inc. SUPPLIERS: Akebono Brake of Japan Wheland Foundry QUALITY RATINGS:	Same ENT: Not available YEAR ESTABLISHED: 1986 at of Mfg. -3044 TYPE OF OPERATION: Manufacturing/Assembly D: 78 STAFF: 6 A, OH yo, Japan EXPORT TO: Canada Disc Brake Shoes and Linings NUMMI Diamond-Star Motors Corp. Intat
PLANT ADDRESS: 300 Ring Rd. Elizabethtown, KY 42701 PLANT SIZE: 275,000 sq ft. INVESTM CONTACT: John Harris, Executive Vice Presider PHONE: 502-765-0210 FAX: 502-737 PRODUCTION: 616 SALARIE PARENT CORPORATIONS: Delco Chassis Division, G.M.C., 50%; Daytor Akebono Brake Industry Co., Ltd., 50 %; Toky OEM/AFTERMARKET: PRODUCTS PRODUCED: Disc Brakes Drum Brakes CUSTOMERS: General Motors Corp. Honda of America Mfg., Inc. SUPPLIERS: Akebono Brake of Japan Wheland Foundry QUALITY RATINGS: Nissan Motor Mfg. Corp., USA Quality Master Performance Awards Honda of America Mfg., Inc. Quality Award	Same ENT: Not available YEAR ESTABLISHED: 1986 at of Mfg. -3044 TYPE OF OPERATION: Manufacturing/Assembly D: 78 STAFF: 6 b, OH yo, Japan EXPORT TO: Canada Disc Brake Shoes and Linings NUMMI Diamond-Star Motors Corp. Intat Award Toyota Motor Mfg. USA, Inc. Quality and Delivery Subaru-Isuzu Automotive, Inc. Quality achievement award \$99,000,000 1993: \$151,000,000

PLANT ADDRESS:	MAILING ADDRESS:	
Highway 601 North	P.O. Box 969	14 5
Orangeburg, SC 29115 PLANT SIZE: Not available	Orangeburg, SC 291 INVESTMENT: Not available	VEAD ESTADI ISHED: 1072
		TEAR ESTABLISHED: 1973
CONTACT: F. Inage, General Man		
		F OPERATION: Manufacturing/Assembly
PRODUCTION: 400	SALARIED: 40	STAFF: Not available
PARENT CORPORATIONS:		
Koyo Seiko Co., Ltd.; Osaka, Ja	apan	
OEM/AFTERMARKET:	EXPORT TO: No e>	kports
PRODUCTS PRODUCED:		
Tapered Roller Bearings	Bearing Hub Units	
Ball Bearings		
CUSTOMERS:		
Chrysler Corp.	Ford Motor Co.	
General Motors Corp.	Toyota Motor Mfg. U	ISA, Inc.
SUPPLIERS:		
Not available		
QUALITY RATINGS:		
Not available		
	1992: Not available	1993: Not available
PERCENT SUPPLIED TO AUTOMO	BILE INDUSTRY: 65%	
UNION AFFILLIATION: None		
· · · · · · · · · · · · · · · · · · ·		
American MSC, Inc.		
PLANT ADDRESS:	MAILING ADDRESS:	
2415 Elliott Dr.	Same	
Troy, MI 48083		
PLANT SIZE: Not available	INVESTMENT: Not available	YEAR ESTABLISHED: 1987
CONTACT: Jonathon Behler, Oper	ations Manager	
PHONE: 313-589-7770	FAX: 313-589-7777 TYPE OF	OPERATION: Manufacturing
PRODUCTION: Not available	SALARIED: 25	STAFF: Not available
PARENT CORPORATIONS:		
Murata Spring Manufacturing	Co., Ltd.: Utsunomia.Japan	
marata opinig manarationing		
OEM/AFTERMARKET:	EXPORT TO: Not a	available
PRODUCTS PRODUCED:		
Compression Springs		
eeninge		
CUSTOMERS:		
Borg-Warner Automotive	Chrysler Corp.	
Diakin Clutch Corp.	General Motors Corp).
Saturn Corp.		
SUPPLIERS:		
Not available		
QUALITY RATINGS:		
Not available		
SALES: 1991: Not available	1992: Not available	1993: Not available
PERCENT SUPPLIED TO AUTOMO	BILE INDUSTRY: 100%	
UNION AFFILLIATION: Not availal		

American Koyo Corp.

American NTN Bearing Manufacturing Corp.PLANT ADDRESS:9515 WinonaSchiller Park, IL 60123PLANT SIZE: 57,732 sq. ft.INVESTMCONTACT: John Welch, Plant ManagerPHONE: 708-671-5450FAX: 708-681PRODUCTION: 51SALARIELPARENT CORPORATIONS:NTN Toyo Bearing Co., Ltd., 100%; Osaka, J	D: 12 STAFF: 7
OEM/AFTERMARKET: PRODUCTS PRODUCED: Radial Ball Bearings	EXPORT TO: Canada, Europe
CUSTOMERS: Ford Motor Co. Dayco	General Motors Corp.
SUPPLIERS: NMC Blase QUALITY RATINGS: Ford Motor Co. Q1 Award Dayco Certification Award SALES: 1991: Not available 1992: PERCENT SUPPLIED TO AUTOMOBILE INDUST UNION AFFILLIATION: None	Not available 1993: Not available IRY: Not available
American NTN Bearing Manufacturing Corp.PLANT ADDRESS:1500 Holmes Rd.Elgin, IL 60123PLANT SIZE: 438,718 sq. ft.INVESTMCONTACT: Karl Inove, Plant ManagerPHONE: 708-741-4545FAX: 708-888PRODUCTION: 324SALARIELPARENT CORPORATIONS:NTN Toyo Bearing Co., Ltd., 100%; Osaka, Context	D: 55 STAFF: 39
OEM/AFTERMARKET: PRODUCTS PRODUCED: Wheel Bearings Alternator Bearings CUSTOMERS: Ford Motor Co. Nissan Motor Mfg. Corp., USA	EXPORT TO: Canada, Europe Transmission Bearings Honda of America Mfg., Inc. Mazda Motors
SUPPLIERS: NTN Driveshaft Masco QUALITY RATINGS: Ford Motor Co. Q1 Award SALES: 1991: Not available 1992: PERCENT SUPPLIED TO AUTOMOBILE INDUS UNION AFFILLIATION: None	ESC Not available 1993: Not available TRY: 100%

CONTACT: Rex Myers, Sales/Purchasing Asst. Ma	5735 TYPE OF OPERATION: Manufacturing/Assembly : 6 STAFF: 58
OEM/AFTERMARKET: PRODUCTS PRODUCED: Shock Absorbers	EXPORT TO: Canada
CUSTOMERS: Honda of America Mfg., Inc. Subaru-Isuzu Automotive, Inc.	CAMI Automotive, Inc.
SUPPLIERS: Rockwell International NASCO QUALITY RATINGS: Subaru-Isuzu Automotive, Inc. Quality Award	Nok
SALES: 1991: \$66,000,000 1992: N PERCENT SUPPLIED TO AUTOMOBILE INDUSTI UNION AFFILLIATION: None	lot available 1993: \$70,000,000 RY: 100%
Amtex, Inc. PLANT ADDRESS: 550 Carnegie St. Manteca, CA 95336 PLANT SIZE: Not available INVESTME CONTACT: Maurice Barrera, Material Supervisor PHONE: 209-239-9095 FAX: 209-239- PRODUCTION: 65 SALARIED PARENT CORPORATIONS: Masland Corp., 50%, Carlisle, PA Hayashi Corp., 50%, Nagoya Japan	C 1
OEM/AFTERMARKET: PRODUCTS PRODUCED: Floor Mats Truck Mats CUSTOMERS:	EXPORT TO: Canada
NUMMI	Toyota Motor Mfg. USA, Inc.
SUPPLIERS: Not available QUALITY RATINGS:	
NUMMI Partnership Award	lot available 1993: Not available RY: 100%

Amtex, Inc. PLANT ADDRESS: 1500 Kingsview Dr. Lebannon, OH 45036	MAILING ADDRESS: Same
	INVESTMENT: \$16,000,000 YEAR ESTABLISHED: 1985 It Manager
	FAX: 513-932-9321 TYPE OF OPERATION: Manufacturing/Assembly SALARIED: 41 STAFF: 10
PARENT CORPORATIONS: Masland Industries, 50%, Carlis Hayashi Telempu Co., Ltd., Na	sle PA
OEM/AFTERMARKET:	EXPORT TO: Canada
PRODUCTS PRODUCED: Full Floor Carpet Truck Carpet	Seat Backs Package Trays, Door Trim
CUSTOMERS: NUMMI Toyota Motor Mfg. USA Inc. Honda of America Mfg., Inc.	Nissan Motor Mfg. Corp., USA Diamond-Star Motors Corp. Subaru-Isuzu Automotive, Inc.
Mazda SUPPLIERS: Masland	Subaru-Isuzu Automotive, Inc.
	Globe
Toyota Motor Mfg. USA, Inc. (Quality Target Achievement
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMO UNION AFFILLIATION: None	1992: Not available 1993: Not available DBILE INDUSTRY: 100%
ARS Manufacturing, Inc. PLANT ADDRESS:	MAILING ADDRESS:
1619 Diamond Springs Rd. Virginia Beach, VA 23455	Same
PLANT SIZE: 70,000 sq. ft. CONTACT: Dale A. Van Deven, Pro	
PHONE: 804-363-8101 PRODUCTION: 130 PARENT CORPORATIONS:	FAX: 804-363-8075 TYPE OF OPERATION: Manufacturing SALARIED: 6 STAFF: 17
ARAI Seisakusho Co., Ltd., 100	%; Tokyo, Japan
OEM/AFTERMARKET:	EXPORT TO: Japan
PRODUCTS PRODUCED: Radial Lip Oil Seals "O" Rings and Packings	Gaskets
CUSTOMERS: Honda of America Mfg., Inc. Hitachi Corp.	Purodenso Tokiko
SUPPLIERS: DuPont	
Shincor QUALITY RATINGS : Honda of America Mfg., Inc.	H.M. Royal
SALES: 1991: \$1,000,000 PERCENT SUPPLIED TO AUTOMO UNION AFFILLIATION: None	

CONTACT: Jeff Schroer, Human Resources Mar PHONE: 812-265-2888 FAX: 812-265	5-2894 TYPE OF OPERATION: Manufacturing/Assembly D: 190 (total) STAFF:
OEM/AFTERMARKET: PRODUCTS PRODUCED: Exhaust Components	EXPORT TO: No exports
CUSTOMERS: Chrysler Corp. General Motors Corp.	Ford Motor Co. Toyota Motor Mfg. USA, Inc.
SUPPLIERS: Not available	
QUALITY RATINGS: Toyota Motor Mfg. USA, Inc. Quality Award	
SALES: 1991: Not available 1992: PERCENT SUPPLIED TO AUTOMOBILE INDUS UNION AFFILLIATION: Not available	Not available 1993: Not available TRY: 100%
ASMO Manufacturing, Inc. PLANT ADDRESS: 500 Fritz Keiper Blvd.	MAILING ADDRESS: Same
Battle Creek, MI 49015PLANT SIZE:88,000 sq. ft.CONTACT:INVESTMCONTACT:Ingrid Effenberger, Human ResourcePHONE:616-962-8257FAX:616-962	IENT: \$27,000,000 YEAR ESTABLISHED: 1987 es Manager 2-8283 TYPE OF OPERATION: Manufacturing/Assembly
PRODUCTION: 164 SALARIE PARENT CORPORATIONS: ASMO Co., Ltd., 100%; Kosai City, Japan	D: 12 STAFF: 18
OEM/AFTERMARKET:	EXPORT TO: Canada
PRODUCTS PRODUCED: Windshield Washer Tanks Windshield Wiper Motor System	Retractable Headlight Hinges Reserve Fluid Tanks, Wiper Arm & Blade Assemblies
CUSTOMERS: AutoAlliance Intl., Inc. CAMI Automotive, Inc. Toyota Motor Mfg. of Canada	Diamond-Star Motors Corp. Honda (Canada & America) Ford Motor Co.
SUPPLIERS: Not available	

ASMO North Carolina, Inc. PLANT ADDRESS: 328 Crawford Rd. Statesville, NC 28677		MAILING ADDRESS: Same	
Statesville, NC 28677 PLANT SIZE: 362,000 sq. ft. IN CONTACT: Ken Rogers, Plant Manager	IVESTMENT:	\$105,000,000	YEAR ESTABLISHED: 1988
PHONE: 704-878-6663 FAX:	ALARIED: 12		OPERATION: Manufacturing/Assembly STAFF: Not available
OEM/AFTERMARKET: PRODUCTS PRODUCED:	EX	PORT TO: Canac	la
Radiator Cooling Fan Motors Power Window Motors	Air (Conditioner Blowe	r Motors
CUSTOMERS: Chrysler Corp. Honda of America Mfg., Inc.		ota Motor Mfg. US Alliance Intl., Inc	
SUPPLIERS: TDK			
TAI QUALITY RATINGS:	SPD)	
AutoAlliance Intl., Inc. Quality Awar Nippondenso Mfg., Inc. Award of Ex SALES: 1991: \$46,000,000 PERCENT SUPPLIED TO AUTOMOBILE UNION AFFILLIATION: None	cellence 1992: \$74,0	00,000	ence & Pentastar Awards 1993: \$97,000,000
Associated Fuel Pump Systems Corp.			
PLANT ADDRESS: 1100 Scotts Bridge Rd.		LING ADDRESS: Box 1326	
Anderson, SC 29621	And	erson, SC 29622	
PLANT SIZE: 156,000 sq. ft IN			YEAR ESTABLISHED: 1991
CONTACT: Masaaki Kato, Product Engineration PHONE: 803-224-0012 FAX:	803-224-2927		OPERATION: Manufacturing
	ALARIED: 37		STAFF: 24
Robert Bosch GmbH, 50%; Stuttgart, Nippondenso America, Inc., 50%; S			
OEM/AFTERMARKET: PRODUCTS PRODUCED: Fuel Pumps and Kits	EX	PORT TO: Canac	la
CUSTOMERS:	Hon	de of America Mi	
Toyota Motor Mfg. USA, Inc. General Motors Corp. Diamond-Star Motors Corp.	Ford	da of America Mf I Motor Co. adian Motor	y., mc.
Mazda SUPPLIERS: Handy & Harman Automotive Group	NUM	ИМІ	
Scott-Itoh QUALITY RATINGS: Not available		s Corporation	
SALES: 1991: \$6,600,000 PERCENT SUPPLIED TO AUTOMOBILE UNION AFFILLIATION: None	1992: Not a INDUSTRY: '		1993: Not available

CONTACT: C.E. Metz, Executive	FAX: 606-236-9489 SALARIED: 48TYPE OF OPERATION: Manufacturing STAFF: 50o., 60%; Tokyo, Japan
OEM/AFTERMARKET: PRODUCTS PRODUCED: Steel Tirecord	EXPORT TO: No exports
CUSTOMERS: Not available	
SUPPLIERS: Not available	
QUALITY RATINGS: Not available	
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOM UNION AFFILLIATION: None	
	MAILING ADDRESS: P.O. Box 1866 Anderson, SC 29622
PRODUCTION: 130 PARENT CORPORATIONS: Robert Bosch Corp., 51%; Bro	SALARIED: 70 STAFF: Not available
PRODUCTION: 130 PARENT CORPORATIONS: Robert Bosch Corp., 51%; Bro Japan Electronic Control Syste OEM/AFTERMARKET: PRODUCTS PRODUCED: Electronic Control Units Mass Air Flow Sensors	SALARIED: 70 STAFF: Not available badview, IL Staff: Not available
PRODUCTION: 130 PARENT CORPORATIONS: Robert Bosch Corp., 51%; Bro Japan Electronic Control Syste OEM/AFTERMARKET: PRODUCTS PRODUCED: Electronic Control Units	SALARIED: 70 STAFF: Not available badview, IL ems Co., Ltd., 49%; Atsugi, Japan EXPORT TO: Mexico
PRODUCTION: 130 PARENT CORPORATIONS: Robert Bosch Corp., 51%; Bro Japan Electronic Control Syste OEM/AFTERMARKET: PRODUCTS PRODUCED: Electronic Control Units Mass Air Flow Sensors CUSTOMERS: Nissan Motor Mfg. Corp., USA	SALARIED: 70 STAFF: Not available badview, IL ems Co., Ltd., 49%; Atsugi, Japan EXPORT TO: Mexico
PRODUCTION: 130 PARENT CORPORATIONS: Robert Bosch Corp., 51%; Bro Japan Electronic Control Syste OEM/AFTERMARKET: PRODUCTS PRODUCED: Electronic Control Units Mass Air Flow Sensors CUSTOMERS: Nissan Motor Mfg. Corp., USA Nissan Mexicana SUPPLIERS:	SALARIED: 70 STAFF: Not available badview, IL ems Co., Ltd., 49%; Atsugi, Japan EXPORT TO: Mexico

Bando Manufacturing of America	a, Inc.	
PLANT ADDRESS:	MAILING ADDRES	S:
2720 Pioneer Dr.	P.O. Box 10060	
Bowling Green, KY 42101	Bowling Green, KY	
	INVESTMENT: Not available	YEAR ESTABLISHED: 1988
CONTACT: Jim Blankenship, Vice		
	FAX: 502-842-6139 TYPE (-
PRODUCTION: 62	SALARIED: 5	STAFF: 53
PARENT CORPORATIONS:		
Bando Chemical Industries, 9		
Mitsubishi Corp., 10%; Tokyo	Japan	
OEM/AFTERMARKET:	EXPORT TO: Ca	nada, Japan
PRODUCTS PRODUCED:		
V-Ribbed Belts	Synchronous Belts	
Raw Edge V-belts		
CUSTOMERS:		
Not available		
SUPPLIERS: Not available		
Not available		
QUALITY RATINGS:		
	Quality Award Nissan Motor Mfg.	Corp. Quality Award
Subaru-Isuzu Automotive, Inc.	Zero Defect Award Zexel Corp. Qu	ality Award
SALES: 1991: Not available	-	1993: Not available
PERCENT SUPPLIED TO AUTOM	IOBILE INDUSTRY: 95%	
UNION AFFILLIATION: None		
Bellemar Parts Industry		_
PLANT ADDRESS:	MAILING ADDRES	S:
25000 U.S. Route 33	Same	
Marysville, OH 43040		
PLANT SIZE: Not available	INVESTMENT : Not available	YEAR ESTABLISHED: 1982
CONTACT: Patty Wise, Human Re	-	
PHONE: 513-644-8866		OF OPERATION: Assembly
PRODUCTION: Not available	SALARIED: Not available	STAFF: Not available
PARENT CORPORATIONS:		
Honda North America, Inc.; T		
Sankei Giken Kogyo; Tokyo,J		
Tokyo Seat Co., Ltd.; Asaki, J	apan	
OEM/AFTERMARKET:	EXPORT TO: No	t available
PRODUCTS PRODUCED:		
Seat Assemblies		
CUSTOMERS:		
Honda of America Mfg., Inc.		
SUPPLIERS:		
Not available		
QUALITY RATINGS:		
Not available		
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOM UNION AFFILLIATION: Not avail	IOBILE INDUSTRY: 100%	1993: Not available

Bellemar Parts Industry PLANT ADDRESS: 6964 State Route 235 North Russells Point, OH 43348	MAILING ADDRESS: Same	
PLANT SIZE:Not availableINVECONTACT:Bradley Kemp, Plant ManagerPHONE:513-843-5555FAX:PRODUCTION:Not availableSALAPARENT CORPORATIONS:Honda North America, Inc.;Torrance, CSankei Giken Kogyo;Tokyo, JapanTokyo Seat Co., Ltd.;Asaki, Japan	8-843-3259 TYPE OF ARIED: Not available	YEAR ESTABLISHED: 1983 OPERATION: Assembly STAFF: Not available
OEM/AFTERMARKET: PRODUCTS PRODUCED: Catalytic Converters Door Sashes CUSTOMERS: Honda of America Mfg., Inc.	EXPORT TO: Not a	vailable
SUPPLIERS: Not available		
QUALITY RATINGS: Not available		
SALES: 1991: Not available 19 PERCENT SUPPLIED TO AUTOMOBILE INI UNION AFFILLIATION: Not available		1993: Not available
CONTACT: Mark McIntire, Senior Manager PHONE: 513 599-3774 FAX: 513	of Operations 599-5478 TYPE OF ARIED: 11	311 YEAR ESTABLISHED: 1986 OPERATION: Manufacturing/Assembly STAFF: 7
OEM/AFTERMARKET: PRODUCTS PRODUCED: Automotive Glass Fusebox Assembly CUSTOMERS: Honda of America Mfg., Inc.	EXPORT TO: Canac Heater Control Box As Master Power Tube A	ssembly
SUPPLIERS: Honda of America Manufacturing AP Technologies QUALITY RATINGS: Honda of America Mfg., Inc. Quality Aw Honda of America Mfg., Inc. Production	n Award	
SALES: 1991: \$120,869,240 19 PERCENT SUPPLIED TO AUTOMOBILE IN UNION AFFILLIATION: None	92: \$128,996,833 DUSTRY: 100%	1993: \$107,944,703

Bendix Jidosha Kiki Corp. PLANT ADDRESS: 801 Industrial Blvd. Galliatin, TN 37066 PLANT SIZE: 105,000 sq. ft. CONTACT: Thomas E. Reigle, Pre PHONE: 615-451-5600 PRODUCTION: 100 PARENT CORPORATIONS: Bendix Division, Allied-Signal, Jidosha Kiki Co., Ltd., 49%; Te	FAX: 615-451-5679 SALARIED: 5 51%; Morristown, NJ	YEAR ESTABLISHED: 1987
OEM/AFTERMARKET: PRODUCTS PRODUCED: Brake Boosters	EXPORT TO: Japa	n
CUSTOMERS: Diamond-Star Motors Corp. AutoAlliance Intl., Inc. Subaru-Isuzu Automotive, Inc. NUMMI SUPPLIERS:	Ford Motor Co. Nissan Motor Mfg. C Toyota Motor Mfg. L	
Magna (EBM) Minnesota Rubber QUALITY RATINGS: Nissan Motor Mfg. Corp., USA	Quality Spring	
Ford Motor Co. Q1 Award SALES: 1991: \$30,000,000 PERCENT SUPPLIED TO AUTOM UNION AFFILLIATION: None	1992: Not available	1993: Not available
Bloomington Normal Seating Co. PLANT ADDRESS: 2031 Warehouse Rd.	MAILING ADDRESS Same	:
Normal, IL 61761 PLANT SIZE: 90,000 sq. ft. CONTACT: Gary Riggs, Controller PHONE: 309-452-7878 PRODUCTION: 120 PARENT CORPORATIONS: Namba Press Works, Ltd., 50%		YEAR ESTABLISHED: 1988 • OPERATION: Assembly STAFF: 15
Douglas and Lomason Co., 50		
OEM/AFTERMARKET: PRODUCTS PRODUCED: Automotive Car Seats	EXPORT TO: No ex	xports
CUSTOMERS: Diamond-Star Motors Corp.	·	
SUPPLIERS: Douglas and Lomanson Technotrim QUALITY RATINGS: Not available	Hoffer	
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOM UNION AFFILLIATION: None		1993: Not available

Blue Ridge Metals Corp. PLANT ADDRESS:	MAU	LING ADDRESS:			
180 Mills Gap Rd.		Box 189			
Fletcher, NC 28732		cher, NC 28732			
PLANT SIZE: 90,000 sq. ft.		\$13,000,000	YEAR ESTA	BLISHED: 1989	
CONTACT: Bill Metts, Administrat					
PHONE: 704-687-2525	FAX: 704-687-1551	TYPE OF	OPERATION :	Manufacturing	
PRODUCTION: 49	SALARIED: 3		STAFF: 21	-	
PARENT CORPORATIONS:					
Central Yoshida Corp., 100%;	Nagoya, Japan				
OEM/AFTERMARKET:	EXI	PORT TO: Japan			
PRODUCTS PRODUCED:					
Not available					
CUSTOMERS:					
Not available					
SUPPLIERS:					
Not available					
QUALITY RATINGS: Not available					
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOM UNION AFFILLIATION: None			1993: No	ot available	
Bridgestone APM Co.					
PLANT ADDRESS:	MAI	LING ADDRESS:			
1800 Industrial Dr.	Sam	e			
Findlay, OH 45840					
PLANT SIZE: 110,000 sq. ft.		Not available	YEAR ESTA	BLISHED: 1991	
CONTACT: Robert F. Creamer, Pro				Manufacturing/Accomb	h7
PHONE: 419-423-9552		ITPE OF	STAFF: 35	Manufacturing/Assemb	'y
PRODUCTION: 160	SALARIED: 6		STAFF: 3 5		
PARENT CORPORATIONS: Bridgestone Corp., 100%; Tok	yo, Japan				
OEM/AFTERMARKET:	EXI	PORT TO: Canad	la		
PRODUCTS PRODUCED: Engine Mounts	Bust	nings			
Strut Mounts					
CUSTOMERS: Not available					
SUPPLIERS					
Not available					
QUALITY RATINGS: Not available					
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOM UNION AFFILLIATION: None	1992: Not a OBILE INDUSTRY: 1		1993: No	ot available	

PLANT ADDRESS: MAILING ADDRESS: 2500 South Council Rd. P.O. Box 24011 Oklahoma City, OK 73127 Oklahoma City, OK 73127 PLANT SIZE: Not available **INVESTMENT:** Not available YEAR ESTABLISHED: 1988 **CONTACT**: J. Lampa, President PHONE: 405-745-3421 FAX: Not available TYPE OF OPERATION: Manufacturing/Assembly **PRODUCTION:** Not available SALARIED: Not available STAFF: Not available PARENT CORPORATIONS: Bridgestone Corp., 100%; Tokyo, Japan **OEM/AFTERMARKET: EXPORT TO:** Not available PRODUCTS PRODUCED: Tires CUSTOMERS: Not available SUPPLIERS: Not available QUALITY RATINGS: Not available SALES: 1991: Not available 1992: Not available 1993: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available UNION AFFILLIATION: Not available Bridgestone/Firestone, Inc. MAILING ADDRESS: PLANT ADDRESS: Second and Hoffman Roads P.O. Box 1295 Des Moines, IA 50316 Des Moines, IA 50316 **INVESTMENT:** Not available PLANT SIZE: Not available YEAR ESTABLISHED: 1988 CONTACT: Ken Baker, Human Resources Manager **PHONE**: 515-243-1211 FAX: Not available TYPE OF OPERATION: Manufacturing/Assembly **PRODUCTION:** SALARIED: 1,500 (total) STAFF: PARENT CORPORATIONS: Bridgestone Corp., 100%; Tokyo, Japan **OEM/AFTERMARKET:** EXPORT TO: Yes PRODUCTS PRODUCED: Tires CUSTOMERS: Not available SUPPLIERS: Not available QUALITY RATINGS: Not available 1993: Not available SALES: 1991: Not available 1992: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100% UNION AFFILLIATION: Not available 21

Bridgestone/Firestone, Inc.

Bridgestone/Firestone, Inc. PLANT ADDRESS: 2500 North 22nd St. Decatur, IL 62526 PLANT SIZE: 1,961,770 sq. ft. INVESTM CONTACT: John Boettner, Plant Manager PHONE: 217-425-1350 FAX: 217-425 PRODUCTION: 1270 SALARIE PARENT CORPORATIONS: Bridgestone Corp., 100%; Tokyo, Japan		
OEM/AFTERMARKET: PRODUCTS PRODUCED: Tires	EXPORT TO: Yes	
CUSTOMERS: Not available		
SUPPLIERS: Not available		
QUALITY RATINGS: Not available		
SALES: 1991: Not available 1992: PERCENT SUPPLIED TO AUTOMOBILE INDUS UNION AFFILLIATION: United Rubber Workers,		
Bridgestone/Firestone, Inc. PLANT ADDRESS: P.O. Box 1139 Wilson, NC 27893 PLANT SIZE: 2,000,000 sq. ft. INVESTM CONTACT: George Ruccio, Plant Manager PHONE: 919-291-4275 FAX: 919 399 PRODUCTION: 1600 SALARIER PARENT CORPORATIONS: Bridgestone Corp., 100%, Tokyo, Japan	•	
OEM/AFTERMARKET: PRODUCTS PRODUCED: Passanger Steel Belted Radial Tires	EXPORT TO: Japan	
Master, Zero Defects General Motors Corp. TFE Award, Mark of E	Not available 1993: Not available	uality

Bridgestone/Firestone, Inc. (Laverg PLANT ADDRESS: P.O. Box 3000 LaVergne, TN 37086 PLANT SIZE: 2,200,000 sq. ft. CONTACT: Roger Mitzner, Plant Man PHONE: 615-793-7581 FA PRODUCTION: 1132 PARENT CORPORATIONS: Bridgestone Corp., 100%; Tokyo,	MAILING ADDRESS: Same INVESTMENT: \$400,000,000 nager AX: 615-793-1746 TYPE OF SALARIED: 371	
OEM/AFTERMARKET: PRODUCTS PRODUCED: Truck and Passenger Car Tires	EXPORT TO: Japar	1
CUSTOMERS: Not available		
SUPPLIERS: Not available		
QUALITY RATINGS: Not available		
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMOB UNION AFFILLIATION: United Rubb		1993: Not available
Calsonic Climate Control, Inc. PLANT ADDRESS: 9 Holland Irvine, CA 92718	MAILING ADDRESS: Same	
PLANT SIZE: 192,000 sq. ft. CONTACT: Tom Green, Director, Hur	INVESTMENT: Not available man Resources	YEAR ESTABLISHED: 1981
PHONE: 714-855-8050 FA PRODUCTION: 160 PARENT CORPORATIONS: Calsonic Corp., 100%; Tokyo, Ja	SALARIED: 20	OPERATION : Manufacturing/Assembly STAFF : 40
OEM/AFTERMARKET: PRODUCTS PRODUCED: Air Conditioning Components and Electronic Components CUSTOMERS:		da, Japan
Nissan Motor Mfg. Corp., USA Nissan Canada	Nissan Mexicana Subaru-Isuzu Automo	otive, Inc.
SUPPLIERS: Calsonic Corp. Calsonic Mfg. Corp. QUALITY RATINGS: Nissan Motor Mfg. Corp., USA 19 Nissan Motor Mfg. Corp., USA 1s SALES: 1991: \$110,000,000 PERCENT SUPPLIED TO AUTOMOB UNION AFFILLIATION: None	t Team Supplier 1992: \$120,000,000	1993: \$130,000,000

Calsonic Manufacturing Corp. PLANT ADDRESS: 1 Calsonic Way	MAILING ADDRESS: P.O. Box 350
Shelbyville, TŇ 37160 PLANT SIZE: 440,000 sq. ft. INVESTM CONTACT: Robert W. Hofner Jr., Executive Vice	Shelbyville, TN 37160 IENT: \$65,800,000 YEAR ESTABLISHED: 1983 President
	1-2724 TYPE OF OPERATION : Manufacturing/Assembly D: Not available STAFF: 130
PARENT CORPORATIONS: Calsonic International, 80%; Irvine, CA Calsonic Corp., 20%; Tokyo, Japan	
OEM/AFTERMARKET: PRODUCTS PRODUCED:	EXPORT TO: Japan
HVAC Systems Exhaust Systems	Engine Cooling Systems
CUSTOMERS: Nissan Motor Mfg. Corp., USA Calsonic Climate Control	Ford Motor Co. Arvin
SUPPLIERS: Calsonic Corp.	
Zexel Corp. QUALITY RATINGS:	Brazeway
Ford Motor Co. Q1 Award Nissan Motor Mfg. Corp., USA Quality Master	Subaru-Isuzu Automotive, Inc. Quality Achievement Award
• · · · ·	\$245,200,000 1993: \$331,500,000
Calsonic Yorozu Corp. PLANT ADDRESS:	MAILING ADDRESS:
PLANT ADDRESS: 395 Mt. View Industrial Dr.	MAILING ADDRESS: Same
PLANT ADDRESS: 395 Mt. View Industrial Dr. Morrison, TN 37357 PLANT SIZE: 500,000 sq. ft. INVESTM	Same ENT: \$95,000,000 YEAR ESTABLISHED: 1988
PLANT ADDRESS:395 Mt. View Industrial Dr.Morrison, TN 37357PLANT SIZE: 500,000 sq. ft.CONTACT: Franz U. Hayes, Senior Vice PresiderPHONE: 615-668-7700FAX: 615-688PRODUCTION: 585SALARIEL	Same ENT: \$95,000,000 YEAR ESTABLISHED: 1988 nt B-7777 TYPE OF OPERATION: Manufacturing/Assembly
PLANT ADDRESS:395 Mt. View Industrial Dr.Morrison, TN 37357PLANT SIZE: 500,000 sq. ft.CONTACT: Franz U. Hayes, Senior Vice PresidedPHONE: 615-668-7700FAX: 615-688	Same ENT: \$95,000,000 YEAR ESTABLISHED: 1988 nt B-7777 TYPE OF OPERATION: Manufacturing/Assembly
PLANT ADDRESS: 395 Mt. View Industrial Dr. Morrison, TN 37357 PLANT SIZE: 500,000 sq. ft. INVESTM CONTACT: Franz U. Hayes, Senior Vice Presided PHONE: 615-668-7700 FAX: 615-668 PRODUCTION: 585 SALARIEL PARENT CORPORATIONS: Yorozu Corp., 51%; Yokohama Japan Calsonic Corp., 34%; Tokyo, Japan Sumitomo Corp., 15%; Tokyo, Japan OEM/AFTERMARKET: PRODUCTS PRODUCED:	Same ENT: \$95,000,000 YEAR ESTABLISHED: 1988 nt B-7777 TYPE OF OPERATION: Manufacturing/Assembly
PLANT ADDRESS: 395 Mt. View Industrial Dr. Morrison, TN 37357 PLANT SIZE: 500,000 sq. ft. INVESTM CONTACT: Franz U. Hayes, Senior Vice Presider PHONE: 615-668-7700 FAX: 615-668 PRODUCTION: 585 SALARIEI PARENT CORPORATIONS: Yorozu Corp., 51%; Yokohama Japan Calsonic Corp., 34%; Tokyo, Japan Sumitomo Corp., 15%; Tokyo, Japan OEM/AFTERMARKET: PRODUCTS PRODUCED: Chassis (Frame and Suspension) Body	Same ENT: \$95,000,000 YEAR ESTABLISHED: 1988 nt B-7777 TYPE OF OPERATION: Manufacturing/Assembly D: 117 STAFF: 117
PLANT ADDRESS: 395 Mt. View Industrial Dr. Morrison, TN 37357 PLANT SIZE: 500,000 sq. ft. INVESTM CONTACT: Franz U. Hayes, Senior Vice Presider PHONE: 615-668-7700 FAX: 615-668 PRODUCTION: 585 SALARIEI PARENT CORPORATIONS: Yorozu Corp., 51%; Yokohama Japan Calsonic Corp., 34%; Tokyo, Japan Sumitomo Corp., 15%; Tokyo, Japan OEM/AFTERMARKET: PRODUCTS PRODUCED: Chassis (Frame and Suspension)	Same ENT: \$95,000,000 YEAR ESTABLISHED: 1988 nt 3-7777 TYPE OF OPERATION: Manufacturing/Assembly D: 117 STAFF: 117 EXPORT TO: Japan, Mexico
PLANT ADDRESS: 395 Mt. View Industrial Dr. Morrison, TN 37357 PLANT SIZE: 500,000 sq. ft. INVESTM CONTACT: Franz U. Hayes, Senior Vice Presider PHONE: 615-668-7700 FAX: 615-688 PRODUCTION: 585 SALARIEL PARENT CORPORATIONS: Yorozu Corp., 51%; Yokohama Japan Calsonic Corp., 34%; Tokyo, Japan Sumitomo Corp., 15%; Tokyo, Japan OEM/AFTERMARKET: PRODUCTS PRODUCED: Chassis (Frame and Suspension) Body CUSTOMERS: Nissan Motor Mfg. Corp., USA Ford Motor Co.	Same ENT: \$95,000,000 YEAR ESTABLISHED: 1988 nt B-7777 TYPE OF OPERATION: Manufacturing/Assembly D: 117 STAFF: 117 EXPORT TO: Japan, Mexico Trim (Metal) AutoAlliance Intl., Inc. Saturn Corp.
PLANT ADDRESS: 395 Mt. View Industrial Dr. Morrison, TN 37357 PLANT SIZE: 500,000 sq. ft. INVESTM CONTACT: Franz U. Hayes, Senior Vice Presides PHONE: 615-668-7700 FAX: 615-688 PRODUCTION: 585 SALARIEN PARENT CORPORATIONS: Yorozu Corp., 51%; Yokohama Japan Calsonic Corp., 34%; Tokyo, Japan Sumitomo Corp., 15%; Tokyo, Japan OEM/AFTERMARKET: PRODUCTS PRODUCED: Chassis (Frame and Suspension) Body CUSTOMERS: Nissan Motor Mfg. Corp., USA Ford Motor Co. Subaru-Isuzu Automotive, Inc. SUPPLIERS: TMC	Same ENT: \$95,000,000 YEAR ESTABLISHED: 1988 nt B-7777 TYPE OF OPERATION: Manufacturing/Assembly D: 117 STAFF: 117 EXPORT TO: Japan, Mexico Trim (Metal) AutoAlliance Intl., Inc. Saturn Corp.

CEI Co., Ltd. PLANT ADDRESS: 2405 A Industrial Dr. Springfield, TN 37172		AILING ADDRESS: ame		
PLANT SIZE: 92,000 sq. ft. CONTACT: Mike Norton, Director (F: Not available	YEAR ESTA	BLISHED: 1989
PHONE: 615 384-8555	•	76 TYPE OF		Manufacturing/Assembly
PRODUCTION: 150 PARENT CORPORATIONS: Delco Electronics, 49%, Kokor Calsonic Corp., 41%, Tokyo, Calsonic International, 10%, In	mo, Indiana Japan	-2	STAFF: 6	
OEM/AFTERMARKET: PRODUCTS PRODUCED:	E	XPORT TO: Austra	alia, Mexico	
Fastpack Motor Activators Servo Motor Activators CUSTOMERS:	Tł	nermal Control Asse	emblies	
General Motors Corp. (Harrisor	n Division) Ca	alsonic (Nissan, Ford	i)	
SUPPLIERS: Mabuchi Motors				
ALPS QUALITY RATINGS:				
Not available				
SALES: 1991: \$25,000,000 PERCENT SUPPLIED TO AUTOM UNION AFFILLIATION: None	1992: \$30 OBILE INDUSTRY		1993: \$4	\$0,000,000
Central Light Alloy PLANT ADDRESS:	м	AILING ADDRESS:		
150 Wheat Dr.		ame		
Paris, KY 40361 PLANT SIZE: 82,000 sq. ft.		F: \$2 5,000,000	YEAR ESTAI	BLISHED: 1990
CONTACT: Frank Anderson, Plant PHONE: 606-987-0600	FAX: 606-987-06			Manufacturing
PRODUCTION: 62 PARENT CORPORATIONS: Chuo Seiki, 100%; Anjo, Japa	SALARIED: [^]	10	STAFF : 7	
OEM/AFTERMARKET: PRODUCTS PRODUCED:	E	XPORT TO: Japan	I	
Wheels (Cast Aluminum)				
CUSTOMERS: Toyota Motor Mfg. USA, Inc. Central Manufacturing Co.	То	oyota Motor Mfg. Co	orp. (Japan)	
SUPPLIERS: Reynolds Aluminum				
QUALITY RATINGS: Not available				
SALES: 1991: \$16,800,000 PERCENT SUPPLIED TO AUTOM UNION AFFILLIATION: None		available 7: 100%	1993: N	ot available

Central Manufacturing Co. PLANT ADDRESS: **MAILING ADDRESS:** 125 Wheat Dr. Same Paris, KY 40361 PLANT SIZE: 282,766 sq. ft **INVESTMENT:** \$61,000,000 YEAR ESTABLISHED: 1988 **CONTACT:** Frank Anderson, Plant Manager **PHONE**: 606-987-0500 FAX: 606-987-0800 TYPE OF OPERATION: Manufacturing SALARIED: 13 **PRODUCTION: 143 STAFF: 37** PARENT CORPORATIONS: Central Motor Wheel Corp., 61.8%; Anjo, Japan Toyota Tsusho Corp., 29.3%; Nagoya, Japan Kelsey Hayes Co., 7.3%; Romulus, MI Toyota Tsusa America, 1.5%; N.Y. **OEM/AFTERMARKET:** EXPORT TO: Canada, Japan **PRODUCTS PRODUCED:** Steel Wheels Modular Aluminum Wheels **CUSTOMERS:** Toyota Motor Corp. (Japan) Toyota Motor Mfg. USA, Inc. Diamond-Star Motors Corp. NUMMI Honda of America Mfg., Inc. CAMI Automotive, Inc. SUPPLIERS: LTV Steel **PPG Industries QUALITY RATINGS:** Not available SALES: 1991: \$50,000,000 1992: Not available 1993: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100% UNION AFFILLIATION: None Century Tube Corp. PLANT ADDRESS: MAILING ADDRESS: 4215 Emmett Sanders Rd. P.O. Box 7612 Pine Bluff, AR 71601 Pine Bluff, AR 71601 PLANT SIZE: Not available **INVESTMENT:** Not available YEAR ESTABLISHED: 1979 **CONTACT:** Mike Claussen, Vice President Manufacturing FAX: 501-535-4006 PHONE: 501-535-6200 TYPE OF OPERATION: Manufacturing STAFF: Not available **PRODUCTION: 28** SALARIED: 2 PARENT CORPORATIONS: Daiwa Steel Tube, Ltd., 100%; Osaka, Japan EXPORT TO: No exports **OEM/AFTERMARKET: PRODUCTS PRODUCED:** Door Impact Beams Structural Carbon Tubing Stainless Steel Exhaust Tubing CUSTOMERS. Not available SUPPLIERS: Not available QUALITY RATINGS: Not available 1993: Not available SALES: 1991: Not available 1992: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 20% UNION AFFILLIATION: None

Circuit Controls Co. PLANT ADDRESS: MAILING ADDRESS: 2277 M-119 Highway, P.O. Box 674 Same Petoskey, MI 49770 PLANT SIZE: 42,500 sq. ft **INVESTMENT:** Not available YEAR ESTABLISHED: 1986 **CONTACT**: Don Whinns, Human Resources Manager FAX: 616-347-9051 TYPE OF OPERATION: Manufacturing **PHONE:** 616-347-0760 SALARIED: Not available **PRODUCTION:** Not available **STAFF:** Not available PARENT CORPORATIONS: American Yazaki Corp., 100%; Canton. MI **OEM/AFTERMARKET**: EXPORT TO: Europe, Japan **PRODUCTS PRODUCED:** Wiring Harness Terminals **Electrical Contacts** CUSTOMERS: AYE American Yazaki Corp. UTA SUPPLIERS: Outokumpu Copper Other Olin Brass QUALITY RATINGS: Not available SALES: 1991: Not available 1992: Not available 1993: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100% **UNION AFFILLIATION: None** CKR Industries. Inc. PLANT ADDRESS: **MAILING ADDRESS:** 590 Baxter Ln. Same Winchester, TN 37398 PLANT SIZE: 200,000 sq. ft. **INVESTMENT:** Not available YEAR ESTABLISHED: 1985 **CONTACT**: John Thoman, General Manager PHONE: 615-967-5189 FAX: 615-967-3140 TYPE OF OPERATION: Manufacturing/Assembly **PRODUCTION: 225** SALARIED: 50 **STAFF:** Not available PARENT CORPORATIONS: Kinugawa Rubber Industries Co., 75%; Chiba City, Japan Chardon Rubber Co., 25% EXPORT TO: Canada, Mexico **OEM/AFTERMARKET:** PRODUCTS PRODUCED: Weather Seals **Convoluted Control Lever Boots** Plastic Trim **CUSTOMERS:** Nissan Motor Mfg. Corp., USA Nissan Mexicana S.A. de C.V. General Motors Corp. Honda of America Mfg., Inc. Webatso SUPPLIERS: Not available QUALITY RATINGS: Not available 1992: Not available 1993: Not available SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100% UNION AFFILLIATION: Not available

Clarion Corp. of America PLANT ADDRESS: 237 Beaver Rd. Walton, KY 41094 PLANT SIZE: Not available CONTACT: Richard Searless, Vice P PHONE: 606-485-6600 FA PRODUCTION: PARENT CORPORATIONS: Clarion Shoji, Ltd.; Japan		
OEM/AFTERMARKET: PRODUCTS PRODUCED: Audio Equipment	EXPORT TO: Not a	vailable
CUSTOMERS: Honda of America Mfg., Inc.	Nissan Motor Mfg. Co	rp., USA
SUPPLIERS: Not available		
QUALITY RATINGS: Not available		
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMOB UNION AFFILLIATION: Not available	ILE INDUSTRY: Not available	1993: Not available
CME Corp. PLANT ADDRESS:	MAILING ADDRESS:	
2945 Three Leaves Dr. Mt. Pleasant, MI 48858 PLANT SIZE: 152,000 sq. ft.		
CONTACT: Clark Searles, Executive	Vice President	OPERATION: Manufacturing/Assembly
PRODUCTION: 135 PARENT CORPORATIONS:	SALARIED: 15	STAFF: 45
Mitsuba Electic Manufacturing Co Walbro Corp., 4%, Cass City, Mi	o., Ltd., 96%, Kiryn City, Japan	
OEM/AFTERMARKET: PRODUCTS PRODUCED:	EXPORT TO: Japan	
Starter Motors Power window motors CUSTOMERS: Not available	Wiper Motors	
SUPPLIERS: Not available		
QUALITY RATINGS: Not available		
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMOB UNION AFFILLIATION: None	1992: Not available ILE INDUSTRY: 100%	1993: Not available

CT-South, Inc.		
PLANT ADDRESS:	MAILING ADDRE	SS:
Highway 45 South	P.O.Box 670	
Marion, AL 36756	Marion, AL 3675	
PLANT SIZE: 83,200 sq. ft.	INVESTMENT: Not available	YEAR ESTABLISHED: 1989
CONTACT: Hoyt Crane, Human Re	-	
		OF OPERATION: Manufacturing
PRODUCTION: 250	SALARIED: 50	STAFF: Not available
PARENT CORPORATIONS:		
Mitsubishi Corp., 32%; Tokyo,		
Mitsubishi International Corp., 8		
Automobile Foundry Co., Ltd., 4		
CMI International, 20%; Southf	-	
OEM/AFTERMARKET:	EXPORT TO: No	o exports
PRODUCTS PRODUCED:		
Exhaust Manifolds		
CUSTOMERS:		
General Motors Corp., (via CMI-	-Dearborn) Chrysler Corp.	
General Products	-Dearborn) Chrysler Corp.	
General i roducis		
SUPPLIERS:		
Not available		
QUALITY RATINGS:		
Not available		
SALES: 1991: Not available	1992: Not available	1993: Not available
PERCENT SUPPLIED TO AUTOMO		
UNION AFFILLIATION: United Ste		
 		
Curtis Maruvasu America Corp.		
Curtis Maruyasu America, Corp. PLANT ADDRESS:		SS:
PLANT ADDRESS:	MAILING ADDRE	SS:
PLANT ADDRESS: 720 Metts Rd.	P.O. Box 563	
PLANT ADDRESS:		33
PLANT ADDRESS: 720 Metts Rd. Lebanon, KY 42701 PLANT SIZE: Not available	P.O. Box 563 Lebanon, KY 400 INVESTMENT: Not available	33
PLANT ADDRESS: 720 Metts Rd. Lebanon, KY 42701 PLANT SIZE: Not available CONTACT: Doug Vyverberg, Plant	P.O. Box 563 Lebanon, KY 400 INVESTMENT: Not available Manager	33 YEAR ESTABLISHED: 1987
PLANT ADDRESS: 720 Metts Rd. Lebanon, KY 42701 PLANT SIZE: Not available CONTACT: Doug Vyverberg, Plant PHONE: 502-692-2109	P.O. Box 563 Lebanon, KY 400 INVESTMENT: Not available Manager FAX: 502-692-6325 TYPE	33 YEAR ESTABLISHED: 1987 OF OPERATION: Manufacturing
PLANT ADDRESS: 720 Metts Rd. Lebanon, KY 42701 PLANT SIZE: Not available CONTACT: Doug Vyverberg, Plant PHONE: 502-692-2109	P.O. Box 563 Lebanon, KY 400 INVESTMENT: Not available Manager	33 YEAR ESTABLISHED: 1987
PLANT ADDRESS: 720 Metts Rd. Lebanon, KY 42701 PLANT SIZE: Not available CONTACT: Doug Vyverberg, Plant PHONE: 502-692-2109 PRODUCTION: PARENT CORPORATIONS:	P.O. Box 563 Lebanon, KY 400 INVESTMENT: Not available Manager FAX: 502-692-6325 SALARIED: 20 (total)	33 YEAR ESTABLISHED: 1987 OF OPERATION: Manufacturing
PLANT ADDRESS: 720 Metts Rd. Lebanon, KY 42701 PLANT SIZE: Not available CONTACT: Doug Vyverberg, Plant PHONE: 502-692-2109 PRODUCTION: PARENT CORPORATIONS: Maryusau Kogyo; 50%; Nagoya	P.O. Box 563 Lebanon, KY 400 INVESTMENT: Not available Manager FAX: 502-692-6325 SALARIED: 20 (total)	33 YEAR ESTABLISHED: 1987 OF OPERATION: Manufacturing
PLANT ADDRESS: 720 Metts Rd. Lebanon, KY 42701 PLANT SIZE: Not available CONTACT: Doug Vyverberg, Plant PHONE: 502-692-2109 PRODUCTION: PARENT CORPORATIONS:	P.O. Box 563 Lebanon, KY 400 INVESTMENT: Not available Manager FAX: 502-692-6325 SALARIED: 20 (total)	33 YEAR ESTABLISHED: 1987 OF OPERATION: Manufacturing
PLANT ADDRESS: 720 Metts Rd. Lebanon, KY 42701 PLANT SIZE: Not available CONTACT: Doug Vyverberg, Plant PHONE: 502-692-2109 PRODUCTION: PARENT CORPORATIONS: Maryusau Kogyo; 50%; Nagoya	P.O. Box 563 Lebanon, KY 400 INVESTMENT: Not available Manager FAX: 502-692-6325 SALARIED: 20 (total)	33 YEAR ESTABLISHED: 1987 OF OPERATION: Manufacturing
PLANT ADDRESS: 720 Metts Rd. Lebanon, KY 42701 PLANT SIZE: Not available CONTACT: Doug Vyverberg, Plant PHONE: 502-692-2109 PRODUCTION: PARENT CORPORATIONS: Maryusau Kogyo; 50%; Nagoya Curtis Industries; 50%; South Be	P.O. Box 563 Lebanon, KY 400 INVESTMENT: Not available Manager FAX: 502-692-6325 SALARIED: 20 (total)	YEAR ESTABLISHED: 1987 OF OPERATION: Manufacturing STAFF:
PLANT ADDRESS: 720 Metts Rd. Lebanon, KY 42701 PLANT SIZE: Not available CONTACT: Doug Vyverberg, Plant PHONE: 502-692-2109 IPRODUCTION: PARENT CORPORATIONS: Maryusau Kogyo; 50%; Nagoya Curtis Industries; 50%; South Be OEM/AFTERMARKET:	P.O. Box 563 Lebanon, KY 400 INVESTMENT: Not available Manager FAX: 502-692-6325 SALARIED: 20 (total) a, Japan end, IN	YEAR ESTABLISHED: 1987 OF OPERATION: Manufacturing STAFF:
PLANT ADDRESS: 720 Metts Rd. Lebanon, KY 42701 PLANT SIZE: Not available CONTACT: Doug Vyverberg, Plant PHONE: 502-692-2109 IPRODUCTION: PARENT CORPORATIONS: Maryusau Kogyo; 50%; Nagoya Curtis Industries; 50%; South Be OEM/AFTERMARKET: PRODUCTS PRODUCED:	P.O. Box 563 Lebanon, KY 400 INVESTMENT: Not available Manager FAX: 502-692-6325 SALARIED: 20 (total) a, Japan end, IN	YEAR ESTABLISHED: 1987 OF OPERATION: Manufacturing STAFF:
PLANT ADDRESS: 720 Metts Rd. Lebanon, KY 42701 PLANT SIZE: Not available CONTACT: Doug Vyverberg, Plant PHONE: 502-692-2109 PRODUCTION: PARENT CORPORATIONS: Maryusau Kogyo; 50%; Nagoya Curtis Industries; 50%; South Be OEM/AFTERMARKET: PRODUCTS PRODUCED: Fuel Line	P.O. Box 563 Lebanon, KY 400 INVESTMENT: Not available Manager FAX: 502-692-6325 SALARIED: 20 (total) a, Japan end, IN	YEAR ESTABLISHED: 1987 OF OPERATION: Manufacturing STAFF:
PLANT ADDRESS: 720 Metts Rd. Lebanon, KY 42701 PLANT SIZE: Not available CONTACT: Doug Vyverberg, Plant PHONE: 502-692-2109 PRODUCTION: PARENT CORPORATIONS: Maryusau Kogyo; 50%; Nagoya Curtis Industries; 50%; South Be OEM/AFTERMARKET: PRODUCTS PRODUCED: Fuel Line Brake Tubing	P.O. Box 563 Lebanon, KY 400 INVESTMENT: Not available Manager FAX: 502-692-6325 SALARIED: 20 (total) a, Japan end, IN	YEAR ESTABLISHED: 1987 OF OPERATION: Manufacturing STAFF:
PLANT ADDRESS: 720 Metts Rd. Lebanon, KY 42701 PLANT SIZE: Not available CONTACT: Doug Vyverberg, Plant PHONE: 502-692-2109 PRODUCTION: PARENT CORPORATIONS: Maryusau Kogyo; 50%; Nagoya Curtis Industries; 50%; South Be OEM/AFTERMARKET: PRODUCTS PRODUCED: Fuel Line	P.O. Box 563 Lebanon, KY 400 INVESTMENT: Not available Manager FAX: 502-692-6325 SALARIED: 20 (total) a, Japan end, IN	 YEAR ESTABLISHED: 1987 OF OPERATION: Manufacturing STAFF: ot available
PLANT ADDRESS: 720 Metts Rd. Lebanon, KY 42701 PLANT SIZE: Not available CONTACT: Doug Vyverberg, Plant PHONE: 502-692-2109 PRODUCTION: PARENT CORPORATIONS: Maryusau Kogyo; 50%; Nagoya Curtis Industries; 50%; South Be OEM/AFTERMARKET: PRODUCTS PRODUCED: Fuel Line Brake Tubing CUSTOMERS:	P.O. Box 563 Lebanon, KY 400 INVESTMENT: Not available Manager FAX: 502-692-6325 TYPE SALARIED: 20 (total) a, Japan end, IN EXPORT TO: N	 YEAR ESTABLISHED: 1987 OF OPERATION: Manufacturing STAFF: ot available
PLANT ADDRESS: 720 Metts Rd. Lebanon, KY 42701 PLANT SIZE: Not available CONTACT: Doug Vyverberg, Plant PHONE: 502-692-2109 PRODUCTION: PARENT CORPORATIONS: Maryusau Kogyo; 50%; Nagoya Curtis Industries; 50%; South Be OEM/AFTERMARKET: PRODUCTS PRODUCED: Fuel Line Brake Tubing CUSTOMERS:	P.O. Box 563 Lebanon, KY 400 INVESTMENT: Not available Manager FAX: 502-692-6325 TYPE SALARIED: 20 (total) a, Japan end, IN EXPORT TO: N	 YEAR ESTABLISHED: 1987 OF OPERATION: Manufacturing STAFF: ot available
PLANT ADDRESS: 720 Metts Rd. Lebanon, KY 42701 PLANT SIZE: Not available CONTACT: Doug Vyverberg, Plant PHONE: 502-692-2109 PRODUCTION: PARENT CORPORATIONS: Maryusau Kogyo; 50%; Nagoya Curtis Industries; 50%; South Be OEM/AFTERMARKET: PRODUCTS PRODUCED: Fuel Line Brake Tubing CUSTOMERS:	P.O. Box 563 Lebanon, KY 400 INVESTMENT: Not available Manager FAX: 502-692-6325 TYPE SALARIED: 20 (total) a, Japan end, IN EXPORT TO: N	 YEAR ESTABLISHED: 1987 OF OPERATION: Manufacturing STAFF: ot available
PLANT ADDRESS: 720 Metts Rd. Lebanon, KY 42701 PLANT SIZE: Not available CONTACT: Doug Vyverberg, Plant PHONE: 502-692-2109 PRODUCTION: PARENT CORPORATIONS: Maryusau Kogyo; 50%; Nagoya Curtis Industries; 50%; South Be OEM/AFTERMARKET: PRODUCTS PRODUCED: Fuel Line Brake Tubing CUSTOMERS:	P.O. Box 563 Lebanon, KY 400 INVESTMENT: Not available Manager FAX: 502-692-6325 TYPE SALARIED: 20 (total) a, Japan end, IN EXPORT TO: N	 YEAR ESTABLISHED: 1987 OF OPERATION: Manufacturing STAFF: ot available
PLANT ADDRESS: 720 Metts Rd. Lebanon, KY 42701 PLANT SIZE: Not available CONTACT: Doug Vyverberg, Plant PHONE: 502-692-2109 IPRODUCTION: PARENT CORPORATIONS: Maryusau Kogyo; 50%; Nagoya Curtis Industries; 50%; South Be OEM/AFTERMARKET: PRODUCTS PRODUCED: Fuel Line Brake Tubing CUSTOMERS: Nissan Motor Mfg. Corp., USA	P.O. Box 563 Lebanon, KY 400 INVESTMENT: Not available Manager FAX: 502-692-6325 TYPE SALARIED: 20 (total) a, Japan end, IN EXPORT TO: N	 YEAR ESTABLISHED: 1987 OF OPERATION: Manufacturing STAFF: ot available
PLANT ADDRESS: 720 Metts Rd. Lebanon, KY 42701 PLANT SIZE: Not available CONTACT: Doug Vyverberg, Plant PHONE: 502-692-2109 I PRODUCTION: PARENT CORPORATIONS: Maryusau Kogyo; 50%; Nagoya Curtis Industries; 50%; South Be OEM/AFTERMARKET: PRODUCTS PRODUCED: Fuel Line Brake Tubing CUSTOMERS: Nissan Motor Mfg. Corp., USA SUPPLIERS:	P.O. Box 563 Lebanon, KY 400 INVESTMENT: Not available Manager FAX: 502-692-6325 TYPE SALARIED: 20 (total) a, Japan end, IN EXPORT TO: N	 YEAR ESTABLISHED: 1987 OF OPERATION: Manufacturing STAFF: ot available
PLANT ADDRESS: 720 Metts Rd. Lebanon, KY 42701 PLANT SIZE: Not available CONTACT: Doug Vyverberg, Plant PHONE: 502-692-2109 PRODUCTION: PARENT CORPORATIONS: Maryusau Kogyo; 50%; Nagoya Curtis Industries; 50%; South Be OEM/AFTERMARKET: PRODUCTS PRODUCED: Fuel Line Brake Tubing CUSTOMERS: Nissan Motor Mfg. Corp., USA SUPPLIERS: Not available QUALITY RATINGS:	P.O. Box 563 Lebanon, KY 400 INVESTMENT: Not available Manager FAX: 502-692-6325 TYPE SALARIED: 20 (total) a, Japan end, IN EXPORT TO: N	 YEAR ESTABLISHED: 1987 OF OPERATION: Manufacturing STAFF: ot available
PLANT ADDRESS: 720 Metts Rd. Lebanon, KY 42701 PLANT SIZE: Not available CONTACT: Doug Vyverberg, Plant PHONE: 502-692-2109 PRODUCTION: PARENT CORPORATIONS: Maryusau Kogyo; 50%; Nagoya Curtis Industries; 50%; South Be OEM/AFTERMARKET: PRODUCTS PRODUCED: Fuel Line Brake Tubing CUSTOMERS: Nissan Motor Mfg. Corp., USA SUPPLIERS: Not available	P.O. Box 563 Lebanon, KY 400 INVESTMENT: Not available Manager FAX: 502-692-6325 TYPE SALARIED: 20 (total) a, Japan end, IN EXPORT TO: N	 YEAR ESTABLISHED: 1987 OF OPERATION: Manufacturing STAFF: ot available
PLANT ADDRESS: 720 Metts Rd. Lebanon, KY 42701 PLANT SIZE: Not available CONTACT: Doug Vyverberg, Plant PHONE: 502-692-2109 PRODUCTION: PARENT CORPORATIONS: Maryusau Kogyo; 50%; Nagoya Curtis Industries; 50%; South Be OEM/AFTERMARKET: PRODUCTS PRODUCED: Fuel Line Brake Tubing CUSTOMERS: Nissan Motor Mfg. Corp., USA SUPPLIERS: Not available QUALITY RATINGS: Not available	P.O. Box 563 Lebanon, KY 400 INVESTMENT: Not available Manager FAX: 502-692-6325 TYPE SALARIED: 20 (total) a, Japan end, IN EXPORT TO: N Toyota Motor Mfg	YEAR ESTABLISHED: 1987 OF OPERATION: Manufacturing STAFF: ot available
PLANT ADDRESS: 720 Metts Rd. Lebanon, KY 42701 PLANT SIZE: Not available CONTACT: Doug Vyverberg, Plant PHONE: 502-692-2109 PRODUCTION: PARENT CORPORATIONS: Maryusau Kogyo; 50%; Nagoya Curtis Industries; 50%; South Be OEM/AFTERMARKET: PRODUCTS PRODUCED: Fuel Line Brake Tubing CUSTOMERS: Nissan Motor Mfg. Corp., USA SUPPLIERS: Not available QUALITY RATINGS: Not available SALES: 1991: Not available	P.O. Box 563 Lebanon, KY 400 INVESTMENT: Not available Manager FAX: 502-692-6325 TYPE SALARIED: 20 (total) a, Japan end, IN EXPORT TO: N Toyota Motor Mfg 1992: Not available	 YEAR ESTABLISHED: 1987 OF OPERATION: Manufacturing STAFF: ot available
PLANT ADDRESS: 720 Metts Rd. Lebanon, KY 42701 PLANT SIZE: Not available CONTACT: Doug Vyverberg, Plant PHONE: 502-692-2109 PRODUCTION: PARENT CORPORATIONS: Maryusau Kogyo; 50%; Nagoya Curtis Industries; 50%; South Be OEM/AFTERMARKET: PRODUCTS PRODUCED: Fuel Line Brake Tubing CUSTOMERS: Nissan Motor Mfg. Corp., USA SUPPLIERS: Not available QUALITY RATINGS: Not available SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMC	P.O. Box 563 Lebanon, KY 400 INVESTMENT: Not available Manager FAX: 502-692-6325 TYPE SALARIED: 20 (total) a, Japan end, IN EXPORT TO: N Toyota Motor Mfg 1992: Not available DBILE INDUSTRY: Not available	YEAR ESTABLISHED: 1987 OF OPERATION: Manufacturing STAFF: ot available
PLANT ADDRESS: 720 Metts Rd. Lebanon, KY 42701 PLANT SIZE: Not available CONTACT: Doug Vyverberg, Plant PHONE: 502-692-2109 PRODUCTION: PARENT CORPORATIONS: Maryusau Kogyo; 50%; Nagoya Curtis Industries; 50%; South Be OEM/AFTERMARKET: PRODUCTS PRODUCED: Fuel Line Brake Tubing CUSTOMERS: Nissan Motor Mfg. Corp., USA SUPPLIERS: Not available QUALITY RATINGS: Not available SALES: 1991: Not available	P.O. Box 563 Lebanon, KY 400 INVESTMENT: Not available Manager FAX: 502-692-6325 TYPE SALARIED: 20 (total) a, Japan end, IN EXPORT TO: N Toyota Motor Mfg 1992: Not available DBILE INDUSTRY: Not available	YEAR ESTABLISHED: 1987 OF OPERATION: Manufacturing STAFF: ot available

Curtis Maruyasu America, Corp. MAILING ADDRESS: PLANT ADDRESS: 3940 Commercial Dr., P.O. Box 1081 Same Tracy, CA 95378 **INVESTMENT:** Not available YEAR ESTABLISHED: 1985 PLANT SIZE: Not available **CONTACT:** Take Yamada. President TYPE OF OPERATION: Manufacturing **PHONE**: 209-836-3811 FAX: 209-836-3292 SALARIED: 17 (total) STAFF: **PRODUCTION:** PARENT CORPORATIONS: Maryusau Kogyo; 50%; Nagoya, Japan Curtis Industries: 50%: South Bend, IN **OEM/AFTERMARKET: EXPORT TO: Not available PRODUCTS PRODUCED:** Fuel Line Components Hydraulic Brake Components CUSTOMERS: NUMMI SUPPLIERS: Not available **QUALITY RATINGS:** Not available 1993: Not available 1992: Not available SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available UNION AFFILLIATION: Not available D & A Technology, Inc. PLANT ADDRESS: MAILING ADDRESS: P.O. Box 691 201 Canaan Rd. Mt. Pleasant, TN 38474 Mt. Pleasant, TN 38474 **INVESTMENT:** \$6,400,000 YEAR ESTABLISHED: 1990 PLANT SIZE: 80,000 sq. ft. **CONTACT**: Charlie Nyhus, President/General Manager TYPE OF OPERATION: Manufacturing FAX: 615-379-4265 **PHONE:** 615-379-4994 **STAFF: 17 PRODUCTION: 256** SALARIED: 3 **PARENT CORPORATIONS:** Donnelly Corp., 60%; Holland, MI Asahi Glass, 40%; Tokyo, Japan **EXPORT TO:** No exports **OEM/AFTERMARKET:** PRODUCTS PRODUCED: Encapsulated Glass CUSTOMERS: Saturn Corp. SUPPLIERS: **Dow Chemical** Vista Polymers QUALITY RATINGS: Not available SALES: 1991: \$11,000,000 1992: Not available 1993: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100% UNION AFFILLIATION: None

D.A. Inc. PLANT ADDRESS: MAILING ADDRESS: 101 Quality Ct. Same Charlestown, IN 47111 **INVESTMENT: \$300,000** PLANT SIZE: 12,000 sq. ft. YEAR ESTABLISHED: 1991 **CONTACT:** Roger Smallwood, Plant Manager PHONE: 812 256-3351 TYPE OF OPERATION: Manufacturing FAX: 812 256-3352 **PRODUCTION: 8** SALARIED: 5 STAFF: 3 PARENT CORPORATIONS: Daiwa Kasei Kyoga Co., Ltd., 100%; Nagoya, Japan **OEM/AFTERMARKET: EXPORT TO: Japan** PRODUCTS PRODUCED: Wiring Harness Clamps Wiring Harness Protectors Wiring Harness Clips CUSTOMERS: American Yazaki Corp. General Motors Corp. (Packard Electric) Sumitomo Wiring Systems United Technologies Automotive SUPPLIERS: Not available QUALITY RATINGS: Not available SALES: 1991: \$2,385,209 1992: \$2.861.936 1993: \$2,759,050 PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100% UNION AFFILLIATION: None Daikin Clutch Corp. PLANT ADDRESS: MAILING ADDRESS: 8601 Haggerty Rd. Same Belleville, MI 48111 PLANT SIZE: 120,000 sq. ft. **INVESTMENT:** \$10,000,000 YEAR ESTABLISHED: 1989 **CONTACT**: Don Crowther, Plant Manager FAX: 313-397-7300 TYPE OF OPERATION: Manufacturing/Assembly PHONE: 313-397-3333 **PRODUCTION: 160** SALARIED: 10 **STAFF: 30** PARENT CORPORATIONS: Daiken Manufacturing Co., Ltd.; Osaka, Japan **OEM/AFTERMARKET:** EXPORT TO: Canada, Japan PRODUCTS PRODUCED: Clutches for Manual Transmissions Flywheels CUSTOMERS: Ford Motor Co. Honda of America Mfg., Inc. General Motors Corp. Nissan Motor Mfg. Corp., USA Diamond-Star Motors Corp. Subaru-Isuzu Automotive, Inc. AutoAlliance Intl., Inc. CAMI Automotive, Inc. SUPPLIERS: L & W Stamping Auburn Foundry Waupaca Foundry **QUALITY RATINGS:** Ford Motor Co. Q1 Award AutoAlliance Intl., Inc. Total Excellence Award Subaru-Isuzu Automotive, Inc. Quality Achievement Award NMMC Quality Master Award 1992: Not available 1993: Not available SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100% UNION AFFILLIATION: None

CONTACT: Cass Suwinski, Operations Manager	
OEM/AFTERMARKET: PRODUCTS PRODUCED: Seat Complete Assembly Seat Tracks (Manual and Power) CUSTOMERS: AutoAlliance Intl., Inc.	EXPORT TO: Japan, Mexico Seat Recliners Door Checkers, Ashtrays Lear Seating
SUPPLIERS: Tricon Industries Lear Seating QUALITY RATINGS: AutoAlliance Intl., Inc. Most Valuable Suppli Subaru-Isuzu Automotive, Inc. Supplier Quali SALES: 1991: \$80,000,000 1992: PERCENT SUPPLIED TO AUTOMOBILE INDUST UNION AFFILLIATION: United Auto Workers, Loc	ity Award \$100,000,000 1993: \$110,000,000 'RY: 100%
CONTACT: Michael C. Kurko, President PHONE: 313-426-5200 FAX: 313-426-	D: Not available STAFF: 20
OEM/AFTERMARKET: PRODUCTS PRODUCED: Automotive Engine & Body Fasteners	EXPORT TO: Canada
CUSTOMERS: Ford Motor Co. Nissan Motor Mfg. Corp., USA	Honda of America Mfg., Inc.
SUPPLIERS: Not available QUALITY RATINGS: Ford Motor Co. Q1 Award Nissan Motor Mfg. Corp., USA Zero Defects A SALES: 1991: \$16,000,000 1992: PERCENT SUPPLIED TO AUTOMOBILE INDUST UNION AFFILLIATION: None	\$26,000,000 1993: \$29,000,000

Diamet Corp. PLANT ADDRESS: MAILING ADDRESS: 1751 Arcadia Dr. P.O. Box 2189 Columbus, IN 47201 Columbus, IN 47202 PLANT SIZE: 100,000 sq. ft. **INVESTMENT:** \$50,000,000 YEAR ESTABLISHED: 1990 **CONTACT**: Tom Linneweber, Human Resources Manager **PHONE:** 812-379-4606 FAX: 812-379-1216 TYPE OF OPERATION: Manufacturing **PRODUCTION: 183** SALARIED: 37 STAFF: Not available PARENT CORPORATIONS: Mitsubishi Materials Corp.; Tokyo, Japan **OEM/AFTERMARKET:** EXPORT TO: Europe, Japan PRODUCTS PRODUCED: **Powder Metal Components** CUSTOMERS: General Motors Corp. Ford Motor Co. Eaton Corp. SUPPLIERS: Not available QUALITY RATINGS: Not available SALES: 1991: Not available 1993: Not available 1992: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 95% UNION AFFILLIATION: None Diemakers, Inc. PLANT ADDRESS: MAILING ADDRESS: 801 Second St. P.O. Box 278 Monroe City, MO 63456 Monroe City, MO 63456 PLANT SIZE: 368,427 sq. ft. **INVESTMENT:** Not available YEAR ESTABLISHED: 1960 CONTACT: Dean Akerson, Vice President/Director of Marketing **PHONE**: 314-735-4577 FAX: 314-735-8299 TYPE OF OPERATION: Manufacturing/Assembly **PRODUCTION: 717** SALARIED: 33 **STAFF: 100** PARENT CORPORATIONS: Kanematsu; New York, NY **OEM/AFTERMARKET**: EXPORT TO: Canada, Europe, Japan PRODUCTS PRODUCED: Shift Lube Actuator Housing Lock Housing **CUSTOMERS:** Ford Motor Co. General Motors Corp. (Rochester Div.) Chrysler Corp. SUPPLIERS: **Dow Chemical** Norsk Hydro U.S. Reduction **QUALITY RATINGS:** Ford Motor Co. Q1 Award Chrysler Corp. Quality Excellence Award Rochester Products Spear II/Certified Supplier Awards General Motors Corp. Spear I Award SALES: 1991: \$50,016,000 1992: \$53.207.000 1993: \$66.920.000 PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 95% UNION AFFILLIATION: None

CONTACT: Brian Jenkins, Vice Pr	P.O. Box Nashville, INVESTMENT: \$12,0 resident of Sales/Marketing FAX: 615-386-8202 SALARIED: 15	TN 37209-0208 000,000 YEAR ESTABLISHED: 1986
OEM/AFTERMARKET: PRODUCTS PRODUCED: PVC Insulated Wire	EXPORT	TO: No exports
XLP Insulated Wire		
CUSTOMERS:	Desser	
Ford Motor Co.	Paccar	an Inti Inn
Subaru-Isuzu Automotive, Inc	. AutoAllian	ice Intl., Inc.
SUPPLIERS: Phelps Dodge Copper Quantum Chemical QUALITY RATINGS: Ford Motor Co. Q1 Award		
SALES: 1991: \$22,000,000 PERCENT SUPPLIED TO AUTOM UNION AFFILLIATION: Internatio		0 1993: \$27,000,000
DTR Industries, Inc.		
PLANT ADDRESS:		ADDRESS:
320 Snider Rd.	Same	
Bluffton, OH 45817		
		available YEAR ESTABLISHED: 1988
CONTACT: Tom King, Executive		TYPE OF OPERATION. Manufacturing/Accombly
	FAX: 419-358-9331	TYPE OF OPERATION: Manufacturing/Assembly STAFF: Not available
PRODUCTION: 225	SALARIED: 25	STAFF: NOL available
PARENT CORPORATIONS: Tokai Rubber Industries, Ltd., Duramax, Inc.; Middlefield, O		
OEM/AFTERMARKET:	EXPORT	TO: Canada
PRODUCTS PRODUCED: Anti-Vibration Rubber Molded Reinforced Rubber Hoses CUSTOMERS:	Products	
Toyota Motor Mfg. USA, Inc. AutoAlliance Intl., Inc. Nissan Motor Mfg. Corp., USA	Ford Moto	America Mfg., Inc. r Co.
SUPPLIERS: Not available		
QUALITY RATINGS: Not available		
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOM UNION AFFILLIATION: None	1992: Not availat OBILE INDUSTRY: 100%	ole 1993: Not available

Dunlop Tire Corp. PLANT ADDRESS: 10 Sheridan Dr. Tonawanda, NY 14150 PLANT SIZE: 1,843,000 sq. ft. INVESTM CONTACT: James Gray, Vice President of Manu PHONE: 716-879-8200 FAX: Not ava PRODUCTION: 1024 SALARIEL PARENT CORPORATIONS: Sumitomo Rubber Industries, Ltd.; Kobe City	Ifacturing ilable TYPE OF OPERATION: Manufacturing D: 188 STAFF: 11
OEM/AFTERMARKET: PRODUCTS PRODUCED: Motorcycle Tires Medium Truck Tires CUSTOMERS: Independent Tire Dealers	EXPORT TO : Yes Light Truck Tires
SUPPLIERS: Tokyo Rope & American Tokyo Rope DSM Copolymer QUALITY RATINGS: Nissan Motor Mfg. Corp., USA Quality & Deliv Honda of America Mfg., Inc. Delivery Award SALES: 1991: Not available 1992: PERCENT SUPPLIED TO AUTOMOBILE INDUST UNION AFFILLIATION: United Rubber Workers	Not available 1993: Not available
Dunlop Tire Corp.PLANT ADDRESS:Wall-Triana Blvd. & Dunlop Rd.Huntsville, AL 35807PLANT SIZE: 1,200,000 sq. ft.INVESTMICONTACT: Ron Strickland, Human Resources MPHONE: 205-772-9631FAX: 205-772PRODUCTION: 1520SALARIEEPARENT CORPORATIONS:Sumitomo Rubber Industries, Ltd., 100%; Kol	-1299TYPE OF OPERATION: Manufacturing0: 166STAFF: Not available
OEM/AFTERMARKET: PRODUCTS PRODUCED: Tires	EXPORT TO: Europe, Japan
CUSTOMERS: Honda of America Mfg., Inc.	Toyota Motor Mfg. USA, Inc.
SUPPLIERS: Not available QUALITY RATINGS: Honda of America Mfg., Inc. Supplier #1 Aw SALES: 1991: Not available 1992: PERCENT SUPPLIED TO AUTOMOBILE INDUST UNION AFFILLIATION: United Rubber Workers,	Not available 1993: Not available TRY: 100%

Dyanmec, Inc. PLANT ADDRESS: 12209 Chandler Dr. Walton, KY 41094	MAILING Same	ADDRESS:	
PLANT SIZE: 50,000 sq. ft. CONTACT: Kenneth F. Przybyca, PHONE: 606-485-1700	Plant Manager FAX: 606-485-7020	TYPE OF OPE	
PRODUCTION: 80 PARENT CORPORATIONS: Betrano Faure, Ltd., 50%; Miss Fuji-Kiko Co., Ltd., 50%; Shizu		ST/	NFF: 6
OEM/AFTERMARKET: PRODUCTS PRODUCED: Seat Mechanisms	EXPOR	F TO : Canada	
CUSTOMERS: Diamond-Star Motors Corp. CAMI Automotive, Inc.	Vintec		
SUPPLIERS: Norfinch Vipond			
QUALITY RATINGS: Vintec Quality Excellence Aw	ard		
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOM UNION AFFILLIATION: None			1993: \$4,000,000
Eagle Wings Industries, Inc. PLANT ADDRESS:	MAILING	ADDRESS:	
400 Shellhouse Dr. Rantoul, IL 61866	Same		
PLANT SIZE: 314,000 sq. ft.			R ESTABLISHED: 1988
CONTACT: Y. Sakata, Exec. Vice PHONE: 217 892-4322	FAX: 217 892-2191		RATION: Manufacturing/Assembly
PRODUCTION: 472 PARENT CORPORATIONS:	SALARIED: 24	STA	\FF: 57
Nippon Eagle Wings Industries	, Ltd., 100%, Okayama, .	Japan	
OEM/AFTERMARKET:	EXPORT	TO: No exports	
PRODUCTS PRODUCED: Body Parts (Stamping and We Chassis Parts	lding) Trim Part	s	
CUSTOMERS: Diamond-Star Motors Corp.	TRW Veh	nicle Safety Syste	ms, Inc.
SUPPLIERS: Mitsubishi International Corpo Heritage	ration Hart-up		
QUALITY RATINGS: Not available			
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOM UNION AFFILLIATION: None	1992: Not availal OBILE INDUSTRY: 100%		1993: Not available

Elco Industries, Inc. (Precision Stamping Divis PLANT ADDRESS: US Bypass 295 Logonsport, IN 46947 PLANT SIZE: 160,000 sq. ft. INVESTM CONTACT: Clay Jackson, Plant Manager PHONE: 219 722-5168 FAX: 219 722 PRODUCTION: 200 SALARIED PARENT CORPORATIONS: Elco Industries Inc., 100%; Rockford, Illinois	MAILING ADDRESS: P.O. Box 660 Logansport, IN 46947 ENT: Not available YEAR ESTABLISHED: 1946 2-2373 TYPE OF OPERATION: Manufacturing/Assembly
OEM/AFTERMARKET: PRODUCTS PRODUCED: Automotive Lamp Hardware Disc Brake Hardware CUSTOMERS: General Motors Corp. Kelsey Hayes Nippondenso FPE SUPPLIERS: Thermoplastics Inc. Elco Industries (Precision Automotive Divisio QUALITY RATINGS:	EXPORT TO: Canada, Europe Organic Coatings HVAC Levers, Clips and Fasteners Allied Signal Ambrake Ford Motor Co.
Nippondenso Award of Excellence Ford Motor Co. Q1 Award SALES: 1991: \$12,000,000 1992: PERCENT SUPPLIED TO AUTOMOBILE INDUST UNION AFFILLIATION: None Elco Industries, Inc. (Thermoplastics Division) PLANT ADDRESS: 1400 South Industrial Dr.	
CONTACT: Tom Keller, General Manager PHONE: 219-256-0277 FAX: 219-255	ENT: Not available YEAR ESTABLISHED: 1985 -2579 TYPE OF OPERATION: Manufacturing/Assembly D: Not available STAFF: Not available
OEM/AFTERMARKET: PRODUCTS PRODUCED: Windshield Washer Bottles and Covers Fan-Shrouds CUSTOMERS: Ford Motor Co. Robert Bosch Federal Mogul	EXPORT TO: Canada, Europe, Mexico Condenser Brackets Starter Gears, Headlamp Bracketry & Adjusters Nippondenso Mfg. USA, Inc. Onkyo America, Inc. ASMO Mfg.
SUPPLIERS: Dupont Thermofill QUALITY RATINGS: General Motors Corp. Mark of Excellence Ford Motor Co. Q1 Award SALES: 1991: \$20,000,000 1992: PERCENT SUPPLIED TO AUTOMOBILE INDUST UNION AFFILLIATION: Yes	Himont Nippondenso Mfg. USA, Inc. Award of Merit \$26,000,000 1993: \$34,000,000 IRY: 95%

Elco Industries-Precision Formi PLANT ADDRESS: 1111 Samuelson Rd. Boolford III 61125	ng Division MAILING ADDRESS: Same
Rockford, IL 61125 PLANT SIZE: Not available CONTACT: Not available,	INVESTMENT: Not available YEAR ESTABLISHED : 1989
PHONE: 815-397-5151 PRODUCTION: Not available PARENT CORPORATIONS: Elco Industries, Inc.; Rockford *Okabe Co., Ltd. owns 17.7%	
OEM/AFTERMARKET: PRODUCTS PRODUCED: Not available	EXPORT TO: Not available
CUSTOMERS: Not available	
SUPPLIERS: Not available	
QUALITY RATINGS: Not available	
SALES: 1991: Not available PERCENT SUPPLIED TO AUTON UNION AFFILLIATION: Not avai	OBILE INDUSTRY: Not available
Elcom, Inc. PLANT ADDRESS:	MAILING ADDRESS:
20 Buterfield Trail	Same
El Paso, TX 79906 PLANT SIZE: 321,000 sq. ft. CONTACT: Sean Brogan, Superv	
PHONE: 915-779-0077 PRODUCTION: 294 PARENT CORPORATIONS:	FAX: 915-779-2136TYPE OF OPERATION: Manufacturing/AssemblySALARIED: 10STAFF: Not available
Yazaki Corp., 100%; Tokyo, J	арап
OEM/AFTERMARKET: PRODUCTS PRODUCED:	EXPORT TO: Canda, Europe, Japan, Mexico, Pacific Rim
Harness Connectors Automotive Electric Wire	Junction Block and Fuse Block Assemblies
CUSTOMERS: Chrysler Corp.	Ford Motor Co.
Honda of America Mfg., Inc. Subaru-Isuzu Automotive, Inc Mazda Motor Mfg. (USA) Cor	
SUPPLIERS: Not available	
QUALITY RATINGS: Not available	
SALES: 1991: Not available PERCENT SUPPLIED TO AUTON UNION AFFILLIATION: Not avail	

Elsa Corp. PLANT ADDRESS: 1240 South State Rd. 37	MAILING ADDRESS : Same	
Elwood, IN 46036 PLANT SIZE: 255,000 sq. ft. CONTACT: James C. Judd, Plant PHONE: 317-552-5200		YEAR ESTABLISHED: 1987 OPERATION: Manufacturing/Assembly
PRODUCTION: 150 PARENT CORPORATIONS: Sakamoto Industry Co., Ltd.; C	SALARIED: 20	STAFF: 20
OEM/AFTERMARKET: PRODUCTS PRODUCED:	EXPORT TO: No exp	oorts
Fuel Tanks Exhaust Systems	Structural Parts	
CUSTOMERS: Subaru-Isuzu Automotive, Inc. Ford Motor Co.	Diamond-Star Motors	Corp.
SUPPLIERS: Marubeni Borg-Warner QUALITY RATINGS: Not available	Armco	
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOM UNION AFFILLIATION: None		1993: Not available
Engineered Plastics Components PLANT ADDRESS: 53150 North Main St.	s, Inc. MAILING ADDRESS: Same	
Mattawan, MI 49071 PLANT SIZE: Not available CONTACT: Sue Prudden, Persona	INVESTMENT: Not available al Manager	YEAR ESTABLISHED: 1986
PHONE: 616-668-3395	FAX: Not available TYPE OF	OPERATION: Not available
PRODUCTION: Not available PARENT CORPORATIONS: Fujikura Co.; Japan	SALARIED: Not available	STAFF: Not available
PARENT CORPORATIONS:	SALARIED: Not available EXPORT TO: Not av	
PARENT CORPORATIONS: Fujikura Co.; Japan OEM/AFTERMARKET: PRODUCTS PRODUCED:		
PARENT CORPORATIONS: Fujikura Co.; Japan OEM/AFTERMARKET: PRODUCTS PRODUCED: Not available CUSTOMERS:		
PARENT CORPORATIONS: Fujikura Co.; Japan OEM/AFTERMARKET: PRODUCTS PRODUCED: Not available CUSTOMERS: Not available SUPPLIERS:		

Engineered Sintered Components, PLANT ADDRESS: 250 Old Murdock Rd. Troutman, NC 28166	Inc. MAILING ADDRESS: Same	
PLANT SIZE: Not available CONTACT: Brian Mahoney, Preside	INVESTMENT: Not available YEAR ESTABLISHED: 198 ht	89
PHONE: 704-528-7500 F PRODUCTION: 105 PARENT CORPORATIONS: Eaton Corp., 50%; Cleveland, O Sumitomo Electric Industries, Lto	AX: 704-528-7529 SALARIED: 35 H I., 50%; Osaka Japan	ıg
OEM/AFTERMARKET: PRODUCTS PRODUCED: Powdered Metal Structural Parts	EXPORT TO: Not available	
CUSTOMERS: Ford Motor Co.	Nippondenso Co. Ltd.	
SUPPLIERS: Not available		
QUALITY RATINGS: Not available		
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMOB UNION AFFILLIATION: Not availabl		
		-
Enkei America, Inc. PLANT ADDRESS:	MAILING ADDRESS:	-
PLANT ADDRESS: 2900 West Inwood Dr.	MAILING ADDRESS: Same	
PLANT ADDRESS: 2900 West Inwood Dr. Columbus, IN 47201 PLANT SIZE: 280,000 sq. ft.	Same INVESTMENT: Not available YEAR ESTABLISHED: 198	35
PLANT ADDRESS: 2900 West Inwood Dr. Columbus, IN 47201 PLANT SIZE: 280,000 sq. ft. CONTACT: Jobe Crick, Marketing Di	Same INVESTMENT: Not available YEAR ESTABLISHED: 198	
PLANT ADDRESS:2900 West Inwood Dr.Columbus, IN 47201PLANT SIZE:280,000 sq. ft.CONTACT:Jobe Crick, Marketing DiPHONE:812-342-2000FA	Same INVESTMENT: Not available YEAR ESTABLISHED: 198 rector AX: 812-342-6556 TYPE OF OPERATION: Manufacturin SALARIED: 45 STAFF: Not available lapan 1%; Tokyo, Japan	
PLANT ADDRESS: 2900 West Inwood Dr. Columbus, IN 47201 PLANT SIZE: 280,000 sq. ft. CONTACT: Jobe Crick, Marketing Di PHONE: 812-342-2000 FA PRODUCTION: 218 PARENT CORPORATIONS: Enshu Keigokin Co., Ltd., 60%; Mitsubishi International Corp., 20	Same INVESTMENT: Not available YEAR ESTABLISHED: 198 rector AX: 812-342-6556 TYPE OF OPERATION: Manufacturin SALARIED: 45 STAFF: Not available lapan 1%; Tokyo, Japan	
PLANT ADDRESS: 2900 West Inwood Dr. Columbus, IN 47201 PLANT SIZE: 280,000 sq. ft. CONTACT: Jobe Crick, Marketing Di PHONE: 812-342-2000 F. PRODUCTION: 218 PARENT CORPORATIONS: Enshu Keigokin Co., Ltd., 60%; . Mitsubishi International Corp., 20 Mitsubishi Corp., 20%; Tokyo Ja OEM/AFTERMARKET: PRODUCTS PRODUCED:	Same INVESTMENT: Not available YEAR ESTABLISHED: 198 rector AX: 812-342-6556 TYPE OF OPERATION: Manufacturin SALARIED: 45 STAFF: Not available lapan %; Tokyo, Japan Dan	
PLANT ADDRESS: 2900 West Inwood Dr. Columbus, IN 47201 PLANT SIZE: 280,000 sq. ft. CONTACT: Jobe Crick, Marketing Di PHONE: 812-342-2000 FA PRODUCTION: 218 PARENT CORPORATIONS: Enshu Keigokin Co., Ltd., 60%; A Mitsubishi International Corp., 20 Mitsubishi Corp., 20%; Tokyo Ja OEM/AFTERMARKET: PRODUCTS PRODUCED: Aluminum Wheels CUSTOMERS: CAMI Automotive, Inc.	Same INVESTMENT: Not available YEAR ESTABLISHED: 198 rector AX: 812-342-6556 TYPE OF OPERATION: Manufacturin SALARIED: 45 STAFF: Not available lapan 1%; Tokyo, Japan ban EXPORT TO: Canada, Japan General Motors Corp.	
PLANT ADDRESS: 2900 West Inwood Dr. Columbus, IN 47201 PLANT SIZE: 280,000 sq. ft. CONTACT: Jobe Crick, Marketing Di PHONE: 812-342-2000 FA PRODUCTION: 218 PARENT CORPORATIONS: Enshu Keigokin Co., Ltd., 60%; Mitsubishi International Corp., 20 Mitsubishi Corp., 20%; Tokyo Ja OEM/AFTERMARKET: PRODUCTS PRODUCED: Aluminum Wheels CUSTOMERS: CAMI Automotive, Inc. Honda of America Mfg., Inc.	Same INVESTMENT: Not available YEAR ESTABLISHED: 198 rector AX: 812-342-6556 TYPE OF OPERATION: Manufacturin SALARIED: 45 STAFF: Not available lapan 1%; Tokyo, Japan ban EXPORT TO: Canada, Japan General Motors Corp.	

Enpak, Inc. PLANT ADDRESS: 1699 Airways Blvd. Memphis, TN 38114 PLANT SIZE: 150,000 sq. ft. CONTACT: William R. Conaway, PHONE: 901-325-8203 PRODUCTION: 170 PARENT CORPORATIONS: Japan Storage Battery Co., Lt GNB, Inc., 50%; Mendota Hei	FAX: 901-458-8682 SALARIED: 15 td., 50%; Kyoto, Japan	14407 TN 38114 00,000 r		BLISHED: 1988 Manufacturing/Ass	sembly
OEM/AFTERMARKET: PRODUCTS PRODUCED: Batteries	EXPORT	TO: Canad	la, Japan		
CUSTOMERS: GNB, Inc. Battery Marketing Corp.	AutoAlliand	ce Intl., Inc			
SUPPLIERS: GNB, Inc. W.R. Grace QUALITY RATINGS: AutoAlliance Intl., Inc. Zero D Achievement AutoAlliance Intl., Inc. Quality of Achievement SALES: 1991: \$40,000,000 PERCENT SUPPLIED TO AUTOM UNION AFFILLIATION: IBEW, Lo	y Award for Total Excellent 1992: \$42,000,000 IOBILE INDUSTRY: 100%	ce Toy	yota Motor Mfg	Inc. 1992 Certifica g. USA, Inc. 1993 12,000,000	
Filtech, Inc. PLANT ADDRESS: 2001 Production Dr. Findlay, OH 45840 PLANT SIZE: 54,000 sq. ft. CONTACT: Robert Funkhouser, A PHONE: 419-424-9713 PRODUCTION: 59 PARENT CORPORATIONS: Toyo Roki Mfg. Co., Ltd., 100	FAX: 419-424-3352 SALARIED: 5	vailable		3LISHED : 1990 Manufacturing/Ass	sembly
OEM/AFTERMARKET: PRODUCTS PRODUCED: Oil Filters Air Cleaners CUSTOMERS:	EXPORT	TO: No exp	oorts		
Honda of America Mfg., Inc. CAMI Automotive, Inc. SUPPLIERS: Ferro Itoshu QUALITY RATINGS: Not available SALES: 1991: Not available PERCENT SUPPLIED TO AUTOM UNION AFFILLIATION: None	American I 1992: Not availabl IOBILE INDUSTRY: 100%		1993: No	ot available	

Findlex Corp. PLANT ADDRESS: 1901 Industrial Dr. Findlay, OH 45840 PLANT SIZE: 144,000 sq. ft. INVESTM CONTACT: Mike Hooper, Plant Manager PHONE: 419-425-6725 FAX: 419-425 PRODUCTION: 215 SALARIEL PARENT CORPORATIONS: Nissan Kogyo Co., Ltd., 70%; Nagano-Ken, A American Honda Motor Co., 30%; CA	D: 35 STAFF: 16
OEM/AFTERMARKET: PRODUCTS PRODUCED: Anti-Lock Braking Systems Master Cylinder Units CUSTOMERS: Honda of America Mfg., Inc.	EXPORT TO : Canada, Japan Brake Assemblies Caliper Brakes
SUPPLIERS: Nissin Kogyo Co., Ltd. ITT Teves America QUALITY RATINGS: Not available	
SALES: 1991: \$27,500,000 1992: PERCENT SUPPLIED TO AUTOMOBILE INDUS UNION AFFILLIATION: None	
Firestone Industrial Products Co.PLANT ADDRESS:1 Firestone Blvd.Williamsburg, KY 40769PLANT SIZE: 330,000 sq. ft.INVESTMCONTACT: Tracy Gibbons, Human Resources AsPHONE: 606-549-0528FAX: 606-549PRODUCTION: 160SALARIELPARENT CORPORATIONS:Bridgestone Corp., 100%; Tokyo, Japan	-0611 TYPE OF OPERATION : Manufacturing/Assembly
OEM/AFTERMARKET: PRODUCTS PRODUCED: Automotive Air Springs	EXPORT TO: No exports
CUSTOMERS: Ford Motor Co.	
SUPPLIERS: Not available QUALITY RATINGS: Not available	Not available 1993: Not available
SALES: 1991: Not available 1992: PERCENT SUPPLIED TO AUTOMOBILE INDUS	Net evailable 1007: Not evailable

Foster Electric (USA), Inc.PLANT ADDRESS:1751 North Wilkening Ct.Schaumburg, IL 60173PLANT SIZE: 75,000 sq. ft.INVESTMCONTACT: Jean Franczkowski, ControllerPHONE: 708-310-8200FAX: 708-310PRODUCTION: 231SALARIEPARENT CORPORATIONS:Foster Electric Co., Ltd., 100%; Tokyo, Japa	D: 39 STAFF: Not available
OEM/AFTERMARKET: PRODUCTS PRODUCED: Audio Speakers	EXPORT TO: Canada
CUSTOMERS: General Motors Corp.	NAP Consumer Electronics
SUPPLIERS: Not available	
QUALITY RATINGS: Not available	
SALES: 1991: Not available 1992: PERCENT SUPPLIED TO AUTOMOBILE INDUS UNION AFFILLIATION: None	Not available 1993: Not available TRY: 100%
Franklin Precision Industry, Inc.PLANT ADDRESS:3220 Bowling Green Rd.Franklin, KY 41234PLANT SIZE: 50,000 sq. ft.INVESTMCONTACT: Jon J. Kos, Plant ManagerPHONE: 502-586-4450FAX: 502-586PRODUCTION: 29SALARIEPARENT CORPORATIONS:Aisan Industry Co., Ltd., 100%; Obu City, Jac	D: 1 STAFF: 13
OEM/AFTERMARKET: PRODUCTS PRODUCED: Throttle Bodies for E.F.I.	EXPORT TO: No exports
CUSTOMERS: Toyota Motor Mfg. USA, Inc.	
SUPPLIERS: Aisan Industry Co., Ltd. PK Tool QUALITY RATINGS: Toyota Motor Mfg. USA, Inc. 1993 Quality F Toyota Motor Mfg., Inc. 1993 Delivery Perfor SALES: 1991: Not available 1992: PERCENT SUPPLIED TO AUTOMOBILE INDUS UNION AFFILLIATION: None	rmance Award Not available 1993: Not available

Freudenberg-NOK (Scottsburg Plant) PLANT ADDRESS: MAILING ADDRESS: Box 4452, County Rd. 100 West Same Scottsburg, IN 47170-6452 PLANT SIZE: 56.835 sq. ft. **INVESTMENT:** Not available YEAR ESTABLISHED: 1989 CONTACT: R. Keenan, Plant Manager **PHONE**: 812/752-4232 FAX: 812/752-5404 TYPE OF OPERATION: Manufacturing **PRODUCTION:** SALARIED: 196 (total) STAFF: **PARENT CORPORATIONS:** Carl Freudenburg, 75%; Weinheim, Germanv NOK Corp.; Tokyo, Japan **OEM/AFTERMARKET:** EXPORT TO: Canada, Europe PRODUCTS PRODUCED: **Brake Components Electrical Components** Steering Boots CUSTOMERS: Not available SUPPLIERS: Not available QUALITY RATINGS: Ford Motor Co. Q1 Award SALES: 1991: Not available 1992: Not available 1993: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available UNION AFFILLIATION: None Freudenberg-NOK (Shelbyville Plant) PLANT ADDRESS: **MAILING ADDRESS:** State Route 44 West P.O. Box 38 Shelbyville, IN 46176-0038 Shelbyville, IN 46176-0038 PLANT SIZE: 48,000 sq. ft. **INVESTMENT:** Not available YEAR ESTABLISHED: 1989 CONTACT: Leroy Whitcher, Plant Manager **PHONE**: 317-392-2571 TYPE OF OPERATION: Manufacturing **FAX:** 317-392-3406 **PRODUCTION:** SALARIED: 180 (total) STAFF: PARENT CORPORATIONS: Carl Freudenburg, 75%; Weinheim, Germany NOK Corp., 25%; Tokyo, Japan **OEM/AFTERMARKET:** EXPORT TO: No exports **PRODUCTS PRODUCED:** Compounds Wheel Cylinder Boots Lip Seals CUSTOMERS: Morristown, Scottsburg General Motors Corp. Ford Motor Co. TransTec SUPPLIERS: 3M Company Enichem Exxon QUALITY RATINGS: General Motors Corp. Mark of Excellence Award Ford Motor Co. Q1 Award SALES: 1991: \$16,500,000 1993: Not available 1992: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100% UNION AFFILLIATION: None

Freudenburg-NOK General Partnership	
PLANT ADDRESS:	MAILING ADDRESS:
US 52 West	P.O. Box 245
Morristown, IN 46161	Morristown, IN 46161-0245
PLANT SIZE: 68,000 sq. ft. INVE	ESTMENT: \$4,600,000 YEAR ESTABLISHED: 1989
CONTACT: Ty Huffman, Plant Manager	
	7-763-6011 TYPE OF OPERATION: Manufacturing
	ARIED: 245 (total) STAFF:
PARENT CORPORATIONS:	
NOK Corp., 25%; Tokyo, Japan	
Carl Freudenburg, 75%; Weinheim, Ge	ermany
OEM/AFTERMARKET:	EXPORT TO: Canada, Europe
PRODUCTS PRODUCED:	
Brake Parts	Electrical Connectors
Steering Linkage	Oil Seals
CUSTOMERS:	
General Motors Corp.	ITT-Teves
UT/Chrysler	Ford Motor Co.
SUPPLIERS:	
Freudenberg-NOK (Shelbyville)	
Bomel	Diemasters
QUALITY RATINGS:	
Ford Motor Co. Q1 Award	General Motors Corp. Mark of Excellence Award
Chrysler Corp. Quality Excellence Awa	
SALES: 1991: \$21,000,000 1	
PERCENT SUPPLIED TO AUTOMOBILE IN	IDUSTRY: Not available
UNION AFFILLIATION: None	
Freudenburg-NOK General Partnership	
PLANT ADDRESS:	MAILING ADDRESS:
PLANT ADDRESS: 1618 Forrest Ave.	MAILING ADDRESS: Same
PLANT ADDRESS: 1618 Forrest Ave. La Grange, GA 30240	Same
PLANT ADDRESS: 1618 Forrest Ave. La Grange, GA 30240 PLANT SIZE: 118,000 sq. ft. INVI	
PLANT ADDRESS: 1618 Forrest Ave. La Grange, GA 30240 PLANT SIZE: 118,000 sq. ft. INVI CONTACT: Ernie Tomme, Plant Manager	Same ESTMENT: \$22,600,000 YEAR ESTABLISHED: 1989
PLANT ADDRESS:1618 Forrest Ave.La Grange, GA 30240PLANT SIZE:118,000 sq. ft.INVICONTACT:Ernie Tomme,Plant ManagerPHONE:706-884-6111FAX:700	Same ESTMENT: \$22,600,000 YEAR ESTABLISHED: 1989 06-884-1118 TYPE OF OPERATION: Manufacturing
PLANT ADDRESS:1618 Forrest Ave.La Grange, GA 30240PLANT SIZE:118,000 sq. ft.INVICONTACT:Ernie Tomme, Plant ManagerPHONE:706-884-6111FAX:70PRODUCTION:298SAL	Same ESTMENT: \$22,600,000 YEAR ESTABLISHED: 1989
PLANT ADDRESS:1618 Forrest Ave.La Grange, GA 30240PLANT SIZE:118,000 sq. ft.INVICONTACT:Ernie Tomme, Plant ManagerPHONE:706-884-6111FAX:70PRODUCTION:298SALPARENT CORPORATIONS:	Same ESTMENT: \$22,600,000 YEAR ESTABLISHED: 1989 06-884-1118 TYPE OF OPERATION: Manufacturing
PLANT ADDRESS:1618 Forrest Ave.La Grange, GA 30240PLANT SIZE:118,000 sq. ft.INVICONTACT:Ernie Tomme, Plant ManagerPHONE:706-884-6111FAX:70PRODUCTION:298SALPARENT CORPORATIONS:NOK Corp.,25%;Tokyo, Japan	Same ESTMENT: \$22,600,000 YEAR ESTABLISHED: 1989 06-884-1118 TYPE OF OPERATION: Manufacturing ARIED: 81 STAFF: Not available
PLANT ADDRESS:1618 Forrest Ave.La Grange, GA 30240PLANT SIZE:118,000 sq. ft.INVICONTACT:Ernie Tomme, Plant ManagerPHONE:706-884-6111FAX:70PRODUCTION:298SALPARENT CORPORATIONS:	Same ESTMENT: \$22,600,000 YEAR ESTABLISHED: 1989 06-884-1118 TYPE OF OPERATION: Manufacturing ARIED: 81 STAFF: Not available
PLANT ADDRESS:1618 Forrest Ave.La Grange, GA 30240PLANT SIZE:118,000 sq. ft.INVICONTACT:Ernie Tomme, Plant ManagerPHONE:706-884-6111FAX:70PRODUCTION:298SALPARENT CORPORATIONS:NOK Corp.,25%;Tokyo, Japan	Same ESTMENT: \$22,600,000 YEAR ESTABLISHED: 1989 06-884-1118 TYPE OF OPERATION: Manufacturing ARIED: 81 STAFF: Not available
PLANT ADDRESS:1618 Forrest Ave.La Grange, GA 30240PLANT SIZE:118,000 sq. ft.INVICONTACT:Ernie Tomme, Plant ManagerPHONE:706-884-6111FAX:70PRODUCTION:298SALPARENT CORPORATIONS:NOK Corp.,25%;Tokyo, Japan	Same ESTMENT: \$22,600,000 YEAR ESTABLISHED: 1989 06-884-1118 TYPE OF OPERATION: Manufacturing ARIED: 81 STAFF: Not available
PLANT ADDRESS: 1618 Forrest Ave. La Grange, GA 30240 PLANT SIZE: 118,000 sq. ft. INVI CONTACT: Ernie Tomme, Plant Manager PHONE: 706-884-6111 FAX: PRODUCTION: 298 SAL PARENT CORPORATIONS: NOK Corp., 25%; NOK Corp., 25%; Weinheim, Garl Freudenburg, 75%; Weinheim,	Same ESTMENT: \$22,600,000 YEAR ESTABLISHED: 1989 06-884-1118 TYPE OF OPERATION: Manufacturing ARIED: 81 STAFF: Not available ermany
PLANT ADDRESS: 1618 Forrest Ave. La Grange, GA 30240 PLANT SIZE: 118,000 sq. ft. INVI CONTACT: Ernie Tomme, Plant Manager PHONE: 706-884-6111 FAX: PRODUCTION: 298 SAL PARENT CORPORATIONS: NOK Corp., 25%; NOK Corp., 25%; Tokyo, Japan Carl Freudenburg, 75%; Weinheim, OEM/AFTERMARKET: 200 200	Same ESTMENT: \$22,600,000 YEAR ESTABLISHED: 1989 06-884-1118 TYPE OF OPERATION: Manufacturing ARIED: 81 STAFF: Not available ermany
PLANT ADDRESS: 1618 Forrest Ave. La Grange, GA 30240 PLANT SIZE: 118,000 sq. ft. INVI CONTACT: Ernie Tomme, Plant Manager PHONE: 706-884-6111 FAX: PRODUCTION: 298 SAL PARENT CORPORATIONS: NOK Corp., 25%; NOK Corp., 25%; Tokyo, Japan Carl Freudenburg, 75%; Weinheim, OEM/AFTERMARKET: PRODUCTS PRODUCED:	Same ESTMENT: \$22,600,000 YEAR ESTABLISHED: 1989 06-884-1118 TYPE OF OPERATION: Manufacturing ARIED: 81 STAFF: Not available ermany EXPORT TO: No exports
PLANT ADDRESS: 1618 Forrest Ave. La Grange, GA 30240 PLANT SIZE: 118,000 sq. ft. INVI CONTACT: Ernie Tomme, Plant Manager PHONE: 706-884-6111 FAX: PRODUCTION: 298 SAL PARENT CORPORATIONS: NOK Corp., 25%; NOK Corp., 25%; Tokyo, Japan Carl Freudenburg, 75%; Weinheim, OEM/AFTERMARKET: PRODUCTS PRODUCED: Oil Seals	Same ESTMENT: \$22,600,000 YEAR ESTABLISHED: 1989 06-884-1118 TYPE OF OPERATION: Manufacturing ARIED: 81 STAFF: Not available ermany EXPORT TO: No exports
PLANT ADDRESS: 1618 Forrest Ave. La Grange, GA 30240 PLANT SIZE: 118,000 sq. ft. INVI CONTACT: Ernie Tomme, Plant Manager PHONE: 706-884-6111 FAX: PRODUCTION: 298 SAL PARENT CORPORATIONS: NOK Corp., 25%; NOK Corp., 25%; Tokyo, Japan Carl Freudenburg, 75%; Weinheim, GEM/AFTERMARKET: PRODUCTS PRODUCED: Oil Seals Shock Absorber Seals Shock Absorber Seals	Same ESTMENT: \$22,600,000 YEAR ESTABLISHED: 1989 06-884-1118 TYPE OF OPERATION: Manufacturing ARIED: 81 STAFF: Not available ermany EXPORT TO: No exports
PLANT ADDRESS: 1618 Forrest Ave. La Grange, GA 30240 PLANT SIZE: 118,000 sq. ft. INVI CONTACT: Ernie Tomme, Plant Manager PHONE: 706-884-6111 FAX: PRODUCTION: 298 SAL PARENT CORPORATIONS: NOK Corp., 25%; NOK Corp., 25%; Tokyo, Japan Carl Freudenburg, 75%; Weinheim, GEM/AFTERMARKET: PRODUCTS PRODUCED: Oil Seals Shock Absorber Seals CUSTOMERS:	Same ESTMENT: \$22,600,000 YEAR ESTABLISHED: 1989 96-884-1118 TYPE OF OPERATION: Manufacturing ARIED: 81 STAFF: Not available ermany EXPORT TO: No exports Lip Seals
PLANT ADDRESS: 1618 Forrest Ave. La Grange, GA 30240 PLANT SIZE: 118,000 sq. ft. INVI CONTACT: Ernie Tomme, Plant Manager PHONE: 706-884-6111 FAX: PRODUCTION: 298 SAL PARENT CORPORATIONS: NOK Corp., 25%; NOK Corp., 25%; Tokyo, Japan Carl Freudenburg, 75%; Weinheim, Gem/AFTERMARKET: PRODUCTS PRODUCED: Oil Seals Shock Absorber Seals CUSTOMERS: Monroe	Same ESTMENT: \$22,600,000 YEAR ESTABLISHED: 1989 96-884-1118 TYPE OF OPERATION: Manufacturing ARIED: 81 STAFF: Not available ermany EXPORT TO: No exports Lip Seals
PLANT ADDRESS: 1618 Forrest Ave. La Grange, GA 30240 PLANT SIZE: 118,000 sq. ft. INVI CONTACT: Ernie Tomme, Plant Manager PHONE: 706-884-6111 FAX: PRODUCTION: 298 SAL PARENT CORPORATIONS: NOK Corp., 25%; Tokyo, Japan Carl Freudenburg, 75%; Weinheim, Ge OEM/AFTERMARKET: PRODUCTS PRODUCED: Oil Seals Shock Absorber Seals CUSTOMERS: Monroe General Motors Corp.	Same ESTMENT: \$22,600,000 YEAR ESTABLISHED: 1989 96-884-1118 TYPE OF OPERATION: Manufacturing ARIED: 81 STAFF: Not available ermany EXPORT TO: No exports Lip Seals
PLANT ADDRESS: 1618 Forrest Ave. La Grange, GA 30240 PLANT SIZE: 118,000 sq. ft. INVI CONTACT: Ernie Tomme, Plant Manager PHONE: 706-884-6111 FAX: PRODUCTION: 298 SAL PARENT CORPORATIONS: NOK Corp., 25%; Tokyo, Japan Carl Freudenburg, 75%; Weinheim, Ge OEM/AFTERMARKET: PRODUCTS PRODUCED: Oil Seals Shock Absorber Seals CUSTOMERS: Monroe General Motors Corp. SUPPLIERS: SUPPLIERS:	Same ESTMENT: \$22,600,000 YEAR ESTABLISHED: 1989 96-884-1118 TYPE OF OPERATION: Manufacturing ARIED: 81 STAFF: Not available ermany EXPORT TO: No exports Lip Seals
PLANT ADDRESS: 1618 Forrest Ave. La Grange, GA 30240 PLANT SIZE: 118,000 sq. ft. INVI CONTACT: Ernie Tomme, Plant Manager PHONE: 706-884-6111 FAX: PRODUCTION: 298 SAL PARENT CORPORATIONS: NOK Corp., 25%; Tokyo, Japan Carl Freudenburg, 75%; Weinheim, Ge OEM/AFTERMARKET: PRODUCTS PRODUCED: Oil Seals Shock Absorber Seals CUSTOMERS: Monroe General Motors Corp.	Same ESTMENT: \$22,600,000 YEAR ESTABLISHED: 1989 96-884-1118 TYPE OF OPERATION: Manufacturing ARIED: 81 STAFF: Not available ermany EXPORT TO: No exports Lip Seals
PLANT ADDRESS: 1618 Forrest Ave. La Grange, GA 30240 PLANT SIZE: 118,000 sq. ft. INVI CONTACT: Ernie Tomme, Plant Manager PHONE: 706-884-6111 FAX: 70 PRODUCTION: 298 SAL PARENT CORPORATIONS: NOK Corp., 25%; Tokyo, Japan Carl Freudenburg, 75%; Weinheim, Ge OEM/AFTERMARKET: PRODUCTS PRODUCED: Oil Seals Shock Absorber Seals CUSTOMERS: Monroe General Motors Corp. SUPPLIERS: Not available	Same ESTMENT: \$22,600,000 YEAR ESTABLISHED: 1989 96-884-1118 TYPE OF OPERATION: Manufacturing ARIED: 81 STAFF: Not available ermany EXPORT TO: No exports Lip Seals
PLANT ADDRESS: 1618 Forrest Ave. La Grange, GA 30240 PLANT SIZE: 118,000 sq. ft. PLANT SIZE: 118,000 sq. ft. INVI CONTACT: Ernie Tomme, Plant Manager PHONE: 706-884-6111 FAX: 70 PRODUCTION: 298 SAL PARENT CORPORATIONS: NOK Corp., 25%; Tokyo, Japan Carl Freudenburg, 75%; Weinheim, Ge OEM/AFTERMARKET: PRODUCTS PRODUCED: Oil Seals Shock Absorber Seals CUSTOMERS: Monroe General Motors Corp. SUPPLIERS: Not available QUALITY RATINGS:	Same ESTMENT: \$22,600,000 YEAR ESTABLISHED: 1989 96-884-1118 TYPE OF OPERATION: Manufacturing ARIED: 81 STAFF: Not available ermany EXPORT TO: No exports Lip Seals
PLANT ADDRESS: 1618 Forrest Ave. La Grange, GA 30240 PLANT SIZE: 118,000 sq. ft. INVI CONTACT: Ernie Tomme, Plant Manager PHONE: 706-884-6111 FAX: 70 PRODUCTION: 298 SAL PARENT CORPORATIONS: NOK Corp., 25%; Tokyo, Japan Carl Freudenburg, 75%; Weinheim, Ge OEM/AFTERMARKET: PRODUCTS PRODUCED: Oil Seals Shock Absorber Seals CUSTOMERS: Monroe General Motors Corp. SUPPLIERS: Not available	Same ESTMENT: \$22,600,000 YEAR ESTABLISHED: 1989 96-884-1118 TYPE OF OPERATION: Manufacturing ARIED: 81 STAFF: Not available ermany EXPORT TO: No exports Lip Seals
PLANT ADDRESS: 1618 Forrest Ave. La Grange, GA 30240 PLANT SIZE: 118,000 sq. ft. PLANT SIZE: 118,000 sq. ft. INVI CONTACT: Ernie Tomme, Plant Manager PHONE: 706-884-6111 FAX: 70 PRODUCTION: 298 SAL PARENT CORPORATIONS: NOK Corp., 25%; Tokyo, Japan Carl Freudenburg, 75%; Weinheim, Ge OEM/AFTERMARKET: PRODUCTS PRODUCED: Oil Seals Shock Absorber Seals CUSTOMERS: Monroe General Motors Corp. SUPPLIERS: Not available QUALITY RATINGS: Not available	Same ESTMENT: \$22,600,000 YEAR ESTABLISHED: 1989 96-884-1118 TYPE OF OPERATION: Manufacturing ARIED: 81 STAFF: Not available ermany EXPORT TO: No exports Lip Seals
PLANT ADDRESS: 1618 Forrest Ave. La Grange, GA 30240 PLANT SIZE: 118,000 sq. ft. PLANT SIZE: 118,000 sq. ft. PLANT SIZE: 118,000 sq. ft. PHONE: 706-884-6111 FAX: 700 PRODUCTION: 298 SALE PARENT CORPORATIONS: NOK Corp., 25%; Tokyo, Japan Carl Freudenburg, 75%; Weinheim, Getter OEM/AFTERMARKET: PRODUCTS PRODUCED: Oil Seals Shock Absorber Seals CUSTOMERS: Monroe General Motors Corp. SUPPLIERS: Not available QUALITY RATINGS: Not available SALES: SALES: 1991: SALES: 1	Same ESTMENT: \$22,600,000 YEAR ESTABLISHED: 1989 06-884-1118 TYPE OF OPERATION: Manufacturing ARIED: 81 STAFF: Not available ermany EXPORT TO: No exports Lip Seals Ford Motor Co. 992: Not available 1993: Not available
PLANT ADDRESS: 1618 Forrest Ave. La Grange, GA 30240 PLANT SIZE: 118,000 sq. ft. PLANT SIZE: 118,000 sq. ft. INVI CONTACT: Ernie Tomme, Plant Manager PHONE: 706-884-6111 FAX: 70 PRODUCTION: 298 SAL PARENT CORPORATIONS: NOK Corp., 25%; Tokyo, Japan Carl Freudenburg, 75%; Weinheim, Ge OEM/AFTERMARKET: PRODUCTS PRODUCED: Oil Seals Shock Absorber Seals CUSTOMERS: Monroe General Motors Corp. SUPPLIERS: Not available QUALITY RATINGS: Not available	Same ESTMENT: \$22,600,000 YEAR ESTABLISHED: 1989 06-884-1118 TYPE OF OPERATION: Manufacturing ARIED: 81 STAFF: Not available ermany EXPORT TO: No exports Lip Seals Ford Motor Co. 992: Not available 1993: Not available

Freudenburg-NOK General Partnership PLANT ADDRESS: **MAILING ADDRESS:** P.O. Box B, Ragged Mt. Hwy. Same Bristol, NH O3222 PLANT SIZE: 260,000 sq. ft. **INVESTMENT:** Not available YEAR ESTABLISHED: 1989 **CONTACT:** William Purslow, Plant Manager **PHONE**: 603-744-2281 **FAX**: 603-744-8722 TYPE OF OPERATION: Manufacturing **PRODUCTION:** SALARIED: 900 (total) STAFF: PARENT CORPORATIONS: NOK Corp., 25%; Tokyo, Japan Carl Freudenburg, 75%; Weinheim, Germany **OEM/AFTERMARKET: EXPORT TO:** Not available PRODUCTS PRODUCED: **Oil Seals** Lip Seals Shock Absorber Seals CUSTOMERS: General Motors Corp. Chrysler Corp. Ford Motor Co. **General Electric** Gabriel SUPPLIERS: Not available QUALITY RATINGS: General Motors Corp. Mark of Excellence Award Ford Motor Co. Q1 Award 1993: Not available SALES: 1991: Not available 1992: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available **UNION AFFILLIATION:** Not available Freudenburg-NOK General Partnership **PLANT ADDRESS: MAILING ADDRESS: Grenier Industrial Airpark** Manchester, NH 3103 PLANT SIZE: 150,000 sq. ft. **INVESTMENT:** Not available YEAR ESTABLISHED: Not available **CONTACT**: Not available, **PHONE**: 603-669-4050 FAX: 603-627-3718 TYPE OF OPERATION: Manufacturing/Assembly **PRODUCTION:** SALARIED: 290 (total) STAFF: PARENT CORPORATIONS: NOK Corp., 25%; Tokyo, Japan Carl Freudenburg, 75%; Weinheim, Germany **OEM/AFTERMARKET**: **EXPORT TO:** Not available **PRODUCTS PRODUCED:** Reinforces Gaskets Polyurethane Hydraulic Seals **Composite Products** CUSTOMERS: Chrysler Corp. General Motors Corp. Ford Motor Co. Caterpillar SUPPLIERS: Not available QUALITY RATINGS: Ford Motor Co. Q1 Award Chrysler Corp. QE Award SALES: 1991: Not available 1992: Not available 1993: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available UNION AFFILLIATION: Not available

Freudenburg-NOK General Partne PLANT ADDRESS: One NOK Dr.	ership MAILING ADDRESS: Same	
CONTACT: Richard Clarke, Manu	FAX: 404-865-1063 TYPE OF SALARIED: 11	
OEM/AFTERMARKET: PRODUCTS PRODUCED: Oil Seals Drive Axle Boots CUSTOMERS: General Motors Corp. Chrysler Corp.	EXPORT TO: Canad Valve Stem Seals O-Rings & Dust Cover Ford Motor Co. Honda of America Mi	S
SUPPLIERS: DuPont Nisco QUALITY RATINGS: Ford Motor Co. Q1 Award Chrysler Corp. QE Award SALES: 1991: \$26,000,000 PERCENT SUPPLIED TO AUTOM UNION AFFILLIATION: None	1992: Not available	. Laboratory Accreditation 1993: Not available
Fujikoki America, Inc. PLANT ADDRESS: 4040 Bronze Way Dallas, TX 75237 PLANT SIZE: Not available CONTACT: Takayohi Yokoyama, Y PHONE: 214-333-4266 PRODUCTION: 110 PARENT CORPORATIONS: Fujikoki Manufacturing, Ltd.;	FAX: 214-330-1015 TYPE OF SALARIED: Not available	YEAR ESTABLISHED: 1982 OPERATION: Manufacturing/Assembly STAFF: Not available
OEM/AFTERMARKET: PRODUCTS PRODUCED: Expansion Valves	EXPORT TO: Cana	da
CUSTOMERS: Ford Motor Co. Nippondenso Manufacturing L	General Motors Corp. JSA, Inc.	
SUPPLIERS: Not available QUALITY RATINGS: Not available SALES: 1991: Not available PERCENT SUPPLIED TO AUTOM UNION AFFILLIATION: Not available		1993: Not available

Fujitsu Ten Corp. of America PLANT ADDRESS: 616 Conrad-Harcourt Way	MAILING ADDRESS: Same
Rushville, IN 46173 PLANT SIZE: 100,000 sq. ft	INVESTMENT: \$21,000,000 YEAR ESTABLISHED: 1987
CONTACT: Dick Marks, Vice Pre	sident
PHONE: 317-938-5555 PRODUCTION: 227 PARENT CORPORATIONS: Fujitsu Ten, Ltd., 55%; Kobe Toyota, 35%; Japan Nippondenso, 10%; Japan	FAX: 317-932-3257 TYPE OF OPERATION: Manufacturing/Assembly SALARIED: 8 STAFF: 5 e, Japan 3 3
OEM/AFTERMARKET: PRODUCTS PRODUCED: Audio Systems	EXPORT TO: Japan
CUSTOMERS: Toyota Motor Mfg. USA, Inc Mazda Motor Mfg.	. Toyota Motor Sales
SUPPLIERS: Not available	
QUALITY RATINGS: Toyota Motor Mfg. USA, Inc.	Quality & Delivery Awards
SALES: 1991: \$65,000,000 PERCENT SUPPLIED TO AUTO UNION AFFILLIATION: None	1992: Not available 1993: Not available MOBILE INDUSTRY: 100%
G.S.W. Manufacturing, Inc.	
PLANT ADDRESS: 1801 Production Dr.	MAILING ADDRESS: Same
1801 Production Dr. Findlay, OH 45840	
1801 Production Dr. Findlay, OH 45840 PLANT SIZE: 72,000 sq. ft. CONTACT: Carl Patterson, Gene	Same INVESTMENT: \$1,670,000 YEAR ESTABLISHED: 1990 eral Manager
1801 Production Dr. Findlay, OH 45840 PLANT SIZE: 72,000 sq. ft. CONTACT: Carl Patterson, Gene PHONE: 419-423-7111 PRODUCTION: 264 PARENT CORPORATIONS: G.S. Wiring Systems, Inc., 10	Same INVESTMENT: \$1,670,000 YEAR ESTABLISHED: 1990 eral Manager FAX: 419-423-8999 TYPE OF OPERATION: Manufacturing/Assembly SALARIED: 16 STAFF: 10 00%; Findlay, OH
1801 Production Dr. Findlay, OH 45840 PLANT SIZE: 72,000 sq. ft. CONTACT: Carl Patterson, Gene PHONE: 419-423-7111 PRODUCTION: 264 PARENT CORPORATIONS:	Same INVESTMENT: \$1,670,000 YEAR ESTABLISHED: 1990 eral Manager FAX: 419-423-8999 TYPE OF OPERATION: Manufacturing/Assembly SALARIED: 16 STAFF: 10 00%; Findlay, OH
1801 Production Dr. Findlay, OH 45840 PLANT SIZE: 72,000 sq. ft. CONTACT: Carl Patterson, Gene PHONE: 419-423-7111 PRODUCTION: 264 PARENT CORPORATIONS: G.S. Wiring Systems, Inc., 10	Same INVESTMENT: \$1,670,000 YEAR ESTABLISHED: 1990 eral Manager FAX: 419-423-8999 TYPE OF OPERATION: Manufacturing/Assembly SALARIED: 16 STAFF: 10 00%; Findlay, OH Kariya, Japan EXPORT TO: No exports
1801 Production Dr. Findlay, OH 45840 PLANT SIZE: 72,000 sq. ft. CONTACT: Carl Patterson, Gene PHONE: 419-423-7111 PRODUCTION: 264 PARENT CORPORATIONS: G.S. Wiring Systems, Inc., 10 Shinsei Harness, Inc. 100%; OEM/AFTERMARKET: PRODUCTS PRODUCED:	Same INVESTMENT: \$1,670,000 YEAR ESTABLISHED: 1990 eral Manager FAX: 419-423-8999 TYPE OF OPERATION: Manufacturing/Assembly SALARIED: 16 STAFF: 10 00%; Findlay, OH Kariya, Japan EXPORT TO: No exports

Gecom Corp. PLANT ADDRESS: 1025 Barachel Ln.	MAILING ADDRESS: Same
Greensburg, IN 47240 PLANT SIZE: 80 acres INVESTME CONTACT: David Carey, Assembly & Injection M	ENT: \$46,000,000 YEAR ESTABLISHED: 1987 lolding Manager
	2230 TYPE OF OPERATION: Manufacturing/Assembly
PARENT CORPORATIONS: Mitsui Kinzoku, 100%; Yamanashi, Japan	
OEM/AFTERMARKET: PRODUCTS PRODUCED:	EXPORT TO: Canada, Europe
Door Latches Door Handles (Outside)	Trunk Locks, Inside Door Handles
CUSTOMERS: Chrysler Corp. Toyota Motor Mfg. USA Inc.	Honda of America Mfg., Inc.
SUPPLIERS: NIRA	
Mitsui (USA) QUALITY RATINGS: Not available	
SALES: 1991: \$53,000,000 1992: S PERCENT SUPPLIED TO AUTOMOBILE INDUST UNION AFFILLIATION: None	\$74,000,000 1993: \$92,000,000 RY: 100%
General Products Corp. PLANT ADDRESS:	MAILING ADDRESS:
1411 Wohlert St. Angola, IN 46703	Same
	NT: \$30,000,000 YEAR ESTABLISHED : 1989
PHONE: 219-665-8441 FAX: 219-665- PRODUCTION: 300 SALARIED	
PARENT CORPORATIONS: Yasunga Corp., 45%; Ueno, Japan	
Mitsubishi Corp., 20%; Tokyo, Japan Sudbury, Inc., 35%; Cleveland, OH	
OEM/AFTERMARKET: PRODUCTS PRODUCED:	EXPORT TO: Canada, Europe
I Beam Axles Engine Components	Intake & Exhaust Manifolds
CUSTOMERS: Ford Motor Co.	Chrysler Corp.
Detroit Diesel	General Motors Corp.
SUPPLIERS: Not available	
QUALITY RATINGS: Ford Motor Co. Q1 Award	
SALES: 1991: \$74,000,000 1992: M PERCENT SUPPLIED TO AUTOMOBILE INDUST UNION AFFILLIATION: United Auto Workers, Loc	

General Products Corp. PLANT ADDRESS: 2400 East South St. Jackson, MI 49201	MAILING ADDRESS: Same	
PLANT SIZE: 175,000 sq. ft. INVEST CONTACT: William D. Best, Executive Vice Pro PHONE: 517 764-2730 FAX: 517 764	MENT: \$35,000,000 YEAR ESTAE esident of Sales and Marketing 64-5843 TYPE OF OPERATION: ED: 75 STAFF: 50	
OEM/AFTERMARKET: PRODUCTS PRODUCED: Axles	EXPORT TO: Canada Exhaust Manifolds	
Intake Manifolds CUSTOMERS:	Brackets	
Ford Motor Co. Chrysler Corp.	Detroit Diesel Corp. General Motors Corp.	
SUPPLIERS: Ravenna Aluminum Intevment Foundries		
QUALITY RATINGS: Ford Motor Co. Q1 Award Chrysler Corp. Penestar Award	Detroit Diesel Part Certification	
SALES: 1991: \$79,000,000 1992: PERCENT SUPPLIED TO AUTOMOBILE INDUS UNION AFFILLIATION: United Auto Workers, L		5,700,000
General Seating of America PLANT ADDRESS: 2298 West State Rd. 28	MAILING ADDRESS: Same	
Frankfort, IN 46041 PLANT SIZE: 72,000 sq. ft. INVESTI CONTACT: Howard Billingsley, Plant Manager	IENT: Not available YEAR ESTAB	LISHED: 1988
PHONE: 317 659-4781 FAX: 317 65 PRODUCTION: 127 SALARIE		Manufacturing/Assembly
PARENT CORPORATIONS: NHK Spring Co., 65%, Yokohama, Japan Lear Seating Corp., 35%, Southfield, Mi		
OEM/AFTERMARKET: PRODUCTS PRODUCED: Automotive Seating	EXPORT TO: No exports	
CUSTOMERS: Subaru-Isuzu Automotive, Inc.		
SUPPLIERS: Lear Seating Corporation Woodbridge QUALITY RATINGS: Not available	NHK Springs	
SALES: 1991: Not available 1992: PERCENT SUPPLIED TO AUTOMOBILE INDUS UNION AFFILLIATION: None		t available

CONTACT: William LaFramboise, Vice President	-1574 TYPE OF OPERATION : Manufacturing/Assembly
OEM/AFTERMARKET:	EXPORT TO: Canada, Japan
PRODUCTS PRODUCED:	Clave Bayes
Armrest/Consoles Side Body Trim	Glove Boxes Wheel Covers, Spoilers, Timing Belt Covers
CUSTOMERS:	
Honda of America Mfg., Inc.	Honda of Canada Mfg., Inc.
American Honda American Sunroof Corp.	Subaru-Isuzu Automotive, Inc. Vaungarde
Gecom Corp.	vaungarue
SUPPLIERS:	
GE Plastics	Ferro
C&C Technologies QUALITY RATINGS:	Feno
Not available	
SALES: 1991: \$50,000,000 1992: PERCENT SUPPLIED TO AUTOMOBILE INDUST UNION AFFILLIATION: None H.A. Parts Products of Indiana Co. (HAPPICO) PLANT ADDRESS: 2200 State Rd. 240 East Greencastle, IN 46135 PLANT SIZE: 125,000 sq. ft. INVESTMI CONTACT: Terry Puffer, Production Manager PHONE: 317-653-2000 FAX: 317-653- PRODUCTION: 250 SALARIEE PARENT CORPORATIONS: Hashimoto Forming Industry, 90%; Yokohama Automotive Moulding Co., 10%; Warren, MI OEM/AFTERMARKET:	MAILING ADDRESS: P.O. Box 157 Greeencastle, IN 46135 ENT: Not available YEAR ESTABLISHED: 1988 -2099 TYPE OF OPERATION: Manufacturing/Assembly 0: 25 STAFF: 21
PRODUCTS PRODUCED:	EXPORT TO: Japan, Mexico
Co-Extrusion Exterior Trim	Injection Molded Painted Trim
Metal Roll Form Functional Body Parts	Extruded Trim Parts
CUSTOMERS: Nissan Motor Mfg. Corp., USA	Subaru-Isuzu Automotive, Inc.
PK (U.S.A.), Inc.	
	Sankyo Not available 1993: Not available
PERCENT SUPPLIED TO AUTOMOBILE INDUST UNION AFFILLIATION: None	FRY: 100%

HAI, Inc. PLANT ADDRESS: MAILING ADDRESS: 370 West Dussel Same Maumee, OH 43537 PLANT SIZE: 60,800 sq. ft. **INVESTMENT:** Not available YEAR ESTABLISHED: 1989 **CONTACT:** Linda Murray, Director of Operations PHONE: 419-893-9900 FAX: 419-893-8008 TYPE OF OPERATION: Manufacturing/Assembly SALARIED: 6 **STAFF: 10 PRODUCTION: 33** PARENT CORPORATIONS: Hirotani Co., Ltd., 100%; Hiroshima, Japan **OEM/AFTERMARKET:** EXPORT TO: Canada PRODUCTS PRODUCED: Rear Parcel Top Ceiling Trunk Board Sunshade Assembly CUSTOMERS: AutoAlliance Intl., Inc. CAMI Automotive. Inc. Webasto Sunroofs SUPPLIERS: Guilford Mills, Inc. Eften, Inc. Industrial Park Machine & Tool QUALITY RATINGS: Not available SALES: 1991: \$3,769,320 1992: \$4,242,635 1993: \$6,038,582 PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100% **UNION AFFILLIATION:** United Auto Workers, Local 12 Heartland Automotive, Inc. PLANT ADDRESS: **MAILING ADDRESS:** P.O. Box 648 300 South Tenth St. Greeencastle, IN 46135 Greencastle, IN 46135 PLANT SIZE: 132,000 sq. ft. INVESTMENT: \$5,000,000 YEAR ESTABLISHED: 1988 CONTACT: Diane Fordice, Human Resources Manager TYPE OF OPERATION: Manufacturing/Assembly **PHONE**: 317-653-4263 **FAX**: 317-653-6455 **PRODUCTION: 120** SALARIED: 12 **STAFF: 30** PARENT CORPORATIONS: Shigeru Industry Co., Ltd., 100%; Gunma-ken, Japan **OEM/AFTERMARKET: EXPORT TO:** No exports PRODUCTS PRODUCED: Instrument Panels **Rear Quarter Trim Console Units** Door Trim CUSTOMERS: M-Tek Subaru-Isuzu Automotive, Inc. SUPPLIERS: **General Electric** Summit Polymer ATC QUALITY RATINGS: Not available SALES: 1991: \$45,000,000 1992: Not available 1993: Not available **PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%** UNION AFFILLIATION: None

Heritage Products, Inc. PLANT ADDRESS: 2000 Smith Ave.	MAILING ADDRESS: Same
Crawfordsville, IN 47933 PLANT SIZE: 141,000 sq. ft. INVESTME CONTACT: Brian Malachowski, Sales Assistant	ENT: \$2,100,000 YEAR ESTABLISHED: 1989
OEM/AFTERMARKET:	EXPORT TO: Japan
PRODUCTS PRODUCED: Catalytic Converter Assemblies Suspension Arms	Brake, Clutch & Accelerator Pedals Parking Brake Levers, Engine Mounts
CUSTOMERS: Diamond-Star Motors Corp. Mitsubishi Motors Corp. Allied Signal Gencorp	AutoAlliance Intl., Inc. P.K. USA Calsonic Yorozu
SUPPLIERS: Mistubishi International Corp. Mi-Tech Steel, Inc. QUALITY RATINGS:	Seymour Tubing, Inc.
SALES: 1991: \$11,000,000 1992: PERCENT SUPPLIED TO AUTOMOBILE INDUST UNION AFFILLIATION: None Hi-Lex Controls, Inc. PLANT ADDRESS:	\$30,000,000 1993: \$40,000,000 RY: 100% MAILING ADDRESS:
152 Simpson Dr. Litchfield, MI 49252	Same ENT: \$10,000,000 YEAR ESTABLISHED: 1990
CONTACT: Bill Patterson, Plant Manager PHONE: 517-542-2955 FAX: 517-542-	
PRODUCTION: 257 SALARIED PARENT CORPORATIONS: Nippon Cable Systems, Inc., 100%; Hyogo-ke	STAFF : 29
OEM/AFTERMARKET: PRODUCTS PRODUCED: Window Regulators	EXPORT TO: No exports
CUSTOMERS: Honda of America Mfg., Inc. Chrysler Corp.	Ford Motor Co. Mazda of America
SUPPLIERS: Not available	
QUALITY RATINGS: Ford Motor Co. Q1 Award	
SALES: 1991: \$38,000,000 1992: PERCENT SUPPLIED TO AUTOMOBILE INDUST UNION AFFILLIATION: None	\$57,000,000 1993: \$72,000,000 RY: 100%

Hi-Lex Corp. PLANT ADDRESS: MAILING ADDRESS: 5200 Wayne Rd. Same Battle Creek, MI 49015 PLANT SIZE: 138,000 sq. ft. **INVESTMENT:** Not available YEAR ESTABLISHED: 1975 **CONTACT:** Clayton Meeks, Vice President of Production **PHONE**: 616-968-0781 FAX: 616-968-0885 TYPE OF OPERATION: Manufacturing/Assembly **PRODUCTION: 230** SALARIED: Not available **STAFF: 120 PARENT CORPORATIONS:** TSK of Japan, 100% **OEM/AFTERMARKET:** EXPORT TO: Canada, Japan PRODUCTS PRODUCED: Mechanical Cables CUSTOMERS: Honda of America Mfg., Inc. CAMI Automotive, Inc. Nissan Motor Mfg. Corp., USA Toyota Motor Mfg. USA Inc. Chrysler Corp. Ford Motor Co. General Motors Corp. Diamond-Star Motors Corp. SUPPLIERS: TSK **QUALITY RATINGS:** Mercury Marine Quest Award Chrysler Corp. Self Certification Nissan Motor Mfg. Corp., USA Quality Masters Award SALES: 1991: Not available 1992: Not available 1993: Not available **PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 75%** UNION AFFILLIATION: None Hisan, Inc. **PLANT ADDRESS: MAILING ADDRESS:** 1849 Industrial Dr. P.O. Box 1626 Findlay, OH 45840 Findlay, OH 45839 **INVESTMENT: \$1,000,000** PLANT SIZE: 85,000 sq. ft. YEAR ESTABLISHED: 1987 **CONTACT**: Shigeaki Motoyama, Exec. Vice President **PHONE**: 419-425-2600 **FAX:** 419-425-7403 TYPE OF OPERATION: Manufacturing/Assembly SALARIED: 49 **STAFF: 60** PRODUCTION: 151 PARENT CORPORATIONS: Sanoh Industrial Co., Ltd., 50%; Tokyo, Japan ITT Automotive, 50%; Auburn Hills, MI EXPORT TO: Canada **OEM/AFTERMARKET: PRODUCTS PRODUCED:** Brake Lines **Power Steering Lines** PVDF Coated Tube **Fuel Lines** CUSTOMERS: AutoAlliance Intl., Inc. Honda of America Mfg., Inc. Toyota Motor Mfg. USA Inc. Subaru-Isuzu Automotive, Inc. SUPPLIERS: **ITW NIFCO** Molten Progressive QUALITY RATINGS: Subaru-Isuzu Automotive, Inc. 1993 Quality Achievement Award AutoAlliance International, Inc. 1993 Total Quality Excellence Award SALES: 1991: \$30,000,000 1992: \$31.000.000 1993: \$34,000,000 PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100% UNION AFFILLIATION: None

Hitachi Automotive Products (USA), Inc. PLANT ADDRESS: 449 Alaska Ave. Torrance, CA 90503 PLANT SIZE: 73,000 sq. ft. INVESTM CONTACT: Chairl Wallace, Administrative Speci PHONE: 310-212-0200 FAX: Not ava PRODUCTION: 26 SALARIEE PARENT CORPORATIONS: Hitachi America Ltd., 100% Terrytown, NY	ilable TYPE OF OPERATION: Assembly
OEM/AFTERMARKET: PRODUCTS PRODUCED: Alternators Starters CUSTOMERS: Nissan Motor Mfg. Corp., USA Subaru-Isuzu Automotive, Inc.	EXPORT TO: Not available Honda of America Mfg., Inc.
SUPPLIERS: Not available QUALITY RATINGS: Honda of America Mfg., Inc. SALES: 1991: Not available 1992: I PERCENT SUPPLIED TO AUTOMOBILE INDUST UNION AFFILLIATION: None	Not available 1993: Not available FRY: 100%
Hitachi Automotive Products, Inc. (U.S.A.) PLANT ADDRESS: 955 Warwick Rd. Harrodsburg, KY 40330 PLANT SIZE: 433,000 sq. ft. INVESTMI CONTACT: Terry Cooper, Vice President of Oper PHONE: 606-734-9451 FAX: 606-734 PRODUCTION: 572 SALARIED PARENT CORPORATIONS: Hitachi, Ltd., 100%; Tokyo, Japan	-3925 TYPE OF OPERATION: Manufacturing/Assembly
OEM/AFTERMARKET: PRODUCTS PRODUCED: Engine Computer Control Modules (ECU) Air Flow Sensors CUSTOMERS: Ford Motor Co. General Motors Corp. Subaru-Isuzu Automotive, Inc.	EXPORT TO: Europe, Japan, Mexico Throttle Bodies Ignition Coils, Distributors Nissan Motor Mfg. Corp., USA Honda of America Mfg., Inc.
SUPPLIERS: FASCO NSK QUALITY RATINGS: General Motors Corp. Worldwide Supplier of Ford Motor Co. Q1 Award SALES: 1991: \$240,000,000 1992: PERCENT SUPPLIED TO AUTOMOBILE INDUST UNION AFFILLIATION: None	Honda of America Mfg., Inc. Delivery Performance Award\$288,000,0001993: \$360,000,000

CONTACT: Mark Bauman, Customer	AX: 812-945-9006 TYPE OF OPERATION: Assembly SALARIED: 15 STAFF: 40	
OEM/AFTERMARKET: PRODUCTS PRODUCED: Brake Hose Assemblies Power Steering Hose Assemblies	EXPORT TO: Canada, Europe Automotive Fittings	
CUSTOMERS: Nissan Motor Mfg. Corp., USA Toyota Motor Mfg. USA, Inc.	Ford Motor Co. Subaru-Isuzu Automotive, Inc.	
SUPPLIERS:		
Hisan Tubes Hitachi Cable, Ltd.	Uniseal Rubber Products	
QUALITY RATINGS: Nissan Motor Mfg. Corp., USA Ford Motor Co.	Subaru-Isuzu Automotive, Inc.	
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMOE UNION AFFILLIATION: None		ble
Hitachi Magnetics Corp. PLANT ADDRESS: 7800 Neff Rd. Edmore, MI 48829 PLANT SIZE: 260,000 sq. ft. CONTACT: Clare B. Thomsen, Gene	MAILING ADDRESS: Same INVESTMENT: Not available YEAR ESTABLISHED eral Manager of Marketing) : 1973
	AX: 517 427-5571TYPE OF OPERATION: ManufaSALARIED: 70STAFF: 8	cturing
OEM/AFTERMARKET: PRODUCTS PRODUCED: Permanent Magnets	EXPORT TO: Canada, Europe	
CUSTOMERS: Harman Industries Foster	Breed Co. Micro Switch	
SUPPLIERS: Not available		
QUALITY RATINGS: General Motors Corp. Target of	Excellence	
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMOE UNION AFFILLIATION: United Auto		00

PLANT ADDRESS: 902 Ravenwood Dr.	., Inc. MAILING AD Same	DRESS:
Selma, AL 36701 PLANT SIZE: 16,500 sq. ft. CONTACT: Roger Tinsley, Plant M		0 YEAR ESTABLISHED: 1988
PHONE: 205-874-9010 PRODUCTION: 29 PARENT CORPORATIONS: Honda Lock Manufacturing Co. All-Lock Co., Inc., 50%; North E	FAX: 205-874-9014 T SALARIED: 7 ., 50%; Miyazaki, Japan	YPE OF OPERATION: Assembly STAFF: Not available
OEM/AFTERMARKET: PRODUCTS PRODUCED: Car Locks and Key Sets	EXPORT TO): No exports
CUSTOMERS: Honda of America Mfg., Inc.		
SUPPLIERS: Not available		
QUALITY RATINGS: Not available		
PERCENT SUPPLIED TO AUTOMO UNION AFFILLIATION: None Hoover Ikeda, Inc.		
PLANT ADDRESS:	MAILING AD	DRESS:
1168 Park Ave.	Same	DRESS:
1168 Park Ave. Murfreesboro, TN 37130 PLANT SIZE: 33,000 sq. ft.	Same INVESTMENT: Not avai	
1168 Park Ave. Murfreesboro, TN 37130 PLANT SIZE: 33,000 sq. ft. CONTACT: Chuck Johnson, Operat PHONE: 615-895-8060 PRODUCTION: Not available	Same INVESTMENT: Not avai tions Manager FAX: 615-896-7347 T SALARIED: 47 an	ilable YEAR ESTABLISHED: 198
1168 Park Ave. Murfreesboro, TN 37130 PLANT SIZE: 33,000 sq. ft. CONTACT: Chuck Johnson, Operat PHONE: 615-895-8060 PRODUCTION: Not available PARENT CORPORATIONS: Ikeda Holding Corp., 50%; Japa	Same INVESTMENT: Not avai tions Manager FAX: 615-896-7347 T SALARIED: 47 an lilwaukee, WI	ilable YEAR ESTABLISHED: 198
1168 Park Ave. Murfreesboro, TN 37130 PLANT SIZE: 33,000 sq. ft. CONTACT: Chuck Johnson, Operat PHONE: 615-895-8060 PRODUCTION: Not available PARENT CORPORATIONS: Ikeda Holding Corp., 50%; Japa Johnson Controls, Inc., 50%; M OEM/AFTERMARKET: PRODUCTS PRODUCED:	Same INVESTMENT: Not avai tions Manager FAX: 615-896-7347 T SALARIED: 47 an lilwaukee, WI	ilable YEAR ESTABLISHED: 198 YPE OF OPERATION: Manufacturing STAFF: Not available
1168 Park Ave. Murfreesboro, TN 37130 PLANT SIZE: 33,000 sq. ft. CONTACT: Chuck Johnson, Operat PHONE: 615-895-8060 PRODUCTION: Not available PARENT CORPORATIONS: Ikeda Holding Corp., 50%; Japa Johnson Controls, Inc., 50%; M OEM/AFTERMARKET: PRODUCTS PRODUCED: Interior Overhead Lining CUSTOMERS:	Same INVESTMENT: Not avai tions Manager FAX: 615-896-7347 T SALARIED: 47 an lilwaukee, WI	ilable YEAR ESTABLISHED: 198 YPE OF OPERATION: Manufacturing STAFF: Not available
1168 Park Ave. Murfreesboro, TN 37130 PLANT SIZE: 33,000 sq. ft. CONTACT: Chuck Johnson, Operal PHONE: 615-895-8060 PRODUCTION: Not available PARENT CORPORATIONS: Ikeda Holding Corp., 50%; Japa Johnson Controls, Inc., 50%; M OEM/AFTERMARKET: PRODUCTS PRODUCED: Interior Overhead Lining CUSTOMERS: Nissan Motor Mfg. Corp., USA SUPPLIERS:	Same INVESTMENT: Not avai tions Manager FAX: 615-896-7347 T SALARIED: 47 an lilwaukee, WI	ilable YEAR ESTABLISHED: 1987 YPE OF OPERATION: Manufacturing STAFF: Not available

Hoover Precision Products, Inc.	
PLANT ADDRESS:	MAILING ADDRESS:
2200 Pendley Rd.	Same
Cumming, GA 30131	
PLANT SIZE: 210,000 sq. ft.	
CONTACT: Gregg Clark, Vice Presi	
PHONE: 404-889-9223	FAX: 404-899-0828 TYPE OF OPERATION: Manufacturing
PRODUCTION: 186	SALARIED: 22 STAFF: 7
PARENT CORPORATIONS:	
Tsubakimoto Precision Products	s Co., Ltd., 100%; Osaka, Japan
OEN/AFTERNARVET.	EVENDET TO: Conside Europe Japan
OEM/AFTERMARKET:	EXPORT TO: Canada, Europe, Japan
PRODUCTS PRODUCED:	CV Balls
Spindle Balls	
Electrical Motor Balls CUSTOMERS:	
General Motors Corp.	Koyo Seiko
Torrington Co.	Federal Mogul Corp.
Ford Motor Co.	SKF
SUPPLIERS:	
Nippon Koshuha	
Daido Steel	Republic Engineered Steels
QUALITY RATINGS:	
	ification AwardFord Motor Co. Q1 Award
Federal Mogul Partners in Qual	
SALES: 1991: \$15,000,000	1992: \$18,000,000 1993: \$21,000,000
PERCENT SUPPLIED TO AUTOMO	, , ,
UNION AFFILLIATION: None	
Hyperion Seating Corp.	
PLANT ADDRESS:	MAILING ADDRESS:
PLANT ADDRESS: 1801 Childress Rd.	P.O.Box 1877
PLANT ADDRESS: 1801 Childress Rd. Lewisburg, TN 37091	P.O.Box 1877 Lewisburg, TN 37091
PLANT ADDRESS: 1801 Childress Rd. Lewisburg, TN 37091 PLANT SIZE: 123,000 sq. ft.	P.O.Box 1877 Lewisburg, TN 37091 INVESTMENT: \$10,000,000 YEAR ESTABLISHED: 1989
PLANT ADDRESS: 1801 Childress Rd. Lewisburg, TN 37091 PLANT SIZE: 123,000 sq. ft. CONTACT: Steve More, Plant Mana	P.O.Box 1877 Lewisburg, TN 37091 INVESTMENT: \$10,000,000 YEAR ESTABLISHED: 1989 ager
PLANT ADDRESS: 1801 Childress Rd. Lewisburg, TN 37091 PLANT SIZE: 123,000 sq. ft. CONTACT: Steve More, Plant Mana PHONE: 615-359-1190	P.O.Box 1877 Lewisburg, TN 37091 INVESTMENT: \$10,000,000 YEAR ESTABLISHED: 1989 ager FAX: 615-359-1198 TYPE OF OPERATION: Manufacturing/Assembly
PLANT ADDRESS: 1801 Childress Rd. Lewisburg, TN 37091 PLANT SIZE: 123,000 sq. ft. CONTACT: Steve More, Plant Mana PHONE: 615-359-1190 FRODUCTION: 166	P.O.Box 1877 Lewisburg, TN 37091 INVESTMENT: \$10,000,000 YEAR ESTABLISHED: 1989 ager
PLANT ADDRESS: 1801 Childress Rd. Lewisburg, TN 37091 PLANT SIZE: 123,000 sq. ft. CONTACT: Steve More, Plant Mana PHONE: 615-359-1190 PRODUCTION: 166 PARENT CORPORATIONS:	P.O.Box 1877 Lewisburg, TN 37091 INVESTMENT: \$10,000,000 YEAR ESTABLISHED: 1989 ager FAX: 615-359-1198 TYPE OF OPERATION: Manufacturing/Assembly SALARIED: 30 STAFF: Not available
PLANT ADDRESS: 1801 Childress Rd. Lewisburg, TN 37091 PLANT SIZE: 123,000 sq. ft. CONTACT: Steve More, Plant Mana PHONE: 615-359-1190 PRODUCTION: 166 PARENT CORPORATIONS: Johnson Controls, Inc., 81%; Mi	P.O.Box 1877 Lewisburg, TN 37091 INVESTMENT: \$10,000,000 YEAR ESTABLISHED: 1989 ager FAX: 615-359-1198 TYPE OF OPERATION: Manufacturing/Assembly SALARIED: 30 STAFF: Not available
PLANT ADDRESS: 1801 Childress Rd. Lewisburg, TN 37091 PLANT SIZE: 123,000 sq. ft. CONTACT: Steve More, Plant Mana PHONE: 615-359-1190 PRODUCTION: 166 PARENT CORPORATIONS:	P.O.Box 1877 Lewisburg, TN 37091 INVESTMENT: \$10,000,000 YEAR ESTABLISHED: 1989 ager FAX: 615-359-1198 TYPE OF OPERATION: Manufacturing/Assembly SALARIED: 30 STAFF: Not available
PLANT ADDRESS: 1801 Childress Rd. Lewisburg, TN 37091 PLANT SIZE: 123,000 sq. ft. CONTACT: Steve More, Plant Mana PHONE: 615-359-1190 PRODUCTION: 166 PARENT CORPORATIONS: Johnson Controls, Inc., 81%; Mi	P.O.Box 1877 Lewisburg, TN 37091 INVESTMENT: \$10,000,000 YEAR ESTABLISHED: 1989 ager FAX: 615-359-1198 TYPE OF OPERATION: Manufacturing/Assembly SALARIED: 30 STAFF: Not available
PLANT ADDRESS: 1801 Childress Rd. Lewisburg, TN 37091 PLANT SIZE: 123,000 sq. ft. CONTACT: Steve More, Plant Mana PHONE: 615-359-1190 PRODUCTION: 166 PARENT CORPORATIONS: Johnson Controls, Inc., 81%; Mi Tachi-S Co., Ltd., 19%; Tokyo,	P.O.Box 1877 Lewisburg, TN 37091 INVESTMENT: \$10,000,000 YEAR ESTABLISHED: 1989 ager FAX: 615-359-1198 TYPE OF OPERATION: Manufacturing/Assembly SALARIED: 30 STAFF: Not available Iwaukee, WI Japan
PLANT ADDRESS: 1801 Childress Rd. Lewisburg, TN 37091 PLANT SIZE: 123,000 sq. ft. CONTACT: Steve More, Plant Mana PHONE: 615-359-1190 F PRODUCTION: 166 PARENT CORPORATIONS: Johnson Controls, Inc., 81%; Mi Tachi-S Co., Ltd., 19%; Tokyo, OEM/AFTERMARKET:	P.O.Box 1877 Lewisburg, TN 37091 INVESTMENT: \$10,000,000 YEAR ESTABLISHED: 1989 ager FAX: 615-359-1198 TYPE OF OPERATION: Manufacturing/Assembly SALARIED: 30 STAFF: Not available
PLANT ADDRESS: 1801 Childress Rd. Lewisburg, TN 37091 PLANT SIZE: 123,000 sq. ft. CONTACT: Steve More, Plant Mana PHONE: 615-359-1190 F PRODUCTION: 166 PARENT CORPORATIONS: Johnson Controls, Inc., 81%; Mi Tachi-S Co., Ltd., 19%; Tokyo, OEM/AFTERMARKET: PRODUCTS PRODUCED:	P.O.Box 1877 Lewisburg, TN 37091 INVESTMENT: \$10,000,000 YEAR ESTABLISHED: 1989 ager FAX: 615-359-1198 TYPE OF OPERATION: Manufacturing/Assembly SALARIED: 30 STAFF: Not available Iwaukee, WI Japan
PLANT ADDRESS: 1801 Childress Rd. Lewisburg, TN 37091 PLANT SIZE: 123,000 sq. ft. CONTACT: Steve More, Plant Mana PHONE: 615-359-1190 F PRODUCTION: 166 PARENT CORPORATIONS: Johnson Controls, Inc., 81%; Mi Tachi-S Co., Ltd., 19%; Tokyo, OEM/AFTERMARKET:	P.O.Box 1877 Lewisburg, TN 37091 INVESTMENT: \$10,000,000 YEAR ESTABLISHED: 1989 ager FAX: 615-359-1198 TYPE OF OPERATION: Manufacturing/Assembly SALARIED: 30 STAFF: Not available Iwaukee, WI Japan
PLANT ADDRESS: 1801 Childress Rd. Lewisburg, TN 37091 PLANT SIZE: 123,000 sq. ft. CONTACT: Steve More, Plant Mana PHONE: 615-359-1190 F PRODUCTION: 166 PARENT CORPORATIONS: Johnson Controls, Inc., 81%; Mi Tachi-S Co., Ltd., 19%; Tokyo, OEM/AFTERMARKET: PRODUCTS PRODUCED: Seat Systems	P.O.Box 1877 Lewisburg, TN 37091 INVESTMENT: \$10,000,000 YEAR ESTABLISHED: 1989 ager FAX: 615-359-1198 TYPE OF OPERATION: Manufacturing/Assembly SALARIED: 30 STAFF: Not available Iwaukee, WI Japan
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PLANT ADDRESS: 1801 Childress Rd. Lewisburg, TN 37091 PLANT SIZE: 123,000 sq. ft. CONTACT: Steve More, Plant Mana PHONE: 615-359-1190 F PRODUCTION: 166 PARENT CORPORATIONS: Johnson Controls, Inc., 81%; Mi Tachi-S Co., Ltd., 19%; Tokyo, OEM/AFTERMARKET: PRODUCTS PRODUCED: Seat Systems CUSTOMERS:	P.O.Box 1877 Lewisburg, TN 37091 INVESTMENT: \$10,000,000 YEAR ESTABLISHED: 1989 ager FAX: 615-359-1198 TYPE OF OPERATION: Manufacturing/Assembly SALARIED: 30 STAFF: Not available Iwaukee, WI Japan
PLANT ADDRESS: 1801 Childress Rd. Lewisburg, TN 37091 PLANT SIZE: 123,000 sq. ft. CONTACT: Steve More, Plant Mana PHONE: 615-359-1190 F PRODUCTION: 166 PARENT CORPORATIONS: Johnson Controls, Inc., 81%; Mi Tachi-S Co., Ltd., 19%; Tokyo, OEM/AFTERMARKET: PRODUCTS PRODUCED: Seat Systems CUSTOMERS:	P.O.Box 1877 Lewisburg, TN 37091 INVESTMENT: \$10,000,000 YEAR ESTABLISHED: 1989 ager FAX: 615-359-1198 TYPE OF OPERATION: Manufacturing/Assembly SALARIED: 30 STAFF: Not available Iwaukee, WI Japan
PLANT ADDRESS: 1801 Childress Rd. Lewisburg, TN 37091 PLANT SIZE: 123,000 sq. ft. CONTACT: Steve More, Plant Mana PHONE: 615-359-1190 F PRODUCTION: 166 PARENT CORPORATIONS: Johnson Controls, Inc., 81%; Mi Tachi-S Co., Ltd., 19%; Tokyo, OEM/AFTERMARKET: PRODUCTS PRODUCED: Seat Systems CUSTOMERS:	P.O.Box 1877 Lewisburg, TN 37091 INVESTMENT: \$10,000,000 YEAR ESTABLISHED: 1989 ager FAX: 615-359-1198 TYPE OF OPERATION: Manufacturing/Assembly SALARIED: 30 STAFF: Not available Iwaukee, WI Japan
PLANT ADDRESS: 1801 Childress Rd. Lewisburg, TN 37091 PLANT SIZE: 123,000 sq. ft. CONTACT: Steve More, Plant Mana PHONE: 615-359-1190 F PRODUCTION: 166 PARENT CORPORATIONS: Johnson Controls, Inc., 81%; Mi Tachi-S Co., Ltd., 19%; Tokyo, OEM/AFTERMARKET: PRODUCTS PRODUCED: Seat Systems CUSTOMERS:	P.O.Box 1877 Lewisburg, TN 37091 INVESTMENT: \$10,000,000 YEAR ESTABLISHED: 1989 ager FAX: 615-359-1198 TYPE OF OPERATION: Manufacturing/Assembly SALARIED: 30 STAFF: Not available Iwaukee, WI Japan
PLANT ADDRESS: 1801 Childress Rd. Lewisburg, TN 37091 PLANT SIZE: 123,000 sq. ft. CONTACT: Steve More, Plant Mana PHONE: 615-359-1190 F PRODUCTION: 166 PARENT CORPORATIONS: Johnson Controls, Inc., 81%; Mi Tachi-S Co., Ltd., 19%; Tokyo, OEM/AFTERMARKET: PRODUCTS PRODUCED: Seat Systems CUSTOMERS: Saturn Corp.	P.O.Box 1877 Lewisburg, TN 37091 INVESTMENT: \$10,000,000 YEAR ESTABLISHED: 1989 ager FAX: 615-359-1198 TYPE OF OPERATION: Manufacturing/Assembly SALARIED: 30 STAFF: Not available Iwaukee, WI Japan
PLANT ADDRESS: 1801 Childress Rd. Lewisburg, TN 37091 PLANT SIZE: 123,000 sq. ft. CONTACT: Steve More, Plant Mana PHONE: 615-359-1190 F PRODUCTION: 166 PARENT CORPORATIONS: Johnson Controls, Inc., 81%; Mi Tachi-S Co., Ltd., 19%; Tokyo, OEM/AFTERMARKET: PRODUCTS PRODUCED: Seat Systems CUSTOMERS: Saturn Corp. SUPPLIERS: Not available	P.O.Box 1877 Lewisburg, TN 37091 INVESTMENT: \$10,000,000 YEAR ESTABLISHED: 1989 ager FAX: 615-359-1198 TYPE OF OPERATION: Manufacturing/Assembly SALARIED: 30 STAFF: Not available Iwaukee, WI Japan
PLANT ADDRESS: 1801 Childress Rd. Lewisburg, TN 37091 PLANT SIZE: 123,000 sq. ft. CONTACT: Steve More, Plant Mana PHONE: 615-359-1190 F PRODUCTION: 166 PARENT CORPORATIONS: Johnson Controls, Inc., 81%; Mi Tachi-S Co., Ltd., 19%; Tokyo, OEM/AFTERMARKET: PRODUCTS PRODUCED: Seat Systems CUSTOMERS: Saturn Corp. SUPPLIERS: Not available QUALITY RATINGS:	P.O.Box 1877 Lewisburg, TN 37091 INVESTMENT: \$10,000,000 YEAR ESTABLISHED: 1989 ager FAX: 615-359-1198 TYPE OF OPERATION: Manufacturing/Assembly SALARIED: 30 STAFF: Not available Iwaukee, WI Japan
PLANT ADDRESS: 1801 Childress Rd. Lewisburg, TN 37091 PLANT SIZE: 123,000 sq. ft. CONTACT: Steve More, Plant Mana PHONE: 615-359-1190 F PRODUCTION: 166 PARENT CORPORATIONS: Johnson Controls, Inc., 81%; Mi Tachi-S Co., Ltd., 19%; Tokyo, OEM/AFTERMARKET: PRODUCTS PRODUCED: Seat Systems CUSTOMERS: Saturn Corp. SUPPLIERS: Not available	P.O.Box 1877 Lewisburg, TN 37091 INVESTMENT: \$10,000,000 YEAR ESTABLISHED: 1989 ager FAX: 615-359-1198 TYPE OF OPERATION: Manufacturing/Assembly SALARIED: 30 STAFF: Not available Iwaukee, WI Japan
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PLANT ADDRESS: 1801 Childress Rd. Lewisburg, TN 37091 PLANT SIZE: 123,000 sq. ft. CONTACT: Steve More, Plant Mana PHONE: 615-359-1190 F PRODUCTION: 166 PARENT CORPORATIONS: Johnson Controls, Inc., 81%; Mi Tachi-S Co., Ltd., 19%; Tokyo, OEM/AFTERMARKET: PRODUCTS PRODUCED: Seat Systems CUSTOMERS: Saturn Corp. SUPPLIERS: Not available QUALITY RATINGS: Not available SALES: 1991: Not available	P.O.Box 1877 Lewisburg, TN 37091 INVESTMENT: \$10,000,000 YEAR ESTABLISHED: 1989 ager AX: 615-359-1198 TYPE OF OPERATION: Manufacturing/Assembly SALARIED: 30 STAFF: Not available Iwaukee, WI Japan EXPORT TO: No exports 1992: Not available 1993: Not available
PLANT ADDRESS: 1801 Childress Rd. Lewisburg, TN 37091 PLANT SIZE: 123,000 sq. ft. CONTACT: Steve More, Plant Mana PHONE: 615-359-1190 F PRODUCTION: 166 PARENT CORPORATIONS: Johnson Controls, Inc., 81%; Mi Tachi-S Co., Ltd., 19%; Tokyo, OEM/AFTERMARKET: PRODUCTS PRODUCED: Seat Systems CUSTOMERS: Saturn Corp. SUPPLIERS: Not available QUALITY RATINGS: Not available SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMO	P.O.Box 1877 Lewisburg, TN 37091 INVESTMENT: \$10,000,000 YEAR ESTABLISHED: 1989 ager AX: 615-359-1198 TYPE OF OPERATION: Manufacturing/Assembly SALARIED: 30 STAFF: Not available Iwaukee, WI Japan EXPORT TO: No exports 1992: Not available 1993: Not available
PLANT ADDRESS: 1801 Childress Rd. Lewisburg, TN 37091 PLANT SIZE: 123,000 sq. ft. CONTACT: Steve More, Plant Mana PHONE: 615-359-1190 F PRODUCTION: 166 PARENT CORPORATIONS: Johnson Controls, Inc., 81%; Mi Tachi-S Co., Ltd., 19%; Tokyo, OEM/AFTERMARKET: PRODUCTS PRODUCED: Seat Systems CUSTOMERS: Saturn Corp. SUPPLIERS: Not available QUALITY RATINGS:	P.O.Box 1877 Lewisburg, TN 37091 INVESTMENT: \$10,000,000 YEAR ESTABLISHED: 1989 ager AX: 615-359-1198 TYPE OF OPERATION: Manufacturing/Assembly SALARIED: 30 STAFF: Not available Iwaukee, WI Japan EXPORT TO: No exports 1992: Not available 1993: Not available

I.I. Stanley Co., Inc. PLANT ADDRESS: 1500 Hill-Brady Rd. Battle Creek, MI 49015	MAILING ADDRESS Same	:
		YEAR ESTABLISHED: 1986
PHONE: 616-964-7777 FAX: 6		F OPERATION: Manufacturing/Assembly STAFF: 139
PARENT CORPORATIONS: Stanley Electric Co., Ltd., 90%; Toky Koyokuto Boeki Kaisha, Ltd., 10%; To		
OEM/AFTERMARKET:	EXPORT TO: Can	ada, Europe
PRODUCTS PRODUCED: Rear Lamps Head Lamps	Display Panels for c LED High Mount Sto	
CUSTOMERS: AutoAlliance Intl., Inc. General Motors Corp.	Diamond-Star Motors	
SUPPLIERS:		
Stanley Electric Co., Ltd. KBK	Mark I	
QUALITY RATINGS: Ford Motor Co. Q1 Award	NUMMI Partnership	Award
AutoAlliance Intl., Inc. Supplier of the SALES: 1991: \$105,600,000 PERCENT SUPPLIED TO AUTOMOBILE UNION AFFILLIATION: None	1992: \$123,600,000	1993: \$148,400,000
Ichikoh Manufacturing, Inc. PLANT ADDRESS:	MAILING ADDRESS	:
6601 Midland Industrial Dr. Shelbyville, KY 40065	Same	
PLANT SIZE: 65,600 sq. ft. IN	VESTMENT: Not available	YEAR ESTABLISHED: 1987
CONTACT: Mitsuo Tsuruta, President PHONE: 502-633-4936 FAX: 5	502-633-6251 TYPE O	F OPERATION: Manufacturing/Assembly
PRODUCTION: 170 SA PARENT CORPORATIONS: Ichikoh Industries, Inc., 100%; Tokyo,	LARIED: 25	STAFF: Not available
OEM/AFTERMARKET: PRODUCTS PRODUCED: Mirrors	EXPORT TO: Japa	an
CUSTOMERS: Chrysler Corp. Nissan Motor Mfg. Corp., USA Toyota Motor Corp. (Japan)	Mazda Motor Mfg. C Subaru-Isuzu Autom	
SUPPLIERS		
Not available		
Not available QUALITY RATINGS: Nissan Motor Mfg. Corp., USA		

Ikeda Interior Systems, Inc. PLANT ADDRESS: 1630 Ferguson Ct. Sidney, OH 45365	MAILING ADDRESS: Same
PLANT SIZE: 188,000 sq. ft.	INVESTMENT: \$31,000,000 YEAR ESTABLISHED: 1987
CONTACT: H. Kawai, President PHONE: 513-492-2708 PRODUCTION: 98 PARENT CORPORATIONS:	FAX: 513-492-2648TYPE OF OPERATION: Manufacturing/AssemblySALARIED: 7STAFF: 22
Ikeda Busson Co., Ltd.,100%	; Kanagawa Prefecture, Japan
OEM/AFTERMARKET:	EXPORT TO: No exports
PRODUCTS PRODUCED: Trunk Panels	Headliners
Seats CUSTOMERS:	Door Panels, Package Trays
Honda of America Mfg., Inc. Gates Formed Fibre	General Seating Subaru-Isuzu Automotive, Inc.
Gates Formed Fibre	Subaru-Isuzu Automotive, Inc.
SUPPLIERS:	
Voltex UGN	Moriden
QUALITY RATINGS:	
Not available	
SALES: 1991: Not available PERCENT SUPPLIED TO AUTON UNION AFFILLIATION: None	1992: Not available 1993: Not available IOBILE INDUSTRY: 100%
Indiana Precision Technology PLANT ADDRESS:	MAILING ADDRESS:
400 West New Rd.	Same
	INVESTMENT: \$100,600,000 YEAR ESTABLISHED: 1989
CONTACT: Bonna Beth, Operatic PHONE: 317-462-3015	FAX: 317-462-2983 TYPE OF OPERATION : Manufacturing/Assembly
PRODUCTION: 557	SALARIED: 46 STAFF: 44
PARENT CORPORATIONS: Denshi Giken, 20%; Kakuda (City, Japan
Hadsys, 20%; Kakuda City, Ja	
Honda America/Honda Japan	, 40%; Marysville, OH
OEM/AFTERMARKET: PRODUCTS PRODUCED:	EXPORT TO: Canada, Japan
Aluminum Intake Manifolds Fuel Injectors	Safety Restraint Systems Air Compressors
CUSTOMERS:	
Honda of America Mfg., Inc.	
SUPPLIERS: Alreco Aluminum	
Yusa QUALITY RATINGS:	OKI Semiconductor (Japan location)
Honda of America Mfg., Inc.	Perfect Delivery Award
SALES: 1991: \$230,000,000 PERCENT SUPPLIED TO AUTON UNION AFFILLIATION: None	1992: Not available 1993: Not available IOBILE INDUSTRY: 100%

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Intat Precision, Inc. PLANT ADDRESS: **MAILING ADDRESS:** 2148 State Rd. 3 North, P.O. Box 488 Same Rushville, IN 46173 PLANT SIZE: 176,400 sq. ft. **INVESTMENT:** \$57,000,000 YEAR ESTABLISHED: 1988 CONTACT: Jack Harmon, General Manager of Manufacturing FAX: 317-932-2652 TYPE OF OPERATION: Manufacturing PHONE: 317-932-5323 **PRODUCTION: 216** SALARIED: 59 STAFF: Not available PARENT CORPORATIONS: Aisin Takaoka Corp., Ltd., 100%; Toyota City, Japan **OEM/AFTERMARKET: EXPORT TO:** Japan, Mexico PRODUCTS PRODUCED: Disk Brake Rotors **Disk Brake Calipers** Brake Drums **Disk Brake Anchors & Brackets** CUSTOMERS: Aisin U.S.A. Mfg., Inc. Ambrake Corp. Toyota Motor Mfg. USA, Inc. NUMMI SUPPLIERS: Not available QUALITY RATINGS: Not available SALES: 1991: \$23,800,000 1992: \$31,400,000 1993: \$32,400,000 PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100% UNION AFFILLIATION: None International Crankshaft, Inc. PLANT ADDRESS: MAILING ADDRESS: 101 Carley Ct. Same Georgetown, KY 40324 **INVESTMENT:** \$40,000,000 YEAR ESTABLISHED: 1992 PLANT SIZE: 87,500 sq. ft. **CONTACT**: Rod Johnson, Human Resources Manager TYPE OF OPERATION: Manufacturing PHONE: 502-868-0003 FAX: 502-868-0069 **PRODUCTION: 46** SALARIED: 8 **STAFF: 16** PARENT CORPORATIONS: Sumitomo Metal USA Corp., 70.1%; New York Masco Industries, Inc., 19.9%; Taylor, MI Sumitomo Corp., 5.5%; Tokyo, Japan Sumitomo Corp. of America, 4.5%; New York **OEM/AFTERMARKET: EXPORT TO:** Japan, Mexico **PRODUCTS PRODUCED:** Steel Forged Crankshafts **CUSTOMERS:** Mitsubishi Corp. (Japan) Mazda (Japan) Chrysler Corp. Nissan Mexicana Ford Motor Co. General Motors Corp. Toyota (Japan) SUPPLIERS: Timken USS/Kobe QUALITY RATINGS: Not available 1993: Not available SALES: 1991: Not available 1992: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 95% UNION AFFILLIATION: None

ITW-Nifco, Inc. PLANT ADDRESS: 4199 Weaver Ct. Hillard, OH 43026	MAILING ADDRESS: Same
PLANT SIZE: 40,000 sq. ft.INVESTMCONTACT: Michael McCormick, General ManaPHONE: 614-876-3636FAX: 614-87	
	EXPORT TO: Canada, Japan
PRODUCTS PRODUCED: Fasteners Components CUSTOMERS:	Fuel Tanks
Honda of America Mfg., Inc. Diamond-Star Motors Corp.	Nissan Motor Mfg. Corp., USA Mazda Motor Manuf. Corp.
SUPPLIERS: Hoechst Celanese	
A.T.C.	Dupont
	Calsonic Corp. Quality Control Not available 1993: Not available
Izumi Corp., Ind., Inc. PLANT ADDRESS: County Rd. 101 Yaphank, NY 11980 PLANT SIZE: Not available INVESTM CONTACT: Touru Fujinuma, Vice President/Pla	nt Manager
PHONE: 516-924-0900 FAX: 516-924 PRODUCTION: 600 SALARIE PARENT CORPORATIONS: Izumi Motor Co., Ltd.; Atsugi-Shi, Japan	4-8105 TYPE OF OPERATION: Manufacturing/Assembly D: 40 STAFF: 100
	EXPORT TO: Canada
PRODUCTS PRODUCED: Steering Wheels Air Bag Covers	Shift Knobs
CUSTOMERS: Ford Motor Co. AutoAlliance Intl., Inc.	Saturn Corp. Morton
SUPPLIERS: Not available	
QUALITY RATINGS: Ford Motor Co. Q1 Award	
SALES: 1991: Not available 1992: PERCENT SUPPLIED TO AUTOMOBILE INDUS UNION AFFILLIATION: None	Not available 1993: Not available TRY: 100%

CONTACT: Clyde Pillow, Manufac	FAX: 502-726-7411 TYPE OF OPERATION: Manufacturing/Assembly SALARIED: 7 STAFF: 12 kyo, Japan 16%; Saitama-ken, Japan
OEM/AFTERMARKET: PRODUCTS PRODUCED: Brake Master Cylinders	EXPORT TO: Japan
CUSTOMERS: AutoAlliance Intl., Inc. NUMMI Toyota Motor Co. (Japan)	Diamond-Star Motors Corp. Subaru-Isuzu Automotive, Inc.
SUPPLIERS: JKC SIC QUALITY RATINGS: Not available	
SALES: 1991: \$85,000 PERCENT SUPPLIED TO AUTOMO UNION AFFILLIATION: None	
Jaytec, Inc. PLANT ADDRESS: 555 Industrial Park Dr.	MAILING ADDRESS: Same
PLANT ADDRESS: 555 Industrial Park Dr. Portland, IN 47371 PLANT SIZE: 84,700 sq. ft. CONTACT: Ron Mathias, Manager	Same INVESTMENT: \$12,800,000 YEAR ESTABLISHED: 1989 of Personnel
PLANT ADDRESS: 555 Industrial Park Dr. Portland, IN 47371 PLANT SIZE: 84,700 sq. ft. CONTACT: Ron Mathias, Manager	Same INVESTMENT: \$12,800,000 YEAR ESTABLISHED: 1989 of Personnel
PLANT ADDRESS: 555 Industrial Park Dr. Portland, IN 47371 PLANT SIZE: 84,700 sq. ft. CONTACT: Ron Mathias, Manager PHONE: 219-726-8023 PRODUCTION: 94 PARENT CORPORATIONS:	Same INVESTMENT: \$12,800,000 YEAR ESTABLISHED: 1989 of Personnel FAX: 219-726-7782 TYPE OF OPERATION: Manufacturing/Assembly
PLANT ADDRESS: 555 Industrial Park Dr. Portland, IN 47371 PLANT SIZE: 84,700 sq. ft. CONTACT: Ron Mathias, Manager PHONE: 219-726-8023 PRODUCTION: 94 PARENT CORPORATIONS: F.C.C. Co., Ltd., 100%; Japan OEM/AFTERMARKET: PRODUCTS PRODUCED:	Same INVESTMENT: \$12,800,000 YEAR ESTABLISHED: 1989 of Personnel FAX: 219-726-7782 TYPE OF OPERATION: Manufacturing/Assembly SALARIED: 18 STAFF: 5
PLANT ADDRESS: 555 Industrial Park Dr. Portland, IN 47371 PLANT SIZE: 84,700 sq. ft. CONTACT: Ron Mathias, Manager PHONE: 219-726-8023 PRODUCTION: 94 PARENT CORPORATIONS: F.C.C. Co., Ltd., 100%; Japan OEM/AFTERMARKET: PRODUCTS PRODUCED: Clutches CUSTOMERS:	Same INVESTMENT: \$12,800,000 YEAR ESTABLISHED: 1989 of Personnel FAX: 219-726-7782 TYPE OF OPERATION: Manufacturing/Assembly SALARIED: 18 STAFF: 5
PLANT ADDRESS: 555 Industrial Park Dr. Portland, IN 47371 PLANT SIZE: 84,700 sq. ft. CONTACT: Ron Mathias, Manager PHONE: 219-726-8023 PRODUCTION: 94 PARENT CORPORATIONS: F.C.C. Co., Ltd., 100%; Japan OEM/AFTERMARKET: PRODUCTS PRODUCED: Clutches CUSTOMERS: Honda of America Mfg., Inc.	Same INVESTMENT: \$12,800,000 YEAR ESTABLISHED: 1989 of Personnel FAX: 219-726-7782 TYPE OF OPERATION: Manufacturing/Assembly SALARIED: 18 STAFF: 5

CONTACT: Tom Stevens, General Manager	MAILING ADDRESS: Same MENT: \$4,000,000 YEAR ESTABLISHED: 1991 25-5362 TYPE OF OPERATION: Manufacturing ED: 5 STAFF: 1
OEM/AFTERMARKET: PRODUCTS PRODUCED: Cast Machined Flywheels Parts for Manufacturing of Batteries CUSTOMERS: Daiken Clutch Co. General Motors Corp. (BOC)	EXPORT TO: No exports Valeo Clutch & Transmission Gould National Battery
SUPPLIERS: Brillion Foundry Wapucca Foundry QUALITY RATINGS: Not available	General Engineering
SALES: 1991: \$5,500,000 1992: PERCENT SUPPLIED TO AUTOMOBILE INDU: UNION AFFILLIATION: None	Not available 1993: Not available STRY: 70%
Jefferson Industries, Inc. PLANT ADDRESS: 6670 State Rt. 29, NE West Jefferson, OH 43162 PLANT SIZE: 214,000 sq. ft. INVEST CONTACT: Dan Stahl, Administrative Manager PHONE: 614-879-5300 FAX: 614-83 PRODUCTION: 271 SALARI PARENT CORPORATIONS: Honda Motor Co., 30%; Japan Kikuchi Metal Stamping Co., Ltd., 35%; Toc Takao Kinzoku Kogyo Co., Ltd., 35%; Shig	79-6806 TYPE OF OPERATION: Manufacturing ED: 23 STAFF: 19 kyp, Japan
OEM/AFTERMARKET: PRODUCTS PRODUCED: Lower and Upper Dashboard Pieces Front Pillars CUSTOMERS:	EXPORT TO: Canada, Japan
Honda of America Mfg., Inc. SUPPLIERS: Not available QUALITY RATINGS:	Subaru-Isuzu Automotive, Inc.
Not available	\$88,000,000 1993: \$92,000,000 STRY: 100%

Jideco of Bardstown, Inc. PLANT ADDRESS: 901 Withrow Ct.	MAILING ADDRESS: P.O. Box 816	
CONTACT: Jim Thompson, Human Resource		
	P-348-3204 TYPE OF OPERATION: Manufacturing/Asse NRIED: 28 STAFF: 37	mbly
Jidosha Denki Kogyo Co., Ltd., 100%; Y	′okohama Japan	
OEM/AFTERMARKET: PRODUCTS PRODUCED:	EXPORT TO: Canada, Japan	
Cruise Control Devices Wiper Motors	Power Window Motors Wiper Linkage, Washer Pumps, Door Lock Actuators	
CUSTOMERS: Nissan Motor Mfg. Corp., USA Ford Motor Co.	Honda of America Mfg., Inc. Hyundai	
SUPPLIERS: Not available		
QUALITY RATINGS: Nissan Motor Mfg. Corp., USA 1988-91 C Nissan Motor Mfg. Corp. USA 1991 First	QualityMasters Award Team Supplier Award	
	92: Not available 1993: Not available	
Kamco Industries, Inc. PLANT ADDRESS:	MAILING ADDRESS:	
1001 E. Jackson St. West Unity, OH 43570 PLANT SIZE: 115,000 sq. ft. INVES	Same STMENT: \$2,500,000 YEAR ESTABLISHED: 1987	
CONTACT: Joe Tubbs, Operations Manager		
		mbly
PHONE: 419-924-5511 FAX: 419 PRODUCTION: 150 SALA PARENT CORPORATIONS: Composition	-924-2610 TYPE OF OPERATION: Manufacturing/Asse ARIED: 20 STAFF: 20	mbly
PHONE: 419-924-5511 FAX: 419 PRODUCTION: 150 SALA	O-924-2610 TYPE OF OPERATION: Manufacturing/Asse NRIED: 20 STAFF: 20	mbly
PHONE: 419-924-5511 FAX: 419 PRODUCTION: 150 SALA PARENT CORPORATIONS: Kumi Kasei, 91%; Tokyo, Japan Mark I Molded Plastics, 9%; Jonesville, 1 OEM/AFTERMARKET:	O-924-2610 TYPE OF OPERATION: Manufacturing/Asse NRIED: 20 STAFF: 20	mbly
PHONE: 419-924-5511 FAX: 419 PRODUCTION: 150 SALA PARENT CORPORATIONS: Kumi Kasei, 91%; Tokyo, Japan Mark I Molded Plastics, 9%; Jonesville, f OEM/AFTERMARKET: PRODUCTS PRODUCED: Trunk Linings Grab Handles	9-924-2610 TYPE OF OPERATION: Manufacturing/Asse ARIED: 20 STAFF: 20 MI	mbly
PHONE: 419-924-5511 FAX: 419 PRODUCTION: 150 SALA PARENT CORPORATIONS: Kumi Kasei, 91%; Tokyo, Japan Mark I Molded Plastics, 9%; Jonesville, f OEM/AFTERMARKET: PRODUCTS PRODUCED: Trunk Linings	0-924-2610 TYPE OF OPERATION: Manufacturing/Asse ARIED: 20 STAFF: 20 MI EXPORT TO: Japan	mbly
PHONE: 419-924-5511 FAX: 419 PRODUCTION: 150 SALA PARENT CORPORATIONS: Kumi Kasei, 91%; Tokyo, Japan Mark I Molded Plastics, 9%; Jonesville, I OEM/AFTERMARKET: PRODUCTS PRODUCED: Trunk Linings Grab Handles CUSTOMERS: Honda of America Mfg., Inc. T.S. Trim Industries SUPPLIERS: Himont U.S.A.	9-924-2610 TYPE OF OPERATION: Manufacturing/Asse ARIED: 20 STAFF: 20 MI EXPORT TO: Japan Interior Garnishes Prince Corp.	mbly
PHONE: 419-924-5511 FAX: 419 PRODUCTION: 150 SALA PARENT CORPORATIONS: Kumi Kasei, 91%; Tokyo, Japan Mark I Molded Plastics, 9%; Jonesville, I OEM/AFTERMARKET: PRODUCTS PRODUCED: Trunk Linings Grab Handles CUSTOMERS: Honda of America Mfg., Inc. T.S. Trim Industries	ARIED: 20 TYPE OF OPERATION: Manufacturing/Asse STAFF: 20 MI EXPORT TO: Japan Interior Garnishes Prince Corp. Mastico Industries A. Shulman	mbly
PHONE: 419-924-5511 FAX: 419 PRODUCTION: 150 SALA PARENT CORPORATIONS: Kumi Kasei, 91%; Tokyo, Japan Mark I Molded Plastics, 9%; Jonesville, I OEM/AFTERMARKET: PRODUCTS PRODUCED: Trunk Linings Grab Handles CUSTOMERS: Honda of America Mfg., Inc. T.S. Trim Industries SUPPLIERS: Himont U.S.A. Gates Formed Fibre Products QUALITY RATINGS: Bellemar Parts Industry Outstanding Deli	ARIED: 20 TYPE OF OPERATION: Manufacturing/Asse STAFF: 20 MI EXPORT TO: Japan Interior Garnishes Prince Corp. Mastico Industries A. Shulman ivery Award 92: \$22,600,000 1993: \$20,600,000	mbly

CONTACT: Les Pendergrass, Sales/Marketing Ma	-2151 TYPE OF OPERATION: Manufacturing/Assembly
OEM/AFTERMARKET:	EXPORT TO: Japan, Mexico
PRODUCTS PRODUCED: Instrument Panels	Interior/Exterior Trim
Combination Meter Assemblies CUSTOMERS:	Airbag Covers, Electronic Controllers
Nissan Motor Mfg. Corp., USA	Ford Motor Co.
PERCENT SUPPLIED TO AUTOMOBILE INDUST UNION AFFILLIATION: None Katayama American Co., Inc. PLANT ADDRESS: 6901 Midland Industrial Shelbyville, KY 40065	\$90,170,000 1993: \$154,000,000 'RY: 100%
OEM/AFTERMARKET:	EXPORT TO: Canada
PRODUCTS PRODUCED: Window Trim Molding	Flex Exhaust Couplings
Door Sash Assemblies CUSTOMERS:	
AutoAlliance Intl., Inc. Arvin Automotive	Diamond-Star Motors Corp. Bell Tech
SUPPLIERS: Katayama Kogo Cocoholton Stainless QUALITY RATINGS: Arvin Mfg. Level 2 Supplier Award	Dupont
SALES: 1991: \$12,000,000 1992:	

PLANT ADDRESS: 4111 Munson Rd. Hudson, MI 49247 PLANT SIZE: 16,000 sq. ft. CONTACT: Mike Hitchcock, Plant PHONE: 517-448-8954 PRODUCTION: 11 PARENT CORPORATIONS: Kitsuda Engineering Co., 70%; Homer Donaldson Co., 30%; Ho	Manager FAX: 517-448-7344 TYPE OF SALARIED: 3 Hiratsuka, Japan	YEAR ESTABLISHED: 1987 OPERATION: Manufacturing/Assembly STAFF: Not available
OEM/AFTERMARKET: PRODUCTS PRODUCED: Engine Mounts	EXPORT TO: No ex	ports
CUSTOMERS: Clevite-Bridgestone Fayette Tubular Products Monroe Auto Equipment	Lenawee-Stamping Metalloy	
SUPPLIERS: Not available		
QUALITY RATINGS: Not available		
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMO UNION AFFILLIATION: None		1993: Not available
Key Fastener Corp. PLANT ADDRESS:	MAILING ADDRESS:	
525 Key Way Berne, IN 46711	Same	
PLANT SIZE: 65,000 sq. ft. CONTACT: John Johnston, Vice Pl		YEAR ESTABLISHED: 1991
PHONE: 219-589-2626		OPERATION: Manufacturing
DDODUCTION. 20		
PRODUCTION: 30 PARENT CORPORATIONS: Key Manufacturing Group, Inc. Sato Rashi Co.; Tokyo, Japan Nissho Iwai America Corp.; New		STAFF : 10
PARENT CORPORATIONS: Key Manufacturing Group, Inc. Sato Rashi Co.; Tokyo, Japan	; Southfield, MI	
PARENT CORPORATIONS: Key Manufacturing Group, Inc. Sato Rashi Co.; Tokyo, Japan Nissho Iwai America Corp.; New OEM/AFTERMARKET: PRODUCTS PRODUCED:	; Southfield, MI v York, NY	
 PARENT CORPORATIONS: Key Manufacturing Group, Inc. Sato Rashi Co.; Tokyo, Japan Nissho Iwai America Corp.; New OEM/AFTERMARKET: PRODUCTS PRODUCED: Automotive Fasteners CUSTOMERS: Honda of America Mfg., Inc. 	; Southfield, MI / York, NY EXPORT TO : Canad	

KI (USA) Corp. PLANT ADDRESS: MAILING ADDRESS: 501 Mavde Rd. Same Berea, KY 40403 YEAR ESTABLISHED: 1988 PLANT SIZE: 100,000 sq. ft. **INVESTMENT:** \$20,000,000 **CONTACT**: Not available, FAX: 606-986-1485 TYPE OF OPERATION: Manufacturing **PHONE**: 606-986-1420 **STAFF:** Not available **PRODUCTION: 30** SALARIED: 20 PARENT CORPORATIONS: Kaiaisha Mfg. Co., 100%; Yokohama, Japan **OEM/AFTERMARKET: EXPORT TO:** No exports **PRODUCTS PRODUCED:** Brackets Spring Seat Assemblies **Canister Assemblies CUSTOMERS:** Nissan Motor Mfg. Corp., USA SUPPLIERS: Not available QUALITY RATINGS: Not available 1993: Not available SALES: 1991: Not available 1992: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100% UNION AFFILLIATION: None Kokoku Rubber Inc. PLANT ADDRESS: **MAILING ADDRESS:** 120 Hanger Circle Same Richmond, KY 40475 YEAR ESTABLISHED: 1988 PLANT SIZE: 30,000 sq. ft. **INVESTMENT:** Not available **CONTACT**: Michael Rodenberg, Administrative Manager FAX: 606-623-7095 TYPE OF OPERATION: Manufacturing/Assembly **PHONE**: 606-623-7096 **PRODUCTION: 100** SALARIED: 10 STAFF: 7 PARENT CORPORATIONS: Kokoku Intech Co., Ltd., 100%; Tokyo, Japan **EXPORT TO:** Singapore **OEM/AFTERMARKET**: **PRODUCTS PRODUCED:** Gaskets Packing Seals CUSTOMERS: Filtech Honda of America Mfg., Inc. Nippondenso Lucas SUPPLIERS: Zeon Chemicals Exxon Chemicals QUALITY RATINGS: Stanley 1993 Supplier Evaluation Award 1993: Not available SALES: 1991: Not available 1992: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 50% UNION AFFILLIATION: None

KTH Parts Industries, Inc. PLANT ADDRESS: MAILING ADDRESS: 1111 North Route 235 Same St. Paris, OH 43072 **INVESTMENT:** \$60,000,000 PLANT SIZE: 450,000 sq. ft. YEAR ESTABLISHED: 1985 CONTACT: Larry Jenkins, Vice President **PHONE**: 513-663-5941 FAX: 513-663-4996 TYPE OF OPERATION: Manufacturing/Assembly SALARIED: 60 **PRODUCTION: 380 STAFF: 165** PARENT CORPORATIONS: Honda North America, Inc., 81.75%; Torrance, CA Hirata Technical, 16%; Tokyo, Japan Hongo Co., Ltd., 1.25%; Toda, Japan Yachiyo Industry Co., Ltd., 1%; Tokyo, Japan EXPORT TO: Canada **OEM/AFTERMARKET**: **PRODUCTS PRODUCED:** Automotive Frames Fuel Tanks CUSTOMERS: Honda of Canada Mfg., Inc. Honda of America Mfg., Inc. SUPPLIERS: L & W Engineering R.J. Tower **QUALITY RATINGS:** Not available SALES: 1991: \$182,700,000 1992: \$195,800,000 1993: \$188,400,000 PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100% UNION AFFILLIATION: None Kux Manufacturing MAILING ADDRESS: PLANT ADDRESS: 12675 Burt Rd. Same Detroit, MI 48223 **INVESTMENT:** Not available **YEAR ESTABLISHED**: 1985 PLANT SIZE: Not available **CONTACT:** Brian Christy, Manufacturing Manager TYPE OF OPERATION: Manufacturing PHONE: 313-255-6460 FAX: 313-255-3303 **PRODUCTION:** SALARIED: 350 (total) STAFF: PARENT CORPORATIONS: Mitsubishi Corp., 100%; Tokyo, Japan **EXPORT TO:** Not available **OEM/AFTERMARKET**: PRODUCTS PRODUCED: Car Decals CUSTOMERS: Chrysler Corp. Diamond-Star Motors Corp. Toyota Motor Mfg. USA, Inc. General Motors Corp. SUPPLIERS: Not available QUALITY RATINGS: Not available 1992: Not available 1993: Not available SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available UNION AFFILLIATION: Not available

CONTACT: Richard Siler, General Manager PHONE: 317-736-7774 FAX: 317-	736-4618TYPE OF OPERATRIED: 6STAFF:	
OEM/AFTERMARKET: PRODUCTS PRODUCED: Strut Type Shock Absorber	EXPORT TO: Canada	
CUSTOMERS: Chrysler Corp. AutoAlliance Intl., Inc. Diamond-Star Motors Corp.	Nissan Motor Mfg. Corp., USA Subaru-Isuzu Automotive, Inc.	
SUPPLIERS: LaSalle Steel Seymore Tube QUALITY RATINGS: Chrysler Corp. Pentastar Award	Heritage Products	
SALES: 1991: \$15,000,000 199 PERCENT SUPPLIED TO AUTOMOBILE IND UNION AFFILLIATION: None		3: \$20,000,000
Lenawee Stamping Corp. PLANT ADDRESS: 1200 East Chicago Blvd. Tecumseh, MI 49286 PLANT SIZE: 297,000 sq. ft. INVES	MAILING ADDRESS: Same	ESTABLISHED: 1987
CONTACT: David Johnson, General Manage PHONE: 517-423-2400 FAX: 517-	er Manufacturing 423-3387 TYPE OF OPERAT RIED: 20 STAFF:	ION: Manufacturing/Assembly
OEM/AFTERMARKET: PRODUCTS PRODUCED: Underbody Automotive Stampings & Ass	EXPORT TO: Japan	
CUSTOMERS: AutoAlliance Intl., Inc. Hi-Lex	Penstone Ogihara	
SUPPLIERS: L.T.V. Steel Bethleham Steel QUALITY RATINGS: Not available	Japan (Fasteners)	
SALES: 1991: Not available 199 PERCENT SUPPLIED TO AUTOMOBILE IND UNION AFFILLIATION: United Auto Workers	USTRY: 99%	3: Not available

London Industries, Inc. PLANT ADDRESS: 350 East High St. London, OH 43140	MAILING ADDRESS: Same	
PLANT SIZE:155,000 sq. ft.INVESTCONTACT:Brad Rechel, Administrative ManagePHONE:614-852-3200FAX:PRODUCTION:300SALARIE	IENT: \$20,000,000 YEAR EST, er 2-4547 TYPE OF OPERATION D: Not available STAFF: 30	
PARENT CORPORATIONS: Worthington Industries; Columbus, OH Nissen Chemitec; Japan Sumitomo Corp; New York, NY		
OEM/AFTERMARKET:	EXPORT TO: Canada	
PRODUCTS PRODUCED:		
A/B/C Pillars Side Linings	Fender Linings Splash Shields	
CUSTOMERS:	opiasir onields	
Honda of America Mfg., Inc. Setex	Honda of Canada Mfg., Inc. New Sabina	
SUPPLIERS:		
Mytex	Rexene	
Ferro QUALITY RATINGS:	Rexeile	
Honda of America Mfg., Inc. Plant Manager	s Award (2)	
SALES: 1991: Not available 1992: PERCENT SUPPLIED TO AUTOMOBILE INDUS UNION AFFILLIATION: None		Not available
Lucas Sumitomo Brakes, Inc. PLANT ADDRESS:	MAILING ADDRESS:	
1650 Kingsview Dr.	P.O. Box 149	
Lebanon, OH 45036	Lebanon, OH 45036	
PLANT SIZE: 65,000 sq. ft. INVESTM CONTACT: Steve Stott, Plant Manager	IENT: \$6,000,000 YEAR EST	ABLISHED: 1989
PHONE: 513-932-7878 FAX: 513-93	2-7975 TYPE OF OPERATION	I: Manufacturing/Assembly
PRODUCTION: 63 SALARIE	D: 26 STAFF: No	
PARENT CORPORATIONS:	alond	
Lucas Industries Ltd., 50%; Birmingham, Ei Sumitomo Electric Industries, Ltd., 50%; Os	aka, Japan	
OEM/AFTERMARKET: PRODUCTS PRODUCED: Disc Brake Caliper Assemblies	EXPORT TO: No exports	
CUSTOMERS: Ford Motor Co.		
SUPPLIERS: Not available		
QUALITY RATINGS: Not available		

M-TEK, Inc. PLANT ADDRESS: **MAILING ADDRESS:** Route #8 P.O. Box 8350 Manchester, TN 37355 Manchester, TN 37355 **INVESTMENT:** \$27,900,000 YEAR ESTABLISHED: 1987 PLANT SIZE: 135,000 sq. ft. CONTACT: S. Okada, Marketing and Sales Manager **PHONE**: 615-728-4122 FAX: 615-728-4192 TYPE OF OPERATION: Manufacturing/Assembly SALARIED: 40 **STAFF:** Not available **PRODUCTION: 280** PARENT CORPORATIONS: Kasai Kogyo Co., Ltd., 100%; Kanagawa Pref., Japan **EXPORT TO:** No exports **OEM/AFTERMARKET:** PRODUCTS PRODUCED: Door Trim Rear Package Shelf Trunk Trim **CUSTOMERS:** Nissan Motor Mfg. Corp., USA Honda of America Mfg., Inc. SUPPLIERS: Not available QUALITY RATINGS: Nissan Motor Mfg. Corp., USA 1992: Not available 1993: Not available SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100% UNION AFFILLIATION: None Matsushita Communication Corp. of America PLANT ADDRESS: MAILING ADDRESS: 776 Hwy. 74 South Same Peachtree City, GA 30269 PLANT SIZE: Not available **INVESTMENT:** Not available YEAR ESTABLISHED: 1987 **CONTACT**: P. Tsukashima, Marketing Manager **PHONE**: 404-631-5556 **FAX:** 404-631-0158 TYPE OF OPERATION: Manufacturing/Assembly **PRODUCTION:** SALARIED: 800 (Total) STAFF: PARENT CORPORATIONS: Matsushita Communication Industrial Co., Ltd., 60%; Yokohama, Japan Matsushita Electric Industrial Co., Ltd., 40%; Osaka, Japan **EXPORT TO:** Japan **OEM/AFTERMARKET:** PRODUCTS PRODUCED: Car Audio Systems Celullar Movile Phones CUSTOMERS: Toyota Motor Mfg., Inc. Honda of America Mfg., Inc. Subaru-Isuzu Automotive, Inc. SUPPLIERS: Not available **QUALITY RATINGS:** Honda of America Mfg., Inc. Quality & Delivery Award 1993: Not available SALES: 1991: Not available 1992: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 30% **UNION AFFILLIATION: Not available**

Matsushita Electronics Components						
PLANT ADDRESS:	MAILING ADDRESS:					
5105 South National Dr. Knoxville, TN 37914	San	Same				
		\$30,000,000	YEAR ESTABLISHED: 1982			
CONTACT: Bonnie Scott, Personnel S		400,000,000				
PHONE: 615-673-0700 FAX		TYPE OF	OPERATION: Manufacturing/Assembly			
PRODUCTION: 320	SALARIED: 60		STAFF: Not available			
PARENT CORPORATIONS:						
Matsushita Electric Industry, 40%;	Osaka, Japan					
Matsushita Components, 60%; Osa	aka, Japan					
OEM/AFTERMARKET:	EXI	OPT TO: Cana	ta Europa Japan			
PRODUCTS PRODUCED:		KPORT TO: Canada, Europe, Japan				
Audio Speakers	Pan	al Switches				
Capacitors	i an	al Owitches				
CUSTOMERS:						
Honda of America Mfg., Inc.	Τονα	ota Motor Mfg. US	SA Inc			
AutoAlliance Intl., Inc.		Motor Co.	<i>, , , , , , , , , ,</i>			
Subaru-Isuzu Automotive, Inc.	NUN					
Toyota Motor Mfg., Canada Inc.						
SUPPLIERS:						
Not available						
QUALITY RATINGS:						
Ford Motor Co.						
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMOBII UNION AFFILLIATION: None	1992: Not av LE INDUSTRY: 8		1993: Not available			
Nottoon Provision Manufacturing In						
Mattoon Precision Manufacturing, Inc						
PLANT ADDRESS:	MAII	LING ADDRESS:				
PLANT ADDRESS: 1221 Old State Rd.						
PLANT ADDRESS: 1221 Old State Rd. Mattoon, IL 61938	MAII Sam	e	YEAR ESTABLISHED: 1990			
PLANT ADDRESS: 1221 Old State Rd.	MAII Sam INVESTMENT:	e	YEAR ESTABLISHED: 1990			
PLANT ADDRESS: 1221 Old State Rd. Mattoon, IL 61938 PLANT SIZE: 60,000 sq. ft. CONTACT: Gordon Short, Executive \	MAII Sam INVESTMENT:	\$20,000,000				
PLANT ADDRESS:1221 Old State Rd.Mattoon, IL 61938PLANT SIZE: 60,000 sq. ft.CONTACT: Gordon Short, Executive VPHONE: 217-235-6000FAX	MAII Sam INVESTMENT: /ice President	\$20,000,000	YEAR ESTABLISHED: 1990 OPERATION: Manufacturing/Assembly STAFF: 13			
PLANT ADDRESS:1221 Old State Rd.Mattoon, IL 61938PLANT SIZE: 60,000 sq. ft.CONTACT: Gordon Short, Executive VPHONE: 217-235-6000FAX	MAII Sam INVESTMENT: /ice President {: 217-235-6010	\$20,000,000	OPERATION: Manufacturing/Assembly			
PLANT ADDRESS:1221 Old State Rd.Mattoon, IL 61938PLANT SIZE: 60,000 sq. ft.CONTACT: Gordon Short, Executive \PHONE: 217-235-6000FADPRODUCTION: 80PARENT CORPORATIONS:	MAII Sam INVESTMENT: /ice President K: 217-235-6010 SALARIED: 7	\$20,000,000	OPERATION: Manufacturing/Assembly			
PLANT ADDRESS:1221 Old State Rd.Mattoon, IL 61938PLANT SIZE: 60,000 sq. ft.CONTACT: Gordon Short, Executive VPHONE: 217-235-6000PRODUCTION: 80	MAII Sam INVESTMENT: /ice President K: 217-235-6010 SALARIED: 7 oka-Shi, Japan	\$20,000,000	OPERATION: Manufacturing/Assembly			
PLANT ADDRESS: 1221 Old State Rd. Mattoon, IL 61938 PLANT SIZE: 60,000 sq. ft. CONTACT: Gordon Short, Executive V PHONE: 217-235-6000 FAX PRODUCTION: 80 PARENT CORPORATIONS: Nukabe Mfg. Co., Ltd., 51%; Tomi	MAII Sam INVESTMENT: /ice President K: 217-235-6010 SALARIED: 7 oka-Shi, Japan	\$20,000,000	OPERATION: Manufacturing/Assembly			
PLANT ADDRESS: 1221 Old State Rd. Mattoon, IL 61938 PLANT SIZE: 60,000 sq. ft. CONTACT: Gordon Short, Executive V PHONE: 217-235-6000 FAX PRODUCTION: 80 PARENT CORPORATIONS: Nukabe Mfg. Co., Ltd., 51%; Tomi Gunma Seiki Co., Ltd., 5%; Takasa	MAII Sam INVESTMENT: /ice President K: 217-235-6010 SALARIED: 7 oka-Shi, Japan	\$20,000,000	OPERATION: Manufacturing/Assembly			
PLANT ADDRESS: 1221 Old State Rd. Mattoon, IL 61938 PLANT SIZE: 60,000 sq. ft. CONTACT: Gordon Short, Executive V PHONE: 217-235-6000 FAX PRODUCTION: 80 PARENT CORPORATIONS: Nukabe Mfg. Co., Ltd., 51%; Tomi Gunma Seiki Co., Ltd., 5%; Takasa Zexel USA, 19%; Decatur, IL	MAII Sam INVESTMENT: /ice President (: 217-235-6010 SALARIED: 7 SALARIED: 7 oka-Shi, Japan aki-shi, Japan	\$20,000,000	OPERATION : Manufacturing/Assembly STAFF: 13			
PLANT ADDRESS: 1221 Old State Rd. Mattoon, IL 61938 PLANT SIZE: 60,000 sq. ft. CONTACT: Gordon Short, Executive V PHONE: 217-235-6000 FA) PRODUCTION: 80 PARENT CORPORATIONS: Nukabe Mfg. Co., Ltd., 51%; Tomi Gunma Seiki Co., Ltd., 5%; Takasa Zexel USA, 19%; Decatur, IL Zexel Corp., 25%; Tokyo, Japan	MAII Sam INVESTMENT: /ice President (: 217-235-6010 SALARIED: 7 SALARIED: 7 oka-Shi, Japan aki-shi, Japan	e \$20,000,000 TYPE OF	OPERATION : Manufacturing/Assembly STAFF: 13			
PLANT ADDRESS: 1221 Old State Rd. Mattoon, IL 61938 PLANT SIZE: 60,000 sq. ft. CONTACT: Gordon Short, Executive V PHONE: 217-235-6000 FAX PRODUCTION: 80 PARENT CORPORATIONS: Nukabe Mfg. Co., Ltd., 51%; Tomi Gunma Seiki Co., Ltd., 5%; Takasa Zexel USA, 19%; Decatur, IL Zexel Corp., 25%; Tokyo, Japan OEM/AFTERMARKET: PRODUCTS PRODUCED:	MAII Sam INVESTMENT: /ice President (217-235-6010 SALARIED: 7 oka-Shi, Japan aki-shi, Japan EXF	e \$20,000,000 TYPE OF	OPERATION : Manufacturing/Assembly STAFF: 13			
PLANT ADDRESS: 1221 Old State Rd. Mattoon, IL 61938 PLANT SIZE: 60,000 sq. ft. CONTACT: Gordon Short, Executive V PHONE: 217-235-6000 FAX PRODUCTION: 80 PARENT CORPORATIONS: Nukabe Mfg. Co., Ltd., 51%; Tomi Gunma Seiki Co., Ltd., 5%; Takasa Zexel USA, 19%; Decatur, IL Zexel Corp., 25%; Tokyo, Japan OEM/AFTERMARKET:	MAII Sam INVESTMENT: /ice President (217-235-6010 SALARIED: 7 oka-Shi, Japan aki-shi, Japan EXF	e \$20,000,000 TYPE OF PORT TO: No exp	OPERATION : Manufacturing/Assembly STAFF: 13			
PLANT ADDRESS: 1221 Old State Rd. Mattoon, IL 61938 PLANT SIZE: 60,000 sq. ft. CONTACT: Gordon Short, Executive V PHONE: 217-235-6000 FAX PRODUCTION: 80 PARENT CORPORATIONS: Nukabe Mfg. Co., Ltd., 51%; Tomi Gunma Seiki Co., Ltd., 5%; Takasa Zexel USA, 19%; Decatur, IL Zexel Corp., 25%; Tokyo, Japan OEM/AFTERMARKET: PRODUCTS PRODUCED: Air Conditioning Components	MAII Sam INVESTMENT: /ice President (217-235-6010 SALARIED: 7 oka-Shi, Japan aki-shi, Japan EXF	e \$20,000,000 TYPE OF PORT TO: No exp	OPERATION : Manufacturing/Assembly STAFF: 13			
PLANT ADDRESS: 1221 Old State Rd. Mattoon, IL 61938 PLANT SIZE: 60,000 sq. ft. CONTACT: Gordon Short, Executive A PHONE: 217-235-6000 FAX PRODUCTION: 80 PARENT CORPORATIONS: Nukabe Mfg. Co., Ltd., 51%; Tomi Gunma Seiki Co., Ltd., 51%; Tomi Gunma Seiki Co., Ltd., 5%; Takasa Zexel USA, 19%; Decatur, IL Zexel Corp., 25%; Tokyo, Japan OEM/AFTERMARKET: PRODUCTS PRODUCED: Air Conditioning Components Disc Rotors CUSTOMERS: Diamond-Star Motors Corp.	MAII Sam INVESTMENT: /ice President (217-235-6010 SALARIED: 7 oka-Shi, Japan aki-shi, Japan EXF Axle	e \$20,000,000 TYPE OF PORT TO: No exp	OPERATION: Manufacturing/Assembly STAFF: 13			
PLANT ADDRESS: 1221 Old State Rd. Mattoon, IL 61938 PLANT SIZE: 60,000 sq. ft. CONTACT: Gordon Short, Executive V PHONE: 217-235-6000 FAX PRODUCTION: 80 PARENT CORPORATIONS: Nukabe Mfg. Co., Ltd., 51%; Tomi Gunma Seiki Co., Ltd., 55%; Takasa Zexel USA, 19%; Decatur, IL Zexel Corp., 25%; Tokyo, Japan OEM/AFTERMARKET: PRODUCTS PRODUCED: Air Conditioning Components Disc Rotors CUSTOMERS:	MAII Sam INVESTMENT: /ice President (217-235-6010 SALARIED: 7 oka-Shi, Japan aki-shi, Japan EXF Axle	\$20,000,000 TYPE OF PORT TO: No exp Shafts	OPERATION: Manufacturing/Assembly STAFF: 13			
PLANT ADDRESS: 1221 Old State Rd. Mattoon, IL 61938 PLANT SIZE: 60,000 sq. ft. CONTACT: Gordon Short, Executive A PHONE: 217-235-6000 FAX PRODUCTION: 80 PARENT CORPORATIONS: Nukabe Mfg. Co., Ltd., 51%; Tomi Gunma Seiki Co., Ltd., 5%; Takasa Zexel USA, 19%; Decatur, IL Zexel Corp., 25%; Tokyo, Japan OEM/AFTERMARKET: PRODUCTS PRODUCED: Air Conditioning Components Disc Rotors CUSTOMERS: Diamond-Star Motors Corp. Zexel USA	MAII Sam INVESTMENT: /ice President (217-235-6010 SALARIED: 7 oka-Shi, Japan aki-shi, Japan EXF Axle	\$20,000,000 TYPE OF PORT TO: No exp Shafts	OPERATION: Manufacturing/Assembly STAFF: 13			
PLANT ADDRESS: 1221 Old State Rd. Mattoon, IL 61938 PLANT SIZE: 60,000 sq. ft. CONTACT: Gordon Short, Executive V PHONE: 217-235-6000 FAX PRODUCTION: 80 PARENT CORPORATIONS: Nukabe Mfg. Co., Ltd., 51%; Tomi Gunma Seiki Co., Ltd., 5%; Takasa Zexel USA, 19%; Decatur, IL Zexel Corp., 25%; Tokyo, Japan OEM/AFTERMARKET: PRODUCTS PRODUCED: Air Conditioning Components Disc Rotors CUSTOMERS: Diamond-Star Motors Corp. Zexel USA SUPPLIERS:	MAII Sam INVESTMENT: /ice President (217-235-6010 SALARIED: 7 oka-Shi, Japan aki-shi, Japan EXF Axle	\$20,000,000 TYPE OF PORT TO: No exp Shafts	OPERATION: Manufacturing/Assembly STAFF: 13			
PLANT ADDRESS: 1221 Old State Rd. Mattoon, IL 61938 PLANT SIZE: 60,000 sq. ft. CONTACT: Gordon Short, Executive V PHONE: 217-235-6000 FAX PRODUCTION: 80 PARENT CORPORATIONS: Nukabe Mfg. Co., Ltd., 51%; Tomi Gunma Seiki Co., Ltd., 5%; Takasa Zexel USA, 19%; Decatur, IL Zexel Corp., 25%; Tokyo, Japan OEM/AFTERMARKET: PRODUCTS PRODUCED: Air Conditioning Components Disc Rotors CUSTOMERS: Diamond-Star Motors Corp. Zexel USA SUPPLIERS: Gibbs Die Casting	MAII Sam INVESTMENT: /ice President (217-235-6010 SALARIED: 7 oka-Shi, Japan aki-shi, Japan EXF Axle Suba	\$20,000,000 TYPE OF PORT TO: No exp Shafts aru-Isuzu Automot	OPERATION: Manufacturing/Assembly STAFF: 13			
PLANT ADDRESS: 1221 Old State Rd. Mattoon, IL 61938 PLANT SIZE: 60,000 sq. ft. CONTACT: Gordon Short, Executive V PHONE: 217-235-6000 FAD PRODUCTION: 80 PARENT CORPORATIONS: Nukabe Mfg. Co., Ltd., 51%; Tomi Gunma Seiki Co., Ltd., 5%; Takasa Zexel USA, 19%; Decatur, IL Zexel Corp., 25%; Tokyo, Japan OEM/AFTERMARKET: PRODUCTS PRODUCED: Air Conditioning Components Disc Rotors CUSTOMERS: Diamond-Star Motors Corp. Zexel USA SUPPLIERS: Gibbs Die Casting Wheland Foundry	MAII Sam INVESTMENT: /ice President (217-235-6010 SALARIED: 7 oka-Shi, Japan aki-shi, Japan EXF Axle Suba	\$20,000,000 TYPE OF PORT TO: No exp Shafts	OPERATION: Manufacturing/Assembly STAFF: 13			
PLANT ADDRESS: 1221 Old State Rd. Mattoon, IL 61938 PLANT SIZE: 60,000 sq. ft. CONTACT: Gordon Short, Executive A PHONE: 217-235-6000 FAX PRODUCTION: 80 PARENT CORPORATIONS: Nukabe Mfg. Co., Ltd., 51%; Tomi Gunma Seiki Co., Ltd., 5%; Takasa Zexel USA, 19%; Decatur, IL Zexel Corp., 25%; Tokyo, Japan OEM/AFTERMARKET: PRODUCTS PRODUCED: Air Conditioning Components Disc Rotors CUSTOMERS: Diamond-Star Motors Corp. Zexel USA SUPPLIERS: Gibbs Die Casting Wheland Foundry QUALITY RATINGS:	MAII Sam INVESTMENT: /ice President (217-235-6010 SALARIED: 7 oka-Shi, Japan aki-shi, Japan EXF Axle Suba New	\$20,000,000 TYPE OF PORT TO: No exp Shafts aru-Isuzu Automot	OPERATION: Manufacturing/Assembly STAFF: 13			
PLANT ADDRESS: 1221 Old State Rd. Mattoon, IL 61938 PLANT SIZE: 60,000 sq. ft. CONTACT: Gordon Short, Executive A PHONE: 217-235-6000 FAX PRODUCTION: 80 PARENT CORPORATIONS: Nukabe Mfg. Co., Ltd., 51%; Tomi Gunma Seiki Co., Ltd., 5%; Takasa Zexel USA, 19%; Decatur, IL Zexel Corp., 25%; Tokyo, Japan OEM/AFTERMARKET: PRODUCTS PRODUCED: Air Conditioning Components Disc Rotors CUSTOMERS: Diamond-Star Motors Corp. Zexel USA SUPPLIERS: Gibbs Die Casting Wheland Foundry QUALITY RATINGS: Diamond-Star Motors Corp. Self-C	MAII Sam INVESTMENT: /ice President (217-235-6010 SALARIED: 7 oka-Shi, Japan aki-shi, Japan EXF Axle Suba New	\$20,000,000 TYPE OF PORT TO: No exp Shafts aru-Isuzu Automot	OPERATION: Manufacturing/Assembly STAFF: 13			
PLANT ADDRESS: 1221 Old State Rd. Mattoon, IL 61938 PLANT SIZE: 60,000 sq. ft. CONTACT: Gordon Short, Executive A PHONE: 217-235-6000 FAX PRODUCTION: 80 PARENT CORPORATIONS: Nukabe Mfg. Co., Ltd., 51%; Tomi Gunma Seiki Co., Ltd., 55%; Takasa Zexel USA, 19%; Decatur, IL Zexel Corp., 25%; Tokyo, Japan OEM/AFTERMARKET: PRODUCTS PRODUCED: Air Conditioning Components Disc Rotors CUSTOMERS: Diamond-Star Motors Corp. Zexel USA SUPPLIERS: Gibbs Die Casting Wheland Foundry QUALITY RATINGS: Diamond-Star Motors Corp. Self-C Zexel USA Self-Certified Award	MAII Sam INVESTMENT: /ice President & 217-235-6010 SALARIED: 7 oka-Shi, Japan exr Axle Suba New ertified Award	se \$20,000,000 TYPE OF PORT TO: No exp Shafts aru-Isuzu Automot Huron Industries	OPERATION: Manufacturing/Assembly STAFF: 13			
PLANT ADDRESS: 1221 Old State Rd. Mattoon, IL 61938 PLANT SIZE: 60,000 sq. ft. CONTACT: Gordon Short, Executive A PHONE: 217-235-6000 FAX PRODUCTION: 80 PARENT CORPORATIONS: Nukabe Mfg. Co., Ltd., 51%; Tomi Gunma Seiki Co., Ltd., 5%; Takasa Zexel USA, 19%; Decatur, IL Zexel Corp., 25%; Tokyo, Japan OEM/AFTERMARKET: PRODUCTS PRODUCED: Air Conditioning Components Disc Rotors CUSTOMERS: Diamond-Star Motors Corp. Zexel USA SUPPLIERS: Gibbs Die Casting Wheland Foundry QUALITY RATINGS: Diamond-Star Motors Corp. Self-C	MAII Sam INVESTMENT: /ice President (217-235-6010 SALARIED: 7 oka-Shi, Japan exr Axle Suba Suba New ertified Award 1992: \$14,0	9e \$20,000,000 TYPE OF PORT TO: No exp Shafts aru-Isuzu Automot Huron Industries 00,000	OPERATION: Manufacturing/Assembly STAFF: 13			

	MAILING ADDRESS: Same MENT: \$35,000,000 YEAR ESTABLISHED: 1988			
CONTACT: Jim MacDougall, Plant Manager PHONE: 815-434-8600 FAX: 815-43 PRODUCTION: 200 SALARI PARENT CORPORATIONS: Mitsuboshi Belting, Ltd., 100%; Kobe City,	ED: 25 STAFF: 10			
OEM/AFTERMARKET: PRODUCTS PRODUCED: Power Transmission Belts	EXPORT TO: Canada, Europe, Japan			
CUSTOMERS: Chrysler Corp. Subaru-Isuzu Automotive, Inc. Saturn Corp.	Honda of America Mfg., Inc. Nissan Motor Mfg. Corp., USA Toyota Motor Mfg. USA, Inc.			
SUPPLIERS: Not available				
QUALITY RATINGS: Honda of America Mfg., Inc. Quality/Delive Chrysler Corp. Quality AwardSALES: 1991: Not available1992 PERCENT SUPPLIED TO AUTOMOBILE INDU UNION AFFILLIATION: United Auto Workers #	Not available 1993: Not available STRY: 80%			
McCord Leakless Sealing Co. PLANT ADDRESS: 1500 Freeman Ave.	MAILING ADDRESS: Same			
Athens, AL 35611 PLANT SIZE: 7,000 sq. ft. INVEST CONTACT: Sadao Watanabe, Plant Manager	MENT: \$3,000,000 YEAR ESTABLISHED: 1993			
PHONE: 205-230-2244 FAX: 205-2 PRODUCTION: 3 SALARI PARENT CORPORATIONS: McCord Payen, Inc., 50%; Athens, AL Nippon Leakless Industrial Co., Ltd., 50%;	ED: 1 STAFF: 1			
OEM/AFTERMARKET: PRODUCTS PRODUCED: Multi-Layer Steel Gaskets	EXPORT TO: Japan			
CUSTOMERS: Honda of America Mfg., Inc.	General Motors Corp.			
SUPPLIERS: Ulbrich Steel Nippon Leakless Industrial Co., Ltd. QUALITY RATINGS: Honda of America Mfg., Inc.				
SALES: 1991: Not available 1992 PERCENT SUPPLIED TO AUTOMOBILE INDU UNION AFFILLIATION: None	: Not available 1993: \$2,000,000 STRY: 100%			

MG International, Inc. PLANT ADDRESS: 3004-A Springs Industrial Dr.	MAIL Same	NG ADDRESS:				
Powder Springs, GA 30073 PLANT SIZE: 50,000 sq. ft.	INVESTMENT:	\$2,500,000	YEAR ESTA	BLISHED: 1987		
CONTACT: Janet Earle, Human Re		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				
PHONE: 404-943-4078 F PRODUCTION: 70 PARENT CORPORATIONS: MG Corp., Ltd., 100%; Japan	FAX: 404-943-4471 SALARIED: 15	TYPE OF	OPERATION: STAFF: 10	Manufacturing/Assembly		
OEM/AFTERMARKET:	EXPORT TO: Japan					
PRODUCTS PRODUCED: Wire Harness Connectors Air Bags	Car A	udio				
CUSTOMERS:						
Elcom, Inc. Clarion	Alpin	e				
SUPPLIERS: General Electric						
Dow Chemical						
QUALITY RATINGS:						
Not available						
SALES: 1991: \$2,000,000 PERCENT SUPPLIED TO AUTOMO UNION AFFILLIATION: None	1992: Not ava BILE INDUSTRY: 50			ot available		
Michigan Automotive Compressor PLANT ADDRESS:		ING ADDRESS:				
2400 North Dearing Rd.		Box 69				
Parma, MI 49269 PLANT SIZE: 500,000 sq. ft.	INVESTMENT:	a, MI 49269 \$140,000,000	YEAR ESTA	BLISHED: 1990		
CONTACT: Bill Lambkin, V.P. Huma	an Resources					
	FAX: 517-531-5680 SALARIED: 100		OPERATION: STAFF: 30	Manufacturing/Assembly		
PRODUCTION: 300 PARENT CORPORATIONS:	SALARIED. 100		31AFF. 30			
Toyoda Automatic Loom, 50%; Nippondenso Co., Ltd., 50%; Ka						
OEM/AFTERMARKET: PRODUCTS PRODUCED: Air Conditioning Compressors	EXP	ORT TO: No ex	ports			
CUSTOMERS:						
Chrysler Corp.	Toyot	a Motor Mfg., U	SA Inc.			
Honda of America Mfg., Inc.						
SUPPLIERS: Millat Industries						
	Amer	ican Koyo				
QUALITY RATINGS: Chrysler Corp. Pentastar Award						
SALES: 1991: \$101,000,000	1992: Not av	ailable	1993: N	ot available		
PERCENT SUPPLIED TO AUTOMO UNION AFFILLIATION: None						

Mitsubishi Electric Manufacturing Cincinnati, Inc. MAILING ADDRESS: PLANT ADDRESS: 4773 Bethany Rd. Same Mason, OH 45220 PLANT SIZE: 205,000 sq. ft. **INVESTMENT:** Not available YEAR ESTABLISHED: 1988 **CONTACT**: Jack Taylor, Exec. Vice President PHONE: 513-398-2220FAX: 513-398-1121TYPE OF OPERATION: Manufacturing/AssemblyPRODUCTION: 170SALARIED: 10STAFF: 48 PARENT CORPORATIONS: Mitsubishi Electric America, 100%; Cypress, CA EXPORT TO: Canada, Japan **OEM/AFTERMARKET:** PRODUCTS PRODUCED: Starters Alternators **Cruise Controls** CUSTOMERS: Honda of America Mfg., Inc. Diamond-Star Motors Corp. CAMI Automotive, Inc. AutoAlliance Intl., Inc. SUPPLIERS: Not available QUALITY RATINGS: Not available 1993: Not available 1992: Not available SALES: 1991: Not available **PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%** UNION AFFILLIATION: None Mitsubishi Heavy Industries America MAILING ADDRESS: PLANT ADDRESS: 3030 East Victoria St. Same Rancho Dominguez, CA 90221 PLANT SIZE: 45,000 sq. ft. INVESTMENT: \$500,000 YEAR ESTABLISHED: 1982 CONTACT: Nakaji Kawauchi, General Manager PHONE: 213-635-8111 FAX: 213-635-4588 TYPE OF OPERATION: Assembly STAFF: Not available SALARIED: 22 **PRODUCTION: 15** PARENT CORPORATIONS: Mitsubishi Heavy Industries, 100%; Tokyo, Japan EXPORT TO: Canada **OEM/AFTERMARKET:** PRODUCTS PRODUCED: Automotive Air Conditioners CUSTOMERS: Mitsubishi Motor Sales of America Chrysler Corp. Mitsubishi Motor Sales of Caribbean Diamond-Star Motors Corp SUPPLIERS: Not available QUALITY RATINGS: Mitsubishi Motors 90-'91 Diamond Quality Award 1993: Not available 1992: Not available SALES: 1991: \$52,000,000 **PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 75%** UNION AFFILLIATION: None

CONTACT: Robert H. Daniels, Vice President of	TYPE OF OPERATION :Manufacturing/Assembly D: 5 STAFF: 15
OEM/AFTERMARKET: PRODUCTS PRODUCED: Sealing Rings Suspension Pistons CUSTOMERS: General Motors Corp. Chrysler Corp.	EXPORT TO: Canada, Europe Bearings Injection Molded Parts Ford Motor Co. TRW
SUPPLIERS: I.C.I DuPont QUALITY RATINGS: Ford Motor Co. Q1 Award SALES: 1991: \$9,000,000 1992: PERCENT SUPPLIED TO AUTOMOBILE INDUST UNION AFFILLIATION: United Steel Workers O	
Modern Industrial Plastics, Inc. PLANT ADDRESS: 3337 North Dixie Dr. Dayton, OH 45414 PLANT SIZE: 95,000 sq. ft. INVESTM CONTACT: Daniel R. Bowman, Manufacturing M PHONE: 513-276-6400 FAX: 513-276 PRODUCTION: 83 SALARIEL PARENT CORPORATIONS: Riken Corp. of America, Inc., 100%; Skokie,	-6414 TYPE OF OPERATION : Manufacturing D: 3 STAFF : 18
OEM/AFTERMARKET: PRODUCTS PRODUCED: Seal Rings for Auto. Transmissions Pistons for Shocks & Struts CUSTOMERS: General Motors Corp. (Delco Products) Ford Motor Co. Saginaw (GM)	EXPORT TO: Europe PTFE Based Washers for Compressors Harrison Radiator (GM) Chrysler Corp. Gabriel
	\$7,000,000 1993: \$8,000,000
PERCENT SUPPLIED TO AUTOMOBILE INDUST UNION AFFILLIATION: Steel Iron Workers	FRY: 80%

Molten (North America) Corp. PLANT ADDRESS: 1835 Industrial Dr. Findlay, OH 45840 PLANT SIZE: 62,000 sq. ft. INVESTM CONTACT: Debbi Krupp, Personnel Manager PHONE: 419-425-2700 FAX: 419-425 PRODUCTION: 105 SALARIE PARENT CORPORATIONS: Molten Corp., 100%; Hiroshima, Japan	
OEM/AFTERMARKET: PRODUCTS PRODUCED: General Purpose Automotive Rubber Parts	EXPORT TO: No exports
CUSTOMERS: AutoAlliance Int'I., Inc. Mazda North America Corp.	DELTA Corp.
SUPPLIERS: Burton Rubber Processing Inc. AMG QUALITY RATINGS: Not available	BRC Rubber Group
SALES: 1991: Not available 1992: PERCENT SUPPLIED TO AUTOMOBILE INDUS UNION AFFILLIATION: None	Not available 1993: Not available TRY: 100%
CONTACT: Noel Temple, General Manager PHONE: 317-484-5555 FAX: 317-484 PRODUCTION: 10 SALARIE PARENT CORPORATIONS:	•
Moriden Co, Ltd., 100%; Tokyo, Japan	
OEM/AFTERMARKET: PRODUCTS PRODUCED: Trunk Liner Assemblies Quarter Panel Assembly CUSTOMERS:	EXPORT TO: Canada, Japan, Mexico Tailgate Assembly
Subaru-Isuzu Automotive, Inc. CAMI Automotive, Inc. JCI	Textile Fabric distribution Diamond-Star Motors Corp. TechnoTrim Findlay Industries
Subaru-Isuzu Automotive, Inc. CAMI Automotive, Inc.	Diamond-Star Motors Corp. TechnoTrim Findlay Industries

N.S.U. Corp. PLANT ADDRESS: 3198 East 83rd Place Merrillville, IN 46410 PLANT SIZE: 53,000 sq. ft. CONTACT: Ken Tsukagoshi, Vice PHONE: 219-942-5738 PRODUCTION: 100 PARENT CORPORATIONS: Nakagawa Sangyo Co., Ltd.,	Same INVESTMENT: \$ President FAX: 219-942-5934 SALARIED: 7	4,000,000 TYPE OF	YEAR ESTABLISHED: 1989 OPERATION: Manufacturing STAFF: 7	
OEM/AFTERMARKET: PRODUCTS PRODUCED: Muffler Components	EXPC	DRT TO: No exp	ports	
CUSTOMERS: Not available				
SUPPLIERS: Not available				
QUALITY RATINGS: Not available				
SALES: 1991: Not available PERCENT SUPPLIED TO AUTON UNION AFFILLIATION: None	1992: Not ava IOBILE INDUSTRY: 10		1993: Not available	
Nachi Technology, Inc. PLANT ADDRESS: 713 Pushville Rd.	MAILI Same	NG ADDRESS:		
		35,000,000	YEAR ESTABLISHED: 1990	
CONTACT: D. E. Nebesio, Vice F PHONE: 317-535-5000 PRODUCTION: 52 PARENT CORPORATIONS:	FAX: 317-535-8484 SALARIED: 10	TYPE OF	OPERATION: Manufacturing/Assembly STAFF: 8	y
Nachi Fujikoshi, 100%; Tokyc	, Japan			
OEM/AFTERMARKET: PRODUCTS PRODUCED: Bearings	EXPC	ORT TO: Japan		
CUSTOMERS: General Motors Corp. Ogura Corp.	Nippo	ndenso		
SUPPLIERS: Nachi Fujikoshi Nakanishi Mfg. QUALITY RATINGS: Nippondenso Supplier of the				
General Motors Corp. TFE Av SALES: 1991: \$10,000,000 PERCENT SUPPLIED TO AUTON UNION AFFILLIATION: None	1992: \$12,00	•	1993: \$15,000,000	

Nakanishi Manufacturing Corp. PLANT ADDRESS: MAILING ADDRESS: 1225 Vavles Rd. Same Winterville, GA 30683 PLANT SIZE: 100,000 sq. ft. **INVESTMENT: \$35,000,000** YEAR ESTABLISHED: 1988 CONTACT: Noboru Nakanishi, General Manager **PHONE**: 404-353-0006 FAX: 404-353-0157 TYPE OF OPERATION: Manufacturing **PRODUCTION: 72** SALARIED: 12 **STAFF:** Not available PARENT CORPORATIONS: Nakanishi Metal Works Co., Ltd., 100%; Osaka, Japan EXPORT TO: Canada, Europe, Japan, Others **OEM/AFTERMARKET: PRODUCTS PRODUCED:** Bearing Retainers (Steel) Bearing Retainers (Plastic) CUSTOMERS: Not available SUPPLIERS: Not available QUALITY RATINGS: Not available SALES: 1991: Not available 1992: Not available 1993: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 40% UNION AFFILLIATION: None Nastech MAILING ADDRESS: PLANT ADDRESS: One Shields Dr. Route 2, P.O. Box 0030 Bennington, VT 05201 Bennington, VT 05201 **INVESTMENT:** \$28,000,000 YEAR ESTABLISHED: 1988 PLANT SIZE: 150,000 sq. ft. **CONTACT:** Dennis Noel, President **PHONE**: 802-442-5448 FAX: 802-442-2253 TYPE OF OPERATION: Manufacturing/Assembly **STAFF: 25** SALARIED: 61 **PRODUCTION: 360** PARENT CORPORATIONS: The Torrington Co., 50%; Torrington, CT NSK Corp., 50%; Ann Arbor MI EXPORT TO: Canada, Japan, Mexico **OEM/AFTERMARKET: PRODUCTS PRODUCED:** Steering Columns **CUSTOMERS:** Nissan Motor Mfg. Corp., USA Toyota Motor Mfg. USA, Inc. AutoAlliance Intl., Inc. Honda of America Mfg., Inc. Subaru-Isuzu Automotive, Inc. Diamond-Star Motors Corp. NUMMI SUPPLIERS: The Torrington Co. NSK Ltd. **QUALITY RATINGS:** Mazda Total Excellence Award Honda of America Mfg., Inc. Quality & Plant Manager Award Nissan Motor Mfg. Corp. USA Quality Master Award 1992: Not available 1993: Not available SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100% UNION AFFILLIATION: None

Neaton Auto Products Mfg., Inc. **PLANT ADDRESS: MAILING ADDRESS:** 975 South Franklin St. Same Eaton, OH 45320 PLANT SIZE: 225,000 sq. ft. **INVESTMENT: \$8,500,000** YEAR ESTABLISHED: 1984 CONTACT: Kim R. Willets, Sr. Mgr. Research & Development **PHONE:** 513-456-7103 FAX: 513-456-1437 TYPE OF OPERATION: Manufacturing/Assembly SALARIED: 130 **PRODUCTION: 286 STAFF:** Not available **PARENT CORPORATIONS:** Nihon Plast Co., Ltd., 100%; Fuji, Japan **OEM/AFTERMARKET:** EXPORT TO: Canada, Japan **PRODUCTS PRODUCED: Steering Wheels** Exterior Trim Interior Trim **CUSTOMERS:** Honda of America Mfg., Inc. Nissan Motor Mfg. Corp., USA Ford Motor Co. General Motors Corp. SUPPLIERS: Not available QUALITY RATINGS: Nissan Motor Mfg. Corp., USA Quality Master Award 1993: \$69,000,000 SALES: 1991: Not available 1992: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100% UNION AFFILLIATION: None New Huron Industries, Inc. **PLANT ADDRESS: MAILING ADDRESS:** 36485 South Huron Rd. Same New Boston, MI 48164-9513 PLANT SIZE: 40,000 sq. ft. **INVESTMENT:** \$10,000,000 YEAR ESTABLISHED: 1988 **CONTACT:** Etsuko Persson, Administration Manager **PHONE**: 313-753-3401 **FAX:** 313-753-3342 TYPE OF OPERATION: Manufacturing **PRODUCTION: 49** SALARIED: Not available STAFF: 8 PARENT CORPORATIONS: Nakamura Tanzo Co., Ltd., 100%; Hamamatsu City, Japan **OEM/AFTERMARKET: EXPORT TO:** No exports PRODUCTS PRODUCED: Gear Blanks Hubs **Clutch Pistons Engine Mounts** CUSTOMERS: DTR Industries, Inc. Honda of America Mfg., Inc. Technical Auto Parts, Inc. Saturn Corp. SUPPLIERS: Not available **QUALITY RATINGS:** General Motors Corp. (Saturn Corp.) Honda of America Mfg., Inc. SALES: 1991: Not available 1993: Not available 1992: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100% UNION AFFILLIATION: None

CONTACT: Kay Klad, Sales Director PHONE: 419-476-9311 FAX	MAILING ADDRESS: Same INVESTMENT: \$35,000,000 YEAR ESTABLISHED: 1987 : 419-476-3466 TYPE OF OPERATION: Manufacturing SALARIED: 10 STAFF: 25 hama, Japan
OEM/AFTERMARKET: PRODUCTS PRODUCED: Stabilizer Bars	EXPORT TO: Japan
CUSTOMERS: General Motors Corp. Toyota Motor Mfg. USA, Inc.	Honda of America Mfg., Inc. Nissan Motor Mfg. Corp., USA
SUPPLIERS: Not available	
QUALITY RATINGS: General Motors Corp. Excellence / Honda of America Mfg., Inc. Qualit SALES: 1991: \$25,000,000 PERCENT SUPPLIED TO AUTOMOBIL UNION AFFILLIATION: United Auto W	
CONTACT: Norio Yakubo, President PHONE: 513-584-2433 FAX	Sabina, OH 45169 INVESTMENT: Not available YEAR ESTABLISHED: 1986 : 513-584-2477 TYPE OF OPERATION: Manufacturing/Assembly SALARIED: 20 STAFF: Not available
OEM/AFTERMARKET: PRODUCTS PRODUCED: Instrumentation Clusters Speedometers	EXPORT TO: No exports
CUSTOMERS: Honda of America Mfg., Inc. Subaru-Isuzu Automotive, Inc.	CAMI Automotive, Inc.
SUPPLIERS: Not available QUALITY RATINGS:	
Not available SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMOBIL UNION AFFILLIATION: None	1992: Not available 1993: Not available E INDUSTRY: 100%

Newman Technology, Inc. PLANT ADDRESS: **MAILING ADDRESS:** 100 Cairns Rd. Same Mansfield, OH 44903 PLANT SIZE: 220,000 sq. ft. **INVESTMENT:** \$21,000,000 YEAR ESTABLISHED: 1987 **CONTACT:** Richard Pacelli, Vice President **PHONE**: 419-525-1856 FAX: 419-524-1965 TYPE OF OPERATION: Manufacturing/Assembly **PRODUCTION: 280** SALARIED: 4 **STAFF: 16** PARENT CORPORATIONS: Sankei Giken Industry Co., Ltd., 100%; Tokyo, Japan **OEM/AFTERMARKET: EXPORT TO:** Canada PRODUCTS PRODUCED: Door Sash Trim Moulding **Exhaust Systems** CUSTOMERS: Honda of America Mfg., Inc. Honda of Canada Mfg., Inc. CAMI Automotive, Inc. SUPPLIERS: Milark Industries Thorp Industries QUALITY RATINGS: Not available SALES: 1991: \$122,000,000 1992: \$113,000,000 1993: \$120,000,000 PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100% UNION AFFILLIATION: None NGK Spark Plug Manufacturing U.S.A. MAILING ADDRESS: PLANT ADDRESS: No. 6 Whatney Same Irvine, CA 92718 PLANT SIZE: Not available **INVESTMENT:** Not available YEAR ESTABLISHED: 1977 **CONTACT:** Rick Jones, Senior Plant Mangaer **PHONE**: 714-855-8191 **FAX:** 714-770-1917 TYPE OF OPERATION: Manufacturing **PRODUCTION:** Not available SALARIED: Not available **STAFF:** Not available PARENT CORPORATIONS: NGK Spark Plug Co.; Nagoya, Japan **OEM/AFTERMARKET**: **EXPORT TO:** Not available **PRODUCTS PRODUCED:** Spark Plugs **CUSTOMERS:** Not available SUPPLIERS: Not available QUALITY RATINGS: Not available SALES: 1991: Not available 1992: Not available 1993: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available UNION AFFILLIATION: Not available

NHK-Associated Spring Suspension Components, Inc. PLANT ADDRESS: **MAILING ADDRESS:** 3251 Nashville Rd. Same Bowling Green, KY 42101 **INVESTMENT:** \$30,000,000 PLANT SIZE: 130,440 sq. ft. YEAR ESTABLISHED: 1987 CONTACT: M. Komatsu, Vice President/Plant Manager FAX: 502-842-4618 TYPE OF OPERATION: Manufacturing **PHONE**: 502-842-4006 **STAFF: 17 PRODUCTION: 95** SALARIED: 8 PARENT CORPORATIONS: NHK Spring Co., Ltd., 55%; Yokohama, Japan Associated Spring/Barnes Group, 45%; Bristol, CT **OEM/AFTERMARKET: EXPORT TO:** Canada **PRODUCTS PRODUCED:** Suspension Coil Springs Trunk Lid Torsion Bars **CUSTOMERS:** Toyota Motor Mfg. USA, Inc. Honda of America Mfg., Inc. Nissan Motor Mfg. Corp., USA NUMMI Subaru-Isuzu Automotive, Inc. SUPPLIERS: Not available **QUALITY RATINGS:** Not available 1993: \$28,000,000 1992: Not available SALES: 1991: \$20,000,000 PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100% **UNION AFFILLIATION: None** Nippondenso Manufacturing USA, Inc. PLANT ADDRESS: **MAILING ADDRESS:** One Denso Dr. Same Battle Creek, MI 49105-1083 **INVESTMENT:** \$245,000,000 YEAR ESTABLISHED: 1986 PLANT SIZE: 931,000 sq. ft. **CONTACT**: Dave Everhart, Vice President of Operations TYPE OF OPERATION: Manufacturing/Assembly FAX: 616-965-8399 **PHONE**: 616-965-3322 SALARIED: 221 **STAFF: 321 PRODUCTION: 754** PARENT CORPORATIONS: Nippondenso Co., Ltd., 100%; Kariya City, Japan EXPORT TO: Canada, Europe, Japan, Brazil **OEM/AFTERMARKET**: PRODUCTS PRODUCED: Heaters/HVAC/Blowers Condensors **Cooling Units** Radiators CUSTOMERS: Toyota Motor Mfg. USA, Inc. Honda of America Mfg., Inc. Diamond-Star Motors Corp. NUMMI CAMI Automotive, Inc. Chrysler Corp. SUPPLIERS: Michigan Automotive Compressor, Inc. ASMO Mfg. USA, Inc. Koyo Corp. **QUALITY RATINGS:** Chrysler Corp. Pentastar Award Subaru-Isuzu Automotive, Inc. Honda of America Mfg., Inc. Quality Award AutoAlliance Intl., Inc. 1993: \$493,000,000 SALES: 1991: \$397,000,000 1992: \$401,000,000 PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100% UNION AFFILLIATION: None

Nippondenso of Los Angeles, Inc. PLANT ADDRESS: 3900 Via Oro	MAILING ADDRESS : Same	
CONTACT: Roy Nakaue, Senior Vice		
PHONE: 310-834-6352 FA	AX: 310-513-7319 TYPE OF SALARIED: 250 (total)	OPERATION: Assembly STAFF:
PARENT CORPORATIONS: Nippondenso Co., Ltd., 100%; Ka	ariya City, Japan	
OEM/AFTERMARKET: PRODUCTS PRODUCED:	EXPORT TO: Not a	vailable
Air Conditioning Systems Condensors CUSTOMERS:	Radiators	
Ford Motor Co. Toyota Motor Mfg. USA, Inc.	AutoAlliance Intl., Ind	2.
SUPPLIERS: Not available		
QUALITY RATINGS: Not available		
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMOE UNION AFFILLIATION: Not available	BILE INDUSTRY: Not available	1993: Not available
Nippondenso Tennessee, Inc. PLANT ADDRESS:	MAILING ADDRESS:	
1720 Robert C. Jackson Dr. Maryville, TN 37801-3748	Same	
PLANT SIZE: 785,000 sq. ft. CONTACT: Penny Wallace, Associat		
PRODUCTION:	AX: 615-981-5250 TYPE OF SALARIED: 963 (total)	OPERATION: Manufacturing/Assembly STAFF:
PARENT CORPORATIONS: Nippondenso America, Inc., 100	%; Southfield, MI	
OEM/AFTERMARKET:	EXPORT TO: Cana	da, Japan, Mexico
PRODUCTS PRODUCED: Starters & Alternators Instrument Cluster Panels	Electronic Products	
CUSTOMERS: Chrysler Corp.	Toyota Motor Mfg. US	SA, Inc.
AutoAlliance Intl., Inc. CAMI Automotive, Inc.	Subaru-Isuzu Automo	tive, Inc.
SUPPLIERS: Cooper Container Corp. Mi-Tech Steel QUALITY RATINGS:	Optec D.D. USA	
	ality Performance & Delivery Perfor	mance Awards CAMI Automotive, Inc.
SALES: 1991: \$182,000,000 PERCENT SUPPLIED TO AUTOMOE UNION AFFILLIATION: None	1992: Not available	1993: Not available

Nishawaka Standard Co. (NISCO) PLANT ADDRESS: Indiana & Morrow Streets Topeka, IN 46571 PLANT SIZE: 172,700 sq. ft. INVESTM CONTACT: Bill Burga, Vice President of Manufa PHONE: 219-593-2156 FAX: 219-593 PRODUCTION: 577 SALARIE PARENT CORPORATIONS: Nishikawa Rubber Co., Ltd., 50%; Hiroshima Standard Products Co., 50%; Cleveland, OH	acturing 3-2397 TYPE OF OPERATION: Manufacturing D: 64 STAFF: 30 , Japan
OEM/AFTERMARKET: PRODUCTS PRODUCED: Weather Stripping	EXPORT TO: Canada, Mexico, Thailand
CUSTOMERS: Honda of America Mfg., Inc. AutoAlliance Intl., Inc. Subaru-Isuzu Automotive, Inc.	Ford Motor Co. Diamond-Star Motors
SUPPLIERS: Nishikawa Oliver Rubber QUALITY RATINGS: Ford Motor Co. Q1 Award Honda of America Mfg., Inc. Delivery Perfor SALES: 1991: \$47,000,000 1992: PERCENT SUPPLIED TO AUTOMOBILE INDUST UNION AFFILLIATION: None	\$54,000,000 1993: \$64,000,000
Nishawaka Standard Co. (NISCO) PLANT ADDRESS: 501 High St. Bremen, IN 46506	MAILING ADDRESS: Same
PLANT ADDRESS: 501 High St. Bremen, IN 46506	SameENT: Not availableYEAR ESTABLISHED: 1989-2978TYPE OF OPERATION: Manufacturing STAFF: Not available
PLANT ADDRESS:501 High St.Bremen, IN 46506PLANT SIZE: 74,100 sq. ft.INVESTMCONTACT: Yasuo Nishikawa, Plant ManagerPHONE: 219-546-5938FAX: 219-546PRODUCTION: 270SALARIELPARENT CORPORATIONS: Nishikawa Rubber Co., Ltd., 60%; Hiroshima	SameENT: Not availableYEAR ESTABLISHED: 1989-2978TYPE OF OPERATION: Manufacturing STAFF: Not available
PLANT ADDRESS: 501 High St. Bremen, IN 46506 PLANT SIZE: 74,100 sq. ft. INVESTM CONTACT: Yasuo Nishikawa, Plant Manager PHONE: 219-546-5938 FAX: 219-546 PRODUCTION: 270 SALARIEL PARENT CORPORATIONS: Nishikawa Rubber Co., Ltd., 60%; Hiroshima Standard Products, 40%; Cleveland, OH OEM/AFTERMARKET: PRODUCTS PRODUCED:	Same ENT: Not available YEAR ESTABLISHED: 1989 5-2978 TYPE OF OPERATION: Manufacturing D: 10 STAFF: Not available Japan
PLANT ADDRESS: 501 High St. Bremen, IN 46506 PLANT SIZE: 74,100 sq. ft. INVESTM CONTACT: Yasuo Nishikawa, Plant Manager PHONE: 219-546-5938 FAX: 219-546 PRODUCTION: 270 SALARIEL PARENT CORPORATIONS: Nishikawa Rubber Co., Ltd., 60%; Hiroshima Standard Products, 40%; Cleveland, OH OEM/AFTERMARKET: PRODUCTS PRODUCED: Weather Stripping CUSTOMERS: Ford Motor Co. AutoAlliance Intl., Inc.	Same ENT: Not available YEAR ESTABLISHED: 1989 -2978 TYPE OF OPERATION: Manufacturing D: 10 STAFF: Not available Japan EXPORT TO: Canada Honda of America Mfg., Inc.
PLANT ADDRESS: 501 High St. Bremen, IN 46506 PLANT SIZE: 74,100 sq. ft. INVESTM CONTACT: Yasuo Nishikawa, Plant Manager PHONE: 219-546-5938 FAX: 219-546 PRODUCTION: 270 SALARIEL PARENT CORPORATIONS: Nishikawa Rubber Co., Ltd., 60%; Hiroshima Standard Products, 40%; Cleveland, OH OEM/AFTERMARKET: PRODUCTS PRODUCED: Weather Stripping CUSTOMERS: Ford Motor Co. AutoAlliance Intl., Inc. CAMI Automotive, Inc. SUPPLIERS:	Same ENT: Not available YEAR ESTABLISHED: 1989 -2978 TYPE OF OPERATION: Manufacturing D: 10 STAFF: Not available Japan EXPORT TO: Canada Honda of America Mfg., Inc.

North American Lighting, Inc. PLANT ADDRESS: 1875 West Main	MAILING ADDRESS: Same
Salem, IL 62881 PLANT SIZE: Not available INVESTN CONTACT: Ron Clark, Plant Manager	IENT: Not available YEAR ESTABLISHED: 1984
PHONE: 618-548-6249 FAX: 618-54	D: 400 (total) STAFF:
OEM/AFTERMARKET: PRODUCTS PRODUCED: Not available	EXPORT TO: Not available
CUSTOMERS: Sister plant (Flora, IL)	
SUPPLIERS: Not available	
QUALITY RATINGS: Not available	
SALES: 1991: Not available 1992: PERCENT SUPPLIED TO AUTOMOBILE INDUS UNION AFFILLIATION: Not available	
North American Lighting, Inc.	
PLANT ADDRESS: #20 Industrial Pkwy.	MAILING ADDRESS: Same
PLANT ADDRESS: #20 Industrial Pkwy. Flora, IL 62839	Same IENT: \$70,000,000 YEAR ESTABLISHED: 1983
PLANT ADDRESS: #20 Industrial Pkwy. Flora, IL 62839 PLANT SIZE: 189,863 sq. ft. INVESTM	Same IENT: \$70,000,000 YEAR ESTABLISHED: 1983 ager 2-8143 TYPE OF OPERATION: Manufacturing/Assembly
PLANT ADDRESS:#20 Industrial Pkwy.Flora, IL 62839PLANT SIZE: 189,863 sq. ft.INVESTMCONTACT: John Kucharski, Manufacturing ManPHONE: 618-662-4483FAX: 618-662PRODUCTION: 415SALARIE	Same IENT: \$70,000,000 YEAR ESTABLISHED: 1983 ager 2-8143 TYPE OF OPERATION: Manufacturing/Assembly D: 143 STAFF: 15
PLANT ADDRESS: #20 Industrial Pkwy. Flora, IL 62839 PLANT SIZE: 189,863 sq. ft. INVESTN CONTACT: John Kucharski, Manufacturing Man PHONE: 618-662-4483 FAX: 618-662 PRODUCTION: 415 SALARIE PARENT CORPORATIONS: Hella North America, 50%; Farmington Hills Koito Manufacturing Co., Ltd., 40%; Tokyo, Ichikoh Industries, Ltd., 10%; Tokyo, Japan OEM/AFTERMARKET: PRODUCTS PRODUCED: Headlamps Rear Combination Lamps	Same IENT: \$70,000,000 YEAR ESTABLISHED: 1983 ager 2-8143 TYPE OF OPERATION: Manufacturing/Assembly D: 143 STAFF: 15
PLANT ADDRESS: #20 Industrial Pkwy. Flora, IL 62839 PLANT SIZE: 189,863 sq. ft. INVESTN CONTACT: John Kucharski, Manufacturing Man PHONE: 618-662-4483 FAX: 618-662 PRODUCTION: 415 SALARIE PARENT CORPORATIONS: Hella North America, 50%; Farmington Hills Koito Manufacturing Co., Ltd., 40%; Tokyo, Ichikoh Industries, Ltd., 10%; Tokyo, Japan OEM/AFTERMARKET: PRODUCTS PRODUCED: Headlamps	Same IENT: \$70,000,000 YEAR ESTABLISHED: 1983 ager 2-8143 TYPE OF OPERATION: Manufacturing/Assembly D: 143 STAFF: 15 , MI Japan EXPORT TO: Canada, Europe, Korea
PLANT ADDRESS: #20 Industrial Pkwy. Flora, IL 62839 PLANT SIZE: 189,863 sq. ft. INVESTN CONTACT: John Kucharski, Manufacturing Man PHONE: 618-662-4483 FAX: 618-662 PRODUCTION: 415 SALARIE PARENT CORPORATIONS: Hella North America, 50%; Farmington Hills Koito Manufacturing Co., Ltd., 40%; Tokyo, Ichikoh Industries, Ltd., 10%; Tokyo, Japan OEM/AFTERMARKET: PRODUCTS PRODUCED: Headlamps Rear Combination Lamps CUSTOMERS: Toyota Motor Mfg. USA, Inc. Ford Motor Co. SUPPLIERS: Koito Manufacturing Co., Ltd. Osram Sylvania	Same ENT: \$70,000,000 YEAR ESTABLISHED: 1983 ager 2-8143 TYPE OF OPERATION: Manufacturing/Assembly D: 143 STAFF: 15 , MI Japan EXPORT TO: Canada, Europe, Korea Garnish Nissan Motor Mfg. Corp., USA
PLANT ADDRESS: #20 Industrial Pkwy. Flora, IL 62839 PLANT SIZE: 189,863 sq. ft. INVESTN CONTACT: John Kucharski, Manufacturing Man PHONE: 618-662-4483 FAX: 618-662 PRODUCTION: 415 SALARIE PARENT CORPORATIONS: Hella North America, 50%; Farmington Hills Koito Manufacturing Co., Ltd., 40%; Tokyo, Ichikoh Industries, Ltd., 10%; Tokyo, Japan OEM/AFTERMARKET: PRODUCTS PRODUCED: Headlamps Rear Combination Lamps CUSTOMERS: Toyota Motor Mfg. USA, Inc. Ford Motor Co. SUPPLIERS: Koito Manufacturing Co., Ltd. Osram Sylvania QUALITY RATINGS: Nissan Motor Mfg. Corp., USA Quality Maste Ford Motor Co. Q1 Award	Same IENT: \$70,000,000 YEAR ESTABLISHED: 1983 ager 2-8143 TYPE OF OPERATION: Manufacturing/Assembly D: 143 STAFF: 15 , MI Japan EXPORT TO: Canada, Europe, Korea Garnish Nissan Motor Mfg. Corp., USA NUMMI Xenia Manufacturing r Award Chrysler Corp. Approved Supplier Award Subaru-Isuzu Automotive, Inc. Quality Achievement Award \$106,608,283 1993: \$155,557,207

NSK Corp. PLANT ADDRESS: **MAILING ADDRESS:** 5400 State St. Same Ann Arbor, MI 48108-9794 PLANT SIZE: 260,000 sq. ft. **INVESTMENT:** \$78,000,000 YEAR ESTABLISHED: 1975 **CONTACT:** Tom Griffith, Plant Manager **PHONE**: 313-996-4400 FAX: 313-996-4707 TYPE OF OPERATION: Not available STAFF: Not available **PRODUCTION: 240** SALARIED: 68 PARENT CORPORATIONS: NSK Ltd., 100%; Tokyo, Japan **EXPORT TO:** Yes **OEM/AFTERMARKET: PRODUCTS PRODUCED:** Integral Shaft (Water Pump) Magnetic Clutch Bearings Wheel Hub Units Single Row Bearings CUSTOMERS: Ford Motor Co. General Motors Corp. Nissan Motor Mfg. Corp., USA Chrysler Corp. Honda of America Mfg., Inc. SUPPLIERS: Not available QUALITY RATINGS: Chrysler Corp. Quality Excellence Award General Motors Corp. Mark of Excellence Award Ford Motor Co. Q1 Award Honda of America Mfg., Inc. Quality Audit Award 1993: Not available 1992: Not available SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 40% UNION AFFILLIATION: United Auto Workers, Local 38 **NSK Corp.**, Bearing Division PLANT ADDRESS: MAILING ADDRESS: P.O. Box 369 1100 North First St. Clarinda, IA 51632 Clarinda, IA 51632 **INVESTMENT:** Not available YEAR ESTABLISHED: 1975 PLANT SIZE: 256,000 sq. ft. CONTACT: Charlie Richardson, Plant Manager FAX: 712-542-4905 TYPE OF OPERATION: Manufacturing/Assembly **PHONE**: 712-542-5141 SALARIED: Not available STAFF: Not available **PRODUCTION: 432** PARENT CORPORATIONS: Nippon Seiko, Ltd., 100%; Tokyo, Japan **OEM/AFTERMARKET:** EXPORT TO: Canada, Japan PRODUCTS PRODUCED: Single Row Deep Groove Ball Bearings CUSTOMERS: Nippondenso General Motors Corp. SUPPLIERS: Sanyo Steel Sumitomo Steel **QUALITY RATINGS:** General Motors Corp. Targets for Excellence Award 1993: Not available SALES: 1991: Not available 1992: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 35% UNION AFFILLIATION: None

NTN-Bower Corp. PLANT ADDRESS: 711 North Bower Ave. Macomb, IL 61455 PLANT SIZE: Not available CONTACT: J. K. Knight, Plant Ma PHONE: 309-833-4541 PRODUCTION: PARENT CORPORATIONS: NTN Toyo Bearing Co., Ltd.,	anager FAX: 309-837-7373 TYPE C SALARIED: 540 (total)	S: YEAR ESTABLISHED: 1966 DF OPERATION: Manufacturing/Assembly STAFF:
OEM/AFTERMARKET: PRODUCTS PRODUCED: Cylindrical Roller Bearings Tapered Roller Bearings CUSTOMERS: Ford Motor Co.	EXPORT TO: Not	t available
SUPPLIERS: Not available		
QUALITY RATINGS: Not available		
SALES: 1991: Not available PERCENT SUPPLIED TO AUTON UNION AFFILLIATION: Not avail	IOBILE INDUSTRY: Not available	1993: Not available
Ogihara America Corp. PLANT ADDRESS: 1480 West McPherson Park Dr. Howell, MI 48843	MAILING ADDRESS Same	
PLANT SIZE: 600,000 sq. ft. CONTACT: Jerry Dunn, Plant Mar	nager	YEAR ESTABLISHED: 1987
PHONE: 517-548-4900 PRODUCTION: 350 PARENT CORPORATIONS:	SALARIED: 30	DF OPERATION : Manufacturing/Assembly STAFF: 30
Ogihara Iron Works Co., Ltd., Marubeni Corp., 11%; Tokyo, Gunma Bank Ltd., 3%		
OEM/AFTERMARKET: PRODUCTS PRODUCED: Subassembly Body Parts Front Frame & Dash - Lower A CUSTOMERS:	EXPORT TO: No e	exports
Ford Motor Co. CAMI Automotive, Inc. Subaru-Isuzu Automotive, Inc	AutoAlliance Intl., Diamond-Star Moto 	
SUPPLIERS: Marubeni America Corp. Ogihara Corp. QUALITY RATINGS: Ford Motor Co. Q1 Award	Delwal Corp.	
SALES: 1991: \$110,000,000 PERCENT SUPPLIED TO AUTON UNION AFFILLIATION: None	1992: Not available IOBILE INDUSTRY: 100%	1993: Not available

Ogura Corp. PLANT ADDRESS: 631 Ajax Dr. Madison Heights, MI 48071	MAILING ADDRE Same	SS:
PLANT SIZE: 60,000 sq. ft. CONTACT: Hiroshi Yamakawa, Pro		
PHONE: 810-546-1450 I PRODUCTION: 50 PARENT CORPORATIONS: Ogura Clutch Co., Ltd.; Gunma	SALARIED: 20	OF OPERATION : Manufacturing/Assembly STAFF: 10
OEM/AFTERMARKET: PRODUCTS PRODUCED: Air Conditioning Clutches	EXPORT TO: N	o exports
CUSTOMERS: Ford Motor Co.		
SUPPLIERS: Not available		
QUALITY RATINGS: Ford Motor Co. Total Quality E	xcellence Award	
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMO UNION AFFILLIATION: None	1992: Not available BILE INDUSTRY: 100%	1993: Not available
Ohi Automotive of America Corp. PLANT ADDRESS: 1030 Hoover Blvd.	MAILING ADDRE Same	SS:
Frankfort, KY 40601 PLANT SIZE: 144,000 sq. ft. CONTACT: Richard Sills, Director		YEAR ESTABLISHED: 1990
	FAX: 502-695-7777 TYPE SALARIED: 100 ohama, Japan	OF OPERATION : Manufacturing/Assembly STAFF: Not available
OEM/AFTERMARKET: PRODUCTS PRODUCED: Door Hardware Seat Hardware	EXPORT TO: N	o exports
CUSTOMERS: Nissan Motor Mfg. Corp., USA Subaru-Isuzu Automotive, Inc.	Ford Motor Co.	
SUPPLIERS: Not available		
QUALITY RATINGS: Nissan Motor Mfg. Corp., USA (Ford Motor Co. Q1 Award SALES: 1991: \$16,000,000 PERCENT SUPPLIED TO AUTOMO UNION AFFILLIATION: None	1992: \$35,000,000	1993: \$60,000,000

Ohi Automotive of America Corp. PLANT ADDRESS: 3005 Corporate Dr. Winchester, KY 40391		LING ADDRESS:		
PLANT SIZE: 44,000 sq. ft. CONTACT: Phil Roseberry, Plant		\$4,500,000	YEAR ESTAI	BLISHED : 1994
PHONE: 606-745-0533 PRODUCTION: 95	FAX: 606-745-4255 SALARIED: 5		OPERATION: STAFF: 3	Manufacturing/Assembly
PARENT CORPORATIONS: Ohi Seisakusho Co., Ltd., 60; Nissho Iwai Corp., 40%; Japan				
OEM/AFTERMARKET:	EXI	PORT TO: No exp	ports	
PRODUCTS PRODUCED: Window Regulators Door Locks	Hing	es		
CUSTOMERS: Nissan Motor Mfg. Corp., USA Subaru-Isuzu Automotive, Inc.		Motor Co.		
SUPPLIERS: Jideco (Motors) Cardinal Rail				
QUALITY RATINGS: Not available				
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOM UNION AFFILLIATION: None	1992: Not a OBILE INDUSTRY: 1		1993: \$8	3,000,000
Ohio Star Forge Co.				
PLANT ADDRESS: 6000 Mahoning Ave.	San	LING ADDRESS:		
Warren, OH 44483	Gui			
PLANT SIZE: 49,800 sq. ft. CONTACT: Ken Derryberry, Admin	nistration Manager			BLISHED: 1989
PHONE: 216-841-6808	FAX: 216-841-6851 SALARIED: 11		STAFF: Not	Manufacturing
PRODUCTION: 25 PARENT CORPORATIONS: Daido Steel Co., Ltd., 74.5%; CSC Industries, Inc., 25.5%; W	Nagoya, Japan		STAFF. NUL	
OEM/AFTERMARKET: PRODUCTS PRODUCED:	EX	PORT TO: No exp	ports	
Hub Inner Race Gear Reverse	Syn	chronizers		
CUSTOMERS:	Dam			
Simpson Industries, Inc. L&S Automotive		g-Warner Automot or Machined Proc		
SUPPLIERS: Not available				
QUALITY RATINGS: Not available				、
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOM		30%	1993: No	ot available

Oiles America Corp. PLANT ADDRESS: MAILING ADDRESS: 4510 Enterprise Dr., N.W. P.O. Box 367 Concord, NC 28026-0367 Concord, NC 28026-0367 PLANT SIZE: 28,000 sq. ft. **INVESTMENT:** Not available YEAR ESTABLISHED: 1991 **CONTACT**: Tom Wozu, General Manager **PHONE**: 704-784-4500 FAX: 704-784-4501 TYPE OF OPERATION: Manufacturing **PRODUCTION: 35** SALARIED: 4 STAFF: 6 PARENT CORPORATIONS: Oiles Corp., 100%; Tokyo, Japan **OEM/AFTERMARKET:** EXPORT TO: Canada, Europe, Japan **PRODUCTS PRODUCED: Injection Moldings** Press Parts Iron Assemblies **CUSTOMERS:** Ford Motor Co. Honda of America Mfg., Inc. SUPPLIERS: Not available QUALITY RATINGS: Ford Motor Co. Q1 Award SALES: 1991: Not available 1993: Not available 1992: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 75% UNION AFFILLIATION: None **OKI** Telecom PLANT ADDRESS: **MAILING ADDRESS:** 437 Old Peachtree Rd. Same Suwanee, GA 30136 PLANT SIZE: 200,000 sq. ft. **INVESTMENT:** Not available YEAR ESTABLISHED: 1984 CONTACT: Toshiharu Furata, General Manager FAX: 404-822-2720 TYPE OF OPERATION: Manufacturing/Assembly **PHONE**: 404-995-9800 SALARIED: 100 **PRODUCTION: 400 STAFF: 150** PARENT CORPORATIONS: OKI America, Inc.; Hackensack NJ OKI Electric Industry Co., Ltd.; Tokyo, Japan **OEM/AFTERMARKET:** EXPORT TO: Japan PRODUCTS PRODUCED: Electronic Automatic Transmission Controls Other Electronic Control Units **Instrumant Panels CUSTOMERS:** Honda of America Mfg., Inc. New Sabina Industries CME Corp. Subaru-Isuzu Automotive, Inc. SUPPLIERS: Not available QUALITY RATINGS: Not available SALES: 1991: Not available 1993: Not available 1992: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 20% UNION AFFILLIATION: None

CONTACT: Tom Nakamura, Sales Manager PHONE: 816-627-1655 FAX: 816-62	MAILING ADDRESS: P.O. Box 781 Kirksville, MO 63501MENT: Not availableYEAR ESTABLISHED: 198727-5410TYPE OF OPERATION: Manufacturing/Assembly ED: 25 (total)STAFF:
OEM/AFTERMARKET: PRODUCTS PRODUCED: Heat Controllers Sensors CUSTOMERS: Diamond-Star Motors Corp.	EXPORT TO: Not available Relays Switches AutoAlliance Intl, Inc.
SUPPLIERS: Not available QUALITY RATINGS: Not available SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMOBILE INDU UNION AFFILLIATION: Not available	Not available 1993: Not available STRY: Not available
Pacific Industries USA, Inc.PLANT ADDRESS:8870 North Gilmore Rd.Fairfield, OH 45014PLANT SIZE: 28,000 sq. ft.INVESTCONTACT: Alan Hawthorne, Assistant Plant MaPHONE: 513-860-3900FAX: 513-86PRODUCTION: 13SALARIPARENT CORPORATIONS:Pacific Industrial Co., Ltd., 100%; Ogoki, Co.	S0-3953 TYPE OF OPERATION: Manufacturing/Assembly ED: 2 STAFF: 5
OEM/AFTERMARKET: PRODUCTS PRODUCED: Tire Valves CUSTOMERS: Not available	EXPORT TO: Canada, Japan
SUPPLIERS: Not available QUALITY RATINGS: Toyota Motor Mfg. USA, Inc Delivery Perfor SALES: 1991: Not available 1992: PERCENT SUPPLIED TO AUTOMOBILE INDU UNION AFFILLIATION: None	Not available 1993: Not available

Penstone, Inc. PLANT ADDRESS: 31605 Gossett Dr. Rockwood, MI 48173	MAI I Sam	LING ADDRESS:		
PLANT SIZE: 90,000 sq. ft. CONTACT: Masanori Ishihara, Pr	resident		YEAR ESTABLISHED: 1987	
PHONE: 313-397-3160 PRODUCTION: 37 PARENT CORPORATIONS: Ishizaki Honten Co., Ltd., Hird	SALARIED: 5		OPERATION: Assembly STAFF: 7	
OEM/AFTERMARKET: PRODUCTS PRODUCED: Automotive Window Assembl		PORT TO: Yes		
CUSTOMERS: AutoAlliance Intl., Inc.				
SUPPLIERS: Ford Motor Co. (Glass Division Carlex Glass Co. QUALITY RATINGS: Mazda Motors MVA Most Val				
Mazda Motors Outstanding Q SALES: 1991: \$5,000,000 PERCENT SUPPLIED TO AUTON UNION AFFILLIATION: United A	uality & Performance 1992: \$6,20 IOBILE INDUSTRY: 1	0,000 00%	1993: \$7,600,000	
Piolax Corp. PLANT ADDRESS: 139 Etowah Industrial Ct. Canton, GA 30114	MAII Sam	LING ADDRESS: e		
PLANT SIZE: 100,000 sq. ft. CONTACT: Clyde Melton, Plant I		\$4,000,000	YEAR ESTABLISHED: 1989	
PHONE: 404-479-2227 PRODUCTION: 150 PARENT CORPORATIONS: Kato Hatsujo Kaisha, Ltd., 99 Mitsubishi International Corp.			OPERATION: Manufacturing/As STAFF: 35	sembly
OEM/AFTERMARKET: PRODUCTS PRODUCED: Fasteners		PORT TO: Canades	da, Europe, Mexico	
Clips CUSTOMERS: Not available				
SUPPLIERS: Not available				
QUALITY RATINGS: Honda of America Mfg., Inc. J Nissan Motor Mfg. Corp., USA SALES: 1991: Not available PERCENT SUPPLIED TO AUTOM	Zero Defects Award 1992: Not av	vailable	omotive, Inc. Zero Defects Award 1993: Not available	I
UNION AFFILLIATION: None		·- / •		

Pioneer Industrial Components, Ir PLANT ADDRESS: 100 Pioneer Blvd. Springshore, OH 45066		ADDRESS:	
Springsboro, OH 45066 PLANT SIZE: 70,000 sq. ft. CONTACT: Mike Shimamura, Mana	ager of Operations		YEAR ESTABLISHED: 1986
PHONE: 513-746-6600 I PRODUCTION: 130 PARENT CORPORATIONS: Pioneer Electronic Corp., 100%	SALARIED: 35		DPERATION: Manufacturing/Assembly STAFF: Not available
OEM/AFTERMARKET: PRODUCTS PRODUCED: Audio Equipment	EXPORT	TO: Canada	a, Japan
CUSTOMERS: Not available			
SUPPLIERS: Not available			
QUALITY RATINGS: Not available			
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMO UNION AFFILLIATION: None		le	1993: Not available
Piqua Technologies, Inc. PLANT ADDRESS: 1620 South Main St.	P.O. Box		
Piqua, OH 45356 PLANT SIZE: Not available CONTACT: Tom Shipman, Plant M	Piqua, OF INVESTMENT: Not a Janager		YEAR ESTABLISHED: 1988
•	FAX: 513-773-9760 SALARIED: 3		DPERATION : Manufacturing STAFF: Not available
OEM/AFTERMARKET: PRODUCTS PRODUCED: Urethane Foam Rubber Felts CUSTOMERS: Honda of America Mfg., Inc.	EXPORT	TO: No expo	orts
SUPPLIERS:			
Not available			
QUALITY RATINGS: Not available			
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMO UNION AFFILLIATION: Not availab		le	1993: Not available

PK USA, Inc. PLANT ADDRESS: 600 Northridge Dr.`	MAILING ADDRESS: P.O. Box 420
Shelbyville, IN 46176 PLANT SIZE: 255,800 sq. ft. INVESTM CONTACT: Chet Pietras, Vice President of Manu	Shelbyville, IN 46176 ENT: \$77,000,000 YEAR ESTABLISHED: 1989 ufacturing
PHONE: 317-398-6909 FAX: 317-398	-0420 TYPE OF OPERATION: Manufacturing/Assembly
PRODUCTION: 420 SALARIEL PARENT CORPORATIONS: Mitsui Steel Development Co., Inc., 25% Press Kogyo, Ltd., 75%; Kawaski City, Japan	D: 51 STAFF: 56
	EXPORT TO: No exports
PRODUCTS PRODUCED: Stamping (Panels) Plastic Interior Trim CUSTOMERS:	Stamping (Frame)
Subaru-Isuzu Automotive, Inc. Diamond-Star Motors Corp.	Nissan Motor Mfg. Corp., USA
SUPPLIERS: Mitech Steel Heritage Products	Fabco
QUALITY RATINGS: Not available	
SALES: 1991: \$24,000,000 1992: PERCENT SUPPLIED TO AUTOMOBILE INDUST UNION AFFILLIATION: None	\$40,900,000 1993: \$42,300,000 'RY: 100%
Plumley Marugo, Ltd. PLANT ADDRESS:	MAILING ADDRESS:
Henry County Industrial Park	P.O. Box 69
Paris, TN 38242 PLANT SIZE: 57,000 sq. ft. INVESTM	Paris, TN 38242 ENT: Not available YEAR ESTABLISHED: 1990
CONTACT: Bernie Sleadd, President	
PHONE: 901-642-7398FAX: 901-642PRODUCTION: Not availableSALARIEI	-1083 TYPE OF OPERATION : Manufacturing/Assembly D: Not available STAFF : Not available
PARENT CORPORATIONS: Plumley Companies; Paris, TN Maruugo Rubber Industries, Ltd.; Kurashiki, J Mitsubishi Corp.; Tokyo, Japan	apan
OEM/AFTERMARKET:	EXPORT TO: Canada, Japan
PRODUCTS PRODUCED: Vibration Isolation Parts (Body Mounts) Air Intake Hoses	Heater & Radiator Hoses
CUSTOMERS: CAMI Automotive, Inc.	Diamond-Star Motors Corp. Kawasaki Motors
Nissan Motor Mfg. Corp., USA	Kawasaki MUUUIS
SUPPLIERS: Not available	
QUALITY RATINGS: Not available	
SALES: 1991: Not available 1992: 1 PERCENT SUPPLIED TO AUTOMOBILE INDUST UNION AFFILLIATION: None	Not available 1993: Not available RY: 93%

Purodenso Co.PLANT ADDRESS:1510 Highway 70Jackson, TN 38302PLANT SIZE: 190,000 sq. ft.INVESTMCONTACT: Michael P. Codega, Vice President ofPHONE: 901-427-4774FAX: 901-424PRODUCTION: 260SALARIELPARENT CORPORATIONS:Purolator Products Co., 50%; Tulsa, OKNippondenso America, 50%; Southfield, MI	-4733 TYPE OF OPERATION: Manufacturing/Assembly
OEM/AFTERMARKET:	EXPORT TO: Canada, Europe
PRODUCTS PRODUCED:	·
Air Cleaner Induction Systems Air Filter Elements	Oil Filters
CUSTOMERS:	
NUMMI	Toyota Motor Mfg. USA, Inc.
Saturn Corp.	Chrysler Corp.
SUPPLIERS: Purolator Products Nippondenso (Japan) QUALITY RATINGS: Subaru-Isuzu Automotive, Inc. Toyota Motor Mfg., USA Inc. SALES: 1991: \$22,000,000 1992: PERCENT SUPPLIED TO AUTOMOBILE INDUST UNION AFFILLIATION: None	Thermofil Saturn Corp. \$42,000,000 1993: \$57,000,000 IRY: 100%
Quality Spring/Togo, Inc.	
PLANT ADDRESS:	MAILING ADDRESS:
355 Jay St. Coldwater MI 49036	Same
Coldwater, MI 49036 PLANT SIZE: 98,000 sq. ft. INVESTM	Same ENT: \$4,483,665 YEAR ESTABLISHED: 1988
Coldwater, MI 49036 PLANT SIZE: 98,000 sq. ft. INVESTM CONTACT: Paul Winbigler, Vice President	ENT: \$4,483,665 YEAR ESTABLISHED: 1988
Coldwater, MI 49036 PLANT SIZE: 98,000 sq. ft. INVESTM CONTACT: Paul Winbigler, Vice President PHONE: 517-278-2391 FAX: 517-279	ENT: \$4,483,665 YEAR ESTABLISHED: 1988 -8142 TYPE OF OPERATION: Manufacturing/Assembly
Coldwater, MI 49036 PLANT SIZE: 98,000 sq. ft. INVESTM CONTACT: Paul Winbigler, Vice President PHONE: 517-278-2391 FAX: 517-279 PRODUCTION: 94 SALARIEL PARENT CORPORATIONS:	ENT: \$4,483,665 YEAR ESTABLISHED: 1988 -8142 TYPE OF OPERATION: Manufacturing/Assembly D: 37 STAFF: Not available
Coldwater, MI 49036 PLANT SIZE: 98,000 sq. ft. INVESTM CONTACT: Paul Winbigler, Vice President PHONE: 517-278-2391 FAX: 517-279 PRODUCTION: 94 SALARIEL PARENT CORPORATIONS: Togo Seisakusyo Corp., 50%; Nogoya, Japar	ENT: \$4,483,665 YEAR ESTABLISHED: 1988 -8142 TYPE OF OPERATION: Manufacturing/Assembly D: 37 STAFF: Not available
Coldwater, MI 49036 PLANT SIZE: 98,000 sq. ft. INVESTM CONTACT: Paul Winbigler, Vice President PHONE: 517-278-2391 FAX: 517-279 PRODUCTION: 94 SALARIEL PARENT CORPORATIONS:	ENT: \$4,483,665 YEAR ESTABLISHED: 1988 -8142 TYPE OF OPERATION: Manufacturing/Assembly D: 37 STAFF: Not available
Coldwater, MI 49036 PLANT SIZE: 98,000 sq. ft. INVESTM CONTACT: Paul Winbigler, Vice President PHONE: 517-278-2391 FAX: 517-279 PRODUCTION: 94 SALARIEI PARENT CORPORATIONS: Togo Seisakusyo Corp., 50%; Nogoya, Japar Kuhlman Corp., 50%; Troy, MI	ENT: \$4,483,665 YEAR ESTABLISHED: 1988 -8142 TYPE OF OPERATION: Manufacturing/Assembly D: 37 STAFF: Not available
Coldwater, MI 49036 PLANT SIZE: 98,000 sq. ft. INVESTM CONTACT: Paul Winbigler, Vice President PHONE: 517-278-2391 FAX: 517-279 PRODUCTION: 94 SALARIEL PARENT CORPORATIONS: Togo Seisakusyo Corp., 50%; Nogoya, Japar	ENT: \$4,483,665 YEAR ESTABLISHED: 1988 -8142 TYPE OF OPERATION: Manufacturing/Assembly D: 37 STAFF: Not available
Coldwater, MI 49036 PLANT SIZE: 98,000 sq. ft. INVESTM CONTACT: Paul Winbigler, Vice President PHONE: 517-278-2391 FAX: 517-279 PRODUCTION: 94 SALARIEL PARENT CORPORATIONS: Togo Seisakusyo Corp., 50%; Nogoya, Japar Kuhlman Corp., 50%; Troy, MI OEM/AFTERMARKET: PRODUCTS PRODUCED: Springs and Spring Assemblies	ENT: \$4,483,665 YEAR ESTABLISHED: 1988 -8142 TYPE OF OPERATION: Manufacturing/Assembly D: 37 STAFF: Not available
Coldwater, MI 49036 PLANT SIZE: 98,000 sq. ft. INVESTM CONTACT: Paul Winbigler, Vice President PHONE: 517-278-2391 FAX: 517-279 PRODUCTION: 94 SALARIEL PARENT CORPORATIONS: Togo Seisakusyo Corp., 50%; Nogoya, Japar Kuhlman Corp., 50%; Troy, MI OEM/AFTERMARKET: PRODUCTS PRODUCED: Springs and Spring Assemblies Hose Clamps	ENT: \$4,483,665 YEAR ESTABLISHED: 1988 -8142 TYPE OF OPERATION: Manufacturing/Assembly D: 37 STAFF: Not available
Coldwater, MI 49036 PLANT SIZE: 98,000 sq. ft. INVESTM CONTACT: Paul Winbigler, Vice President PHONE: 517-278-2391 FAX: 517-279 PRODUCTION: 94 SALARIEL PARENT CORPORATIONS: Togo Seisakusyo Corp., 50%; Nogoya, Japar Kuhlman Corp., 50%; Troy, MI OEM/AFTERMARKET: PRODUCTS PRODUCED: Springs and Spring Assemblies Hose Clamps CUSTOMERS: Bendix Division, Allied Signal	ENT: \$4,483,665 YEAR ESTABLISHED: 1988 -8142 TYPE OF OPERATION: Manufacturing/Assembly D: 37 STAFF: Not available EXPORT TO: Canada, Japan Chrysler Corp.
Coldwater, MI 49036 PLANT SIZE: 98,000 sq. ft. INVESTM CONTACT: Paul Winbigler, Vice President PHONE: 517-278-2391 FAX: 517-279 PRODUCTION: 94 SALARIEL PARENT CORPORATIONS: Togo Seisakusyo Corp., 50%; Nogoya, Japar Kuhlman Corp., 50%; Troy, MI OEM/AFTERMARKET: PRODUCTS PRODUCED: Springs and Spring Assemblies Hose Clamps CUSTOMERS:	ENT: \$4,483,665 YEAR ESTABLISHED: 1988 -8142 TYPE OF OPERATION: Manufacturing/Assembly D: 37 STAFF: Not available EXPORT TO: Canada, Japan Chrysler Corp.
Coldwater, MI 49036 PLANT SIZE: 98,000 sq. ft. INVESTM CONTACT: Paul Winbigler, Vice President PHONE: 517-278-2391 FAX: 517-279 PRODUCTION: 94 SALARIER PARENT CORPORATIONS: Togo Seisakusyo Corp., 50%; Nogoya, Japar Kuhlman Corp., 50%; Troy, MI OEM/AFTERMARKET: PRODUCTS PRODUCED: Springs and Spring Assemblies Hose Clamps CUSTOMERS: Bendix Division, Allied Signal General Motors Corp. (Hydra-matic Division)	ENT: \$4,483,665 YEAR ESTABLISHED: 1988 -8142 TYPE OF OPERATION: Manufacturing/Assembly D: 37 STAFF: Not available EXPORT TO: Canada, Japan Chrysler Corp.
Coldwater, MI 49036 PLANT SIZE: 98,000 sq. ft. INVESTM CONTACT: Paul Winbigler, Vice President PHONE: 517-278-2391 FAX: 517-279 PRODUCTION: 94 SALARIER PARENT CORPORATIONS: Togo Seisakusyo Corp., 50%; Nogoya, Japar Kuhlman Corp., 50%; Troy, MI OEM/AFTERMARKET: PRODUCTS PRODUCED: Springs and Spring Assemblies Hose Clamps CUSTOMERS: Bendix Division, Allied Signal General Motors Corp. (Hydra-matic Division) SUPPLIERS:	ENT: \$4,483,665 YEAR ESTABLISHED: 1988 -8142 TYPE OF OPERATION: Manufacturing/Assembly D: 37 STAFF: Not available EXPORT TO: Canada, Japan Chrysler Corp.
Coldwater, MI 49036 PLANT SIZE: 98,000 sq. ft. INVESTM CONTACT: Paul Winbigler, Vice President PHONE: 517-278-2391 FAX: 517-279 PRODUCTION: 94 SALARIER PARENT CORPORATIONS: Togo Seisakusyo Corp., 50%; Nogoya, Japar Kuhlman Corp., 50%; Troy, MI OEM/AFTERMARKET: PRODUCTS PRODUCED: Springs and Spring Assemblies Hose Clamps CUSTOMERS: Bendix Division, Allied Signal General Motors Corp. (Hydra-matic Division)	ENT: \$4,483,665 YEAR ESTABLISHED: 1988 -8142 TYPE OF OPERATION: Manufacturing/Assembly D: 37 STAFF: Not available EXPORT TO: Canada, Japan Chrysler Corp.
Coldwater, MI 49036 PLANT SIZE: 98,000 sq. ft. INVESTM CONTACT: Paul Winbigler, Vice President PHONE: 517-278-2391 FAX: 517-279 PRODUCTION: 94 SALARIEL PARENT CORPORATIONS: Togo Seisakusyo Corp., 50%; Nogoya, Japar Kuhlman Corp., 50%; Troy, MI OEM/AFTERMARKET: PRODUCTS PRODUCED: Springs and Spring Assemblies Hose Clamps CUSTOMERS: Bendix Division, Allied Signal General Motors Corp. (Hydra-matic Division) SUPPLIERS: Not available QUALITY RATINGS:	ENT: \$4,483,665 YEAR ESTABLISHED: 1988 -8142 TYPE OF OPERATION: Manufacturing/Assembly D: 37 STAFF: Not available EXPORT TO: Canada, Japan Chrysler Corp.
Coldwater, MI 49036 PLANT SIZE: 98,000 sq. ft. INVESTM CONTACT: Paul Winbigler, Vice President PHONE: 517-278-2391 FAX: 517-279 PRODUCTION: 94 SALARIEL PARENT CORPORATIONS: Togo Seisakusyo Corp., 50%; Nogoya, Japar Kuhlman Corp., 50%; Troy, MI OEM/AFTERMARKET: PRODUCTS PRODUCED: Springs and Spring Assemblies Hose Clamps CUSTOMERS: Bendix Division, Allied Signal General Motors Corp. (Hydra-matic Division) SUPPLIERS: Not available	ENT: \$4,483,665 YEAR ESTABLISHED: 1988 -8142 TYPE OF OPERATION: Manufacturing/Assembly D: 37 STAFF: Not available EXPORT TO: Canada, Japan Chrysler Corp.
Coldwater, MI 49036 PLANT SIZE: 98,000 sq. ft. INVESTM CONTACT: Paul Winbigler, Vice President PHONE: 517-278-2391 FAX: 517-279 PRODUCTION: 94 SALARIEL PARENT CORPORATIONS: Togo Seisakusyo Corp., 50%; Nogoya, Japar Kuhlman Corp., 50%; Troy, MI OEM/AFTERMARKET: PRODUCTS PRODUCED: Springs and Spring Assemblies Hose Clamps CUSTOMERS: Bendix Division, Allied Signal General Motors Corp. (Hydra-matic Division) SUPPLIERS: Not available QUALITY RATINGS: Allied/Bendix Preferred Supplier Award	ENT: \$4,483,665 YEAR ESTABLISHED: 1988 -8142 TYPE OF OPERATION: Manufacturing/Assembly D: 37 STAFF: Not available EXPORT TO: Canada, Japan Chrysler Corp. Dana Corp. Mot available TRY: 95%

Rich Mount. Inc. PLANT ADDRESS: **MAILING ADDRESS:** 4 Commerce Way Same Arden, NC 28704 PLANT SIZE: 7 acres **INVESTMENT:** \$10,000,000 YEAR ESTABLISHED: 1990 **CONTACT:** Hiroyuki, Plant Manager **PHONE**: 704-687-8500 FAX: 704-687-8585 TYPE OF OPERATION: Manufacturing **PRODUCTION: 43** SALARIED: 8 **STAFF:** 11 PARENT CORPORATIONS: Sanko Gosei, 70%; Japan Nypro, Inc., 10%; Clinton, MA Mitsui Co., Ltd., 10%; Japan Mitsui Co. (USA), Ltd., 10%; USA **OEM/AFTERMARKET**: **EXPORT TO:** No exports PRODUCTS PRODUCED: Valve Bodies for Brake Boosters Automobile Motor Covers **CUSTOMERS:** Jidosha Kiki Corp. Allied Signal Automotive Aisin USA ASMO Mfg. SUPPLIERS: Oxidental Chemical Corp. Thermofil Plastics Engineering Corp. QUALITY RATINGS: Not available SALES: 1991: \$2,400.000 1992: \$3,000,000 1993: \$3,600,000 PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100% **UNION AFFILLIATION: None Rocknel Fastener, Inc.** PLANT ADDRESS: MAILING ADDRESS: 5309 11th St. P.O. Box 7009 Rockford, IL 61125-7009 Rockford, IL 61109 **INVESTMENT:** \$14,000,000 PLANT SIZE: 56,920 sq. ft. YEAR ESTABLISHED: 1990 **CONTACT:** James Peters, Production Manager FAX: 815-397-9553 PHONE: 815-397-5155 TYPE OF OPERATION: Manufacturing **PRODUCTION: 31 SALARIED:** 6 STAFF: 4 PARENT CORPORATIONS: Elco Industries, Inc., 50%; Rockford, IL Nagoya Screw Manufacturing Co., Ltd., 50%; Nagoya, Japan **OEM/AFTERMARKET:** EXPORT TO: Canada, Japan PRODUCTS PRODUCED: Bolts (Engine, Suspension, Frame) **Bolts for Chassis CUSTOMERS:** Honda of America Mfg., Inc. Honda of Canada Mfg., Inc. **DTR** Industries Madion Precision Products SUPPLIERS: O & K (American) Wire Co. Elco Industries Inc. Central Spring Inc. QUALITY RATINGS: Ford Motor Co. Q1 Award SALES: 1991: \$7,200,000 1992: Not available 1993: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100% UNION AFFILLIATION: None

Ryobi Die Casting USA, Inc. PLANT ADDRESS: 800 Mausoleum Shelbasille IN 46176	MAILING ADDRESS: Same
Shelbyville, IN 46176 PLANT SIZE: 191,000 sq. ft. INVESTME CONTACT: Harry Richey, Vice President of Operation	ENT: \$40,000,000 YEAR ESTABLISHED: 1985 ations
	2873 TYPE OF OPERATION : Manufacturing
OEM/AFTERMARKET:	EXPORT TO: No exports
PRODUCTS PRODUCED: Automatic Transmission Housing Casting Air Conditioner Compressor Housing Castings	
CUSTOMERS: Ford Motor Co. Sanden International USA, Inc.	General Motors Corp.
SUPPLIERS: Not available	
QUALITY RATINGS: Not available	
SALES: 1991: Not available 1992: I PERCENT SUPPLIED TO AUTOMOBILE INDUST UNION AFFILLIATION: None	lot available 1993: Not available RY: 100%
S.K.Y. (Sakaiya) Corp. PLANT ADDRESS:	MAILING ADDRESS:
PLANT ADDRESS: 12650 Burt Rd.	MAILING ADDRESS: Same
PLANT ADDRESS: 12650 Burt Rd. Detroit, MI 48223	Same
PLANT ADDRESS: 12650 Burt Rd. Detroit, MI 48223 PLANT SIZE: 14,000 sq. ft. INVESTME	Same
PLANT ADDRESS: 12650 Burt Rd. Detroit, MI 48223 PLANT SIZE: 14,000 sq. ft. INVESTME CONTACT: Christopher Fiedrich, Plant Manager	Same ENT: \$1,000,000 YEAR ESTABLISHED: 1987
PLANT ADDRESS:12650 Burt Rd.Detroit, MI 48223PLANT SIZE:14,000 sq. ft.INVESTMECONTACT:Christopher Fiedrich,PHONE:313-592-1160FAX:313-592-PRODUCTION:22SALARIED	Same ENT: \$1,000,000 YEAR ESTABLISHED: 1987 1938 TYPE OF OPERATION: Manufacturing
PLANT ADDRESS:12650 Burt Rd.Detroit, MI 48223PLANT SIZE:14,000 sq. ft.INVESTMECONTACT:Christopher Fiedrich,PHONE:313-592-1160FAX:313-592-	Same ENT: \$1,000,000 YEAR ESTABLISHED: 1987 1938 TYPE OF OPERATION: Manufacturing 2: 4 STAFF: 2
PLANT ADDRESS: 12650 Burt Rd. Detroit, MI 48223 PLANT SIZE: 14,000 sq. ft. INVESTME CONTACT: Christopher Fiedrich, Plant Manager PHONE: 313-592-1160 FAX: 313-592- PRODUCTION: 22 SALARIED PARENT CORPORATIONS: Sakaiya Co., Ltd., 83%; Kawagoe, Japan Process Lab, Micron Co., Ltd., 8.5%; Kawagoe	Same ENT: \$1,000,000 YEAR ESTABLISHED: 1987 1938 TYPE OF OPERATION: Manufacturing 2: 4 STAFF: 2
PLANT ADDRESS: 12650 Burt Rd. Detroit, MI 48223 PLANT SIZE: 14,000 sq. ft. INVESTME CONTACT: Christopher Fiedrich, Plant Manager PHONE: 313-592-1160 FAX: 313-592- PRODUCTION: 22 SALARIED PARENT CORPORATIONS: Sakaiya Co., Ltd., 83%; Kawagoe, Japan Process Lab, Micron Co., Ltd., 8.5%; Kawago Advance Co., Ltd., 8.5%; Kawagoe, Japan OEM/AFTERMARKET: PRODUCTS PRODUCED:	Same ENT: \$1,000,000 YEAR ESTABLISHED: 1987 1938 TYPE OF OPERATION: Manufacturing 9: 4 STAFF: 2 be, Japan
PLANT ADDRESS: 12650 Burt Rd. Detroit, MI 48223 PLANT SIZE: 14,000 sq. ft. INVESTME CONTACT: Christopher Fiedrich, Plant Manager PHONE: 313-592-1160 FAX: PRODUCTION: 22 SALARIED PARENT CORPORATIONS: Sakaiya Co., Ltd., 83%; Kawagoe, Japan Process Lab, Micron Co., Ltd., 8.5%; Kawagoe, Japan Process Lab, Micron Co., Ltd., 8.5%; Kawagoe, Japan OEM/AFTERMARKET: PRODUCTS PRODUCED: Dial Plates CUSTOMERS: Honda of America Mfg., Inc. Toyota Motor Mfg. USA Inc. SUPPLIERS: Mitsubishi Corp. Schillings Graphic	Same ENT: \$1,000,000 YEAR ESTABLISHED: 1987 1938 TYPE OF OPERATION: Manufacturing 2: 4 STAFF: 2 be, Japan EXPORT TO: No exports Nissan Motor Mfg. Corp., USA
PLANT ADDRESS: 12650 Burt Rd. Detroit, MI 48223 PLANT SIZE: 14,000 sq. ft. INVESTME CONTACT: Christopher Fiedrich, Plant Manager PHONE: 313-592-1160 FAX: PRODUCTION: 22 SALARIED PARENT CORPORATIONS: Sakaiya Co., Ltd., 83%; Kawagoe, Japan Process Lab, Micron Co., Ltd., 8.5%; Kawagoe, Japan Process Lab, Micron Co., Ltd., 8.5%; Kawagoe, Japan OEM/AFTERMARKET: PRODUCTS PRODUCED: Dial Plates CUSTOMERS: Honda of America Mfg., Inc. Toyota Motor Mfg. USA Inc. SUPPLIERS: Mitsubishi Corp.	Same ENT: \$1,000,000 YEAR ESTABLISHED: 1987 1938 TYPE OF OPERATION: Manufacturing : 4 STAFF: 2 he, Japan EXPORT TO: No exports Nissan Motor Mfg. Corp., USA Chrysler Corp.

Sanden International PLANT ADDRESS: 10710 Sanden Dr. Dallas, TX 75238	MAILING ADDRESS : Same	
	IVESTMENT: Not available	YEAR ESTABLISHED: 1980
PHONE : 214-442-8400 FAX :		OPERATION : Manufacturing/Assembly STAFF : Not available
OEM/AFTERMARKET:	EXPORT TO: Europ	be, Japan, South America
PRODUCTS PRODUCED: Air Conditioner Compressors A/C Evaporator Coils	Air Conditioning Clut	ches
CUSTOMERS: Chrysler Corp. General Motors Corp.	Ford Motor Co. Wynn's Climate syster	ns
SUPPLIERS: Not available		
QUALITY RATINGS: Ford Motor Co. Q1 Award		
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMOBILE UNION AFFILLIATION: None	1992: Not available INDUSTRY: 100%	1993: Not available
Sanden International (USA), Inc. PLANT ADDRESS: 601 South Sanden Blvd.	MAILING ADDRESS : Same	
CONTACT: Tom Kojima, Vice President	-	YEAR ESTABLISHED: 1974 OPERATION: Manufacturing/Assembly
	ALARIED: 100	STAFF : 100
OEM/AFTERMARKET: PRODUCTS PRODUCED: Air Conditioning Compressors Air Conditioning Evaporators	EXPORT TO: Canad	da, Japan
CUSTOMERS: Chrysler Corp. Volkswagen	Honda of America Mf Ford Motor Co.	g., Inc.
SUPPLIERS: Not available		
QUALITY RATINGS: Ford Motor Co. Q1 Award Chrysler Corp. Excellence Award SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMOBILE UNION AFFILLIATION: None	J.I. Case Quality Sup Caterpillar Quality Su 1992: Not available INDUSTRY: 100%	

PLANT ADDRESS: 32399 Milton	MAILING ADDRESS: Same	
Madison Heights, MI 48071 PLANT SIZE: 9,000 sq. ft.	INVESTMENT: \$1,000,000 e President of Sales/Manufacturing	YEAR ESTABLISHED: 1990
PHONE: 313-588-5153 PRODUCTION: 4	FAX: 313-588-8236 TYPE OF SALARIED: 1	OPERATION: Manufacturing STAFF: 2
PARENT CORPORATIONS: Peterson American Corp., 4 Suncall Corp., 45%; Kyoto, Sumitomo Corp. of America,	5%; Southfield, Ml Japan 5.1%; New York, NY	
Sumitomo Corp., 4.9%; Osal	-	
OEM/AFTERMARKET: PRODUCTS PRODUCED: Automatic Transmission Part	EXPORT TO: Japar	1
CUSTOMERS: Honda of America Mfg., Inc.		
SUPPLIERS: Charter Wire		
QUALITY RATINGS:		
Not available		
PERCENT SUPPLIED TO AUTO UNION AFFILLIATION: None		
UNION AFFILLIATION: None Setex, Inc. PLANT ADDRESS: 1111 McKinley Rd.	MOBILE INDUSTRY: 100% MAILING ADDRESS: Same	
UNION AFFILLIATION: None Setex, Inc. PLANT ADDRESS: 1111 McKinley Rd. St. Marys, OH 45885 PLANT SIZE: 100,000 sq. ft.	MAILING ADDRESS: Same INVESTMENT: \$11,000,000	YEAR ESTABLISHED: 1988
UNION AFFILLIATION: None Setex, Inc. PLANT ADDRESS: 1111 McKinley Rd. St. Marys, OH 45885 PLANT SIZE: 100,000 sq. ft. CONTACT: Troy Hawkins, Coord PHONE: 419-394-7800 PRODUCTION: 210	MAILING ADDRESS: Same INVESTMENT: \$11,000,000 inator	YEAR ESTABLISHED: 1988 OPERATION: Manufacturing/Assem STAFF: 38
UNION AFFILLIATION: None Setex, Inc. PLANT ADDRESS: 1111 McKinley Rd. St. Marys, OH 45885 PLANT SIZE: 100,000 sq. ft. CONTACT: Troy Hawkins, Coord PHONE: 419-394-7800 PRODUCTION: 210	MAILING ADDRESS: Same INVESTMENT: \$11,000,000 inator FAX: 419-394-7193 TYPE OF SALARIED: Not available yo, Japan	OPERATION: Manufacturing/Assem
UNION AFFILLIATION: None Setex, Inc. PLANT ADDRESS: 1111 McKinley Rd. St. Marys, OH 45885 PLANT SIZE: 100,000 sq. ft. CONTACT: Troy Hawkins, Coord PHONE: 419-394-7800 PRODUCTION: 210 PARENT CORPORATIONS: Tachi-S Co., Ltd., 51%; Toky Johnson Controls, Inc., 49% OEM/AFTERMARKET:	MAILING ADDRESS: Same INVESTMENT: \$11,000,000 inator FAX: 419-394-7193 TYPE OF SALARIED: Not available yo, Japan	OPERATION : Manufacturing/Assem STAFF : 38
UNION AFFILLIATION: None Setex, Inc. PLANT ADDRESS: 1111 McKinley Rd. St. Marys, OH 45885 PLANT SIZE: 100,000 sq. ft. CONTACT: Troy Hawkins, Coord PHONE: 419-394-7800 PRODUCTION: 210 PARENT CORPORATIONS: Tachi-S Co., Ltd., 51%; Toky Johnson Controls, Inc., 49%	MAILING ADDRESS: Same INVESTMENT: \$11,000,000 inator FAX: 419-394-7193 TYPE OF SALARIED: Not available yo, Japan Plymouth, MI	OPERATION : Manufacturing/Assem STAFF : 38
UNION AFFILLIATION: None Setex, Inc. PLANT ADDRESS: 1111 McKinley Rd. St. Marys, OH 45885 PLANT SIZE: 100,000 sq. ft. CONTACT: Troy Hawkins, Coord PHONE: 419-394-7800 PRODUCTION: 210 PARENT CORPORATIONS: Tachi-S Co., Ltd., 51%; Toky Johnson Controls, Inc., 49% OEM/AFTERMARKET: PRODUCTS PRODUCED:	MAILING ADDRESS: Same INVESTMENT: \$11,000,000 inator FAX: 419-394-7193 TYPE OF SALARIED: Not available yo, Japan Plymouth, MI EXPORT TO: No ex	OPERATION : Manufacturing/Assem STAFF : 38
UNION AFFILLIATION: None Setex, Inc. PLANT ADDRESS: 1111 McKinley Rd. St. Marys, OH 45885 PLANT SIZE: 100,000 sq. ft. CONTACT: Troy Hawkins, Coord PHONE: 419-394-7800 PRODUCTION: 210 PARENT CORPORATIONS: Tachi-S Co., Ltd., 51%; Toky Johnson Controls, Inc., 49% OEM/AFTERMARKET: PRODUCTS PRODUCED: Automotive Seats CUSTOMERS: Honda of America Mfg., Inc. SUPPLIERS:	MAILING ADDRESS: Same INVESTMENT: \$11,000,000 inator FAX: 419-394-7193 TYPE OF SALARIED: Not available yo, Japan Plymouth, MI EXPORT TO: No ex	OPERATION: Manufacturing/Assem STAFF: 38
UNION AFFILLIATION: None Setex, Inc. PLANT ADDRESS: 1111 McKinley Rd. St. Marys, OH 45885 PLANT SIZE: 100,000 sq. ft. CONTACT: Troy Hawkins, Coord PHONE: 419-394-7800 PRODUCTION: 210 PARENT CORPORATIONS: Tachi-S Co., Ltd., 51%; Toky Johnson Controls, Inc., 49% OEM/AFTERMARKET: PRODUCTS PRODUCED: Automotive Seats CUSTOMERS: Honda of America Mfg., Inc.	MAILING ADDRESS: Same INVESTMENT: \$11,000,000 inator FAX: 419-394-7193 TYPE OF SALARIED: Not available yo, Japan Plymouth, MI EXPORT TO: No ex	OPERATION : Manufacturing/Assem STAFF : 38

Sevmour Tubing, Inc. PLANT ADDRESS: MAILING ADDRESS: 1515 East 4th St. Same Seymour, IN 47274 **INVESTMENT:** Not available PLANT SIZE: 77,000 sq. ft. YEAR ESTABLISHED: 1990 CONTACT: Minenori Abe, Plant Manager FAX: 812-523-3648 TYPE OF OPERATION: Manufacturing **PHONE:** 812-523-3638 STAFF: Not available **PRODUCTION: 24** SALARIED: 10 PARENT CORPORATIONS: Nippon Pipe, 50%; Japan Sumitomo Metal Industries Ltd., 30%; Osaka Japan Mitsui & Co., 20%; Tokyo, Japan OEM/AFTERMARKET: **EXPORT TO:** No exports PRODUCTS PRODUCED: Steel Tubing for Shock Absorbers Steel Tubing for Steering Columns CUSTOMERS: Not available SUPPLIERS: Not available QUALITY RATINGS: Not available SALES: 1991: Not available 1992: Not available 1993: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100% UNION AFFILLIATION: None Showa Aluminum Corp. of America MAILING ADDRESS: PLANT ADDRESS: 10500 O'Day Harrison Rd. Same Mt. Sterling, OH 43143 YEAR ESTABLISHED: 1987 PLANT SIZE: 225,000 sq. ft. **INVESTMENT:** \$19,000,000 **CONTACT:** Munenori Chuman, General Manager TYPE OF OPERATION: Manufacturing FAX: 614-869-3309 **PHONE**: 614-869-3333 STAFF: PRODUCTION: SALARIED: 200 (total) PARENT CORPORATIONS: Showa Aluminum Corp., 100%; Osaka, Japan **OEM/AFTERMARKET:** EXPORT TO: Japan PRODUCTS PRODUCED: Aluminum Heat Exchangers Photo Sensitive Copy Drums CUSTOMERS: Ford Motor Co. Honda of America Mfg., Inc. Subaru-Isuzu Automotive, Inc. SUPPLIERS: Not available **QUALITY RATINGS:** Not available SALES: 1991: Not available 1992: Not available 1993: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 90% UNION AFFILLIATION: None

Sintering Technologies, Inc. PLANT ADDRESS: 1024 Barachel Ln.	P.O. Bo			
Greensburg, IN 47240 PLANT SIZE: 80,000 sq. ft. CONTACT: T. Hayasaka, President	Greenst	ourg, IN 47240 0,000,000		BLISHED: 1988
PHONE: 812-663-5058 FA PRODUCTION: 88	X: 812-663-8118 SALARIED: 34	TYPE OF	OPERATION: STAFF: Not a	Manufacturing available
PARENT CORPORATIONS: Hitachi Powdered Metal, 97.5%; Hitachi Metals America, 2.5%; Pu				
OEM/AFTERMARKET: PRODUCTS PRODUCED:	EXPOR	RT TO: Japan		
Timing Belt Pulley Valve Guides	Timing	Chain Sprocke	ets	
CUSTOMERS: Chrysler Corp. Honda of America Mfg., Inc.		Motors Corp. Is Engine		
SUPPLIERS: Kobelco Hoeganaes QUALITY RATINGS: Not available	Cincinn	ati Inc.		
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMOBI UNION AFFILLIATION: None	1992: Not avail LE INDUSTRY: 90%		1993: No	ot available
Stanley Electric USA Co., Inc. PLANT ADDRESS: 420 East High St.	MAILIN Same	G ADDRESS:		
London, OH 43140 PLANT SIZE: 279,000 sq. ft. CONTACT: Mark Cowan, Plant Manag	INVESTMENT: \$6	8,200,000	YEAR ESTA	BLISHED: 1981
PHONE: 614-852-5200 FA PRODUCTION: 286 PARENT CORPORATIONS:	X: 614-852-5201 SALARIED: Not a		OPERATION: STAFF: 128	Manufacturing/Assembly
Stanley Electric Co., Ltd., 100%;	Tokyo, Japan			
OEM/AFTERMARKET: PRODUCTS PRODUCED:	EXPOR	RT TO: Canac	la, Japan	
Headlights Tail Light Assemblies	Lid Lig	nt		
CUSTOMERS: Honda of America Mfg., Inc. American Honda Motor Co., Inc.	Honda	of Canada Mfg	j., Inc.	
SUPPLIERS: Stanley Electric Co., Ltd. Wyn Molded Plastics QUALITY RATINGS: Not available				
SALES: 1991: \$98,000,000 PERCENT SUPPLIED TO AUTOMOB UNION AFFILLIATION: None	1992: \$119,000 LE INDUSTRY: 100	-	1993: \$	121,000,000

StarCade, Inc. PLANT ADDRESS: 5050 33rd Street SE Grand Rapids, MI 49512	MAILING ADDRESS : Same	
		YEAR ESTABLISHED: 1991
PHONE: 616-949-3446 FAX: 616-949 PRODUCTION: 100 SALARIE	-3532 TYPE OF D: 10	OPERATION: Manufacturing STAFF: 25
PARENT CORPORATIONS: Starlite Co., Ltd., 49%; Hiroshima, Japan Cascade Engineering, 49%; Grand Rapids, I Cascade Associates, 2%; Grand Rapids, MI	ИІ	
OEM/AFTERMARKET: PRODUCTS PRODUCED:	EXPORT TO: Canad	la, Japan
Exterior Trim Interior Trim	Functional Equip.	
CUSTOMERS: AutoAlliance Intl., Inc. CAMI Automotive, Inc.	Diamond-Star Motors	Corp.
SUPPLIERS: Not available		
QUALITY RATINGS: AutoAlliance Intl., Inc. Quality & Most Value	d Supplier Awards	
SALES: 1991: Not available 1992: PERCENT SUPPLIED TO AUTOMOBILE INDUS UNION AFFILLIATION: None		1993: \$10,000,000
Sumitomo Electric Wiring Systems, Inc. PLANT ADDRESS: 687 Industrial Dr.	MAILING ADDRESS: Same	
PLANT ADDRESS: 687 Industrial Dr. Edmonton, KY 42129 PLANT SIZE: 125,000 sq. ft. INVESTM	Same	YEAR ESTABLISHED: 1988
PLANT ADDRESS: 687 Industrial Dr. Edmonton, KY 42129 PLANT SIZE: 125,000 sq. ft. INVESTM CONTACT: Timothy Lahrs, General Manager PHONE: 502-432-3218	Same ENT: Not available -3298 TYPE OF	YEAR ESTABLISHED: 1988 OPERATION: Manufacturing/Assembly STAFF: Not available
PLANT ADDRESS: 687 Industrial Dr. Edmonton, KY 42129 PLANT SIZE: 125,000 sq. ft. INVESTM CONTACT: Timothy Lahrs, General Manager	Same ENT: Not available -3298 TYPE OF D: 23 ayo, Japan	OPERATION: Manufacturing/Assembly
PLANT ADDRESS: 687 Industrial Dr. Edmonton, KY 42129 PLANT SIZE: 125,000 sq. ft. INVESTM CONTACT: Timothy Lahrs, General Manager PHONE: 502-432-3218 FAX: 502-432 PRODUCTION: 850 SALARIE PARENT CORPORATIONS: Sumitomo Electric Industries, Ltd., 60%; Tol-	Same ENT: Not available -3298 TYPE OF D: 23 ayo, Japan	OPERATION : Manufacturing/Assembly STAFF: Not available
PLANT ADDRESS: 687 Industrial Dr. Edmonton, KY 42129 PLANT SIZE: 125,000 sq. ft. PLANT SIZE: 125,000 sq. ft. CONTACT: Timothy Lahrs, General Manager PHONE: 502-432-3218 FAX: 502-432 PRODUCTION: 850 Sumitomo Electric Industries, Ltd., 60%; Tok Sumitomo Wiring Systems, 40%; Yokkaich C OEM/AFTERMARKET: PRODUCTS PRODUCED:	Same ENT: Not available -3298 TYPE OF D: 23 ayo, Japan ity, Japan	OPERATION: Manufacturing/Assembly STAFF: Not available
PLANT ADDRESS: 687 Industrial Dr. Edmonton, KY 42129 PLANT SIZE: 125,000 sq. ft. INVESTM CONTACT: Timothy Lahrs, General Manager PHONE: 502-432-3218 FAX: 502-432 PRODUCTION: 850 SALARIER PARENT CORPORATIONS: Sumitomo Electric Industries, Ltd., 60%; Tok Sumitomo Wiring Systems, 40%; Yokkaich C OEM/AFTERMARKET: PRODUCTS PRODUCED: Wiring Harnesses CUSTOMERS:	Same ENT: Not available -3298 TYPE OF D: 23 ayo, Japan ity, Japan EXPORT TO: Canad	OPERATION: Manufacturing/Assembly STAFF: Not available
PLANT ADDRESS: 687 Industrial Dr. Edmonton, KY 42129 PLANT SIZE: 125,000 sq. ft. INVESTM CONTACT: Timothy Lahrs, General Manager PHONE: 502-432-3218 FAX: 502-432 PRODUCTION: 850 SALARIEI PARENT CORPORATIONS: Sumitomo Electric Industries, Ltd., 60%; Tok Sumitomo Wiring Systems, 40%; Yokkaich C OEM/AFTERMARKET: PRODUCTS PRODUCED: Wiring Hamesses CUSTOMERS: Honda of America Mfg., Inc. SUPPLIERS:	Same ENT: Not available -3298 TYPE OF D: 23 ayo, Japan ity, Japan EXPORT TO: Canad	OPERATION: Manufacturing/Assembly STAFF: Not available

Sumitomo Electric Wiring Systems, Inc. PLANT ADDRESS: 2687 Old Gallatin Rd. Scotsville, KY 42164 PLANT SIZE: Not available INVESTM CONTACT: K. Hori, Division Manager PHONE: 502-237-5419 FAX: 502-237 PRODUCTION: 86 SALARIEI PARENT CORPORATIONS: Sumitomo Electric Industries, Ltd., 60%; Tok Sumitomo Wiring Systems, 40%; Yokkaich C	D: 14 STAFF: Not available
OEM/AFTERMARKET: PRODUCTS PRODUCED: Plastic Connectors for Wiring Harnesses Terminals (Brass) for Wiring Harness CUSTOMERS: Sister plants (Morgantown, Edmonton, KY) American Yazaki	EXPORT TO: Canada, Europe, Japan Fuse Boxes Honda of America Mfg., Inc. General Motors (Packard Electric Division)
SUPPLIERS: Not available QUALITY RATINGS: Not available SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUST UNION AFFILLIATION: None	Not available 1993: Not available TRY: 100%
Sumitomo Electric Wiring Systems, Inc. PLANT ADDRESS: 755 Rochester St. Morgantown, KY 42261 PLANT SIZE: 115,000 sq. ft. INVESTM CONTACT: David Anderson, General Manager PHONE: 502-526-5655 FAX: 502-526 PRODUCTION: 800 SALARIEI PARENT CORPORATIONS: Sumitomo Electric Industries, Ltd., 60%; Tok	D: 70 STAFF: 30
Sumitomo Wiring Systems, 40%; Yokkaich C OEM/AFTERMARKET: PRODUCTS PRODUCED: Wiring Harnesses Airbag Harnesses CUSTOMERS: Honda of America Mfg., Inc.	EXPORT TO: Not available High Tension Cables Toyota Motor Mfg. USA, Inc.
SUPPLIERS: Sumitomo Wiring Systems. Ltd. (Japan) Wirekraft QUALITY RATINGS: Toyota Motor Mfg. USA, Inc. Superior Quality SALES: 1991: Not available 1992: PERCENT SUPPLIED TO AUTOMOBILE INDUST UNION AFFILLIATION: None	Not available 1993: Not available

SW Manufacturing, Inc. PLANT ADDRESS: 1111 West Broad St. Smithville, TN 37166	MAILING ADDRESS: Same
CONTACT: William Heuman, Vice President & PHONE: 615-597-8870 FAX: 615-59	MENT:\$24,000,000YEAR ESTABLISHED:1989Plant Manager7-8876TYPE OF OPERATION:Manufacturing/AssemblyED:26STAFF:55
PARENT CORPORATIONS: Shiroki Corp., 100%; Yokohama, Japan	D. 20 STAFF. 33
	EXPORT TO: Canada, Japan
PRODUCTS PRODUCED: Seat Adjusters Window Regulators	Door Hinges & Latches
CUSTOMERS: NUMMI Toyota Motor Mfg. of Canada	Toyota Motor Mfg. USA, Inc. Diamond-Star Motors Corp.
SUPPLIERS: Nippondenso USA	
Coil Plus, Inc. QUALITY RATINGS: Not available	Teleflex
SALES: 1991: \$33,000,000 1992: PERCENT SUPPLIED TO AUTOMOBILE INDUS UNION AFFILLIATION: None	\$37,000,000 1993: \$39,000,000 TRY: 100%
TABC, Inc. PLANT ADDRESS:	MAILING ADDRESS:
6375 Paramount Blvd.	P.O. Box 2140
	Long Beach, CA 90801-2140 IENT: \$144,000,000 YEAR ESTABLISHED: 1974
CONTACT: Thomas Tullius, Vice President PHONE: 310-428-3604 FAX: 310-63	7-6096 TYPE OF OPERATION : Manufacturing/Assembly
PRODUCTION: 325 SALARIE	
PARENT CORPORATIONS: Toyota Motor Sales U.S.A., Inc., 100%; Tor	rance, CA
OEM/AFTERMARKET:	EXPORT TO: Canada, Japan
PRODUCTS PRODUCED: Catalytic Converters Truck Beds	Sheet Metal Components
CUSTOMERS: Toyota Motor Mfg. USA, Inc.	
SUPPLIERS: Johnson Matthey	
Nippon Steel QUALITY RATINGS: Toyota Motor Mfg. Canada, Inc. Pinnacle A	A.K. Steel
J.D. Power #2 IQS Award	\$226,300,000 1993: \$214,100,000
PERCENT SUPPLIED TO AUTOMOBILE INDUS UNION AFFILLIATION: Teamsters Local 692	

CONTACT: Paul Borden, Plant Manager PHONE: 513-778-9713 FAX:	513-778-9748 TYPE OF OPERATION: Manufacturing ALARIED: 2 STAFF: Not available
OEM/AFTERMARKET: PRODUCTS PRODUCED: Seat Belts	EXPORT TO: No exports
CUSTOMERS: Honda of America Mfg., Inc. Diamond-Star Motors Corp.	CAMI Automotive, Inc. AutoAlliance Intl Inc.
SUPPLIERS: Takata Corporation General Safety Corporation QUALITY RATINGS: Not available	Southern Weaving
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMOBILE UNION AFFILLIATION: None	1992: Not available 1993: Not available INDUSTRY: 100%
CONTACT: Melanie Hart, President PHONE: 812-333-6500 FAX:	MAILING ADDRESS: Same IVESTMENT: \$7,157,000 YEAR ESTABLISHED: 1990 812-333-6521 TYPE OF OPERATION: Manufacturing ALARIED: 135 (total) STAFF: Japan
OEM/AFTERMARKET: PRODUCTS PRODUCED: Injection Molded Products Screen Printed Decals & Labels CUSTOMERS: Toyota Motor Mfg. USA, Inc.	EXPORT TO: Japan Diamond-Star Motors Corp.
Honda of America Mfg., Inc. SUPPLIERS: Not available QUALITY RATINGS:	Subaru-Isuzu Automotive, Inc.
Honda of America Mfg., Inc. Service SALES: 1991: \$2,513,058 PERCENT SUPPLIED TO AUTOMOBILE UNION AFFILLIATION: None	1992: Not available 1993: Not available

TDK Components (USA), Inc. MAILING ADDRESS: PLANT ADDRESS: 1 TDK Blvd. Highway 74 South Same Peachtree City, GA 30269 PLANT SIZE: 27,000 sq. ft. **INVESTMENT: \$8,682,000** YEAR ESTABLISHED: 1986 CONTACT: Kiyoshi Furukawa, President TYPE OF OPERATION: Manufacturing **PHONE**: 404-631-0410 FAX: 404-631-0425 STAFF: Not available SALARIED: 10 **PRODUCTION: 100** PARENT CORPORATIONS: TDK Corp., 100%; Tokyo, Japan **OEM/AFTERMARKET: EXPORT TO:** No exports **PRODUCTS PRODUCED:** Ceramic Capacitator Chips **CUSTOMERS:** General Motors Corp. SUPPLIERS: Not available **QUALITY RATINGS:** Not available 1993: Not available SALES: 1991: Not available 1992: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100% UNION AFFILLIATION: None **TDK Ferrites Corp.** MAILING ADDRESS: PLANT ADDRESS: 5900 North Harrison St. Same Shawnee, OK 74801 **INVESTMENT:** Not available YEAR ESTABLISHED: 1991 PLANT SIZE: Not available **CONTACT:** Jim Gollhardt, President TYPE OF OPERATION: Manufacturing **PHONE**: 405-275-2100 **FAX:** 405-878-0574 STAFF: SALARIED: 515 (total) **PRODUCTION:** PARENT CORPORATIONS: TDK USA Corp., 100%; Port Washington, NY EXPORT TO: Canada **OEM/AFTERMARKET: PRODUCTS PRODUCED:** Ceramic Permanent Magnets CUSTOMERS: Not available SUPPLIERS: Not available QUALITY RATINGS: Ford Motor Co. Q1 Award 1993: Not available SALES: 1991: Not available 1992: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 60% UNION AFFILLIATION: None

Technical Auto Parts, Inc. PLANT ADDRESS: 195 Bridges Dr. Battle Creek, MI 49015	MAILING ADDRESS : Same	
PLANT SIZE: 90,000 sq. ft. CONTACT: Rick Cleven, Product Ma	INVESTMENT: \$22,000,000 nager	YEAR ESTABLISHED: 1985
PHONE: 616-965-0057 FA PRODUCTION: 68 68 68 PARENT CORPORATIONS: 68 </th <th>X: 616-965-1175 TYPE OF SALARIED: 10</th> <th>OPERATION: Manufacturing/Assembly STAFF: 17</th>	X: 616-965-1175 TYPE OF SALARIED: 10	OPERATION : Manufacturing/Assembly STAFF: 17
Musashi Seimitsu Industries Co.,	Ltd.; 100%, Japan	
OEM/AFTERMARKET: PRODUCTS PRODUCED: Suspension and Steering Ball Joi Transmission Clutch Plates CUSTOMERS:	EXPORT TO: Canad	ła, Europe
Honda of America Mfg., Inc.	Ford Motor Co.	
SUPPLIERS: Musashi Seimits Ind. Co. Ltd. Belmar Parts Industry QUALITY RATINGS: Ford Motor Co. Q1 Award	YUSA Corp.	
SALES: 1991: \$46,000,000 PERCENT SUPPLIED TO AUTOMOB UNION AFFILLIATION: None	1992: Not available ILE INDUSTRY: 100%	1993: Not available
Techno Trim, Inc. PLANT ADDRESS:	MAILING ADDRESS:	
1125 Progress Way	Same	
Maysville, KY 41056 PLANT SIZE: 110,000 sq. ft. CONTACT: John Klein, Plant Manage	INVESTMENT : Not available	YEAR ESTABLISHED: 1988
		OPERATION: Manufacturing
PRODUCTION: 550	SALARIED: 10	STAFF: 35
PARENT CORPORATIONS: Tachi-S Co., Ltd., 49%; Tokya, Ja	anan	
Johnson Controls, Inc., 51%; Plyr		
OEM/AFTERMARKET: PRODUCTS PRODUCED: Automotive Seat Trim Covers	EXPORT TO: Europe	9
CUSTOMERS: Chrysler Corp. Toyota Motor Mfg. USA, Inc.	Honda of America Mf	g., Inc.
SUPPLIERS: Not available		
QUALITY RATINGS: Not available		
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMOB UNION AFFILLIATION: None	1992: \$37,800,000 ILE INDUSTRY: 100%	1993: \$46,015,000

Techno Trim, Inc. PLANT ADDRESS: 2601 State Rd. 240 East	MAILING ADDRESS: Same		
Greencastle, IN 46135 PLANT SIZE: 100,000 sq. ft. CONTACT: Steven Blazo, Plant Manag	INVESTMENT: \$6,000,000 ger	YEAR ESTABLISHED: 1988	
PHONE: 317-653-9721 FAX PRODUCTION: 300	: 317-653-4576 TYPE O I SALARIED: 10	F OPERATION: Manufacturing STAFF: 28	
PARENT CORPORATIONS: Tachi-S Co., Ltd., 49%; Tokyo, Jap Johnson Controls, Inc., 51%; Plyma			
OEM/AFTERMARKET: PRODUCTS PRODUCED: Automotive Seat Covers	EXPORT TO: No e	xports	
CUSTOMERS: Johnson Controls Mark III Industries	Bloomington Seating	g Co.	
SUPPLIERS: Joan Automotive Milliken Industries QUALITY RATINGS: Subaru-Isuzu Automotive, Inc. Sup	plier Quality Award (Last 3 Year	rs)	
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMOBIL UNION AFFILLIATION: None	1992: Not available	1993: Not available	
Techno Trim, Inc. PLANT ADDRESS: 3745 Peterson Rd.	MAILING ADDRESS Same	:	
Stockton, CA 95205 PLANT SIZE: Not available CONTACT: Bob Saenz, Plant Manager	INVESTMENT: Not available	YEAR ESTABLISHED: 1988	
PHONE: 209-942-3431 FAX	X: 209-942-3433 TYPE O SALARIED: 260	F OPERATION: Manufacturing STAFF: Not available	
OEM/AFTERMARKET: PRODUCTS PRODUCED: Seat Trim Covers	EXPORT TO: No e	xports	
CUSTOMERS: NUMMI			
SUPPLIERS: Not available			
QUALITY RATINGS: Not available			

Tennex Industries, Inc. PLANT ADDRESS: 906 Butler Dr. Mutfragehore, TN 27120	MAILING Same	ADDRESS:		
Murfreesboro, TN 37130 PLANT SIZE: 80,000 sq. ft. INVES CONTACT: Susumu Kasuta, President	TMENT: \$16,	000,000	YEAR ESTAE	BLISHED: 1988
PHONE: 615-895-5572 FAX: 615-8	896-5004 RIED : 10	TYPE OF	OPERATION: STAFF: 40	Manufacturing/Assembly
PARENT CORPORATIONS: Tsuchiya Manufacturing Co., Ltd., 100%;	Tokyo, Japan			
	EVDODI	TO: lanen		
OEM/AFTERMARKET: PRODUCTS PRODUCED:		TO: Japan		
Air Cleaner Assemblies Oil Filters CUSTOMERS:	Air Filter Fuel Filte			
Nissan Motor Mfg. Corp., USA Mazda North America Corp.	Nissan M Chrysler (otor Mfg. Cor Corp	rp. (Japan)	
Subaru-Isuzu Automotive, Inc. Ford Motor Co.		America Mf	g., Inc.	
SUPPLIERS: Custom Paper				
Mytex Polymer QUALITY RATINGS:	BASF			
Nissan Motor Mfg. Corp., USA Superior P Quality Achievement Award		vard, First Te	eam SupplierSu	ubaru-Isuzu Automotive, Inc.
	2: Not availal	ble	1993: No	ot available
PERCENT SUPPLIED TO AUTOMOBILE INDI UNION AFFILLIATION: None	USTRY: 100%			
TFO Tech Co., Ltd.		<u></u>		
PLANT ADDRESS: 221 State St.	MAILING Same	ADDRESS:		
	TMENT: \$60,	000,000	YEAR ESTAE	BLISHED: 1989
CONTACT: Bill Mallory, Operations Manager PHONE: 614-426-6381 FAX: 614-4	426-6511	TYPE OF	OPERATION:	Manufacturing
PARENT CORPORATIONS:	RIED: 11		STAFF: 5	
Murayama Iron Works, 100%; Tokyo, Japa	an			
OEM/AFTERMARKET: PRODUCTS PRODUCED:	EXPORT	TO: No exp	ports	
Crankshafts Suspension Arms	Drive Hub	S		
CUSTOMERS: Honda of America Mfg., Inc. NSK Corp.	Mitsubish	i Motors		
SUPPLIERS: Copperweld Steel Republic Steel				
QUALITY RATINGS: Honda of America Mfg., Inc. 1993 Perfect	t Delivery Awa	ard		
Honda of America Mfg., Inc. Plant Manag	ger Award 2: \$15,000,00		1993: \$ ⁴	19,000,000

TG (USA) Corp. PLANT ADDRESS: 2200 Plattin Rd. Perryville, MO 63775 PLANT SIZE: 200,000 sq. ft. INVESTM CONTACT: Glenn Graham, Vice President, Gen PHONE: 314-547-1041 FAX: 314-547 PRODUCTION: 485 SALARIES PARENT CORPORATIONS: Toyoda Gosei Co., Ltd., 80%; Nishikasugai, Mitsui & Co., Ltd., 20%; Tokyo, Japan	7-7377 TYPE OF OPERATION : Manufacturing/Assembly D: 165 STAFF:			
OEM/AFTERMARKET: PRODUCTS PRODUCED: Molded Steering Wheels Painted SIde Moldings CUSTOMERS:	EXPORT TO: Canada, Japan. Mexico Airbag Assemblies Door Trim			
Toyota Motor Mfg. USA, Inc. Diamond-Star Motors Corp. Ford Motor Co. Chrysler Corp.	NUMMI Subaru-Isuzu Automotive, Inc. General Motors Corp.			
SUPPLIERS: Morton International ICI Polyurethanes QUALITY RATINGS:	Tomen America			
Chrysler Corp. Chrysler Quality Service Award Ford Motor Co. Q1 Award NUMMI NUMMI Partnership Award Toyota Motor Mfg. USA, Inc. 1993 TMS Model Supplier Award SALES: 1991: \$67,000,000 1992: \$112,000,000 1993: \$130,000,000 PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100% UNION AFFILLIATION: None				
Thermalex, Inc.PLANT ADDRESS:2758 Gunter Park Dr. WestMontgomery, AL 36109PLANT SIZE:164,000 sq. ft.INVESTM	MAILING ADDRESS: Same ENT: \$34,000,000 YEAR ESTABLISHED: 1985			
CONTACT: Obie Portwood, Plant Manager PHONE: 205-272-8270 FAX: 205-244 PRODUCTION: 170 SALARIEI PARENT CORPORATIONS: Thermal Components Group, 50%; Montgorr Mitsubishi Aluminum, 50%; Tokyo, Japan	D: 9 STAFF: 20			
OEM/AFTERMARKET: PRODUCTS PRODUCED: "Parallel Flow" Condensor Tubing Serpentine Condensor Tubing CUSTOMERS:	EXPORT TO: Europe, Japan, South America Serpentine Evaporator Tubing			
Nippondenso Mfg. Valeo	General Motors Corp. (Harrison Division) Showa			
Nippondenso Mfg. 1993 Quality Award	i Valeo Engine Cooling 1994 Valeo 1000 Award \$13,200,000 1993: \$21,900,000 IRY: 100%			

Tigerpoly Manufacturing, Inc. PLANT ADDRESS:	MAILING ADDRESS:	
6231 Enterprise Pkwy. Grove City, OH 43123	Same	
•	INVESTMENT: Not available	YEAR ESTABLISHED: 1987
CONTACT: Jim Gallup, Project Manag		
		OPERATION: Manufacturing/Assembly
	SALARIED: 22	STAFF:
PARENT CORPORATIONS: Tiger Polymer Corp.,100%; Osaka	lanan	
liger Folymer Corp., 100%, Osaka	, Japan	
OEM/AFTERMARKET:	EXPORT TO: Canad	a
PRODUCTS PRODUCED:		
Industrial Hose Products	Rubber Automotive P	roducts
Plastic Automotive Products CUSTOMERS:		
Honda of America Mfg., Inc.	Honda of Canada Mfg	J., Inc.
Kuriyama of America	Diamond-Star Motors	Corp.
SUPPLIERS: Not available		
QUALITY RATINGS: Not available		
SALES: 1991: Not available	1992: Not available	1993: Not available
PERCENT SUPPLIED TO AUTOMOBII UNION AFFILLIATION: None		
Takai Dika USA Ina		
Tokai Rika USA, Inc. PLANT ADDRESS:	MAILING ADDRESS:	
100 Hill Brady Rd.	Same	
Battle Creek, MI 49015	INVERTMENT. Net evaluate	YEAR ESTABLISHED: 1988
PLANT SIZE: 200,000 sq. ft. CONTACT: Tim Becker, Director of M	INVESTMENT: Not available	TEAR ESTABLISHED. 1900
	K: 616-966-0143 TYPE OF	OPERATION: Manufacturing/Assembly
PRODUCTION: 450	SALARIED: 100	STAFF: 200
PARENT CORPORATIONS:		
Tokai Rika Co., Ltd., 100%; Nagoy	a, Japan	
OEM/AFTERMARKET:	EXPORT TO: Canad	da, Europe, Japan
PRODUCTS PRODUCED: Automotive Switches	Replacement Keys	
Shift Levers	Replacement Reys	
CUSTOMERS:		
Chrysler Corp.	Ford Motor Co.	
Toyota Motor Mfg. USA, Inc.	CAMI Automotive, Inc	j.
SUPPLIERS:		
ICTC		
Team One	GSW	
QUALITY RATINGS: Ford Motor Co. Q1 Award		
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMOBI	1992: Not available	1993: Not available
UNION AFFILLIATION: None	LE MUUGINI, 100/0	

Tokico (USA), Inc. PLANT ADDRESS: **MAILING ADDRESS:** Same 301 Mayde Rd. Berea, KY 40403 **INVESTMENT:** \$10,000,000 YEAR ESTABLISHED: 1988 PLANT SIZE: 370,000 sq. ft. **CONTACT:** Bill Wildman, General Affairs Manager FAX: 606-986-7114 **PHONE**: 606-986-2359 TYPE OF OPERATION: Manufacturing/Assembly SALARIED: 32 **STAFF: 79** PRODUCTION: 380 **PARENT CORPORATIONS:** Tokico, Ltd., 100%; Kawasaki City, Japan **EXPORT TO:** No exports **OEM/AFTERMARKET: PRODUCTS PRODUCED:** Struts Brakes **CUSTOMERS:** Ford Motor Co. Chrysler Motor Corp. CAMI Automotive, Inc. Nissan Motor Mfg. Corp., USA SUPPLIERS: Not available QUALITY RATINGS: Ford Motor Co. Q1 Award Chrysler Corp. Quality Excellence Award 1993: \$144,000,000 SALES: 1991: Not available 1992: Not available **PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%** UNION AFFILLIATION: None Tomasco Mulcifer, Inc. **MAILING ADDRESS:** PLANT ADDRESS: 2001 Courtright Rd. Same Columbus, OH 43232 **INVESTMENT:** Not available YEAR ESTABLISHED: 1987 PLANT SIZE: Not available CONTACT: K. Shirosaki, President TYPE OF OPERATION: Manufacturing/Assembly **PHONE**: 614-231-0075 **FAX:** 614-231-9910 **PRODUCTION:** SALARIED: 106 (total) STAFF: **PARENT CORPORATIONS:** Masudd Manufacturing; Japan Marujun Seiki Kogyo Co., Ltd.; Japan Kyoei Kinzoku Kogyosho; Tokaname, Japan EXPORT TO: Not available **OEM/AFTERMARKET**: PRODUCTS PRODUCED: Stamped Metal Parts CUSTOMERS: Honda of America Mfg., Inc. SUPPLIERS: Not available QUALITY RATINGS: Not available 1993: Not available SALES: 1991: Not available 1992: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available UNION AFFILLIATION: Not available

CONTACT: Yasuhisa Yoshida, President	MAILING ADDRESS: P.O. Box 1010 Frankfort, KY 40601 IENT: \$150,000,000YEAR ESTABLISHED: 19855-5424TYPE OF OPERATION: Manufacturing/Assembly D: 60STAFF: Not available
OEM/AFTERMARKET: PRODUCTS PRODUCED: Steel Wheels Aluminum Wheels	EXPORT TO: Canada, Japan, Mexico
CUSTOMERS: Honda of America Mfg., Inc. AutoAlliance Intl., Inc. Diamond-Star Motors Corp. CAMI Automotive, Inc.	Nissan Motor Mfg. Corp., USA Saturn Corp. Subaru-Isuzu Automotive, Inc.
SUPPLIERS: Not available	
QUALITY RATINGS: Nissan Motor Mfg. Corp., USA	
SALES: 1991: Not available 1992: PERCENT SUPPLIED TO AUTOMOBILE INDUS UNION AFFILLIATION: None	Not available 1993: Not available TRY: 100%
Topy Precision Mfg., Inc. PLANT ADDRESS: 1375 Lunt Ave.	MAILING ADDRESS: Same
Elk Grove Village, IL 60007 PLANT SIZE: 40,500 sq. ft. INVESTM CONTACT : Lee Strmiska, General Manager	ENT: \$5,000,000 YEAR ESTABLISHED : 1989
PHONE: 708-228-5902 FAX: 708-228 PRODUCTION: 19 SALARIE PARENT CORPORATIONS: Topy International, Inc., 92.5%; Elk Grove N Topy Fasteners, Ltd., 7.5%; Matsumoto, Jap	D: 1 STAFF: 9
OEM/AFTERMARKET: PRODUCTS PRODUCED: Steel Stamping and Forging	EXPORT TO: No exports
CUSTOMERS: Honda of America Mfg., Inc. Toyota-Related Suppliers	Honda-Related Suppliers
SUPPLIERS: Not available	
QUALITY RATINGS: Honda of America Mfg., Inc. Quality Perform	nance Award
SALES: 1991: \$498,000 1992: PERCENT SUPPLIED TO AUTOMOBILE INDUS UNION AFFILLIATION: None	\$790,000 1993: \$1,554,000 TRY: 50%

Toyo Seat (USA) Corp. PLANT ADDRESS: 2155 South Almont Ave.	MAI San	LING ADDRESS: ne		
Imlay City, MI 48444 PLANT SIZE: 124,000 sq. ft. CONTACT: Johnny Smith, Genera	I Manager	\$30,000,000		
PHONE: 313-724-0300 PRODUCTION: 102 PARENT CORPORATIONS: Toyo Seat, 100%; Hiroshima,	SALARIED: 14		OPERATION: STAFF: 16	Manufacturing/Assembly
	EX	PORT TO: Mexico	0	
PRODUCTS PRODUCED: Automotive Seat Frames Automotive Seat Tracks CUSTOMERS: Ford Motor Co.	Auto	omotive Seat Recl	liners	
SUPPLIERS: Atwood				
Delta QUALITY RATINGS: Ford Motor Co. Q1 Award	Ace	mco		
SALES: 1991: \$40,000,000 PERCENT SUPPLIED TO AUTOMO UNION AFFILLIATION: None			1993: No	t available
Toyoda TRW Automotive, Inc. PLANT ADDRESS: 5932 Commerce Blvd.	MAI San	LING ADDRESS: ne		
Morristown, TN 37814 PLANT SIZE: 144,000 sq. ft. CONTACT: Takao Tsuchira, Vice		acturing		BLISHED: 1989
PHONE: 615-585-2500 PRODUCTION: 85 PARENT CORPORATIONS:	FAX: 615-585-2502 SALARIED: 11		OPERATION: STAFF: 28	Manufacturing/Assembly
Toyoda Machine Works, 80%; Toyota Tsusho, 10%; Kariya, J TRW Inc., 10%; Cleveland, OF	apan			
OEM/AFTERMARKET: PRODUCTS PRODUCED: Power Steering Pumps Power Steering Hoses	EX	PORT TO: Canad	a	
CUSTOMERS: NUMMI Toyota Motor Mfg. USA, Inc.	Тоу	ota Motor Mfg., Ca	anada, Inc.	
SUPPLIERS: Grinnel				
Centech (Sealed Power) QUALITY RATINGS: Not available	Clev	veland Metal		
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMO UNION AFFILLIATION: None	1992: Not a DBILE INDUSTRY: ′		1993: No	t available

Toyoshima Service Spring PLANT ADDRESS: 735 St. Paul St. Indianapolis, IN 46206 PLANT SIZE: Not available CONTACT: Hiroshi Shibuya, Pla PHONE: 317-638-3511 PRODUCTION: PARENT CORPORATIONS: Toyoshima Specialty Steel,	ant Manager FAX: 317-631-7729 TYPE OF OPERATION: Manufacturin SALARIED: 120 (total) STAFF:
OEM/AFTERMARKET: PRODUCTS PRODUCED: Leaf Springs	EXPORT TO: Not available
CUSTOMERS: Not available	
SUPPLIERS: Not available	
QUALITY RATINGS: Not available	
UNION AFFILLIATION: Not ava	ailable
UNION AFFILLIATION: Not ava Tri-Con Industries Co., Ltd. PLANT ADDRESS: 1215 Airport Rd. Livingston, TN 38570 PLANT SIZE: 96,000 sq. ft. CONTACT: Yutaka Maeda, Plan PHONE: 615-823-7301 PRODUCTION: 230 PARENT CORPORATIONS:	MAILING ADDRESS: Same INVESTMENT: Not available YEAR ESTABLISHED: 19
Tri-Con Industries Co., Ltd. PLANT ADDRESS: 1215 Airport Rd. Livingston, TN 38570 PLANT SIZE: 96,000 sq. ft. CONTACT: Yutaka Maeda, Plan PHONE: 615-823-7301	MAILING ADDRESS: Same INVESTMENT: Not available YEAR ESTABLISHED: 19 ht Manager FAX: 615-823-7305 TYPE OF OPERATION: Manufacturin SALARIED: 30 STAFF: Not available
Tri-Con Industries Co., Ltd. PLANT ADDRESS: 1215 Airport Rd. Livingston, TN 38570 PLANT SIZE: 96,000 sq. ft. CONTACT: Yutaka Maeda, Plan PHONE: 615-823-7301 PRODUCTION: 230 PARENT CORPORATIONS:	MAILING ADDRESS: Same INVESTMENT: Not available YEAR ESTABLISHED: 19 ht Manager FAX: 615-823-7305 TYPE OF OPERATION: Manufacturin SALARIED: 30 STAFF: Not available
Tri-Con Industries Co., Ltd. PLANT ADDRESS: 1215 Airport Rd. Livingston, TN 38570 PLANT SIZE: 96,000 sq. ft. CONTACT: Yutaka Maeda, Plant PHONE: 615-823-7301 PRODUCTION: 230 PARENT CORPORATIONS: Tokyo Seat Co., Ltd., 100%; OEM/AFTERMARKET: PRODUCTS PRODUCED:	MAILING ADDRESS: Same INVESTMENT: Not available YEAR ESTABLISHED: 19 nt Manager FAX: 615-823-7305 TYPE OF OPERATION: Manufacturin SALARIED: 30 STAFF: Not available ; Saitama, Japan
Tri-Con Industries Co., Ltd. PLANT ADDRESS: 1215 Airport Rd. Livingston, TN 38570 PLANT SIZE: 96,000 sq. ft. CONTACT: Yutaka Maeda, Plan PHONE: 615-823-7301 PRODUCTION: 230 PARENT CORPORATIONS: Tokyo Seat Co., Ltd., 100%; OEM/AFTERMARKET: PRODUCTS PRODUCED: Seat Covers CUSTOMERS:	MAILING ADDRESS: Same INVESTMENT: Not available YEAR ESTABLISHED: 19 nt Manager FAX: 615-823-7305 TYPE OF OPERATION: Manufacturi SALARIED: 30 STAFF: Not available ; Saitama, Japan
Tri-Con Industries Co., Ltd. PLANT ADDRESS: 1215 Airport Rd. Livingston, TN 38570 PLANT SIZE: 96,000 sq. ft. CONTACT: Yutaka Maeda, Plan PHONE: 615-823-7301 PRODUCTION: 230 PARENT CORPORATIONS: Tokyo Seat Co., Ltd., 100%; OEM/AFTERMARKET: PRODUCTS PRODUCED: Seat Covers CUSTOMERS: Chrysler Corp. SUPPLIERS:	MAILING ADDRESS: Same INVESTMENT: Not available YEAR ESTABLISHED: 19 nt Manager FAX: 615-823-7305 TYPE OF OPERATION: Manufacturi SALARIED: 30 STAFF: Not available ; Saitama, Japan

Tri-Con Industries Co., Ltd. PLANT ADDRESS: MAILING ADDRESS: 2810 Lemone Industrial Blvd. Same Columbia, MO 65201 **INVESTMENT:** Not available PLANT SIZE: 92,300 sq. ft. YEAR ESTABLISHED: 1983 CONTACT: Phil Kennedy, Plant Manager FAX: 314-443-4400 TYPE OF OPERATION: Assembly **PHONE**: 314-449-1500 **PRODUCTION: 76** SALARIED: 35 STAFF: Not available PARENT CORPORATIONS: Tokyo Seat Co., Ltd., 100%; Saitama, Japan **OEM/AFTERMARKET:** EXPORT TO: No exports PRODUCTS PRODUCED: Seats CUSTOMERS: Chrysler Corp. SUPPLIERS: Not available QUALITY RATINGS: Not available 1993: Not available SALES: 1991: Not available 1992: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100% UNION AFFILLIATION: None Tri-Con Industries Co., Ltd. PLANT ADDRESS: MAILING ADDRESS: 2900 Lemone Industrial Blvd. Same Columbia, MO 65202 PLANT SIZE: Not available **INVESTMENT:** Not available YEAR ESTABLISHED: 1987 CONTACT: Phil Kennedy, Plant Manager PHONE: 314-875-2536 FAX: 314-875-1511 TYPE OF OPERATION: Manufacturing **PRODUCTION:** SALARIED: 12 (total) STAFF: PARENT CORPORATIONS: Tokyo Seat Co., Ltd., 100%; Saitama, Japan **OEM/AFTERMARKET: EXPORT TO:** Not available PRODUCTS PRODUCED: Seat Foam CUSTOMERS: Honda of America Mfg., Inc. Sister plant SUPPLIERS: Not available QUALITY RATINGS: Not available 1993: Not available SALES: 1991: Not available 1992: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available UNION AFFILLIATION: Not available

PLANT ADDRESS: 4020 N.W. 36th St. Lincoln, NE 68524	MAILING ADDRESS: Same
PLANT SIZE: 44,000 sq. ft. CONTACT: Takao Sato, Plant Ma	INVESTMENT: Not available YEAR ESTABLISHED: 1985 anager
PHONE: 402-470-3454 PRODUCTION: 87 PARENT CORPORATIONS: Tokyo Seat Co., Ltd., 100%;	FAX: 402-470-3502TYPE OF OPERATION: Manufacturing/AssembleSALARIED: 6STAFF: 9
• • • •	
OEM/AFTERMARKET: PRODUCTS PRODUCED: Seat Frames & Components	EXPORT TO: Japan Door Liners
Armrests CUSTOMERS: Chrysler Corp.	Honda of America Mfg., Inc.
Nissan Motor Mfg. Corp., USA	
SUPPLIERS: Kenwal Products Steel Corp. Tokyo Seat Co.	
QUALITY RATINGS: Bellemar Parts Industries Sup	oplier Performance Award
PERCENT SUPPLIED TO AUTOM UNION AFFILLIATION: None	AOBILE INDUSTRY: 100%
PLANT ADDRESS: 334 North Broadview	MAILING ADDRESS: Same
Tri-Con Industries Co., Ltd. PLANT ADDRESS: 334 North Broadview Cape Girardeau, MO 63701 PLANT SIZE: 100,000 sq. ft. CONTACT: Rick Roach, Plant Ma PHONE: 314-334-0260	Same INVESTMENT: Not available YEAR ESTABLISHED: 1983 anager
PLANT ADDRESS: 334 North Broadview Cape Girardeau, MO 63701 PLANT SIZE: 100,000 sq. ft. CONTACT: Rick Roach, Plant Ma PHONE: 314-334-0260 PRODUCTION: 217	Same INVESTMENT: Not available YEAR ESTABLISHED: 1983 anager FAX: 314-334-0348 TYPE OF OPERATION: Manufacturing SALARIED: 24 STAFF: 41
PLANT ADDRESS: 334 North Broadview Cape Girardeau, MO 63701 PLANT SIZE: 100,000 sq. ft. CONTACT: Rick Roach, Plant Ma PHONE: 314-334-0260 PRODUCTION: 217 PARENT CORPORATIONS:	Same INVESTMENT: Not available YEAR ESTABLISHED: 1983 anager FAX: 314-334-0348 TYPE OF OPERATION: Manufacturing SALARIED: 24 STAFF: 41
PLANT ADDRESS: 334 North Broadview Cape Girardeau, MO 63701 PLANT SIZE: 100,000 sq. ft. CONTACT: Rick Roach, Plant Ma PHONE: 314-334-0260 PRODUCTION: 217 PARENT CORPORATIONS: Tokyo Seat Co., Ltd., 100%; OEM/AFTERMARKET: PRODUCTS PRODUCED:	Same INVESTMENT: Not available YEAR ESTABLISHED: 1983 anager FAX: 314-334-0348 TYPE OF OPERATION: Manufacturing SALARIED: 24 STAFF: 41 Tokyo, Japan
PLANT ADDRESS: 334 North Broadview Cape Girardeau, MO 63701 PLANT SIZE: 100,000 sq. ft. CONTACT: Rick Roach, Plant Ma PHONE: 314-334-0260 PRODUCTION: 217 PARENT CORPORATIONS: Tokyo Seat Co., Ltd., 100%; OEM/AFTERMARKET: PRODUCTS PRODUCED: Automotive Seating CUSTOMERS:	Same INVESTMENT: Not available YEAR ESTABLISHED: 1983 anager FAX: 314-334-0348 TYPE OF OPERATION: Manufacturing SALARIED: 24 STAFF: 41 Tokyo, Japan

CONTACT: Ken Kurtz, General Manager	ORESS: 00 YEAR ESTABLISHED: 1988 YPE OF OPERATION: Manufacturing STAFF: Not available
OEM/AFTERMARKET: EXPORT TO PRODUCTS PRODUCED: Seat Trim Covers	: Canada
CUSTOMERS: Toyota Motor Mfg. USA, Inc.	
SUPPLIERS: Not available	
QUALITY RATINGS: Toyota Motor Mfg. USA, Inc. VE/VA Award	
SALES: 1991: Not available 1992: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100% UNION AFFILLIATION: None	1993: Not available
Trinity Industrial Corp. of AmericaPLANT ADDRESS:MAILING ADD321 Triport Rd.Same	DRESS:
Georgetown, KY 40324 PLANT SIZE: 33,000 sq. ft. INVESTMENT: \$1,700,00 CONTACT: Norio Ochiai, President	00 YEAR ESTABLISHED: 1987
PHONE: 502-863-4941 FAX: 502-863-5173 TY PRODUCTION: 12 SALARIED: 20 PARENT CORPORATIONS: PARENT CORPORATIONS: PARENT CORPORATIONS:	PE OF OPERATION: Manufacturing/Assembly STAFF: Not available
Trinity Industrial Corp., 100%; Toyota City, Japan	
OEM/AFTERMARKET: EXPORT TO PRODUCTS PRODUCED: Paint Finishing Equipment Sheet Metal Work CUSTOMERS:	: Canada, Japan. Mexico
Toyota Motor Mfg. USA, Inc. Toyota Auto I	
	Body California, Inc. Automotive, Inc.
SUPPLIERS: Not available	
SUPPLIERS:	

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TRW Fuji Valve, Inc. PLANT ADDRESS: 128 River Bend Dr. Sevierville, TN 37862	MAILING ADDRESS: Same	
PLANT SIZE: 126,000 sq. ft. INVESTMI CONTACT: Terry Osawa, Director of Manufacturi PHONE: 615-453-0199 FAX: 615-453 FAX:	ng -0429 TYPE OF D: Not available	
OEM/AFTERMARKET: PRODUCTS PRODUCED: Valves	EXPORT TO: Japan	
CUSTOMERS: Nissan Motor Mfg. Corp., USA Honda of America Mfg., Inc.	Fuji Valve Co., Ltd.	
SUPPLIERS: Slater Steel Atomic City Tool QUALITY RATINGS:	Moore, McMillen Inc.	
Honda Power Equipment 92 Delivery Award Nissan Motor Mfg. Corp., USA 92 Quality Mas	ster Award Not available	p., USA 92 Zero Defects Award 1993: Not available
TRW Koyo Steering Systems Co. PLANT ADDRESS: 55 Excellence Way	MAILING ADDRESS: Same	
Vonore, TN 37885 PLANT SIZE: 300,000 sq. ft. INVESTMI CONTACT: Larry W. Trent, Director of Human Re PHONE: 615-884-9067 FAX: 615-884 PRODUCTION: 238 SALARIED PARENT CORPORATIONS: TRW, Inc., 51%; Cleveland, OH Koyo Seiko Co., 49%; Osaka, Japan	elations -9295 TYPE OF	YEAR ESTABLISHED: 1990 OPERATION: Manufacturing/Assembly STAFF: 48
OEM/AFTERMARKET: PRODUCTS PRODUCED: Power Assisted Rack & Pinion Steering Power Steering Hose Assemblies CUSTOMERS: Not available	EXPORT TO: No exp	orts
SUPPLIERS: Not available		
QUALITY RATINGS: Not available		
SALES: 1991: Not available 1992: 1 PERCENT SUPPLIED TO AUTOMOBILE INDUST	Not available	1993: Not available

TS Trim Industries, Inc. PLANT ADDRESS: MAILING ADDRESS: 59 Gender Rd. Same Canal Winchester, OH 43110 PLANT SIZE: 130,000 sq. ft. **INVESTMENT: \$35,000,000** YEAR ESTABLISHED: 1987 **CONTACT:** Roger Rill, Administration Manager **PHONE**: 614-837-4114 **FAX:** 614-837-4127 TYPE OF OPERATION: Manufacturing/Assembly SALARIED: Not available **PRODUCTION: 500 STAFF:** Not available PARENT CORPORATIONS: Tokyo Seat Co., Ltd., 73%; Tokyo, Japan Honda North America, Inc., 27%; Torrance, CA **OEM/AFTERMARKET**: EXPORT TO: Canada **PRODUCTS PRODUCED:** Door Liners Roof Lining Trim Covers CUSTOMERS: Honda of America Mfg., Inc. Bellemar (Ohio) Bellemar (Canada) SUPPLIERS: M-Tek HFI Inc. United Technologies QUALITY RATINGS: Not available SALES: 1991: \$180,000,000 1993: Not available 1992: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100% UNION AFFILLIATION: None TS Trim Industries, Inc. **MAILING ADDRESS:** PLANT ADDRESS: 10 Kenny Dr. Same Athens, OH 45701 PLANT SIZE: 95,000 sq. ft. **INVESTMENT:** Not available YEAR ESTABLISHED: 1988 **CONTACT:** Keith Mills, Plant Manager FAX: 614-593-7096 TYPE OF OPERATION: Manufacturing **PHONE**: 614-593-5958 PRODUCTION: 307 SALARIED: 27 **STAFF: 30** PARENT CORPORATIONS: Tokyo Seat, Ltd.; Tokyo, Japan Honda North America, Inc.; Torrance, CA EXPORT TO: Canada **OEM/AFTERMARKET:** PRODUCTS PRODUCED: Seat Covers **CUSTOMERS:** BPI (USA & Canada) SUPPLIERS: Not available **QUALITY RATINGS:** Not available 1993: Not available SALES: 1991: Not available 1992: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100% UNION AFFILLIATION: None

CONTACT: R. Wolthuis, Plant Man	FAX: 803-647-2649 TYPE OF SALARIED: 12 OH	YEAR ESTABLISHED: 1989
OEM/AFTERMARKET: PRODUCTS PRODUCED: Engine Valves	EXPORT TO: Japan	
CUSTOMERS: Honda of America Mfg., Inc.	Toyota Motor Mfg. US	SA, Inc.
SUPPLIERS: Not available QUALITY RATINGS: Not available		
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOM UNION AFFILLIATION: None		1993: Not available
U.S. Tsubaki, Inc. PLANT ADDRESS: 821 Main St. Holyoke, MA O1040 PLANT SIZE: 210,000 sq. ft. CONTACT: Ted Kitaori, Vice Pres PHONE: 413-536-1576 PRODUCTION: 140 PARENT CORPORATIONS: Tsubakimoto Chain Co., 100%;	ident of Automotive Division FAX: 413-534-8239 TYPE OF SALARIED: Not available	YEAR ESTABLISHED: 1988 OPERATION: Manufacturing/Assembly STAFF: 80
OEM/AFTERMARKET: PRODUCTS PRODUCED: Timing Chain	EXPORT TO: Japan	
CUSTOMERS: Saturn Corp. Nissan Motor Mfg. Corp., USA	General Motors Corp. Chrysler Corp.	
SUPPLIERS: Sintering Technology Inc. I.C.M. Inc. QUALITY RATINGS: Chrysler Corp. General Motors Corp. SALES: 1991: \$5,500,000 PERCENT SUPPLIED TO AUTOMO UNION AFFILLIATION: United Sta		1993: Not available

United Globe Nippon, Inc. PLANT ADDRESS: 1001 State St. Chicago Haighto II, 60411	MAILING ADDRESS: Same
Chicago Heights, IL 60411 PLANT SIZE: 10,000 sq. ft. INVESTME CONTACT: Jim Christopher, Plant Manager	ENT: Not available YEAR ESTABLISHED: 1987
	0213 TYPE OF OPERATION : Manufacturing/Assembly STAFF : Not available
PARENT CORPORATIONS: Nihon Tokushu Toryo Co., Ltd.; Tokyo, Japan Hirotani Co., Ltd.; Hiroshma, Japan Globe Industries, 50%; Chicago, IL Fuji, Ltd.; Tokyo, Japan	
OEM/AFTERMARKET: PRODUCTS PRODUCED:	EXPORT TO: No exports
Sound Dampening Sheets Molded Dash Insulators CUSTOMERS:	Chip Resistant Paint Headliners
Honda of America Mfg., Inc. AutoAlliance Intl, Inc. Toyota Motor Mfg. USA, Inc.	Diamond-Star Motors Corp. Subaru-Isuzu Automotive, Inc. NUMMI
SUPPLIERS: Not available	
QUALITY RATINGS: Not available	
SALES: 1991: Not available 1992: M PERCENT SUPPLIED TO AUTOMOBILE INDUST UNION AFFILLIATION: None	Not available 1993: Not available RY: 100%
United L-N Glass, Inc. PLANT ADDRESS:	MAILING ADDRESS:
102 Kuhlman Dr. Versailles, KY 40383	Same
	NT: \$730,000,000 YEAR ESTABLISHED : 1987
PHONE: 606-873-2802 FAX: 606-873- PRODUCTION: Not available SALARIED	•
PARENT CORPORATIONS: Nippon Sheet Glass Co., Ltd., 50%; Tokyo, Ja Libbey-Owens-Ford, 50%; Toledo, OH	
,	
OEM/AFTERMARKET: PRODUCTS PRODUCED: Automotive Glass Fabication	EXPORT TO: Japan
CUSTOMERS: Chrysler Corp. Toyota Motor Mfg. USA, Inc. Subaru-Isuzu Automotive, Inc.	General Motors Corp. Nissan Motor Mfg. Corp., USA
SUPPLIERS: Not available	
QUALITY RATINGS: Not available	
SALES: 1991: Not available 1992: N PERCENT SUPPLIED TO AUTOMOBILE INDUST UNION AFFILLIATION: None	lot available 1993: Not available RY: 100%

CONTACT: S. Sakurada, Executive Vice Preside	-1212 TYPE OF OPERATION : Manufacturing/Assembly
OEM/AFTERMARKET: PRODUCTS PRODUCED: Small & Middle Sized Processed Steel Parts Oil Filter Element Assemblies CUSTOMERS: Eagle Wings Industries, Inc. Tennex Corp.	EXPORT TO: Canada, Mexico Filtech, Inc.
SUPPLIERS: Mitsubishi International	
QUALITY RATINGS: Not available	
SALES: 1991: \$3,000,000 1992: PERCENT SUPPLIED TO AUTOMOBILE INDUST UNION AFFILLIATION: None	
VDO Yazaki Corp. PLANT ADDRESS:	MAILING ADDRESS:
188 Brooke Rd.Winchester, VA 22603PLANT SIZE: 220,000 sq. ft.CONTACT: Eric Kent, Senior Sales CoordinatorPHONE: 703-665-0100FAX: 703-678	Same ENT: Not available YEAR ESTABLISHED: 1987 -2184 TYPE OF OPERATION: Manufacturing/Assembly D: Not available STAFF: 200
188 Brooke Rd.Winchester, VA 22603PLANT SIZE: 220,000 sq. ft.INVESTMICONTACT: Eric Kent, Senior Sales CoordinatorPHONE: 703-665-0100FAX: 703-678PRODUCTION: 600SALARIEIPARENT CORPORATIONS:VDO Aldolph Schindling AG., 50%; Schwalb	Same ENT: Not available YEAR ESTABLISHED: 1987 -2184 TYPE OF OPERATION: Manufacturing/Assembly D: Not available STAFF: 200
188 Brooke Rd. Winchester, VA 22603 PLANT SIZE: 220,000 sq. ft. INVESTMI CONTACT: Eric Kent, Senior Sales Coordinator PHONE: 703-665-0100 FAX: 703-678 PRODUCTION: 600 SALARIEL PARENT CORPORATIONS: VDO Aldolph Schindling AG., 50%; Schwalb Yazaki Corp., 50%; Tokyo, Japan OEM/AFTERMARKET: PRODUCTS PRODUCED: OEM Instrument Clusters OEM Instruments CUSTOMERS: Saturn Corp. Volkswagen Diamond-Star Motors Corp. Mercedes SUPPLIERS:	Same ENT: Not available YEAR ESTABLISHED: 1987 -2184 TYPE OF OPERATION: Manufacturing/Assembly D: Not available STAFF: 200 ach, West Germany EXPORT TO: Canada, Japan Aftermarket Instruments Toyota Motor Mfg. USA, Inc. Ford Motor Co.

Viam Manufacturing, Inc. PLANT ADDRESS: 9440 Norwalk Blvd. Santa Fe Springs, CA 90670 PLANT SIZE: Not available	MAILING ADDRESS: Same INVESTMENT: Not available	YEAR ESTARI ISHED: 1984
CONTACT: Forrest Johnson, Vice	President of Operations FAX: 213-695-1043 TYPE OF SALARIED: 49	
OEM/AFTERMARKET: PRODUCTS PRODUCED: Floormats	EXPORT TO: Canad	da, Japan
CUSTOMERS: Toyota Motor Mfg., Inc. (Japar General Motors Corp. Toyota Motor Corp. (Japan)	n) Toyota Motor Sales L AutoAlliance Intl., Ind	
SUPPLIERS: Not available		
QUALITY RATINGS: Not available		
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMO UNION AFFILLIATION: None	1992: Not available OBILE INDUSTRY: 100%	1993: Not available
Vintec Co. PLANT ADDRESS: 1501 Molloy Ln.	MAILING ADDRESS : Same	
Murfreesboro, TN 37129 PLANT SIZE: 50,000 sq. ft. CONTACT: Ged Curry, Plant Mana		YEAR ESTABLISHED: 1983
PHONE: 615-890-5559 PRODUCTION: 115 PARENT CORPORATIONS: Johnson Controls, Inc., 50%; M Ikeda Bussan Co., Ltd., 50%; A	SALARIED: 18 <i>f</i> ilwaukee, WI	OPERATION: Manufacturing/Assembly STAFF: Not available
OEM/AFTERMARKET: PRODUCTS PRODUCED: Seating Headliners CUSTOMERS: Nissan Motor Mfg. Corp., USA	EXPORT TO: No exp	ports
SUPPLIERS: Johnson Controls Inc. Ohi of America (OAA) QUALITY RATINGS: Not available	Technotrim	
SALES: 1991: \$83,000,000 PERCENT SUPPLIED TO AUTOM UNION AFFILLIATION: None		1993: Not available

Vuteq Corp. PLANT ADDRESS: **MAILING ADDRESS:** 100 Carley Dr. Same Georgetown, KY 40324 PLANT SIZE: 60,000 sq. ft. **INVESTMENT:** \$2,500,000 YEAR ESTABLISHED: 1987 CONTACT: Shuji Matsuyama, Plant Manager PHONE: 502-863-6322 FAX: 502-863-6999 TYPE OF OPERATION: Assembly PRODUCTION: 35 SALARIED: 15 **STAFF:** Not available PARENT CORPORATIONS: Chubu Industries, Inc., 100%; Toyota City, Japan **OEM/AFTERMARKET**: **EXPORT TO:** Not available PRODUCTS PRODUCED: Window Assemblies CUSTOMERS: Diamond-Star Motors Corp. Toyota Motor Mfg. USA, Inc. Isuzu Motors SUPPLIERS: Not available QUALITY RATINGS: Not available 1993: Not available SALES: 1991: Not available 1992: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100% UNION AFFILLIATION: Not available Vuteq Corp. MAILING ADDRESS: PLANT ADDRESS: 2222 West College Ave. Same Normal, IL 61716 YEAR ESTABLISHED: 1988 **INVESTMENT:** Not available **PLANT SIZE:** Not available CONTACT: Shinji Yanagawa, General Manager TYPE OF OPERATION: Assembly **PHONE**: 309-452-9933 FAX: 309-452-9362 **STAFF:** Not available PRODUCTION: 51 SALARIED: 6 PARENT CORPORATIONS: Chubu Industries, Inc., 100%; Toyota City, Japan **OEM/AFTERMARKET: EXPORT TO:** No exports PRODUCTS PRODUCED: Window Assemblies CUSTOMERS: Diamond-Star Motors Corp. SUPPLIERS: Not available **QUALITY RATINGS:** Not available 1993: Not available SALES: 1991: Not available 1992: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100% UNION AFFILLIATION: Not available

Warner-Ishi PLANT ADDRESS: Route 16 West, Box 36 Shelbyville, IL 62521	MAI San	LING ADDRESS: ne		
PLANT SIZE: 56,000 sq. ft. CONTACT: John R. Dennis, General		Not available	YEAR ESTAR	BLISHED: 1980
PHONE: 217-774-9571 PRODUCTION: 40			OPERATION: STAFF: 17	Manufacturing/Assembly
PARENT CORPORATIONS: Borg-Warner Automotive, 50%; Ishikawajima Heavy, Inc. (IHI),				
OEM/AFTERMARKET: PRODUCTS PRODUCED: Turbochargers	EXI	PORT TO: Europ	e	
CUSTOMERS: General Motors Corp. Ford Motor Co.	Fiat			
SUPPLIERS: IHI				
Ross Aluminum QUALITY RATINGS: Ford Motor Co. Q1 Award				
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMO UNION AFFILLIATION: None	1992: Not a BILE INDUSTRY: 1		1993: No	ot available
Weastec, Inc. PLANT ADDRESS:	МАП	LING ADDRESS:		
1600 North High St.	Sam			
Hillsboro, OH 45133 PLANT SIZE: 79,700 sq. ft.	INVESTMENT:	Not available	YEAR ESTAE	BLISHED: 1987
CONTACT: Les Bloedel, Vice Presi				
PHONE: 513-393-6800 F	FAX: 513-393-4958 SALARIED: 47		OPERATION: STAFF: Not a	Manufacturing/Assembly
PARENT CORPORATIONS: Toyo Denso, 100%; Tokyo, Jap				
OEM/AFTERMARKET:	EXF	PORT TO: Japan		
PRODUCTS PRODUCED: Distributors and Ignition Coils Electronic Switches	Sens	sing Devices		
CUSTOMERS: Ford Motor Co.	Chry	sler Corp.		
Honda of America Mfg., Inc.		eral Motors Corp.		
SUPPLIERS: Not available				
QUALITY RATINGS: Not available				
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMO UNION AFFILLIATION: None	1992: Not av BILE INDUSTRY: 1		1993: No	ot available

Western Wheel Co. PLANT ADDRESS: 2440 West Highland Rd. Howell, MI 48843	MAILING ADDI Same	RESS:
PLANT SIZE: 142,000 sq. ft.		able YEAR ESTABLISHED: 1982
CONTACT: Richard J. Giromini, F PHONE: 517-546-3441 PRODUCTION: 400 PARENT CORPORATIONS:		PE OF OPERATION: Manufacturing/Assembly STAFF: Not available
Kelsey-Hayes Co., 100%; Rom	nulus, MI	
OEM/AFTERMARKET:	EXPORT TO-	Canada, Mexico
PRODUCTS PRODUCED: Aluminum Wheels		
CUSTOMERS:		
Chrysler Corp.	Ford Motor Co.	
General Motors Corp.	AutoAlliance Ir	nu., inc.
SUPPLIERS: Not available		
QUALITY RATINGS: Ford Motor Co.		
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOM UNION AFFILLIATION: United Au		1993: Not available
Woodbridge Inouac, Inc. PLANT ADDRESS:	MAILING ADD	
900 Nutter Dr.	Same	RE33.
Bardstown, KY 40004		NEAD FOTADLICUED, 4007
PLANT SIZE: Not available CONTACT: Doug Stephenson, Ge		ble YEAR ESTABLISHED: 1987
PHONE: 502-348-1116	FAX: 502-348-2228 TYP	PE OF OPERATION: Manufacturing/Assembly
PRODUCTION: PARENT CORPORATIONS:	SALARIED: 280 (total)	STAFF:
Woodbridge Foam-Canada, 5 Inoue MTP Co., 49%; Japan	1%; Canada	
	EXPORT TO:	Not available
PRODUCTS PRODUCED: Instrument Panels		
Exterior Trim CUSTOMERS:		
Diamond-Star Motors Corp.	Ford Motor Co.	
SUPPLIERS: Not available		
QUALITY RATINGS:		
Not available		
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOM UNION AFFILLIATION: Not availa	OBILE INDUSTRY: Not availab	1993: Not available ble

YA America, Inc. PLANT ADDRESS: 105 Kuhlman Dr. Versailles, KY 40383 PLANT SIZE: 78,400 sq. ft. INVESTMI CONTACT: Dwaine W. Gauding, Vice President PHONE: 606-873-2188 FAX: 606-873 PRODUCTION: 145 SALARIEE PARENT CORPORATIONS: Yokohama Aeroquip Co., 100%; Tokyo, Japa	-8943 TYPE OF OPERATION : Manufacturing/Assembly 3: 25 STAFF: 27
OEM/AFTERMARKET: PRODUCTS PRODUCED: Air Conditioning Fittings & Hoses Power Steering Hose Assemblies CUSTOMERS: Coloscia Climate Control Inc.	EXPORT TO: Canada, Japan
Calsonic Climate Control, Inc. Toyoda TRW Automotive Inc. Zexel Corp. Subaru-Isuzu Automotive, Inc. SUPPLIERS: Not available	AutoAlliance Int'I., Inc. CAMI Automotive, Inc. Honda of America Mfg., Inc. MANA
Quality Achievement Award Zexel Corp. 1994 Quality Recognition Award	\$20,000,000 1993: \$27,000,000
Yamakawa Manufacturing Corp. of America PLANT ADDRESS: 201 Kirby Dr. Portland, TN 37148 PLANT SIZE: Not available INVESTME CONTACT: Minoru Takeuchi, Executive Vice Pre PHONE: 615-325-7311 FAX: 615-325- PRODUCTION: 280 SALARIED PARENT CORPORATIONS: Yamakawa Industrial Co., Ltd., 60%; Fuji Citt Marubeni Corp., 40%; Tokyo, Japan	4956 TYPE OF OPERATION: Manufacturing/Assembly 25 STAFF: Not available
OEM/AFTERMARKET: PRODUCTS PRODUCED: Metal Stampings and Sub-Assemblies	EXPORT TO: No exports
CUSTOMERS: Nissan Motor Mfg. Corp., USA Neaton Auto Products Mfg., Inc.	Isuzu Motors of America Happico H.A. Parts Products
SUPPLIERS: Not available	
QUALITY RATINGS: Nissan Motor Mfg. Corp., USA	
SALES: 1991: Not available 1992: I PERCENT SUPPLIED TO AUTOMOBILE INDUST UNION AFFILLIATION: Not available	

Yotec, Inc. PLANT ADDRESS: **MAILING ADDRESS:** 9000 Columbus-Cincinnati Rd., P.O. Box Y Same South Charleston, OH 45368 PLANT SIZE: 110,000 sq. ft. **INVESTMENT:** \$12,000,000 YEAR ESTABLISHED: 1988 **CONTACT:** Masao Nishisu, Vice President **PHONE**: 513-462-7111 FAX: 513-462-7466 TYPE OF OPERATION: Manufacturing/Assembly **PRODUCTION: 68** SALARIED: 13 **STAFF: 17** PARENT CORPORATIONS: Yamada Seisakusho Co., Ltd., 70%; Japan Honda North America, Inc.; 30%; Torrance, CA **OEM/AFTERMARKET: EXPORT TO:** No exports **PRODUCTS PRODUCED:** Steering Assemblies (Rack and Pinion) Water Pumps Steering Columns CUSTOMERS: Honda of America Mfg., Inc. SUPPLIERS: Not available **QUALITY RATINGS:** Not available SALES: 1991: \$23,600,000 1992: Not available 1993: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100% UNION AFFILLIATION: None YSK Corp. **MAILING ADDRESS:** PLANT ADDRESS: 1 Colomet Dr. Same Chillicothe, OH 45601 PLANT SIZE: 100,000 sq. ft. **INVESTMENT:** \$35,000,000 YEAR ESTABLISHED: 1988 **CONTACT**: Mike Duffy, Sales Manager **PHONE**: 614-775-9752 FAX: 614-775-2221 TYPE OF OPERATION: Manufacturing **PRODUCTION: 140** SALARIED: 20 **STAFF: 10** PARENT CORPORATIONS: Yanagawa Seiki Co., Ltd., 100%; Tokyo, Japan **OEM/AFTERMARKET: EXPORT TO:** No exports PRODUCTS PRODUCED: Machined Castings (Engine Parts) Machined Aluminum Machined Forgings (Suspension & Hubs) CUSTOMERS: Honda of America Mfg., Inc. Diamond-Star Motors Corp. Sanden International Freudenburg-NOK SUPPLIERS: **TFO** Forging **Buckeye Tool** Grinnel Corp. QUALITY RATINGS: Not available SALES: 1991: \$35,000,000 1992: \$42,000,000 1993: \$52,000,000 PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100% UNION AFFILLIATION: None

YUSA Corp. PLANT ADDRESS: 151 Jamison Rd., SW	MAILING AI Same	DDRESS:	
Washington Court House, OH 43160 PLANT SIZE: 89,000 sq. ft. IN CONTACT: Charles L. Crutcher, Vice Pr	VESTMENT: \$23,00 esident	0,000 YEAR ES	TABLISHED: 1988
PHONE: 614-335-0335 FAX: PRODUCTION: 240 S	614-335-0330 ALARIED: 15	TYPE OF OPERATIO STAFF: 18	
PARENT CORPORATIONS: Yamashita Rubber Co., Ltd., 83.3%; Lord Corp., 16.7%; Erie, PA	Saitama, Japan		
OEM/AFTERMARKET: PRODUCTS PRODUCED:	EXPORT T	O: Canada, Europe,	Japan
Rubber/Metal Bushings Rubber/Metal Engine Mounts	Hoses & Tul Molded Rub		
CUSTOMERS: Honda of America Mfg., Inc. Indiana Precision Technology	YSK Corp.		
SUPPLIERS: Yamashita Rubber Co. Burton Rubber Co. QUALITY RATINGS: Not available	Hisan, Inc.		
SALES: 1991: \$32,700,000 PERCENT SUPPLIED TO AUTOMOBILE UNION AFFILLIATION: None	1992: \$36,200,000 INDUSTRY: 100%	1993:	\$40,400,000
Zexel Illinois, Inc. PLANT ADDRESS:	MAILING A	DDRESS:	
625 Southside Dr. Decatur, IL 62521 PLANT SIZE: 436,000 sq. ft. IN	Same I VESTMENT : Not ava	ailable VFAR FS1	ABLISHED: 1988
CONTACT: Akinori Tanaka, President			N: Manufacturing/Assembly
PRODUCTION: Not available SA PARENT CORPORATIONS: Zexel USA, 100%; Decatur, IL	ALARIED : 330	STAFF: No	ot available
OEM/AFTERMARKET: PRODUCTS PRODUCED: Air Conditioner Systems Air Conditioning Compressors	EXPORT T	D: No exports	
CUSTOMERS: Subaru-Isuzu Automotive, Inc. Zexel USA	General Mot Saturn Corp		
SUPPLIERS: Not available			
QUALITY RATINGS: Not available			
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMOBILE UNION AFFILLIATION: None	1992: Not available INDUSTRY: 100%	1993:	Not available

Zexel Texas, Inc. PLANT ADDRESS: 1102 W. N. Carrier Parkway Grand Prairie, TX 75050	MAILING ADDRES Same	S:
	INVESTMENT: Not available	YEAR ESTABLISHED: 1988
PHONE: 214-641-7000 FAX	(: 214-641-0123 TYPE (SALARIED: 45	OF OPERATION : Manufacturing/Assembly STAFF: Not available
OEM/AFTERMARKET: PRODUCTS PRODUCED: Air Conditioner Condensers	EXPORT TO : Au Hook-up Tubes	istrailia, Taiwan
Cooling Units CUSTOMERS:	nook-up Tubes	
Zexel USA Wynn's Climate Systems	AutoAlliance Intl., Subaru-Isuzu Auto	
SUPPLIERS: Not available		
QUALITY RATINGS: Not available		
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMOBIL UNION AFFILLIATION: None		1993: Not available
Zexel Torsen, Inc. PLANT ADDRESS: 2 Jetview Dr.	MAILING ADDRES Same	S:
CONTACT: O.P. Gupta, Vice Presiden	INVESTMENT: Not available t of Operations	
	(: 716-328-5477 TYPE (SALARIED: 1	DF OPERATION : Not available STAFF: 23
OEM/AFTERMARKET: PRODUCTS PRODUCED: TORSEN (R) Torque Sensing Trac	EXPORT TO: Eu tion Systems	rope, Japan
CUSTOMERS: Dana Corp. Zexel Torsion Co., Ltd. (Japan)	Zexel Torsen S.A. Frankland Racing	
SUPPLIERS: Zexel Torsen S.A. (Belgium) Grant Durban, Inc. QUALITY RATINGS: Dana Corp. (Splicer Axle Division)	American Tuned F "A" Rating	Products
SALES: 1991: \$5,317,858		

Zua Autoparts, Inc. PLANT ADDRESS: 5750 McEver Rd. Oakwood, GA 30566	MAI Sam	-ING ADDRESS : e			
PLANT SIZE: 60,000 sq. ft. CONTACT: Ronald Heil, Presiden	INVESTMENT:	\$14,000,000	YEAR ESTAI	BLISHED: 1991	
PHONE: 404-967-2000 PRODUCTION: 56 PARENT CORPORATIONS: Zahnradfabrik Friedrichshafen Atsugi Unisia Corp., 49%; Jap			OPERATION: STAFF: 30	Manufacturing/Assembly	
OEM/AFTERMARKET: PRODUCTS PRODUCED: Power Steering Pumps	EXI	PORT TO: Europ	be, Japan		

CUSTOMERS:

Subaru-Isuzu Automotive, Inc.

SUPPLIERS:

Not available

QUALITY RATINGS:

Subaru-Isuzu Automotive, Inc. 91 Quality Achievement Award

SALES: 1991: \$1,700,000 1992: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available UNION AFFILLIATION: None 1993: Not available

Section II

Material / Capital Tool Facilities

Alcan-Toyo America, Inc. PLANT ADDRESS: **MAILING ADDRESS:** 17401 S. Broadway Same Lockport, IL 60441 PLANT SIZE: 36 acres **INVESTMENT:** \$22,000,000 YEAR ESTABLISHED: 1987 CONTACT: D. E. Dobrodt, Engineering Manager PHONE: 815-740-3000 FAX: 815-740-3035 TYPE OF OPERATION: Manufacturing **PRODUCTION: 60** SALARIED: 10 **STAFF: 20** PARENT CORPORATIONS: Toyo Aluminum K. K., 80%; Japan Alcan Aluminum Corp., 20%; U.S.A. **OEM/AFTERMARKET:** Both **EXPORT TO:** Europe, Japan **PRODUCTS PRODUCED:** Aluminum Pigment for Metallic Paint **CUSTOMERS:** Not available SUPPLIERS: Not available **QUALITY RATINGS:** Not available SALES: 1991: \$6,000,000 **1992:** Not available 1993: Not available **PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 25% UNION AFFILLIATION: Boiler Makers** Anderson Development Co. (ADC) PLANT ADDRESS: MAILING ADDRESS: 1415 E. Michigan St. Same Adrian, MI 49221 PLANT SIZE: 250,000 sq. ft. **INVESTMENT:** Not available YEAR ESTABLISHED: 1988 **CONTACT:** Don Jurenek, Manufacturing Manager PHONE: 517-263-2121 FAX: 517-263-1000 TYPE OF OPERATION: Manufacturing **PRODUCTION: 45** SALARIED: 15 **STAFF: 40** PARENT CORPORATIONS: Mitsui Toatsu Chemicals, Inc., 100%; Tokyo, Japan OEM/AFTERMARKET: Both **EXPORT TO:** No exports **PRODUCTS PRODUCED:** Resins CUSTOMERS: Not available SUPPLIERS: Not available **QUALITY RATINGS:** Not available 1993: Not available SALES: 1991: Not available **1992:** Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 25% **UNION AFFILLIATION: None**

Anderson Development Co. PLANT ADDRESS: 3400 West Fourth Ave. Gary, IN 46406 PLANT SIZE: Not available CONTACT: None given, PHONE: 219-977-9850 PRODUCTION: Not available PARENT CORPORATIONS: Mitsui Toatsu Chemicals, Inc.,	FAX: 219-944-7376 TYPE OF SALARIED: Not available	OPERATION: Chemical Manufacturing
Milisur roalsu Chemicais, inc.,	100%, TOKYO, Japan	
OEM/AFTERMARKET: Not availa PRODUCTS PRODUCED: Not available CUSTOMERS:	ble EXPORT TO: Not a	vailable
Not available		
SUPPLIERS: Not available QUALITY RATINGS: Not available SALES: 1991: Not available PERCENT SUPPLIED TO AUTOM UNION AFFILLIATION: Not availa		1993: Not available
ARCO/ JSP Co. PLANT ADDRESS: 394 Franfort Rd. Monaca, PA 15061 PLANT SIZE: Not available CONTACT: Richard C. Alloway, G PHONE: 215-359-3151 PRODUCTION: Not available PARENT CORPORATIONS: ARCO Chemical Co.; Philadel JSP Corp.; Tokyo, Japan Mitsubishi Gas Chemical; Toky	Seneral Manager FAX: 215-359-3155 TYPE OF SALARIED: Not available Iphia, PA	OPERATION: Manufacturing
OEM/AFTERMARKET: Not availa PRODUCTS PRODUCED: Foam Plastic Raw Materials		da, Europe
CUSTOMERS: Ford Motor Co. Mazda Motor Mfg. (USA), Corp	General Motors Corp. D. Nissan Motor Mfg. Co	rp., USA
SUPPLIERS: Not available		
QUALITY RATINGS: Not available		
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOM UNION AFFILLIATION: Not availa	OBILE INDUSTRY: Not available	1993: Not available

Armco Steel Company, L.P. (As PLANT ADDRESS: Not Available	e MAILING ADDRESS 703 Curtis Street	
PLANT SIZE: Not available CONTACT: Bill Skaggs PHONE: 606-329-7707	Middletown, OH 450 INVESTMENT: Not available FAX: Not Available	
PRODUCTION: 4,000 (Total) PARENT CORPORATIONS: Kawasaki Steel Corporation,	SALARIED: Not available 40%, Tokoyo, Japan	STAFF: Not available
Armco Incorporated, 60%, Pa	arsippany, NJ	
OEM/AFTERMARKET: Not availa MAJOR FACILITIES: Coke Plant 2 blast furnaces	basic oxygen furnace, slab caster	
CUSTOMERS:		
General Motors Honda of America Mfg. Toyota Motor Mfg., USA	Ford Motor Co. Nissan Motor Mfg. C	:0 .
SUPPLIERS: Not available		
QUALITY RATINGS: Not available		
SALES: 1991: Not available PERCENT SUPPLIED TO AUTO UNION AFFILLIATION: Not avail	1992: Not available MOBILE INDUSTRY: Not available able	1993: Not available
Armco Steel Company, L.P. (Mic PLANT ADDRESS: Not Available	MAILING ADDRESS 703 Curtis Street	
PLANT ADDRESS: Not Available PLANT SIZE: Not available	MAILING ADDRESS	
PLANT ADDRESS: Not Available	MAILING ADDRESS 703 Curtis Street Middletown, OH 450 INVESTMENT: Not available FAX: Not Available	043 YEAR ESTABLISHED: Not available
PLANT ADDRESS: Not Available PLANT SIZE: Not available CONTACT: Terry Ward PHONE: 513-425-6250 PRODUCTION: 5,000 (Total)	 MAILING ADDRESS 703 Curtis Street Middletown, OH 450 INVESTMENT: Not available FAX: Not Available SALARIED: Not available 40%, Tokoyo, Japan 	043 YEAR ESTABLISHED: Not available
PLANT ADDRESS: Not Available PLANT SIZE: Not available CONTACT: Terry Ward PHONE: 513-425-6250 PRODUCTION: 5,000 (Total) PARENT CORPORATIONS: Kawasaki Steel Corporation,	 MAILING ADDRESS 703 Curtis Street Middletown, OH 450 INVESTMENT: Not available FAX: Not Available SALARIED: Not available 40%, Tokoyo, Japan arsippany, NJ 	043 YEAR ESTABLISHED: Not available
PLANT ADDRESS: Not Available PLANT SIZE: Not available CONTACT: Terry Ward PHONE: 513-425-6250 PRODUCTION: 5,000 (Total) PARENT CORPORATIONS: Kawasaki Steel Corporation, Armco Incorporated, 60%, Pa OEM/AFTERMARKET: Not availa MAJOR FACILITIES:	 MAILING ADDRESS 703 Curtis Street Middletown, OH 450 INVESTMENT: Not available FAX: Not Available SALARIED: Not available 40%, Tokoyo, Japan arsippany, NJ 	043 YEAR ESTABLISHED: Not available
PLANT ADDRESS: Not Available PLANT SIZE: Not available CONTACT: Terry Ward PHONE: 513-425-6250 PRODUCTION: 5,000 (Total) PARENT CORPORATIONS: Kawasaki Steel Corporation, Armco Incorporated, 60%, Pa OEM/AFTERMARKET: Not availa MAJOR FACILITIES:	 MAILING ADDRESS 703 Curtis Street Middletown, OH 450 INVESTMENT: Not available FAX: Not Available SALARIED: Not available 40%, Tokoyo, Japan arsippany, NJ EXPORT TO: 	043 YEAR ESTABLISHED: Not available STAFF: Not available
PLANT ADDRESS: Not Available PLANT SIZE: Not available CONTACT: Terry Ward PHONE: 513-425-6250 PRODUCTION: 5,000 (Total) PARENT CORPORATIONS: Kawasaki Steel Corporation, Armco Incorporated, 60%, Pa OEM/AFTERMARKET: Not availa MAJOR FACILITIES: Coke Plant, 2 blast furnaces, CUSTOMERS: General Motors Honda of America Mfg.	AILING ADDRESS 703 Curtis Street Middletown, OH 450 INVESTMENT: Not available FAX: Not Available SALARIED: Not available 40%, Tokoyo, Japan arsippany, NJ able EXPORT TO: basic oxygen furnace, slab caster Ford Motor Co.	043 YEAR ESTABLISHED: Not available STAFF: Not available
PLANT ADDRESS: Not Available PLANT SIZE: Not available CONTACT: Terry Ward PHONE: 513-425-6250 PRODUCTION: 5,000 (Total) PARENT CORPORATIONS: Kawasaki Steel Corporation, Armco Incorporated, 60%, Pa OEM/AFTERMARKET: Not availa MAJOR FACILITIES: Coke Plant, 2 blast furnaces, CUSTOMERS: General Motors Honda of America Mfg. Toyota Motor Mfg., USA SUPPLIERS:	AILING ADDRESS 703 Curtis Street Middletown, OH 450 INVESTMENT: Not available FAX: Not Available SALARIED: Not available 40%, Tokoyo, Japan arsippany, NJ able EXPORT TO: basic oxygen furnace, slab caster Ford Motor Co.	043 YEAR ESTABLISHED: Not available STAFF: Not available

CONTACT: Dean Wickensimer, Vice P	: 614-866-6457 TYPE OF OPERATION: Steel Processin SALARIED: 12 STAFF: 26 New York, NY
OEM/AFTERMARKET: Both PRODUCTS PRODUCED: Processed Steel	EXPORT TO: No exports
CUSTOMERS: Walker Mfg. Tomasco Mulciber	Newman Technology Honda Trading
SUPPLIERS: USX Corp. Inland Steel QUALITY RATINGS: Not available	Bethleham Steel A.K. Steel
SALES: 1991: \$14,000,000 PERCENT SUPPLIED TO AUTOMOBIL UNION AFFILLIATION: None	
CONTACT: Doug Ridenour, Operations PHONE: 419-476-0011 FAX	: 419-476-3008 TYPE OF OPERATION: Steel Processin SALARIED: 18 STAFF: Not available
OEM/AFTERMARKET: Aftermarket PRODUCTS PRODUCED: Flat Rolled Carbon Slit Steel Flat Rolled SS409 Slit Coil CUSTOMERS: Stamping Suppliers	EXPORT TO: No exports Flat Rolled Carbon Sheet Cut Lengths
SUPPLIERS: Not available QUALITY RATINGS: Not available	
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMOBIL UNION AFFILLIATION: Teamsters Loc	E INDUSTRY: 80%

C. Itoh Steel, Inc. **MAILING ADDRESS: PLANT ADDRESS:** 510 Rolling Hills Ln. Same Winchester, KY 40391 PLANT SIZE: 52,000 sq. ft. **INVESTMENT:** \$5,500,000 YEAR ESTABLISHED: 1986 CONTACT: Jim Maxam, Plant Manager TYPE OF OPERATION: Manufacturing PHONE: 606-744-0073 FAX: 606-744-0689 STAFF: Not available SALARIED: 3 **PRODUCTION: 8** PARENT CORPORATIONS: C. Itoh & Co. (America) Inc.; New York. NY C. Itoh & Co., Ltd.; Tokyo, Japan OEM/AFTERMARKET: Not available **EXPORT TO:** No exports PRODUCTS PRODUCED: Steel Service Center Steel Slitters CUSTOMERS: Topy Corp. Ambrake SUPPLIERS: Not available QUALITY RATINGS: Not available 1993: Not available SALES: 1991: Not available 1992: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available UNION AFFILLIATION: None **California Steel Industries** MAILING ADDRESS: PLANT ADDRESS: P.O. Box 5080 P.O. Box 5080 Fontana, CA 92335 Fontana, CA 92335 PLANT SIZE: Not available INVESTMENT: Not available YEAR ESTABLISHED: 1984 CONTACT: H. Sunami, President PHONE: 909-350-6300 FAX: 909-350-6223 TYPE OF OPERATION: Manufacturing PRODUCTION: SALARIED: 880 (total) STAFF: PARENT CORPORATIONS: Kawasaki Steel, 50%; Kobe, Japan Rio Doce Mining, 50%; Brazil EXPORT TO: Not available **OEM/AFTERMARKET: OEM PRODUCTS PRODUCED:** Hot Rolled Steel Coils and Sheets Galvanized Steel Coils and Sheets Cold Rolled Steel Coils and Sheets Steel Pipe CUSTOMERS: General Motors Corp. Honda of America Mfg., Inc. Toyota Motor Mfg. USA, Corp. SUPPLIERS: Not available QUALITY RATINGS: Not available 1992: Not available 1993: Not available SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available UNION AFFILLIATION: Not available

CONTACT: Curtis J. Armbruster, Sales E PHONE: 517-548-0100 FAX:	MAILING ADDRESS: Same NVESTMENT: \$19,000,000 Engineer 517-548-9289 TYPE OF ALARIED: 6	
OEM/AFTERMARKET: Both PRODUCTS PRODUCED: Dimensioned Exposed Blanks	EXPORT TO: No exp	ports
CUSTOMERS: Chrysler Corp. Gerstenslager	General Motors Corp. Ogihara Corp.	
SUPPLIERS: Inland Steel US Steel QUALITY RATINGS: Not available	LTV Steel AK Steel	
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMOBILE UNION AFFILLIATION: None		1993: Not available
CONTACT: R.E. Evans, Executive Vice PHONE: 205-233-3550 FAX:	205-233-3571 TYPE OF ALARIED: 30	YEAR ESTABLISHED: 1985 OPERATION: Steel Processing STAFF: Not available
OEM/AFTERMARKET: Aftermarket PRODUCTS PRODUCED: Cold Rolled/Galvinized Steel	EXPORT TO: No ex	ports
CUSTOMERS: Not available		
SUPPLIERS: Not available QUALITY RATINGS: Not available SALES: 1991: Not available		1993: Not available
PERCENT SUPPLIED TO AUTOMOBILE UNION AFFILLIATION: Not available	= INDUSTRY: 10%	

Coilplus-Ohio, Inc. PLANT ADDRESS: 4801 Gateway Blvd. Springfield, OH 45502 PLANT SIZE: 130,000 sq. ft. CONTACT: T. Mitsufuji, President PHONE: 513-322-4455 PRODUCTION: 15 PARENT CORPORATIONS: Coilplus Holdings, Inc., 100%; *Subsidary of Mitsubishi Corp.	FAX: 513-322-2727 TYPE (SALARIED: 5 New York, NY*	
OEM/AFTERMARKET: Both PRODUCTS PRODUCED: Slit Steel Coils Steel Sheets/Blanks CUSTOMERS: Not available	EXPORT TO: No	exports
SUPPLIERS: Domestic Steel Mills		
QUALITY RATINGS: Not available		
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOM UNION AFFILLIATION: None	1992: Not available IOBILE INDUSTRY: 15%	1993: Not available
Color and Composite Technolog PLANT ADDRESS: 1062 Fourth Ave. Sidney, OH 45365 PLANT SIZE: 108,000 sq. ft. CONTACT: Chris McDonagh, Hun PHONE: 513-498-4838 PRODUCTION: 40 PARENT CORPORATIONS: Mitsui Toatsu Chemical Ameri Mitsui & Co., Ltd., 30%; Tokyo Toyo Ink Manufacturing Co., I	MAILING ADDRES P.O. Box 747 Sidney, OH 45365 INVESTMENT: \$10,000,000 nan Resources Manager FAX: 513-498-4837 SALARIED: 8 ica, Inc., 65%; New York, NY o, Japan	
OEM/AFTERMARKET: OEM PRODUCTS PRODUCED: Colored Plastic Compounds Plastic Color Concentrates CUSTOMERS: Not available	EXPORT TO: Ca	nada, Japan
SUPPLIERS: Not available QUALITY RATINGS: Not available		
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOM UNION AFFILLIATION: None	1992: Not available IOBILE INDUSTRY: 90%	1993: Not available

CONTACT: Marianne Stokes, Manufacturing Mar	-7366 TYPE OF OPERATION: Manufacturing
OEM/AFTERMARKET: Both PRODUCTS PRODUCED: Paint Systems Welding Systems CUSTOMERS: General Motors Corp.	EXPORT TO: Canada, Europe Material Handling Systems Ford Motor Co.
SUPPLIERS: FANUC, Ltd.	
QUALITY RATINGS: Not available	
SALES: 1991: Not available 1992: PERCENT SUPPLIED TO AUTOMOBILE INDUST UNION AFFILLIATION: None	Not available 1993: Not available TRY: 70%
FEC, Inc. PLANT ADDRESS: 32655 Industrial Dr. Madison Hts., MI 48071	MAILING ADDRESS: Same
	•
PLANT SIZE: 35,000 sq. ft.INVESTMCONTACT: Joseph D. Fronius, Vice PresidentPHONE: 810-589-1444PRODUCTION: 23PARENT CORPORATIONS:	-3789 TYPE OF OPERATION: Manufacturing
PLANT SIZE: 35,000 sq. ft. INVESTMI CONTACT: Joseph D. Fronius, Vice President PHONE: 810-589-1444 FAX: 810-589 PRODUCTION: 23 SALARIED PARENT CORPORATIONS: Da Ichi Dentsu, 100%; Tokyo Japan OEM/AFTERMARKET: OEM PRODUCTS PRODUCED: Assembly Machines Fastening Equipment (Nutrunners) CUSTOMERS: General Motors Corp. (CPC Division) Ford Motor Co. Mazda Motor Mfg. Corp., USA Chrysler Corp. SUPPLIERS:	EXPORT TO: Canada, Korea, Mexico Automation Diamond Star Motors Corp. Honda of America Mfg., Inc.

FET Engineering, Inc. PLANT ADDRESS: MAILING ADDRESS: 903 Nutter Dr. Same Bardstown, KY 40004 PLANT SIZE: 400,000 sq. ft. INVESTMENT: \$32,000,000 YEAR ESTABLISHED: 1988 CONTACT: Morris Mengel, Production Manager PHONE: 502-348-2130 FAX: 502-348-7040 TYPE OF OPERATION: Tooling **PRODUCTION: 14** SALARIED: Not available STAFF: 6 PARENT CORPORATIONS: Far East Tooling, Ltd., 100%; Nagoya, Japan **OEM/AFTERMARKET: OEM** EXPORT TO: Canada, Japan, Europe **PRODUCTS PRODUCED:** Electroformed Nickel Tools **Jias & Fixtures** Urethane Foaming Tools Vacuum Forming Tools **CUSTOMERS**: Toyota Motor Mfg. USA, Corp. Ford Motor Co. Woodbridge Inoac. Goodyear Tire and Rubber Co. Prince SUPPLIERS: Not available QUALITY RATINGS: Not available 1993: \$3,000,000 SALES: 1991: Not available 1992: \$1,800,000 PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 95% UNION AFFILLIATION: None Hercules Welding Products-Division of Obara Corp. PLANT ADDRESS: MAILING ADDRESS: 11478 Timken Same Warren, MI 48089 PLANT SIZE: 20,000 sq. ft. INVESTMENT: \$3,000,000 YEAR ESTABLISHED: 1987 CONTACT: Neal LeBlanc, Administrative Coordinator PHONE: 810-755-1250 FAX: 810-755-6790 TYPE OF OPERATION: Manufacturing **PRODUCTION: 21** SALARIED: 4 STAFF: 6 PARENT CORPORATIONS: Obara Corp., 100%; Tokyo, Japan OEM/AFTERMARKET: Both EXPORT TO: Canada, Japan PRODUCTS PRODUCED: Resistance Welding Electrodes Straight and Hex Adaptors Resistance Welding Holders Welding Guns & Cables CUSTOMERS: Ford Motor Co. Chrysler Corp. Diamond Star Motors Corp. AutoAlliance Int'l. Inc. CAMI Automotive. Inc. General Motors Corp. NUMMI SUPPLIERS: SCM Metal Products Meier Metal Service Ansonia Copper & Brass Sales Obara Corp. (Japan) **QUALITY RATINGS:** Ford Motor Co. Q101 Award 1992: Not available 1993: Not available SALES: 1991: \$4,200.000 PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 95% UNION AFFILLIATION: None

HIFLO, Inc. PLANT ADDRESS: 6701 Wales Rd. Northwood, OH 43619	MAILING ADDRESS: Same	
PLANT SIZE: 75,000 sq. ft. CONTACT: Masaaki Honjo, President	INVESTMENT: \$3,000,000	YEAR ESTABLISHED: 1987
•	X: Not availableTYPE OF OPER SALARIED: 6 ban	ATION: Manufacturing STAFF: Not available
OEM/AFTERMARKET: OEM PRODUCTS PRODUCED: Fiber Coating on Plastics for Auto	EXPORT TO: No ex	ports
CUSTOMERS:		
Neaton Auto Products Greenville Technology	GenCorp Capitol Plastics	
SUPPLIERS: Not available		
QUALITY RATINGS: Not available		
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMOBI UNION AFFILLIATION: Not available	ILE INDUSTRY: 100%	1993: Not available
Hitachi Metals North Carolina Ltd. PLANT ADDRESS: One Hitachi Metals Dr.	MAILING ADDRESS: Same	
China Grove, NC 28023 PLANT SIZE: 220,000 sq. ft. CONTACT: Terry Mochida, President	INVESTMENT: Not available	YEAR ESTABLISHED: 1990
	X: 704-855-2750 TYPE OF SALARIED: Not available	OPERATION: Manufacturing STAFF: Not available
OEM/AFTERMARKET: Not available PRODUCTS PRODUCED: Permanent Magnets	EXPORT TO: Cana	da, Europe
CUSTOMERS: General Motors Corp.		
SUPPLIERS: Not available		
QUALITY RATINGS: Not available		
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMOBI UNION AFFILLIATION: None	1992: Not available LE INDUSTRY: 70%	1993: Not available

Hitachi Seiki U.S.A., Inc. PLANT ADDRESS: 9550 Kellner Rd. Huntsville, AL 35824 PLANT SIZE: 70,000 sq. ft. CONTACT: M. Nako, Chairman PHONE: 914-268-4124 PRODUCTION: 22 PARENT CORPORATIONS: Hitachi Seiki Co., Ltd., 100%;	FAX: 914-268-7304 SALARIED: 8	00,000 YEAR		
OEM/AFTERMARKET: Both PRODUCTS PRODUCED: CNC Machine Tools	EXPORT TO: Canada			
CUSTOMERS: General Motors Corp.	Ford Motor Co.			
SUPPLIERS: Not available QUALITY RATINGS:				
Not available SALES: 1991: Not available PERCENT SUPPLIED TO AUTOM UNION AFFILLIATION: None		le 1993:	Not available	
 I/N Tek - I/N Kote, Inc. PLANT ADDRESS: 30755 Edison Rd., 1 Vision Dr. New Carlisle, IN 46552 PLANT SIZE: 1,100,000 sq. ft. CONTACT: John Nielson, Human PHONE: 219-654-1000 PRODUCTION: 350 PARENT CORPORATIONS: Inland Steel Co., 50%; Chicag Nippon Steel Corp., 50%; Tok 	Resources Manager FAX: 219-654-7878 SALARIED: 110 go IL	0,000,000 YEAR	TION: Manufacturing	
OEM/AFTERMARKET: Both PRODUCTS PRODUCED: Cold Rolled Steel	EXPORT	TO: No exports		
CUSTOMERS: Not available				
SUPPLIERS: Noranda Nipsco Gas QUALITY RATINGS: Not available				
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOM UNION AFFILLIATION: Not availa	OBILE INDUSTRY: 50%	le 1993	3: Not available	

Index-o-matic PLANT ADDRESS: 45807 Helmstreet Plymouth, MI 48170 PLANT SIZE: 16,000 sq. ft. CONTACT: Randy Langdon, Plant M PHONE: 313-454-9500 F. PRODUCTION: 17 PARENT CORPORATIONS: Dijet, Inc., 100%; Japan	MAILING ADDRESS: Same INVESTMENT: Not available Manager AX: 313-454-9504 TYPE OF SALARIED: 12	YEAR ESTABLISHED: 1988 OPERATION: Manufacturing/Assembly STAFF: Not available
OEM/AFTERMARKET: Both PRODUCTS PRODUCED: Indexable Milling Cutters	EXPORT TO: No exp	ports
CUSTOMERS: Chrysler Corp. Honda of America Mfg., Inc.	Ford Motor Co.	
SUPPLIERS: Not available		
QUALITY RATINGS: Not available		
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMOR UNION AFFILLIATION: None		1993: Not available
Kobelco Metal Powder, Inc. PLANT ADDRESS: 1625 Bateman Dr. Seymour, IN 47274 PLANT SIZE: 91,000 sq. ft. CONTACT: George Abbott, Executiv PHONE: 812-522-3033 Fr PRODUCTION: 49 PARENT CORPORATIONS: Kobe Steel, Ltd., 85%; Kobe, Ja Shinsho American, 8%; Glenview Nissho-Iwai Corp., 7%; New York,	AX: 812-522-5191 TYPE OF SALARIED: 3 apan w, IL	
OEM/AFTERMARKET: Both PRODUCTS PRODUCED: Steel Powder	EXPORT TO: No exp	ports
CUSTOMERS: Mascotech JTI	General Motors Corp.	
SUPPLIERS: Not available QUALITY RATINGS: Ford Motor Co. Q1 Award		
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMOE UNION AFFILLIATION: None	1992: Not available BILE INDUSTRY: 55%	1993: Not available

Kovo Corp. PLANT ADDRESS: MAILING ADDRESS: 300 Fritz Keiper Blvd. Same Battle Creek, MI 49015 YEAR ESTABLISHED: 1989 PLANT SIZE: 50,000 sq. ft. INVESTMENT: \$8,000,000 CONTACT: Tamotsu Imagawa, President **PHONE**: 616-962-9676 FAX: 616-962-4975 TYPE OF OPERATION: Manufacturing/Assembly **PRODUCTION: 102** SALARIED: 9 STAFF: 3 PARENT CORPORATIONS: Koyo Metals Co., 71%; Nagoya, Japan Tomei Piping Co., 10%; Anjo Aichi, Japan Sumitomo Light Metals Industries, Ltd., 10%; Tokyo, Japan **OEM/AFTERMARKET: OEM EXPORT TO:** No exports **PRODUCTS PRODUCED:** Aluminum Tubing Fabrication Sales & Warehousing of Metals **CUSTOMERS:** Nippondenso Mfg. USA SUPPLIERS: Sumitomo Light Metal Industries, Ltd. Nippondenso Mfg. USA Thermalex QUALITY RATINGS: Not available 1993: \$32,000,000 SALES: 1991: \$22.700.000 1992: \$31.700.000 PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100% UNION AFFILLIATION: None L-S II Electro-Galvanizing Co. PLANT ADDRESS: MAILING ADDRESS: 1800 Watkins Rd. Same Columbus, OH 43232 PLANT SIZE: 340,000 sq. ft. INVESTMENT: \$200,000,000 YEAR ESTABLISHED: 1986 CONTACT: Donald Vernon, Vice President and General Manager PHONE: 216-328-5002 FAX: 216-328-5001 TYPE OF OPERATION: Manufacturing PRODUCTION: Not available SALARIED: 74 STAFF: Not available PARENT CORPORATIONS: Sumitomo Metals Industries, 50%; Osaka, Japan LTV Corp., 50%; Cleveland, OH **OEM/AFTERMARKET: OEM** EXPORT TO: Canada, Mexico PRODUCTS PRODUCED: Zinc Coatings CUSTOMERS: Ford Motor Co. General Motors Corp. Nissan Motor Mfg. Corp., USA Mazda Motor Mfg. (USA), Corp. SUPPLIERS: Not available QUALITY RATINGS: Not available SALES: 1991: Not available 1992: Not available 1993: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100% UNION AFFILLIATION: None

L-S II Electro-Galvanizing Co. PLANT ADDRESS: MAILING ADDRESS: 3100 East 45th St. Same Cleveland, OH 44131 PLANT SIZE: 500,000 sq. ft. INVESTMENT: \$168,000,000 YEAR ESTABLISHED: 1986 CONTACT: Dale Dicken, Plant Manager PHONE: 216-429-6900 FAX: Not available TYPE OF OPERATION: Manufacturing STAFF: Not available SALARIED: 26 **PRODUCTION: 70** PARENT CORPORATIONS: Sumitomo Metals Industries, 40%; Osaka, Japan LTV Corp., 60%; Cleveland, OH **OEM/AFTERMARKET**: Not available **EXPORT TO: Mexico PRODUCTS PRODUCED:** Electro-Galvanized Sheet Steel CUSTOMERS: Not available SUPPLIERS: Not available QUALITY RATINGS: Not available 1993: Not available SALES: 1991: Not available 1992: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available UNION AFFILLIATION: United Steel Workers, Local 9126 Marubeni Steel Processing, Inc. PLANT ADDRESS: **MAILING ADDRESS:** 104 Western Ave. P.O. Box 469 Portland, TN 37148 Portland, TN 37148 PLANT SIZE: 50,000 sq. ft. INVESTMENT: \$3,000,000 YEAR ESTABLISHED: 1990 CONTACT: Ed Jones, Manager, Accounting and Gen. Admin. PHONE: 615-325-5454 FAX: 615-325-4815 TYPE OF OPERATION: Steel Processing **STAFF:** Not available **PRODUCTION: 8** SALARIED: 4 PARENT CORPORATIONS: Marubeni Corp., 60%; Tokyo, Japan Marubeni America Corp., 30%; New York, NY Yamakwa Industrial Co., 10%; Fuji City, Japan OEM/AFTERMARKET: OEM EXPORT TO: No exports PRODUCTS PRODUCED: Slit Steel Coils **CUSTOMERS:** Yamakawa Mfg. Corp. of America Nissan Motor Mfg. Corp., USA KI (USA) Corp. SUPPLIERS: Not available QUALITY RATINGS: Not available 1993: Not available SALES: 1991: Not available 1992: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available UNION AFFILLIATION: None

CONTACT: Robert Ralston, Manufacturir PHONE: 606-727-5700 FAX: 6		YEAR ESTABLISHED: 1974 OPERATION: Manufacturing/Assembly STAFF: Not available
OEM/AFTERMARKET: Both PRODUCTS PRODUCED: Horizontal Machining Centers Horizontal Lathes CUSTOMERS: General Motors Corp. (Powertrain Div General Motors Corp. (BOC Division)	Vertical Machining C vision) General Motors Corp.	
SUPPLIERS: Not available QUALITY RATINGS: Not available SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMOBILE UNION AFFILLIATION: None		1993: Not available
CONTACT: Richard B. Scott, Administration PHONE: 502-885-2211 FAX:	502-886-0663 TYPE OF ALARIED: 6	YEAR ESTABLISHED: 1990 OPERATION: Manufacturing/asembly STAFF: 14
OEM/AFTERMARKET: Both PRODUCTS PRODUCED: Vertical Machining Centers Horizontal Machining Centers CUSTOMERS: Not available	EXPORT TO: No ex CNC Turning Centers	
SUPPLIERS: Mitsubishi Electric (CNC controller) 21st Century (Ball Screw) QUALITY RATINGS: Not available	Teledyne Casting (ca Genesis (Sheet Meta	
SALES: 1991: \$600,000 PERCENT SUPPLIED TO AUTOMOBILE UNION AFFILLIATION: None	1992: Not available INDUSTRY: 20%	1993: Not available

Michigan Steel Processing PLANT ADDRESS: MAILING ADDRESS: 36211 S. Huron Rd. Same New Boston, MI 48164 PLANT SIZE: 168,000 sq. ft. INVESTMENT: Not available YEAR ESTABLISHED: 1989 CONTACT: Doug Moak, Vice Presiednt/General Manager FAX: 313-753-4934 TYPE OF OPERATION: Manufacturing PHONE: 313-753-3410 **PRODUCTION: 55** SALARIED: 9 **STAFF: 17** PARENT CORPORATIONS: Sumitomo Corp., 86%; New York, NY Mazda Steel, 14%; Hiroshima, Japan OEM/AFTERMARKET: Both EXPORT TO: Canada PRODUCTS PRODUCED: Steel Slitting Steel Storage Steel Blanking **CUSTOMERS:** AutoAlliance Intl., Inc. AK Steel Dofasco Armco Advanced SUPPLIERS: Bethleham Steel U.S. Steel **QUALITY RATINGS:** Not available SALES: 1991: \$35,000,000 1992: \$50,000,000 1993: \$65,000,000 PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 99% UNION AFFILLIATION: None Midwest Mold & Texture Corp. PLANT ADDRESS: MAILING ADDRESS: 4270 Armstrong Blvd. Same Batavia, OH 45103 PLANT SIZE: 22,000 sq. ft. INVESTMENT: \$6,200,000 YEAR ESTABLISHED: 1988 CONTACT: Yoji Tatematsu, President PHONE: 513-732-1300 FAX: 513-732-3125 TYPE OF OPERATION: Manufacturing PRODUCTION: 15 SALARIED: Not available **STAFF:** 5 PARENT CORPORATIONS: Tatematsu Mold Works Co., Ltd., 87%; inazawa, Japan Tanazawa Hakkosha Co., Ltd., 7%; Higashi Osaka, Japan Tokushima Showa Precision Co., Ltd., 3%; Tokushima, Japan Mitsubishi Corp., 3%; Tokyo, Japan OEM/AFTERMARKET: Both EXPORT TO: Canada, Japan, Mexico PRODUCTS PRODUCED: Steel Molds for Plastic Injection Surface Treatments for Steel Molds CUSTOMERS: Honda of America Mfg., Inc. Nissan Motor Mfg. Corp., U.S.A. Toyota Motor Mfg. USA, Inc. Subaru-Isuzu Automotive. Inc. AutoAlliance Intl., Inc. Diamond-Star Motors CAMI Automotive, Inc. SUPPLIERS: Not available QUALITY RATINGS: Honda Engineering North America, Inc. Quality & Delivery Award SALES: 1991: Not available 1993: Not available 1992: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 99% UNION AFFILLIATION: None

CONTACT: Phil Donaldson, Plant PHONE: 419-425-2700	FAX: 419-425-2915 SALARIED: 4	000 YEAR EST	
OEM/AFTERMARKET: Both PRODUCTS PRODUCED: Injection Molded Rubber Parts		O: No exports	
CUSTOMERS: AutoAlliance Int'I., Inc. Delta Corp.	Mazda (Nor	th America) Inc.	
SUPPLIERS: Burton Rubber Processing AMG Industries QUALITY RATINGS: Not available	Kawneer BRC Rubbe	r Group	
SALES: 1991: \$5,000,000 PERCENT SUPPLIED TO AUTOMO UNION AFFILLIATION: None		9 1993: No	t available
National Steel CorpGranite City PLANT ADDRESS:	Division MAILING AI Same	DDRESS:	
CONTACT: None given,	INVESTMENT: Not av FAX: Not available SALARIED: Not availa pan	TYPE OF OPERATIO	
OEM/AFTERMARKET: Not availab PRODUCTS PRODUCED: Not available	ble EXPORT 1	FO: Not available	
CUSTOMERS: Not available			
SUPPLIERS: Not available			
QUALITY RATINGS: Not available			
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOM			lot available

National Steel Corp. - MidwestDivision PLANT ADDRESS: **MAILING ADDRESS:** U. S. Route 12 Same Portage, IN 46368 YEAR ESTABLISHED: 1961 PLANT SIZE: 2,236,671 sq. ft. **INVESTMENT:** \$357,900,000 CONTACT: R. G. Pheanis, Vice President & General Manager PHONE: 219-763-5759 TYPE OF OPERATION: Manufacturing FAX: 219-763-5515 SALARIED: 245 **STAFF: 193** PRODUCTION: 1050 PARENT CORPORATIONS: Nippon Kokan K. K., 78%; Tokyo, Japan Public Ownership, 22% **EXPORT TO:** No exports **OEM/AFTERMARKET:** Both PRODUCTS PRODUCED: Hot Dipped Galvanized CUSTOMERS: Chrysler Corp. General Motors Corp. Lobdell-Emory Toyota Motor Mfg. USA, Inc. SUPPLIERS: Not available **QUALITY RATINGS:** Diamond-Star Motors Quality & Delivery Award General Motors Corp. TFE Award Toyota Motor Mfg. USA, Inc. Quality Award SALES: 1991: \$220,000,000 1992: \$215,000,000 1993: \$219,000,000 PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 25% UNION AFFILLIATION: United Steel Workers #6103/8985 National Steel Corp.-Midwest Steel Division MAILING ADDRESS: PLANT ADDRESS: 1 Quality Dr. Same Ecorse, MI 48229 PLANT SIZE: Not available **INVESTMENT:** Not available YEAR ESTABLISHED: 1984 CONTACT: None given, PHONE: Not available FAX: Not available TYPE OF OPERATION: Manufacturing STAFF: Not available SALARIED: Not available **PRODUCTION:** Not available PARENT CORPORATIONS: Nippon Kokan K. K., 100%; Japan **EXPORT TO:** Not available **OEM/AFTERMARKET**: Not available PRODUCTS PRODUCED Not available CUSTOMERS: Not available SUPPLIERS: Not available QUALITY RATINGS: Not available 1993: Not available SALES: 1991: Not available 1992: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available UNION AFFILLIATION: None

Neomet Corp. PLANT ADDRESS: MAILING ADDRESS: P. O. Box 325, Route 168 P.O. Box325 West Pittsburgh, PA 16160 West Pittsburg, PA 16160 INVESTMENT: Not available YEAR ESTABLISHED: Not available PLANT SIZE: 80,000 sq. ft. CONTACT: T. Arima, President TYPE OF OPERATION: Manufacturing PHONE: 412-535-1000 FAX: 412-535-1400 **PRODUCTION:** Not available SALARIED: Not available STAFF: Not available PARENT CORPORATIONS: Mitsubishi Materials Corp., 100%; Tokyo, Japan **OEM/AFTERMARKET: OEM** EXPORT TO: Europe, Japan PRODUCTS PRODUCED: Permanent Magnets CUSTOMERS: General Motors Corp. (Delco Remy) SUPPLIERS: Not available QUALITY RATINGS: Not available 1993: Not available 1992: Not available SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 30% UNION AFFILLIATION: None New Huron Industries. Inc. MAILING ADDRESS: PLANT ADDRESS: 36485 S. Huron Rd. Same New Boston, MI 48164-9513 PLANT SIZE: 39,900 sq. ft. **INVESTMENT:** \$7,500,000 YEAR ESTABLISHED: 1990 CONTACT: Charles K. Powers, Executive Vice President & General Manager PHONE: 313-753-3401 FAX: 313-753-3342 TYPE OF OPERATION: Manufacturing PRODUCTION: 23 SALARIED: 1 STAFF: 7 PARENT CORPORATIONS: Nakamura Tanzo Co., Ltd., 100%; Shizuoka, Japan EXPORT TO: No exports **OEM/AFTERMARKET: OEM** PRODUCTS PRODUCED: Aluminum Cold Forging Heat Treated Billets Automotive Transmission Gears **CUSTOMERS:** Technical Auto Parts Honda of America Mfg. Co. DTR Industries Inc. Saturn Corp. SUPPLIERS: Marubeni of America Honda International Trade Co. Machining Specialist Honda of America QUALITY RATINGS: Not available 1993: Not available SALES: 1991: Not available 1992: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100% UNION AFFILLIATION: None

NGK Ceramics USA, Inc. PLANT ADDRESS: MAILING ADDRESS: Hwy. 115 North & Mazeppa Rd. P.O. Box 390 Mooresville, NC 28115 Mooresville, NC 28115 PLANT SIZE: 200,000 sq. ft. INVESTMENT: \$26,000,000 YEAR ESTABLISHED: 1989 CONTACT: Stephen L. Dailey, Manufacturing Manager FAX: 704-664-1460 SALARIED: 115 PHONE: 704-664-7000 TYPE OF OPERATION: Manufacturing STAFF: Not available **PRODUCTION:** Not available PARENT CORPORATIONS: NGK North America, 100% OEM/AFTERMARKET: Both EXPORT TO: Canada, Japan PRODUCTS PRODUCED Honeyceram **CUSTOMERS:** Ford Motor Co. Toyota Motor Mfg. USA, Corp. Nissan Motor Mfg. Corp., USA SUPPLIERS: Dry Branch Kaolin Pfizer Talc QUALITY RATINGS: Ford Motor Co. Q1 Award Allied-Signal Supplier of the Year SALES: 1991: Not available 1993: Not available 1992: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100% UNION AFFILLIATION: None NGK Metals Corp. PLANT ADDRESS: MAILING ADDRESS: P. O. Box 13367 P.O. Box 13367 Reading, PA 19612-3367 Reading, PA 19612-3367 PLANT SIZE: 400,000 sq. ft. INVESTMENT: Not available YEAR ESTABLISHED: 1986 CONTACT: A. G. Zaborowski, Vice President Manufacturing FAX: Not available PHONE: 215-921-5000 TYPE OF OPERATION: Manufacturing **PRODUCTION:** SALARIED: 450 (total) STAFF: PARENT CORPORATIONS: NGK Insulators, Ltd., 100%; Noyoga, Japan **OEM/AFTERMARKET:** Both EXPORT TO: Europe, Japan PRODUCTS PRODUCED: Beryllium, Copper and Nickel-Sheets, Rods, Wires, Bars, and Castings CUSTOMERS: Not available SUPPLIERS: Not available QUALITY RATINGS: Not available SALES: 1991: Not available 1992: Not available 1993: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available UNION AFFILLIATION: United Steel Workers, Local 2317

CONTACT: Katsuichi Yokoyama, Plant Manager	
OEM/AFTERMARKET: OEM PRODUCTS PRODUCED: Conveyer Equipment and Control Systems	EXPORT TO: Canada, Europe, Japan
CUSTOMERS: Chrysler Corp. General Motors Corp. Nissan Motor Mfg. Corp., USA	Ford Motor Co. Honda of America Mfg., Inc. Toyota Motor Mfg. USA, Corp.
SUPPLIERS: Not available	
QUALITY RATINGS: Not available	
SALES: 1991: Not available 1992: I PERCENT SUPPLIED TO AUTOMOBILE INDUST UNION AFFILLIATION: None	Not available 1993: Not available RY: 13%
CONTACT: Dan Combs, Superintendent - Humar	-6783 TYPE OF OPERATION: Manufacturing D: 6 STAFF: 5
OEM/AFTERMARKET: Both PRODUCTS PRODUCED: Steel Sheets/Coils for Body Steel Coils for Exhaust Systems CUSTOMERS: General Motors Corp. Ford Motor Co.	EXPORT TO: No exports Walker Manufacturing CoTenneco Honda of America Mfg., Inc.
SUPPLIERS: ARMCO Steel Co., L.P. ARMCO Advanced Materials Corp. QUALITY RATINGS: Not available	
SALES: 1991: Not available 1992: PERCENT SUPPLIED TO AUTOMOBILE INDUST UNION AFFILLIATION: None	Not available 1993: Not available ⁻ RY: 95%

CONTACT: Allen Gibboney, Production Coord PHONE: 606-283-5490 FAX: 606-2	MAILING ADDRESS: Same MENT: Not available YEAR ESTABLISHED: 1989 Jinator 83-5498 TYPE OF OPERATION: Manufacturing/Assembly IED: 5 STAFF: 7
Obara Corp., 100%; Tokyo, Japan	
OEM/AFTERMARKET: Both PRODUCTS PRODUCED: Resistance Welding Supplies	EXPORT TO: Canada
CUSTOMERS: Nissan Motor Mfg. Corp., USA Toyota Canada	Toyota Motor Mfg. USA, Corp. Hercules Welding Products
SUPPLIERS: Not available	
QUALITY RATINGS: Not available	
SALES: 1991: Not available 1992 PERCENT SUPPLIED TO AUTOMOBILE INDU UNION AFFILLIATION: None	
Okamoto Corp. PLANT ADDRESS: 1500 Busch Pkwy. Buffalo Grove, IL 60089	MAILING ADDRESS: Same
CONTACT: Jim Asakawa, General Manager PHONE: 708-520-7700 FAX: 708-5	Image: TMENT: Not availableYEAR ESTABLISHED: Not available320-7980TYPE OF OPERATION: AssemblyIED: 28STAFF: Not available
PRODUCTION: 18 SALAR PARENT CORPORATIONS: Okamoto Machine Tool Works, Ltd., 100%	
OEM/AFTERMARKET: Not available PRODUCTS PRODUCED: Surface Grinding Machines Internal Grinding Machines	EXPORT TO: Canada
CUSTOMERS: General Motors Corp.	Ford Motor Co.
SUPPLIERS: Not available QUALITY RATINGS:	
Not available	
SALES: 1991: Not available 1992 PERCENT SUPPLIED TO AUTOMOBILE INDU UNION AFFILLIATION: None	

ProCoil Corp. PLANT ADDRESS: **MAILING ADDRESS:** 5260 Haggerty Rd. South Same Canton, MI 48170 PLANT SIZE: 355,000 sq. ft. INVESTMENT: \$37,000,000 YEAR ESTABLISHED: 1989 CONTACT: Pamela M. Mclean, Treasurer TYPE OF OPERATION: Manufacturing PHONE: 313-397-3700 FAX: 313-397-0029 **PRODUCTION: 79** SALARIED: 8 **STAFF: 31** PARENT CORPORATIONS: National Steel Corp., 44%; Mishawaka, IN Marubeni Corp., 35.2%; Tokyo, Japan Mitsubishi Corp., 10%; Tokyo, Japan Marubeni American Corp., 8.8%; New York, NY **OEM/AFTERMARKET**: Aftermarket **EXPORT TO: Mexico** PRODUCTS PRODUCED: **Blanked Steel** Slit Steel Distribution/Storage of Steel Coil Cut-To-Length Steel CUSTOMERS: Marubeni America Corp. National Steel Corp. Chrysler Corp. SUPPLIERS: Not available QUALITY RATINGS: Not available 1992: \$61,000,000 SALES: 1991: \$36,000,000 1993: \$36,000,000 PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100% UNION AFFILLIATION: United Steel Workers, Local 9264 Sankyo America, Inc. PLANT ADDRESS: MAILING ADDRESS: 10655 State Route 47 P.O. Box 4338 Sidney, OH 45365 PLANT SIZE: 30,000 sq. ft. Sidney, OH 45365 **INVESTMENT:** \$3,000,000 YEAR ESTABLISHED: 1987 CONTACT: Masao Nishioka, President PHONE: 513-498-4901 FAX: 513-498-9403 TYPE OF OPERATION: Manufacturing/Assembly STAFF: Not available **PRODUCTION: 8** SALARIED: 6 PARENT CORPORATIONS: Sankyo Manufacturing Co., Ltd., 100%; Tokyo, Japan OEM/AFTERMARKET: OEM EXPORT TO: Europe, South America PRODUCTS PRODUCED: Machine Tool Components Press Feeds Cam Index Drives CUSTOMERS: Ford Motor Co. SUPPLIERS: Not available QUALITY RATINGS: Not available SALES: 1991: Not available 1992: Not available 1993: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available UNION AFFILLIATION: None

Sanyo Machine America Corp. PLANT ADDRESS: **MAILING ADDRESS:** 950 Rochester Rd. Same Rochester Hills, MI 48307 PLANT SIZE: 164,000 sq. ft. **INVESTMENT:** \$4,500,000 YEAR ESTABLISHED: 1986 CONTACT: Kazuyoshi Hara, Director PHONE: 313-651-5911 FAX: 313-651-5915 TYPE OF OPERATION: Manufacturing/Assembly **PRODUCTION: 25 STAFF:** Not available SALARIED: 50 PARENT CORPORATIONS: Sanyo Machine Works, Ltd., 100%; Nagoya, Japan OEM/AFTERMARKET: OEM EXPORT TO: Canada PRODUCTS PRODUCED: Automated Welding Lines Nutrunners Automated Assembly Lines CUSTOMERS: Saturn Corp. Ford Motor Co. Honda of America Mfg., Inc. Chrysler Corp. SUPPLIERS: Not available QUALITY RATINGS: Not available 1993: Not available SALES: 1991: Not available 1992: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100% UNION AFFILLIATION: None Sanyo Tools of Ohio, Inc. PLANT ADDRESS: MAILING ADDRESS: 1285 South Patton St. P.O. Box 127 (temporary) Centerville, OH 45459 Xenia, OH 45385 PLANT SIZE: 7,200 sq. ft. **INVESTMENT: \$800,000** YEAR ESTABLISHED: Not available CONTACT: Takatoshi Hayashi, Vice President TYPE OF OPERATION: Manufacturing PHONE: 513-436-3545 FAX: Not available SALARIED: 2 STAFF: Not available **PRODUCTION: 3** PARENT CORPORATIONS: Sanyo Tool Manufacturing Co., Ltd., 100%; Tokyo, Japan OEM/AFTERMARKET: Both EXPORT TO: No exports PRODUCTS PRODUCED: Drills Reamers Endmill CUSTOMERS: Not available SUPPLIERS: Not available QUALITY RATINGS: Not available 1993: Not available SALES: 1991: Not available 1992: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available UNION AFFILLIATION: None

SAS Rubber Co. PLANT ADDRESS: 474 Newell St. Painesville, OH 44077 PLANT SIZE: 150,000 sq. ft. CONTACT: Grant Garner, Plant Ma PHONE: 216-352-3321 FRODUCTION: 123 PARENT CORPORATIONS: Yokohama Rubber Co., Ltd., 10	nager FAX: 216-352-3149 TYPE SALARIED: 22	
OEM/AFTERMARKET: Both PRODUCTS PRODUCED: Not available CUSTOMERS:	EXPORT TO: (Canada, Japan
SUPPLIERS: Not available QUALITY RATINGS: Not available SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMO UNION AFFILLIATION: None		1993: Not available
Teikuro Corp. PLANT ADDRESS: 4500 Gateway Blvd. Springfield, OH 45502 PLANT SIZE: 75,000 sq. ft. CONTACT: Mike Houseman, Plant PHONE: 513-325-9900 PRODUCTION: 45 PARENT CORPORATIONS: Teikoku Kuromu; Nagoya, Japa	Manager FAX: 513-325-2046 TYPE SALARIED: 6	e YEAR ESTABLISHED: 1988
OEM/AFTERMARKET: Not availab PRODUCTS PRODUCED: Hard Chrome Surface Treatmer CUSTOMERS: Not available		Canada, Mexico
SUPPLIERS: Not available QUALITY RATINGS: Not available SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMO UNION AFFILLIATION: None		1993: Not available

Tennessee Metal Corp. PLANT ADDRESS: 1718 J. P. Hennessey Dr. La Vergne, TN 37086	MAILING / Same	ADDRESS:		
PLANT SIZE: 117,000 sq. ft. INVESTMI CONTACT: Masamichi Tsuda, President PHONE: 615-641-3300 FAX: 615-641-				ABLISHED: 1987
PRODUCTION: 30 SALARIEE PARENT CORPORATIONS: Sumitomo Corp. of America, 80%; New York, Sumitomo Corp., 20%; Tokyo, Japan	D: 5		STAFF: 6	
OEM/AFTERMARKET: Not available PRODUCTS PRODUCED: Steel Coils	EXPORT	TO: No exp	oorts	
CUSTOMERS: Calsonic Yorozu Corp.				
SUPPLIERS: LTV Steel Japanese Import Steel QUALITY RATINGS: Not available	US Steel Bethlehen	n Steel		
SALES: 1991: \$40,000,000 1992: I PERCENT SUPPLIED TO AUTOMOBILE INDUST UNION AFFILLIATION: None		le	1993: Not	available
TESCO Engineering, Inc. PLANT ADDRESS: 4567 Glenmeade Rd.	MAILING / Same	ADDRESS:		
Auburn Hills, MI 48326 PLANT SIZE: 22,000 sq. ft. INVESTMI CONTACT: James Kiner, General Manager-Mark		0,000	YEAR EST	ABLISHED: 1989
PHONE: 810-340-9100FAX: Not availPRODUCTION: 1SALARIEDPARENT CORPORATIONS:Hirotec Corp., 70%; Hiroshima, JapanC. Itoh & Co., Ltd., 25%; Tokyo, JapanC. Itoh & Co., Ltd., 5%; New York, NY		TYPE OF		N: Engineering/Assembly ot available
OEM/AFTERMARKET: Not available PRODUCTS PRODUCED: Automated Welding Systems for Auto Closure		TO: No exp	oorts	
CUSTOMERS: Chrysler Corp. Mazda Motor Mfg. (USA) Corp. Ford Motor Co. Lenawee Stamping Corp.	Honda En Toyota Mo	otors Corp. gineering, N tor Mfg. US Company, (er. Corp.
SUPPLIERS: Not available				
QUALITY RATINGS: Not available				
SALES: 1991: Not available 1992: 1 PERCENT SUPPLIED TO AUTOMOBILE INDUST UNION AFFILLIATION: None	Not availab ſRY: 100%	le	1993: N	ot available

	AX: 810-227-3824 TYPE OF OPERATION: Manufacturin SALARIED: 20 STAFF: Not available
OEM/AFTERMARKET: Not available PRODUCTS PRODUCED: Specialty Thermoplastic Resins	EXPORT TO: No exports
CUSTOMERS: Chrysler Corp. General Motors Corp.	Ford Motor Co.
SUPPLIERS: Not available	
QUALITY RATINGS: Not available	
UNION AFFILLIATION: None Themofil, Inc. PLANT ADDRESS: 6150 Whitmore Lake Rd. Brighton, MI 48116 PLANT SIZE: Not available CONTACT: David W. Donie, Manufa PHONE: 313-227-3500 FA PRODUCTION: 70 PARENT CORPORATIONS: Nippon Steel Chemical Co., 100	AX: 313-227-3824 TYPE OF OPERATION: Manufacturi SALARIED: 60 STAFF: Not available
OEM/AFTERMARKET: Not available PRODUCTS PRODUCED: Specialty and Reinforced Therm	
CUSTOMERS:	Ford Motor Co.
Chrysler Corp. General Motors Corp.	
Chrysler Corp.	
Chrysler Corp. General Motors Corp. SUPPLIERS:	

CONTACT: Robert J. Tipple, Administrative Mana	2454 TYPE OF OPERATION: Engineering/Manufacturing
OEM/AFTERMARKET: Not available PRODUCTS PRODUCED: Paint Finishing Systems	EXPORT TO: No exports
CUSTOMERS: Nissan Motor Mfg. Corp., USA NUMMI Chrysler Corp. Subaru-Isuzu Automotive, Inc. SUPPLIERS: Not available	Honda of America Mfg., Inc. Mazda Motor Mfg. (USA) Corp. Diamond-Star Motors Toyota Motor Mfg. USA, Corp.
QUALITY RATINGS: Not available	
SALES: 1991: Not available 1992: N PERCENT SUPPLIED TO AUTOMOBILE INDUST UNION AFFILLIATION: None	
Toshiba Tungaloy Manufacturing, Inc.PLANT ADDRESS:755 Greenleaf Ave.Elk Grove Village, IL 60007PLANT SIZE: 50,000 sq. ft.INVESTMECONTACT: Jerry Ulrich, Plant ManagerPHONE: 708-806-9082FAX: 708-806-9082PRODUCTION: 50SALARIEDPARENT CORPORATIONS:Toshiba Tungaloy Co., Ltd., 100%; Kawasaki,	: 8 STAFF : 2
OEM/AFTERMARKET: Both PRODUCTS PRODUCED: Indexable Carbide Tools	EXPORT TO: Europe, Japan
CUSTOMERS: Nissan Motor Mfg. Corp., USA Honda of America Mfg., Inc.	Toyota Motor Mfg. USA, Corp.
SUPPLIERS: Not available	
QUALITY RATINGS: Not available	
SALES: 1991: Not available 1992: N PERCENT SUPPLIED TO AUTOMOBILE INDUST UNION AFFILLIATION: None	

Trinity Industrial Corp. of America PLANT ADDRESS: 321 Triport Rd. Georgetown, KY 40324 PLANT SIZE: 33,000 sq. ft. CONTACT: Jack Jones, Vice Presid	MAILING ADDRESS: Same INVESTMENT: \$1,700,000			YEAR ESTABLISHED: 1987	
PHONE: 502-863-4941 F PRODUCTION: 12 PARENT CORPORATIONS: Trinity Industrial Corp., 100%; T	SALARIED	5173 : 20	TYPE OF	OPERATION: Manufacturing/Assembly STAFF: Not available	
OEM/AFTERMARKET: Not availab PRODUCTS PRODUCED: Paint Finishing Equipment Sheet Metal Work CUSTOMERS:	le	EXPORT T	O: Canad	a	
Toyota Motor Mfg. USA, Inc. NUMMI		Toyota Auto Subaru-Isuz			
SUPPLIERS: Not available					
QUALITY RATINGS: Not available					
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMO UNION AFFILLIATION: None				1993: Not available	
Trutec Industries, Inc. PLANT ADDRESS:		MAILING A			
P. O. Box 715, Upper Valley Pike		Same	DRL33.		
Urbana, OH 43078		NT. 640 50	0.000	VEAD FOTADI IQUED: 4005	
PLANT SIZE: 74,000 sq. ft. CONTACT: Hollis Smith, Plant Man		INT: \$12,50	0,000	YEAR ESTABLISHED: 1985	
	AX: 513-652-	3647	TYPE OF	OPERATION: Manufacturing	
PRODUCTION: 41	SALARIED	: 10		STAFF: Not available	
PARENT CORPORATIONS: Nihon Parkerizing of America; [Nihon Parkerizing Co., Ltd.; Tok					
OEM/AFTERMARKET: Not availab PRODUCTS PRODUCED:	le	EXPORT T	O: Canad	la, Europe, Japan	
Spot and T-welding Solid Lubricant Coatings		Phosphate	Coating		
CUSTOMERS: Honda of America Mfg., Inc.		Subaru-Isuz	u Automot	tive, Inc.	
SUPPLIERS: Not available					
QUALITY RATINGS: Not available					
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMO UNION AFFILLIATION: None		lot available RY: 99%		1993: Not available	

CONTACT: Kazua Hirono, Vice President, PHONE: 615-325-9221 FAX: 61	5-325-2442TYPE OF OPERATION: Manufacturing/AssemblyARIED: 50STAFF: Not available
OEM/AFTERMARKET: Not available PRODUCTS PRODUCED: Conveyor and Material Handling System	
CUSTOMERS: NUMMI Mazda Motor Mfg. (USA) Corp. Nissan Motor Mfg. Corp., USA	Toyota Motor Mfg. USA, Corp. Subaru-Isuzu Automotive, Inc.
SUPPLIERS: Not available	
QUALITY RATINGS: Not available	
SALES: 1991: Not available 19 PERCENT SUPPLIED TO AUTOMOBILE IN UNION AFFILLIATION: None	992: Not available 1993: Not available IDUSTRY: 60%
CONTACT: Gary Fradkin, Director of Marke PHONE: 314-621-0525 FAX: 31	4-621-0722 TYPE OF OPERATION: Manufacturing ARIED: 5 STAFF: 5
OEM/AFTERMARKET: OEM PRODUCTS PRODUCED: Paints Coatings	EXPORT TO: Canada, Europe, Japan, Other
CUSTOMERS: Honda of America Mfg., Inc. Kawasaki Motor Mfg.	Subaru-Isuzu Automotive, Inc. Hi San
SUPPLIERS: Miles Inc. Mozel Inc. QUALITY RATINGS: Not available	Rohne-Poulenc Accurate Coatings Inc.
SALES: 1991: Not available 19 PERCENT SUPPLIED TO AUTOMOBILE IN UNION AFFILLIATION: Yes	

USS/Kobe Steel Co. PLANT ADDRESS: 1807 East 28th St. Lorain, OH 44055 PLANT SIZE: 1,200 acres CONTACT: Robert C. Ralston, Mana PHONE: 216-277-3407 F PRODUCTION: 2300 PARENT CORPORATIONS: USS Division, USX Corp., 50%; Kobe USA, Inc., 50%; New York	ager-Marketing AX: 216-277-3652 TY SALARIED: 306 Pittsburgh, PA	ORESS: 0,000 YEAR ESTABLISHED: 1989 YPE OF OPERATION: Manufacturing STAFF: 144
OEM/AFTERMARKET: Both PRODUCTS PRODUCED: Hot Rolled Bars	EXPORT TO	: Canada
CUSTOMERS: General Motors Corp. Mid West Forge	Masco Industi Ford Motor Co	
SUPPLIERS: Not available		
QUALITY RATINGS: General Motors Corp. Mark of E Ford Motor Co. Q101 Award SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMO UNION AFFILLIATION: United Ste	1992: Not available BILE INDUSTRY: 70%	1993: Not available Is 1104 & 2345
Voltek, Inc. PLANT ADDRESS: 17 Allen Ave. Coldwater, MI 49036 PLANT SIZE: Not available CONTACT: Mike Ridenour, Plant M PHONE: 517-279-7587 PRODUCTION: Not available PARENT CORPORATIONS: Sekisui Chemical Co., Ltd.; Osa	anager FAX: Not available TN SALARIED: Not availabl	able YEAR ESTABLISHED: 1975
OEM/AFTERMARKET: Not availab PRODUCTS PRODUCED: Not available	le EXPORT TO): Not available
CUSTOMERS: Not available		
SUPPLIERS: Not available QUALITY RATINGS: Not available		
SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMO UNION AFFILLIATION: None		

Wheeling-Nisshin, Inc. MAILING ADDRESS: PLANT ADDRESS: Penn and Main St. P.O. Box 635 Follansbee, WV 26037 Follansbee, WV 26037 PLANT SIZE: 200,000 sq. ft. INVESTMENT: Not available YEAR ESTABLISHED: 1988 CONTACT: Mark Morelli, Manager of Operations
 PHONE: 304-527-2800
 FAX: 304-527-0985
 TYPE OF OPERATION: Manufacturing

 PRODUCTION: 65
 SALARIED: 10
 STAFF: 30
 PRODUCTION: 65 PARENT CORPORATIONS: Nisshin Steel Co., Ltd.; Tokyo, Japan Wheeling-Pittsburgh Corp.; Wheeling, WV OEM/AFTERMARKET: Both **EXPORT TO:** No exports PRODUCTS PRODUCED: Aluminized steel coils Galvanized Steel Coils Galvannealed Steel Coils CUSTOMERS: Walker Mfg. Co. (Tenneco) A. P. Parts Mfg., Co. Honda of America Mfg., Inc. Arvin Industries SUPPLIERS: Not available QUALITY RATINGS: Not available 1992: Not available 1993: Not available SALES: 1991: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 20% UNION AFFILLIATION: United Steel Workers of America, #1280 Yuma Industries. Inc. PLANT ADDRESS: MAILING ADDRESS: Rd. 100 North, P. O. Box Ziri Shelbyville, IN 46176-9720 INVESTMENT: \$6,000,000 (1) 16 000 sg. ft. YEAR ESTABLISHED: 1987 CONTACT: Masahisa Hirobe, Vice President and Operations Manager **PHONE**: 317-398-9862 **FAX**: 317-392-4818 TYPE OF OPERATION: Manufacturing **PRODUCTION:** SALARIED: 19 (total) STAFF: PARENT CORPORATIONS: Master Chemical Corp., 55%; Toledo, OH Yushiro Chemical Industries, 45%; Tokyo, Japan OEM/AFTERMARKET: Not available EXPORT TO: Canada, Europe **PRODUCTS PRODUCED:** Water soluble Cutting and Grinding Fluids Automotive Paint Guard Coatings **Removers and Cleaners** CUSTOMERS: Toyota Motor Mfg. USA, Inc. Mazda Motor Mfg. (USA) Corp. NUMMI Honda of America Mfg., Inc. Nissan Motor Mfg. Corp., USA SUPPLIERS: Not available QUALITY RATINGS: Not available 1993: Not available SALES: 1991: Not available 1992: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 90% UNION AFFILLIATION: None

Zeon Chemicals, Inc. PLANT ADDRESS: MAILING ADDRESS: P.O. Box 34320 1701 Golf Rd., Suite 1012 Rolling Meadows, IL 60008 Louisville, KY 40232 PLANT SIZE: Not available INVESTMENT: Not available YEAR ESTABLISHED: 1989 **CONTACT**: Dave Darean, Vice President/Plant Manager PHONE: 800-776-2460 FAX: 502-775-7714 TYPE OF OPERATION: Manufacturing/Administrative PRODUCTION: Not available SALARIED: Not available STAFF: Not available PARENT CORPORATIONS: Nippon Zeon Co., Ltd., 100%; Tokyo, Japan

OEM/AFTERMARKET: Both PRODUCTS PRODUCED: Acrionitrile-Butadiene Copolymers Hydrogenized Nitrile Polymers CUSTOMERS: Not available EXPORT TO: Canada, Europe, Japan, Mexico

Epichlorohydrin Polymers Polyacrylate Polymers

SUPPLIERS: Not available

QUALITY RATINGS: Not available

SALES: 1991: Not available 1992: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 40% UNION AFFILLIATION: None 1993: Not available

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Section III

New American Manufacturers

Company Name: AutoAlliance International, Inc. Plant Location: 1 International Dr. Flat Rock, MI Telephone: 313-782-7800 Facsimile: 313-782-228				
Plant Manager: Mamoru	Takebayashi, President			
Public Affairs Contact: 1	Nancy Risik, Public Relations Mana	iger		
Overseas Parent:Mazda	Motor Corp. 3-1, Shinchi, Fuchu-cho, Aki-gun Hiroshima, 730-91, Japan			
Telephone: 011-81-(082)	282-1111	Facsimile:	011-81-(082) 287-5190	
North American Parent:	Mazda Motor Manufacturing USA 1 International Dr. Flat Rock, MI 48134	Corp.		
Telephone: 313-782-780	0	Facsimile:	313-782-2289	
Date Opened: 1988				
Capital Invested: \$550 !	Villion	Plant Size:	2.7 Million Sq. Ft.	
Union Affiliation: Yes				
Models Produced: Ford Probe Mazda MX6 Mazda 626				
Production Capability: 2	240,000 Units/Year			
Line Rate: 60 Vehicles/H	our			
Number of Employees:	3900 Total			
Operations Performed: On Site St	amping:	Fenders Roofs Side Panels Others	S	
On Site Plastic Molding:		Bumpers Glove Boxe Instrument Air Dam Ski	Panels	
Research and Development, Technical and Liason Offices:				

Mazda R&D, North America, Inc.	Mazda R&D, North America, Inc
1421 Reynolds	1203 Woodbridge Ave.
Irvine, CA 92714	Ann Arbor, MI 48105
Irvine, CA 92/14	Ann Arbor, MI 48105

Company Name: Diamond-Star Motors Corp. Plant Location:100 N. Diamond-Star Parkway Normal, IL 61761			
Telephone: 309-888		Facsimile: 309-888-8202	
Plant Manager: Tsu	neo Ohinouye, President and CEO		
Public Affairs Contac	Public Affairs Contact: Robin Skiles, Public Relations Manager		
Overseas Parent:	Mitsubishi Motors Corp. 33-8 Shiba 5-chome Minato-ku Tokyo 108 Japan		
Telephone: 011-81(0)3)-456-1111	Facsimile: 011-81-(03)-456-6710	
Date Opened: 1988			
Capital Invested: \$6	50 Million	Plant Size: 2.0 Million Sq. Ft.	
Union Affiliation: Un	ited Automobile Workers		
Models Produced:	Plymouth Laser Eagle Talon Mitsubishi Eclipse Mitsubishi Galant		
Production Capabilit	y: 240,000 Units/Year		
Line Rate: 60 Vehicles/Hour			
Number of Employees: 3900 Total			
Operations Performe On Sit	d: e Stamping:	All major Body Panels	
On Sit	e Plastic Molding:	Front and Rear Bumper fascias	
Off Lir	ne Assemblies:	Instrument Panel Build-up Door Assemblies Body Shop Sub-Assebly Engine Dress-up	

Research and Development, Technical and Liason Offices:

Not Available

Company Name: Honda of America Manufacturing, Inc. Plant Location:24000 Honda Parkway Marysville, OH 43040-9251 Telephone: 513-642-5000 Facsimile: 513-644-6543 Plant Manager: Steve Yoder, Assistant Vice President Public Affairs Contact: Roger Lambert, Corporate Communications Manager **Overseas Parent:** Honda Motor Co., Ltd. No. 1-1, 2-chome, Minami-Aoyama Minato-ku, Tokyo 107 Japan Telephone: 011-8133-423-1111 American Honda Motor Co., Ltd. North American Parent: 1919 Torrance Blvd. Torrance, CA 90501 Telephone: 213-783-2000 Date Opened: 1982 Plant Size: 3.1 Million Sq. Ft. Capital Invested: \$1.5 Billion Union Affiliation: No Models Produced: Accord Sedan and Coupe Accord Station Wagon Production Capability: 380,000 Cars/Year Line Rate: 1500 Vehicles/Day Number of Employees: 6000 Total **Operations Performed: On Site Stamping:** All Frame and Body Parts On Site Plastic Molding: **Bumpers, Instrument Panels Instrument Panels, Doors Off Line Assemblies: Research and Development, Technical and Liason Offices:** Honda R&D North America, Inc. 1900 Harpers Way Torrance, CA 90501

> Honda Engineering North America, Inc. Honda Parkway Marysville, OH 43040

Company Name: Honda of America Manufacturing, Inc. Plant Location: 11000 State Route 347 East Liberty, OH 43319 Telephone: 513-642-7333 Plant Manager: Larry Jutte, Assistant Vice President Public Affairs Contact: Roger Lambert, Corporate Communications Manager **Overseas Parent:** Honda Motor Co., Ltd. No. 1-1, 2-chome, Minami-Aoyama Minato-ku, Tokyo 107 Japan Telephone: 011-8133-423-1111 **North American Parent:** American Honda Motor Co., Ltd. 1919 Torrance Blvd. Torrance, CA 90501 **Telephone: 213-783-2000** Date Opened: 1989 Capital Invested: \$631 Million Plant Size: 1.4 Million Sq. Ft. Union Affiliation: No **Models Produced:** Accord Civic Sedan Production Capability: 220,000 Cars/Year Number of Employees: 1800 Total **Operations Performed: On Site Stamping:** Yes **On Site Plastic Molding:** Plastic Injection Molding **Research and Development, Technical and Liason Offices:** Honda R&D North America, Inc. 1900 Harpers Way Torrance, CA 90501 Honda Engineering North America, Inc. Honda Parkway Marysville, OH 43040

Company Name: Honda of America Manufacturing, Inc. Plant Location: 12500 Meranda Rd. Anna, OH 45302			
Telephone: 513-498	•		
Plant Manager: T.	Sakurai, Vice President		
Public Affairs Contac	ct: Roger Lambert, Corporate Commu	nications Manager	
Overseas Parent:	Honda Motor Co., Ltd. No. 1-1, 2-chome, Minami-Aoyama Minato-ku, Tokyo 107 Japan		
Telephone: 011-813	3-423-1111		
North American Pare	North American Parent: American Honda Motor Co., Ltd. 1919 Torrance Blvd. Torrance, CA 90501		
Telephone: 213-783	-2000		
Date Opened: 1985			
Capital Invested: \$6	Capital Invested: \$670 Million Plant Size: 1.0 Million Sq. F		
Union Affiliation: No			
Models Produced:	 1.5 Liter, 6 Cylinder Goldwing Motorcycle Engine 1.5 Liter, 4 Cylinder Civic Engine 1.6 Liter, 4 Cylinder Civic Engine 2.2 Liter Accord Engine 		
Also Produced:	Disk and Drum Brakes, Automatic Transmissions, Drive Shafts, Front and Rear Suspensions, Cylinder Heads, Pistons, Crankshafts		
Production Capabilit	y: 750,000 Units/Year		
Number of Employe	es: 2100 Total		
Operations Performed: Die Casting:		Aluminum Casting Iron Casting	
Machi	ning:	Yes	
Painting:		Yes	
Research and Development, Technical and Liason Offices:			
1900	a R&D North America, Inc. Harpers nce, CA 90501	Honda Engineering North America Way Honda Parkway Marysville, OH 43040	

n America, Inc.	Honda Engineering North America, Inc. Way Honda Parkway
501	Marysville, OH 43040

Company Name: New United Motor Manufacturing Incorporated Plant Location: 45500 Fremont Blvd. Fremont, CA 94538 Telephone: 510-498-5500 Facsimile: 510-770-4010 Jesse Wingard, General Plant Manager Plant Manager: Public Affairs Contact: Sharon Sarris, Community Relations Manager **Overseas Parent: Toyota Motor Corporation** No. 1-1, 2-chome, Minami-Aoyama Minato-ku, Tokyo 107 Japan Telephone: 011-8133-423-1111 North American Parent: General Motors Corp. 3044 W. Grand Blvd. Detroit, MI 48202 Telephone: 313-556-5000 Date Opened: 1984 Capital Invested: \$1.7 Billion Plant Size: 3.0 Million Sq. Ft. Union Affiliation: Yes **Models Produced:** Chevrolet Geo Prizms Tovota Corolla **Toyota Compact Pickup Truck** Production Capability: 370,000 Units/Year Number of Employees: 4500 Total **Operations Performed: On Site Plastic Molding:** No **Off Line Assemblies:** None **Research and Development, Technical and Liason Offices:** Toyota Technical Center, U.S.A., Inc. Toyota Tachnical Canter, U.S.A., Inc. 2000 Town Center, Suite 500 1638 W. 186th St. Southfield, MI 48075 Gardena, CA 90284

> Toyota Technical Center, U.S.A., Inc. 1500 Woodbridge PR#7 Ann Arbor, MI 48105

Company Name: Nissan Motor Mfg. Corp., USA Plant Location: 983 Nissan Dr. Smyrna, TN 37167		
Telephone: 615-459		Facsimile: 615-459-1102
Plant Manager:	Jerry L. Beenefield, President/Chief	Executive Officer
Public Affairs Contact	ct: Bucky Kahl, Public Relations Direc	tor
Overseas Parent:	Nissan Motor Mfg. Corp. 17-Ginza, 6-chome, Chou-ku Tokyo, 104 23 Japan	
Telephone: 011-81-((03)-543-5523	
North American Pare	nt: Nissan Motor Mfg. Corp. 812 Nissan Dr. Smyrna, TN 37167	
Telephone: 615-459-1400 Facsimile: 615-459-1102		Facsimile: 615-459-1102
Date Opened: 1983		
Capital Invested: \$1.35 Billion Plant Size: Not available		
Union Affiliation: No		
Models Produced:	Nissan Altima Sedan Nissan Sentra Sedan and Coupe Nissan Compact Pickup Truck	
Also Produced:	4 Cylinder Engines Rear Axles Plastic Bumper Fascias Fuel Tanks	
Production Capabilit	y: 450,000 Units/Year	
Number of Employees: 6000 Total		
Operations Performed:		
On Sit	te Stamping:	Yes
On Sit	e Plastic Molding:	Yes
Off Line Assemblies:		None
Research and Development, Technical and Liason Offices:		
Nissan Research and Development, Inc. 3995 Research Park Dr. Ann Arbor, MI 48104		

Plant Location: Telephone: 317-449	ubaru-Isuzu Automotive, Inc. 5500 State Rd. 38 East Lafayette, IN 47905 1111 hard McKinnon, Vice President of Man		317-449-6952
•		-	unity Affairs
Public Analis Contac	ct: Ann McConnell, Management Asso	ciate Comm	
Overseas Parents:	Fuji Heavy Industries, Ltd. Subaru Building 7-2, 1-Chome, Nishi-Shia juke Shin juke-Ku, Tokyo 160, Japan		
Telephone: 011-81-(03) 347-2023 Facsimile: 011		011-81-(03)-347-2295	
	lsuzu Motors, Ltd. 22-10, Min-Ami-01, 6-Chome Shinagawa-Ku, Tokyo 140, Japan		
Telephone: 81-3-762-1111 Facsimile: 81-3-762-2840		81-3-762-2840	
Date Opened: 1989			
Capital Invested: \$6	00 Million	Plant Size:	2.3 Million Sq. Ft.
Union Affiliation: No			
Models Produced:	Subaru Legacy Sedan Isuzu Rodeo, (Honda Passport) Isuzu Compact Pickup Truck		
Production Capability: 170,000 Units/Year			
Number of Employees: 1900 Total			
Operations Performed:			
On Sit	e Stamping:	Yes	
On Sit	e Plastic Molding:	Yes	
Off Lir	ne Assemblies:	None	
Research and Development, Technical and Liason Offices:			

Not Available

Company Name: To Plant Location: Telephone: 502-868-	oyota Motor Mfg. Corp., USA 1001 Cherry Blossom Way Georgetown, KY 40324 2067	Facsimile: 502-868-3060
•	o Cho, President/Chief Executive Office	er
Public Affairs Contac		
Overseas Parents:	Toyota Motor Corp. 1, Toyota-cho, Toyota Clty Toyota-shi, Aichi, 471 Japan	
Telephone: Not Avai	lable	
North American Pare	nt: Toyota Motor Mfg. Corp., USA 1001 Cherry Blossom Way Georgetown, KY 40234	
Telephone: 502-868-	2067	Facsimile: 502-868-3060
Date Opened: 1988		
Capital Invested: \$2.0 Billion		Plant Size: 3.7 Million Sq. Ft.
Union Affiliation: No		
Models Produced: Toyota Camry Sedan, Coupe and Wagon Toyota Avalon Sedan		
Also Produced:	Engines and Axles	
Production Capability	r: 400,000 Cars/Year 500,000 Engines/Year	
Number of Employee	es: 6000 Total	
Operations Performe	d:	
On Sit	e Stamping:	All Major Parts
On Sit	e Plastic Molding:	Injection Parts Molding: -Front and Rear Bumpers Slush Molding/Vacuum Forming: -Instrument Panels
Off Lir	ne Assemblies:	None
Engine	e Facility:	Assembly & Testing of 4 Cylinder Engines
Research and Development, Technical and Liason Offices:Toyota Technical Center, U.S.A., Inc.Toyota Technical Center, U.S.A., Inc.1638 W.186th St.2000 Town Center, Suite 500Gardena, CA 90284Southfield, MI 48075		Toyota Technical Center, U.S.A., Inc. 2000 Town Center, Suite 500
1588 \	Technical Center, U.S.A., Inc. Noodbridge PR#7 rbor, MI 48105	

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Cross Reference Indices

Product Index

Part and Component Facilities

Product

Engine Aluminum Die Cast Engine Components Aluminum Intake Manifolds **Cast Machined Flywheels** Crankshafts **Engine Components Engine Mounts Engine Mounts Engine Mounts Engine Mounts Engine Valves Expansion Valves** Flywheels Intake & Exhaust Manifolds Intake Manifolds Machined Castings (Engine Parts) Machined Aluminum **Piston Rings Piston Rings Piston Rings Piston Rings Powder Metal Components Rubber/Metal Engine Mounts** Steel Forged Crankshafts **Throttle Bodies** Throttle Bodies for E.F.I. **Timing Belt Covers Timing Belt Pulley Timing Chain Timing Chain Sprockets** Turbochargers Valve Guides Valve Seat Inserts Valve Stem Seals Valve Stem Seals Valves Water Pumps

Transmission/Transaxle

Aluminum Die Cast Transmission Components Automatic Transmission Housing Casting Automatic Transmission Parts Axle Shafts Axles Clutch Pistons Clutches Clutches Clutches for Manual Transmissions Constant Velocity Joints CV Balls Electronic Automatic Transmission Controls Gear Blanks Gear Reverse

<u>Company</u>

Ahresty Wilmington Corp. Indiana Precision Technology JBK Crest Engineering TFO Tech Co., Ltd. General Products Corp. Bridgestone APM Co. Kecy Products, Inc. New Huron Industries, Inc. Heritage Products, Inc. U.S. Engine Valve Corp. Fujikoki America, Inc. Daikin Clutch Corp. General Products Corp. General Products Corp. YSK Corp. YSK Corp. AE Goetze Corp. of America AE Goetze Corp. of America AE Goetze Corp. of America Allied Ring Corp. Diamet Corp. YUSA Corp. International Crankshaft, Inc. Hitachi Automotive Products, Inc. (U.S.A.) Franklin Precision Industry, Inc. Greenville Technology, Inc. Sintering Technologies, Inc. U.S. Tsubaki, Inc. Sintering Technologies, Inc. Warner-Ishi Sintering Technologies, Inc. AE Goetze Corp. of America AE Goetze Corp. of America Freudenburg-NOK General Partnership TRW Fuji Valve, Inc. Yotec. Inc.

Ahresty Wilmington Corp. Ryobi Die Casting USA, Inc. Sanko Peterson Corp. Mattoon Precision Manufacturing, Inc. General Products Corp. New Huron Industries, Inc. Jaytec, Inc. Daikin Clutch Corp. NTN Driveshaft, Inc. Hoover Precision Products, Inc. OKI Telecom New Huron Industries, Inc. Ohio Star Forge Co.

Product

Transmission/Transaxle (continued)

I Beam Axles Magnetic Clutch Bearings Power Transmission Betts Seal Rings for Auto. Transmissions Shift Knobs Shift Levers Shift Lube Synchronizers Transmission Bearings Transmission Clutch Plates

Body Structure/Bumpers

A/B/C Pillars **Automotive Frames** Body Body Panels (C-pillars and moldings) Body Parts (Stamping and Welding) Chassis (Frame and Suspension) Chassis Parts Door Impact Beams Metal Roll Form Functional Body Parts Metal Stampings and Sub-Assemblies Paint Finishing Equipment Powdered Metal Structural Parts Press Parts Quarter Panel Assembly Small & Middle Sized Processed Steel Parts Stamped Metal Parts Stamping (Frame) Stamping (Panels) Steel Stamping and Forging Structural Carbon Tubing Structural Parts Subassembly Body Parts Tailgate Assembly Truck Beds Trunk Board Trunk Lid Torsion Bars **Trunk Panels Underbody Automotive Stampings & Assemblies** Vibration Isolation Parts (Body Mounts)

Hardware

Automotive Engine & Body Fasteners Automotive Fasteners Automotive Fittings Automotive Lamp Hardware Bolts (Engine, Suspension, Frame) Bolts for Chassis Brackets

<u>Company</u>

General Products Corp. NSK Corp. MBL (USA) Corp. Modern Industrial Plastics, Inc. Izumi Corp., Ind., Inc. Tokai Rika USA, Inc. Diemakers, Inc. Ohio Star Forge Co. American NTN Bearing Mfg., Corp. Technical Auto Parts, Inc.

London Industries, Inc. KTH Parts Industries, Inc. Calsonic Yorozu Corp. Aeroguip Inoac Co. Eagle Wings Industries, Inc. Calsonic Yorozu Corp. Eagle Wings Industries, Inc. Century Tube Corp. H.A. Parts Products of Indiana Co. (HAPPICO) Yamakawa Manufacturing Corp. of America Trinity Industrial Corp. of America Engineered Sintered Components, Inc. Oiles America Corp. Moriden America, Inc. **USA** Technologies Tomasco Mulcifer, Inc. PK USA. Inc. PK USA. Inc. Topy Precision Mfg., Inc. Century Tube Corp. Elsa Corp. Ogihara America Corp. Moriden America, Inc. TABC, Inc. HAI. Inc. NHK-Associated Spring Suspension Components, Inc. Ikeda Interior Systems, Inc. Lenawee Stamping Corp. Plumley Marugo, Ltd.

Dexter Fastener Technologies, Inc. Key Fastener Corp. Hitachi Cable Indiana, Inc. Elco Industries, Inc. (Precision Stamping Division) Rocknel Fastener, Inc. Rocknel Fastener, Inc. KI (USA) Corp.

Product

Hardware (continued) Brackets Car Locks and Key Sets Clips **Clips and Fasteners Door Hinges & Latches** Door Latches Door Locks Fasteners Fasteners Hinges Hose Clamps Lock Housing **Replacement Keys Retractable Headlight Hinges** Springs and Spring Assemblies Trunk Locks, Inside Door Handles Wiring Harness Clamps Wiring Harness Clips

Seats/Seat Assemblies

Automotive Car Seats Automotive Seat Covers Automotive Seat Frames **Automotive Seat Recliners** Automotive Seat Tracks Automotive Seat Trim Covers Automotive Seating Automotive Seating Automotive Seats Safety Restraint Systems Seat Adjusters Seat Assemblies Seat Backs Seat Belts Seat Complete Assembly Seat Covers Seat Covers Seat Foam Seat Frames & Components Seat Hardware Seat Mechanisms Seat Recliners Seat Systems Seat Tracks (Manual and Power) Seat Trim Covers Seat Trim Covers Seating Seats Seats Spring Seat Assemblies

<u>Company</u>

General Products Corp. Honda All-Lock Manufacturing Co., Inc. Piolax Corp. Elco Industries, Inc. (Precision Stamping Division) SW Manufacturing, Inc. Gecom Corp. Ohi Automotive of America Corp. ITW-Nifco, Inc. Piolax Corp. Ohi Automotive of America Corp. Quality Spring/Togo, Inc. Diemakers, Inc. Tokai Rika USA, Inc. ASMO Manufacturing, Inc. Quality Spring/Togo, Inc. Gecom Corp. D.A. Inc. D.A. Inc.

Bloomington Normal Seating Co. Techno Trim, Inc. Toyo Seat (USA) Corp. Toyo Seat (USA) Corp. Toyo Seat (USA) Corp. Techno Trim, Inc. General Seating of America Tri-Con Industries Co., Ltd. Setex, Inc. Indiana Precision Technology SW Manufacturing, Inc. **Bellemar Parts Industry** Amtex, Inc. Takata-Fisher Corp. Delta USA Tri-Con Industries Co., LTD. TS Trim Industries, Inc. Tri-Con Industries Co., LTD. Tri-Con Industries Co., LTD. Ohi Automotive of America Corp. Dyanmec, Inc. Delta USA Hyperion Seating Corp. Delta USA Techno Trim, Inc. Trim Masters, Inc. Vintec Co. Tri-Con Industries Co., LTD. Ikeda Interior Systems, Inc. KI (USA) Corp.

Product

Glass/Window Assemblies

Automotive Glass Automotive Glass Components Automotive Glass Fabrication Automotive Side Glass Automotive Window Assemblies Automotive Windshields Door Window Frames (Pillars) Encapsulated Glass Glass and Glass Assemblies Mirrors **Power Window Motors Power Window Motors Power Window Motors** Servo Motor Activators Sunroofs Window Assemblies Window Assemblies Window Regulators Window Regulators Window Regulators Window Trim Molding

Exterior Trim/Other Plastic Parts

Body Molding Body-Side Moldings Co-Extrusion Exterior Trim Door Handles (Outside) Door Hardware **Door Liners** Door Liners **Exterior Trim Exterior Trim** Exterior Trim **Extruded Trim Parts Fender** Linings General Purpose Automotive Rubber Parts Grab Handles Injection Molded Painted Trim **Injection Molded Parts Injection Molded Products Injection Moldings Exterior Trim** Molded Parts (Plastic Injection Molding) Molded Rubber Parts Painted SIde Moldings Plastic Automotive Products Plastic Trim **Rear Deck-Lid Spoilers Rear Quarter Trim** Side Body Trim Side Linings

<u>Company</u>

Belletech Corp. A.P. Technoglass United L-N Glass, Inc. A.P. Technoglass Penstone, Inc. A.P. Technoglass Aisin U.S.A. Manufacturing, Inc. D & A Technology, Inc. A.P. Tenntech Ichikoh Manufacturing, Inc. ASMO North Carolina, Inc. CME Corp. Jideco of Bardstown, Inc. CEI Co., Ltd. A.P. Technoglass Vuteq Corp. Vuteq Corp. Hi-Lex Controls. Inc. Ohi Automotive of America Corp. SW Manufacturing, Inc. Katayama American Co., Inc.

Aisin U.S.A. Manufacturing, Inc. Aeroquip Inoac Co. H.A. Parts Products of Indiana Co. (HAPPICO) Gecom Corp. Ohi Automotive of America Corp. TS Trim Industries, Inc. Tri-Con Industries Co., LTD. StarCade, Inc. Woodbridge Inouac, Inc. Neaton Auto Products Mfg., Inc. H.A. Parts Products of Indiana Co. (HAPPICO) London Industries, Inc. Molten (North America) Corp. Kamco Industries, Inc. H.A. Parts Products of Indiana Co. (HAPPICO) Modern Industrial Plastics, Inc. TASUS Corp. Oiles America Corp. Kantus Corp. Alpha Technology Corp. YUSA Corp. TG (USA) Corp. Tigerpoly Manufacturing, Inc. CKR Industries, Inc. Aeroquip Inoac Co. Heartland Automotive, Inc. Greenville Technology, Inc. London Industries, Inc.

Product

Exterior Trim/Other Plastic Parts (continued) Spoilers Trim (Metal)

Interior Trim/Panels Air Bag Covers Airbag Covers Armrest/Consoles Armrests Ashtravs **Console Units** Door Panels Door Sash **Door Sash Assemblies** Door Sashes Door Trim Door Trim Door Trim Door Trim Floor Mats Floor Mats Front Frame & Dash - Lower Assemblies Front Pillars **Full Floor Carpet** Glove Boxes Headliners Headliners Headliners Instrument Panels Instrument Cluster Panels Instrument Panels Instrument Panels **instrument Panels** Interior Garnishes Interior Overhead Lining Interior Trim Interior Trim Interior Trim Lower and Upper Dashboard Pieces Molded Dash Insulators Package Travs Package Trays **Plastic Interior Trim Rear Package Shelf** Rear Parcel **Roof Lining** Screen Printed Decals & Labels Sunshade Assembly **Textile Fabric distribution Top Ceiling** Trim **Trim Covers**

<u>Company</u>

Greenville Technology, Inc. Calsonic Yorozu Corp.

Izumi Corp., Ind., Inc. Kantus Corp. Greenville Technology, Inc. Tri-Con Industries Co., LTD. Delta USA Heartland Automotive, Inc. Ikeda Interior Systems, Inc. Newman Technology, Inc. Katayama American Co., Inc. **Bellemar Parts Industry** M-TEK, Inc. Heartland Automotive, Inc. TG (USA) Corp. Amtex, Inc. Amtex. Inc. Viam Manufacturing, Inc. Ogihara America Corp. Jefferson Industries, Inc. Amtex, Inc. Greenville Technology, Inc. Vintec Co. Ikeda Interior Systems, Inc. United Globe Nippon, Inc. **OKI Telecom** Nippondenso Tennessee, Inc. Heartland Automotive, Inc. Kantus Corp. Woodbridge Inouac, Inc. Kamco Industries, Inc. Hoover Ikeda, Inc. Neaton Auto Products Mfg., Inc. StarCade, Inc. Kantus Corp. Jefferson Industries, Inc. United Globe Nippon, Inc. Amtex, Inc. Ikeda Interior Systems, Inc. PK USA. Inc. M-TEK, Inc. HAI, Inc. TS Trim Industries, Inc. TASUS Corp. HAI, Inc. Moriden America, Inc. HAI. Inc. Aisin U.S.A. Manufacturing, Inc. TS Trim Industries, Inc.

Product

Interior Trim/Panels (continued)

Trim Moulding Trim Parts Truck Carpet Truck Mats Trunk Liner Assemblies Trunk Linings Trunk Trim Weather Seals Weather Stripping Weather Stripping

Steering/Suspension

Automotive Air Springs **Bushings Drive Axle Boots** Drive Hubs Forged Material of Hub Bearing Hub Inner Race Hubs Leaf Springs Machined Forgings (Suspension & Hubs) **Molded Steering Wheels** Pistons for Shocks & Struts Power Assisted Rack & Pinion Steering **Power Steering Hose Assemblies Power Steering Hose Assemblies Power Steering Hose Assemblies Power Steering Hoses Power Steering Lines Power Steering Pumps Power Steering Pumps Rubber/Metal Bushings** Shock Absorber Seals Shock Absorber Seals Shock Absorbers Spindle Balls Stabilizer Bars Steel Tubing for Shock Absorbers Steel Tubing for Steering Columns Steering Assemblies (Rack and Pinion) **Steering Boots** Steering Columns Steering Columns Steering Linkage **Steering Wheels** Steering Wheels Strut Mounts Strut Type Shock Absorber Struts Suspension and Steering Ball Joints Suspension Arms

<u>Company</u>

Newman Technology, Inc. Eagle Wings Industries, Inc. Amtex, Inc. Amtex, Inc. Moriden America, Inc. Kamco Industries, Inc. M-TEK, Inc. CKR Industries, Inc. Nishawaka Standard Co. (NISCO) Nishawaka Standard Co. (NISCO)

Firestone Industrial Products Co. Bridgestone APM Co. Freudenburg-NOK General Partnership TFO Tech Co., Ltd. NTN Driveshaft, Inc. Ohio Star Forge Co. New Huron Industries, Inc. **Toyoshima Service Spring** YSK Corp. TG (USA) Corp. Modern Industrial Plastics, Inc. TRW Kovo Steering Systems Co. Hitachi Cable Indiana, Inc. TRW Koyo Steering Systems Co. YA America, Inc. Toyoda TRW Automotive, Inc. Hisan, Inc. Toyoda TRW Automotive, Inc. Zua Autoparts, Inc. YUSA Corp. Freudenburg-NOK General Partnership Freudenburg-NOK General Partnership American Showa, Inc. Hoover Precision Products, Inc. New Mather Metals, Inc. Seymour Tubing, Inc. Seymour Tubing, Inc. Yotec, Inc. Freudenberg-NOK (Scottsburg Plant) Nastech Yotec, Inc. Freudenburg-NOK General Partnership Izumi Corp., Ind., Inc. Neaton Auto Products Mfg., Inc. Bridgestone APM Co. **KYB** Industries. Inc. Tokico (USA), Inc. Technical Auto Parts, Inc. Heritage Products, Inc.

Product

Steering/Suspension (continued)

Suspension Arms Suspension Coil Springs Suspension Pistons TORSEN (R) Torque Sensing Traction Systems

Engine Electrical

Air Flow Sensors Alternators Alternators **Batteries Cruise Control Devices Cruise Controls** Distributors Distributors and Ignition Coils **Electrical Components Electrical Connectors Electrical Contacts Electrical Motor Balls Electronic Components Electronic Control Units Electronic Products Electronic Switches** Engine Computer Control Modules (ECU) **Ignition** Coils Mass Air Flow Sensors Other Electronic Control Units Sensing Devices Sensors Spark Plugs Starter Gears Starter Motors Starters Starters Starters & Alternators

Chassis Electrical

Aftermarket Instruments Audio Equipment Audio Equipment Audio Speakers Audio Speakers Audio Systems Automotive Backlites Automotive Electric Wire Automotive Switches Car Audio Car Audio Systems Celullar Movile Phones Fuse Boxes Fusebox Assembly

<u>Company</u>

TFO Tech Co., Ltd. NHK-Associated Spring Suspension Components, Inc. Modern Industrial Plastics, Inc. Zexel Torsen, Inc.

Hitachi Automotive Products, Inc. (U.S.A.) Hitachi Automotive Products (USA), Inc. Mitsubishi Electric Manufacturing Cincinnati, Inc. Enpak, Inc. Jideco of Bardstown, Inc. Mitsubishi Electric Manufacturing Cincinnati, Inc. Hitachi Automotive Products, Inc. (U.S.A.) Weastec, Inc. Freudenberg-NOK (Scottsburg Plant) Freudenburg-NOK General Partnership Circuit Controls Co. Hoover Precision Products, Inc. Calsonic Climate Control, Inc. Automotive Electronic Control Systems, Inc. (AUTECS) Nippondenso Tennessee, Inc. Weastec, Inc. Hitachi Automotive Products, Inc. (U.S.A.) Hitachi Automotive Products, Inc. (U.S.A.) Automotive Electronic Control Systems, Inc. (AUTECS) **OKI Telecom** Weastec, Inc. Ortech NGK Spark Plug Manufacturing U.S.A. Elco Industries, Inc. (Thermoplastics Division) CME Corp. Mitsubishi Electric Manufacturing Cincinnati, Inc. Hitachi Automotive Products (USA), Inc. Nippondenso Tennessee, Inc.

VDO Yazaki Corp. Clarion Corp. of America Pioneer Industrial Components, Inc. Foster Electric (USA), Inc. Matsushita Electronics Components Corp. of America Fujitsu Ten Corp. of America A.P. Technoglass Elcom, Inc. Tokai Rika USA, Inc. MG International, Inc. Matsushita Communication Corp. of America Matsushita Communication Corp. of America Sumitomo Electric Wiring Systems, Inc. Belletech Corp.

Product

Chassis Electrical (continued) Harness Bands Harness Connectors Head Lamps Headlamp Bracketry Headlamps Headlights Instrumentation Clusters Junction Block and Fuse Block Assemblies LED High Mount Stop Lamps Lid Light **OEM Instrument Clusters OEM Instruments Panel Switches** Plastic Connectors for Wiring Harnesses Radios **Rear Combination Lamps Rear Lamps** Speedometers Switches Switches/Safety **Tail Light Assemblies** Terminals (Brass) for Wiring Harness Washer Pumps Windshield Wiper Motor System Wiper Motors Wiper Motors Wire Assemblies & Harnesses Wire Harness Connectors Wire Harnesses Wiring Harness Protectors Wiring Harness Terminals Wiring Harnesses Wiring Harnesses **Aluminum Heat Exchangers**

Exhaust/Emissions

Catalytic Converter Assemblies Catalytic Converters Catalytic Converters Exhaust Components Exhaust Manifolds Exhaust Manifolds Exhaust Manifolds Exhaust Systems Exhaust Systems Flex Exhaust Couplings Muffler Components Stainless Steel Exhaust Tubing

<u>Company</u>

Piolax Corp. Elcom, Inc. I.I. Stanley Co., Inc. Elco Industries, Inc. (Thermoplastics Division) North American Lighting, Inc. Stanley Electric USA Co., Inc. New Sabina Industries Elcom, Inc. I.I. Stanley Co., Inc. Stanley Electric USA Co., Inc. VDO Yazaki Corp. VDO Yazaki Corp. Matsushita Electronics Components Corp. of America Sumitomo Electric Wiring Systems, Inc. Alpine Electronics Manufacturing of America North American Lighting, Inc. I.I. Stanley Co., Inc. **New Sabina Industries** Ortech Alpine Electronics Manufacturing of America Stanley Electric USA Co., Inc. Sumitomo Electric Wiring Systems, Inc. Jideco of Bardstown, Inc. ASMO Manufacturing, Inc. Jideco of Bardstown, Inc. CME Corp. G.S.W. Manufacturing, Inc. MG International, Inc. Alcoa Fujikura Ltd. D.A. Inc. Circuit Controls Co. Sumitomo Electric Wiring Systems, Inc. Sumitomo Electric Wiring Systems, Inc. Showa Aluminum Corp. of America

Heritage Products, Inc. Bellemar Parts Industry TABC, Inc. Arvin Sango, Inc. CT-South, Inc. General Products Corp. Calsonic Manufacturing Corp. Elsa Corp. Newman Technology, Inc. Katayama American Co., Inc. N.S.U. Corp. Century Tube Corp.

<u>Product</u>

Brakes/Wheels Aluminum Wheels Aluminum Wheels Aluminum Wheels Aluminum Wheels Aluminum Wheels Aluminum Wheels Anti-Lock Braking Systems **Brake Assemblies Brake Boosters** Brake Components **Brake Components** Brake Drums **Brake Hose Assemblies Brake Lines Brake Master Cylinders Brake Parts** Brake Tubing Brakes **Caliper Brakes Disc Brake Caliper Assemblies Disc Brake Hardware Disc Brake Shoes and Linings Disc Brakes Disc Rotors Disk Brake Anchors & Brackets Disk Brake Calipers Disk Brake Rotors** Drum Brakes Hydraulic Brake Components Master Cylinder Units Modular Aluminum Wheels Parking Brake Levers Steel Wheels Steel Wheels Valve Bodies for Brake Boosters Wheel Covers Wheel Cylinder Boots Wheel Hub Units Wheels (Cast Aluminum)

Tires

Light Truck Tires Medium Truck Tires Motorcycle Tires Passanger Steel Belted Radial Tires Steel Tirecord Tire Valves Tires Tires Tires Tires Tires

<u>Company</u>

A-Mold Corp. AAP St. Marys Corp. Alumitech Enkei America, Inc. Western Wheel Co. Topy Corp. Findlex Corp. Findlex Corp. Bendix Jidosha Kiki Corp. Freudenberg-NOK (Scottsburg Plant) Aisin U.S.A. Manufacturing, Inc. Intat Precision, Inc. Hitachi Cable Indiana, Inc. Hisan, Inc. J S Technos Corp. Freudenburg-NOK General Partnership Curtis Maruyasu America, Corp. Tokico (USA), Inc. Findlex Corp. Lucas Sumitomo Brakes, Inc. Elco Industries, Inc. (Precision Stamping Division) Ambrake Corp. Ambrake Corp. Mattoon Precision Manufacturing, Inc. Intat Precision, Inc. Intat Precision, Inc. Intat Precision, Inc. Ambrake Corp. Curtis Maruyasu America, Corp. Findlex Corp. Central Manufacturing Co. Heritage Products, Inc. Central Manufacturing Co. Topy Corp. Rich Mount, Inc. Greenville Technology, Inc. Freudenberg-NOK (Shelbyville Plant) NSK Corp. Central Light Alloy

Dunlop Tire Corp. Dunlop Tire Corp. Dunlop Tire Corp. Bridgestone/Firestone, Inc. ATR Wire and Cable Co, Inc. Pacific Industries USA, Inc. Bridgestone/Firestone, Inc. Bridgestone/Firestone, Inc. Bridgestone/Firestone, Inc. Dunlop Tire Corp.

Product

Heating/Venting/Air Conditioning A/C Evaporator Coils Air Compressors Air Conditioner Blower Motors Air Conditioner Compressor Housing Castings Air Conditioner Compressors Air Conditioner Condensers Air Conditioner Systems **Air Conditioning Clutches Air Conditioning Clutches Air Conditioning Components** Air Conditioning Components and Kits Air Conditioning Compressors Air Conditioning Compressors Air Conditioning Compressors Air Conditioning Evaporators **Air Conditioning Fittings & Hoses** Air Conditioning Systems Automotive Air Conditioners **Condenser Brackets** Condensors Condensors **Cooling Units Cooling Units Engine Cooling Systems** Fan-Shrouds Heat Controllers Heater & Radiator Hoses Heater Control Box Assembly Heaters/HVAC/Blowers **HVAC Levers HVAC Systems** Industrial Hose Products Parallel Flow Condensor Tubing PTFE Based Washers for Compressors **Radiator Cooling Fan Motors** Radiators Radiators **Reinforced Rubber Hoses** Serpentine Condensor Tubing Serpentine Evaporator Tubing **Thermal Control Assemblies**

Electronics Capacitors Ceramic Capacitator Chips Ceramic Permanent Magnets Permanent Magnets Relays

<u>Company</u>

Sanden International Indiana Precision Technology ASMO North Carolina, Inc. Rvobi Die Casting USA, Inc. Sanden International Zexel Texas, Inc. Zexel Illinois, Inc. Ogura Corp. Sanden International Mattoon Precision Manufacturing, Inc. Calsonic Climate Control, Inc. Michigan Automotive Compressor, Inc. Sanden International (USA), Inc. Zexel Illinois, Inc. Sanden International (USA), Inc. YA America, Inc. Nippondenso of Los Angeles, Inc. Mitsubishi Heavy Industries America Elco Industries, Inc. (Thermoplastics Division) Nippondenso of Los Angeles, Inc. Nippondenso Manufacturing USA, Inc. Zexel Texas, Inc. Nippondenso Manufacturing USA, Inc. Calsonic Manufacturing Corp. Elco Industries, Inc. (Thermoplastics Division) Ortech Plumley Marugo, Ltd. Belletech Corp. Nippondenso Manufacturing USA, Inc. Elco Industries, Inc. (Precision Stamping Division) Calsonic Manufacturing Corp. Tigerpoly Manufacturing, Inc. Thermalex, Inc. Modern Industrial Plastics, Inc. ASMO North Carolina, Inc. Nippondenso Manufacturing USA, Inc. Nippondenso of Los Angeles, Inc. DTR Industries, Inc. Thermalex, Inc. Thermalex, Inc. CEI Co., Ltd.

Matsushita Electronics Components Corp. of America TDK Components (USA), Inc. TDK Ferrites Corp. Hitachi Magnetics Corp. Ortech

Product

Bearings Alternator Bearings **Ball Bearings Ball Bearings Bearing Hub Units** Bearing Retainers (Plastic) **Bearing Retainers (Steel) Bearing Rings** Bearings Bearings Cylindrical Roller Bearings Precision Steel Balls for Bearings Radial Ball Bearings Single Row Bearings Single Row Deep Groove Ball Bearings **Tapered Roller Bearings Tapered Roller Bearings Tapered Roller Bearings** Unit Bearings (Ball & Tapered Roller) Wheel Bearings

Filters/Cleaners

Air Cleaner Assemblies Air Cleaner Induction Systems Air Cleaners Air Filter Elements Air Filter Elements Air Intake Hoses Oil Filter Element Assemblies Oil Filters Oil Filters Oil Filters

Fuel Delivery Systems

Fuel Filters Fuel Injectors Fuel Line Fuel Line Components Fuel Lines Fuel Pumps and Kits Fuel Tanks Fuel Tanks Fuel Tanks

Other Components

Actuator Housing Air Bags Airbag Assemblies Airbag Harnesses Anti-Vibration Rubber Molded Products

<u>Company</u>

American NTN Bearing Mfg., Corp. NTN Elgin Corp. American Koyo Corp. American Koyo Corp. Nakanishi Manufacturing Corp. Nakanishi Manufacturing Corp. NSK. Inc. Nachi Technology, Inc. Modern Industrial Plastics, Inc. NTN-Bower Corp. NSK-AKS Precision Ball Co. American NTN Bearing Manufacturing Corp. NSK Corp. NSK Corp., Bearing Division American Koyo Corp. NTN-Bower Corp. NTN Elgin Corp. NTN Elgin Corp. American NTN Bearing Mfg., Corp.

Tennex Industries, Inc. Purodenso Co. Filtech, Inc. Purodenso Co. Tennex Industries, Inc. Plumley Marugo, Ltd. USA Technologies Filtech, Inc. Tennex Industries, Inc. Purodenso Co.

Tennex Industries, Inc. Indiana Precision Technology Curtis Maruyasu America, Corp. Curtis Maruyasu America, Corp. Hisan, Inc. Associated Fuel Pump Systems Corp. Elsa Corp. KTH Parts Industries, Inc. ITW-Nifco, Inc.

Diemakers, Inc. MG International, Inc. TG (USA) Corp. Sumitomo Electric Wiring Systems, Inc. DTR Industries, Inc.

Product

Other Components (continued) Automobile Motor Covers Automotive Control Cables Brake, Clutch & Accelerator Pedals **Canister Assemblies** Car Decals Chip Resistant Paint **Combination Meter Assemblies** Components **Composite Products** Compounds Compression Springs **Convoluted Control Lever Boots Dial Plates Display Panels for copy machines Dust Covers Fastpack Motor Activators** Functional and Decorative Die Castings Functional Equip. Garnish Gaskets Gaskets **High Tension Cables** Hook-up Tubes Hoses & Tubes Integral Shaft (Water Pump) Iron Assemblies Lip Seals Lip Seals Lip Seals Master Power Tube Assembly **Mechanical Cables** Misc. Products Multi-Layer Steel Gaskets **O-Rinas** O-Rings and Packings **Oil Seals Oil Seals Oil Seals Oil Seals Organic Coatings** Packing Parts for Manufacturing of Batteries Photo Sensitive Copy Drums Polyurethane Hydraulic Seals **PVC Insulated Wire PVDF** Coated Tube Radial Lip Oil Seals Raw Edge V-belts **Reinforces Gaskets** Reserve Fluid Tanks **Rubber Automotive Products Rubber Felts**

<u>Company</u>

Rich Mount, Inc. ACK Controls, Inc. Heritage Products, Inc. KI (USA) Corp. Kux Manufacturing United Globe Nippon, Inc. Kantus Corp. ITW-Nifco, Inc. Freudenburg-NOK General Partnership Freudenberg-NOK (Shelbyville Plant) American MSC. Inc. CKR Industries, Inc. S.K.Y. (Sakaiya) Corp. I.I. Stanley Co., Inc. Freudenburg-NOK General Partnership CEI Co., Ltd. Alpha Technology Corp. StarCade, Inc. North American Lighting, Inc. ARS Manufacturing, Inc. Kokoky Rubber Inc. Sumitomo Electric Wiring Systems, Inc. Zexel Texas, Inc. YUSA Corp. NSK Corp. Oiles America Corp. Freudenberg-NOK (Shelbyville Plant) Freudenburg-NOK General Partnership Freudenburg-NOK General Partnership Belletech Corp. Hi-Lex Corp. Alpine Electronics Manufacturing of America McCord Leakless Sealing Co. Freudenburg-NOK General Partnership ARS Manufacturing, Inc. Freudenburg-NOK General Partnership Freudenburg-NOK General Partnership Freudenburg-NOK General Partnership Freudenburg-NOK General Partnership Elco Industries, Inc. (Precision Stamping Division) Kokoku Rubber Inc. **JBK Crest Engineering** Showa Aluminum Corp. of America Freudenburg-NOK General Partnership Dixie Wire Co. Hisan, Inc. ARS Manufacturing, Inc. Bando Manufacturing of America, Inc. Freudenburg-NOK General Partnership ASMO Manufacturing, Inc. Tigerpoly Manufacturing, Inc. Piqua Technologies, Inc.

Product

Other Components (continued) Sealing Rings Seals **Sheet Metal Components** Sheet Metal Work Sound Dampening Sheets Splash Shields Steel Balls Synchronous Belts Urethane Foam V-Ribbed Belts Windshield Washer Bottles and Covers Windshield Washer Tanks Wiper Arms and Blade Assemblies Wiper Linkage **XLP Insulated Wire**

<u>Company</u>

Modern Industrial Plastics, Inc. Kokoku Rubber Inc. TABC, Inc. Trinity Industrial Corp. of America United Globe Nippon, Inc. London Industries, Inc. NTN Elgin Corp. Bando Manufacturing of America, Inc. Piqua Technologies, Inc. Bando Manufacturing of America, Inc. Elco Industries, Inc. (Thermoplastics Division) ASMO Manufacturing, Inc. ASMO Manufacturing, Inc. Jideco of Bardstown, Inc. Dixie Wire Co. (This page intentionally left blank)

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Product Index

Material and Capital Tool Facilities

Product Index: Material and Capital Tool Facilities Cross Reference to Company

Product

Capital Tools Assembly Machines Automated Assembly Lines Automated Welding Lines Automated Welding Systems for Auto Closure Panels Automation Cam Index Drives **CNC Machine Tools CNC Turning Centers Conveyer Equipment and Control Systems Conveyor and Material Handling Systems** Drills **Electroformed Nickel Tools** Endmill Fastening Equipment (Nutrunners) Horizontal Lathes Horizontal Machining Centers Horizontal Machining Centers Indexable Carbide Tools Indexable Milling Cutters Internal Grinding Machines **Jigs & Fixtures** Machine Tool Components **Material Handling Systems** Nutrunners Paint Finishing Equipment Paint Finishing Systems Paint Systems **Press Feeds** Reamers **Resistance Welding Electrodes Resistance Welding Holders Resistance Welding Supplies** Steel Molds for Plastic Injection Straight and Hex Adaptors Surface Grinding Machines Vacuum Forming Tools Vertical Machining Centers Vertical Machining Centers Water soluble Cutting and Grinding Fluids Welding Guns & Cables Welding Systems

Resins

Colored Plastic Compounds Fiber Coating on Plastics for Automotive Interiors Foam Plastic Raw Materials Plastic Color Concentrates Resins Specialty and Reinforced Thermoplastic Resins Specialty Thermoplastic Resins Urethane Foaming Tools

<u>Company</u>

FEC. Inc. Sanvo Machine America Corp. Sanyo Machine America Corp. TESCO Engineering, Inc. FEC, Inc. Sankvo America, Inc. Hitachi Seiki U.S.A., Inc. MHI Machine Tool USA, Inc. NKC of America, Inc. Tsubaki Conveyor of America Sanyo Tools of Ohio, Inc. FET Engineering, Inc. Sanyo Tools of Ohio, Inc. FEC, Inc. Mazak Corp. Mazak Corp. MHI Machine Tool USA, Inc. Toshiba Tungaloy Manufacturing, Inc. Index-o-matic Okamoto Corp. FET Engineering, Inc. Sankyo America, Inc. FANUC Robotics Corp. Sanyo Machine America Corp. Trinity Industrial Corp. of America TKS Industrial Co. FANUC Robotics Corp. Sankyo America, Inc. Sanyo Tools of Ohio, Inc. Hercules Welding Products-Division of Obara Corp. Hercules Welding Products-Division of Obara Corp. Obara Corp. Midwest Mold & Texture Corp. Hercules Welding Products-Division of Obara Corp. Okamoto Corp. FET Engineering, Inc. MHI Machine Tool USA, Inc. Mazak Corp. Yuma Industries, Inc. Hercules Welding Products-Division of Obara Corp. FANUC Robotics Corp.

Color and Composite Technologies, Inc. HIFLO, Inc. ARCO/ JSP Co. Color and Composite Technologies, Inc. Anderson Development Co. (ADC) Themofil, Inc. Themofil, Inc. FET Engineering, Inc.

Product Index: Material and Capital Tool Facilities Cross Reference to Company

Product

Paints and Chemicals

Acrionitrile-Butadiene Copolymers Aluminum Pigment for Metallic Paint Automotive Paint Guard Coatings Coatings Epichlorohydrin Polymers Hydrogenized Nitrile Polymers Paints Phosphate Coating Polyacrylate Polymers Removers and Cleaners Solid Lubricant Coatings Surface Treatments for Steel Molds Zinc Coatings

Ferrous and non-Ferrous Metals

Aluminized steel coils Aluminum Cold Forging **Aluminum Tubing Fabrication** Automotive Transmission Gears Bervllium, Copper and Nickel-Sheets, Rods, Wires, Bars, and Castings Blanked Steel Cold Rolled Steel Cold Rolled Steel Coils and Sheets Cold Rolled/Galvinized Steel Cut-To-Length Steel **Dimensioned Exposed Blanks Electro-Galvanized Sheet Steel** Flat Rolled Carbon Sheet Cut Lengths Flat Rolled Carbon Slit Steel Flat Rolled SS409 Slit Coil **Galvanized Steel Coils** Galvanized Steel Coils Galvanized Steel Coils and Sheets

Hard Chrome Surface Treatment of Auto Stamping Dies Heat Treated Billets Hot Dipped Galvanized Hot Rolled Bars Hot Rolled Steel Coils and Sheets Processed Steel Sales & Warehousing of Metals Sheet Metal Work Slit Steel Slit Steel Coils Slit Steel Coils Spot and T-welding Steel Blanking **Steel Coils** Steel Coils for Exhaust Systems Steel Powder Steel Service Center Steel Sheets/Blanks

<u>Company</u>

Zeon Chemicals, Inc. Alcan-Toyo America, Inc. Yuma Industries, Inc. U.S. Paint Corp. Zeon Chemicals, Inc. Zeon Chemicals, Inc. U.S. Paint Corp. Trutec Industries, Inc. Zeon Chemicals, Inc. Yuma Industries, Inc. Trutec Industries, Inc. Midwest Mold & Texture Corp. L-S II Electro-Galvanizing Co.

Wheeling-Nisshin, Inc. New Huron Industries, Inc. Koyo Corp. New Huron Industries, Inc.

NGK Metals Corp. ProCoil Corp. I/N Tek - I/N Kote, Inc. California Steel Industries Coilplus-Alabama, Inc. ProCoil Corp. Coil Center Corp. L-S II Electro-Galvanizing Co. Bleim Steel Co. Bleim Steel Co. Bleim Steel Co. Wheeling-Nisshin, Inc. Wheeling-Nisshin, Inc.

Teikuro Corp. New Huron Industries, Inc. National Steel Corp. - MidwestDivision USS/Kobe Steel Co. California Steel Industries Berwick Steel Co. Koyo Corp. Trinity Industrial Corp. of America ProCoil Corp. Coilplus-Ohio, Inc. Marubeni Steel Processing, Inc. Trutec Industries, Inc. Michigan Steel Processing Tennessee Metal Corp. Nova Steel Processing Kobelco Metal Powder, Inc. C. Itoh Steel, Inc. Coilplus-Ohio, Inc.

Product Index: Material and Capital Tool Facilities Cross Reference to Company

Product

Ferrous and non-Ferrous Metals (continued) Steel Sheets/Coils for Body Steel Slitters Steel Slitting Steel Storage Distribution/Storage of Steel Coil

Other Components

Honeyceram Injection Molded Rubber Parts Permanent Magnets Permanent Magnets

<u>Company</u>

Nova Steel Processing C. Itoh Steel, Inc. Michigan Steel Processing Michigan Steel Processing ProCoil Corp.

NGK Ceramics USA, Inc. MOLTEN (North America) Corp. Hitachi Metals North Carolina Ltd. Neomet Corp. (This page intentionally left blank)

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AutoAlliance Intl., Inc.

Parts and Components

Aeroquip Inoac Co. ASMO Manufacturing, Inc. ASMO North Carolina, Inc. Bendix Jidosha Kiki Corp. Calsonic Yorozu Corp. Daikin Clutch Corp. Delta USA Dixie Wire Co. DTR Industries, Inc. Enkei America, Inc. Enpak, Inc. HAI. Inc. Heritage Products, Inc. Hisan, Inc. I.I. Stanley Co., Inc. Izumi Corp., Ind., Inc. J S Technos Corp. Katayama American Co., Inc. **KYB Industries**, Inc. Lenawee Stamping Corp. Matsushita Electronics Components Corp. of America Mitsubishi Electric Manufacturing Cincinnati, Inc.

CAMI Automotive, Inc.

Parts and Components

A.P. Technoglass American Showa, Inc. ASMO Manufacturing, Inc. Central Manufacturing Co. Daikin Clutch Corp. Dyanmec, Inc. Enkei America, Inc. Filtech, Inc. HAI, Inc. Hi-Lex Corp. Mitsubishi Electric Manufacturing Cincinnati, Inc. Moriden America, Inc. New Sabina Industries Newman Technology, Inc. Nippondenso Manufacturing USA, Inc.

Chrysler Corp.

Parts and Components

Alpha Technology Corp. American Koyo Corp. American MSC, Inc. Arvin Sango, Inc. ASMO North Carolina, Inc. CT-South, Inc. Molten (North America) Corp. Nastech Nippondenso of Los Angeles, Inc. Nippondenso Tennessee, Inc. Nishawaka Standard Co. (2) NTN Driveshaft, Inc. Ogihara America Corp. Ortech Penstone, Inc. StarCade, Inc. Takata-Fisher Corp. Topy Corp. United Globe Nippon, Inc. Viam Manufacturing, Inc. Western Wheel Co. YA America. Inc. Zexel Texas, Inc.

Capital Tool and Material Suppliers

Hercules Welding Products-Division of Obara Corp. Michigan Steel Processing Midwest Mold & Texture Corp. MOLTEN (North America) Corp.

Nippondenso Tennessee, Inc. Nishawaka Standard Co. (NISCO) NTN Driveshaft, Inc. Ogihara America Corp. Plumley Marugo, Ltd. StarCade, Inc. Takata-Fisher Corp. Tokai Rika USA, Inc. Tokico (USA), Inc. Topy Corp. YA America, Inc.

Capital Tool and Material Suppliers

Hercules Welding Products-Division of Obara Corp. Midwest Mold & Texture Corp.

S.K.Y. (Sakaiya) Corp. Sanden International Sanden International (USA), Inc. Sintering Technologies, Inc. Techno Trim, Inc.

Chrysler Corp. (continued)

Parts and Components

Diemakers. Inc. Elcom, Inc. Freudenburg-NOK General Partnership (3) Gecom Corp. General Products Corp. (2) Hi-Lex Controls, Inc. Hi-Lex Corp. Ichikoh Manufacturing, Inc. International Crankshaft, Inc. Kux Manufacturing **KYB** Industries. Inc. MBL (USA) Corp. Michigan Automotive Compressor, Inc. Mitsubishi Heavy Industries America Modern Industrial Plastics, Inc. (2) Nippondenso Manufacturing USA, Inc. Nippondenso Tennessee, Inc. NSK Corp. Purodenso Co. Quality Spring/Togo, Inc. Tennex Industries, Inc.

Diamond-Star Motors Corp.

Parts and Components A.P. Technoglass (2) Aeroquip Inoac Co. Ambrake Corp. Amtex, Inc. ASMO Manufacturing, Inc. Associated Fuel Pump Systems Corp. Bendix Jidosha Kiki Corp. Bloomington Normal Seating Co. Central Manufacturing Co. Daikin Clutch Corp. Dyanmec, Inc. Eagle Wings Industries, Inc. Elsa Corp. Heritage Products, Inc.

Hi-Lex Corp. I.I. Stanley Co., Inc. ITW-Nifco, Inc. J S Technos Corp. Katayama American Co., Inc. Kux Manufacturing KYB Industries, Inc. Mattoon Precision Manufacturing, Inc. Mitsubishi Electric Manufacturing Cincinnati, Inc. Mitsubishi Heavy Industries America Moriden America, Inc. Nastech TG (USA) Corp. Tokai Rika USA, Inc. Tokico (USA), Inc. Tri-Con Industries Co., Ltd. (3) U.S. Tsubaki, Inc. United L-N Glass, Inc. Weastec, Inc. Western Wheel Co.

Capital Tool and Material Suppliers

Coil Center Corp. FEC, Inc. Hercules Welding Products-Division of Obara Corp. Index-o-matic National Steel Corp. - MidwestDivision NKC of America, Inc. ProCoil Corp. Sanyo Machine America Corp. TESCO Engineering, Inc. Themofil, Inc. (2) TKS Industrial Co.

Nippondenso Manufacturing USA, Inc. Nishawaka Standard Co. (NISCO) NTN Driveshaft, Inc. Ogihara America Corp. Ortech PK USA, Inc. Plumley Marugo, Ltd. StarCade, Inc. SW Manufacturing, Inc. Takata-Fisher Corp. TASUS Corp. TG (USA) Corp. Tigerpoly Manufacturing, Inc. Topy Corp. United Globe Nippon, Inc. VDO Yazaki Corp. Vuteq Corp. (2) Woodbridge Inouac, Inc. YSK Corp.

Capital Tool and Material Suppliers

FEC, Inc. Hercules Welding Products-Division of Obara Corp. Midwest Mold & Texture Corp. TKS Industrial Co.

Ford Motor Co.

Parts and Components

A.P. Technoglass AAP St. Marvs Corp. AE Goetze Corp. of America Aeroquip Inoac Co. Alcoa Fujikura Ltd. Alpha Technology Corp. American Koyo Corp. American NTN Bearing Mfg., Corp. (2) Arvin Sango, Inc. ASMO Manufacturing, Inc. Associated Fuel Pump Systems Corp. Bendix Jidosha Kiki Corp. Bridgestone/Firestone, Inc. Calsonic Manufacturing Corp. Calsonic Yorozu Corp. CEI Co., Ltd. Daikin Clutch Corp. Dexter Fastener Technologies, Inc. Diamet Corp. Diemakers, Inc. Dixie Wire Co. DTR Industries, Inc. Elco Industries, Inc. (Precision Stamping Division) Elco Industries, Inc. (Thermoplastics Division) Elcom. Inc. Elsa Corp. Engineered Sintered Components, Inc. Firestone Industrial Products Co. Freudenburg-NOK General Partnership (6) Fujikoki America, Inc. General Products Corp. (2) Hi-Lex Controls, Inc. Hi-Lex Corp. Hitachi Automotive Products, Inc. (U.S.A.) Hitachi Cable Indiana, Inc. Hoover Precision Products, Inc. International Crankshaft, Inc. Izumi Corp., Ind., Inc. Jideco of Bardstown, Inc. Kantus Corp. Lucas Sumitomo Brakes, Inc. Matsushita Electronics Components Corp. of America Modern Industrial Plastics, Inc. (2) Neaton Auto Products Mfg., Inc.

General Motors Corp.

Parts and Components A-Mold Corp. A.P. Technoglass (2) AE Goetze Corp. of America (2) Aeroquip Inoac Co. Ahresty Wilmington Corp.

Nippondenso of Los Angeles, Inc. Nishawaka Standard Co. (2) North American Lighting, Inc. NSK Corp. NTN-Elgin Corp. NTN-Bower Corp. Ogihara America Corp. Ogura Corp. Ohi Automotive of America Corp. (2) Oiles America Corp. Ryobi Die Casting USA, Inc. Sanden International Sanden International (USA), Inc. Showa Aluminum Corp. of America Technical Auto Parts, Inc. Tennex Industries, Inc. TG (USA) Corp. Tokai Rika USA, Inc. Tokico (USA), Inc. Tovo Seat (USA) Corp. VDO Yazaki Corp. Warner-Ishi Weastec, Inc. Western Wheel Co. Woodbridge Inouac, Inc.

Capital Tool and Material Suppliers

ARCO/ JSP Co. FANUC Robotics Corp. FEC. Inc. FET Engineering, Inc. Hercules Welding Products-Division of Obara Corp. Hitachi Seiki U.S.A., Inc. Index-o-matic L-S II Electro-Galvanizing Co. NGK Ceramics USA. Inc. NKC of America, Inc. **Nova Steel Processing** Okamoto Corp. Sankyo America, Inc. Sanyo Machine America Corp. **TESCO Engineering, Inc.** Themofil, Inc. (2) USS/Kobe Steel Co.

NSK Corp. NSK Corp., Bearing Division NTN-Elgin Corp. Quality Spring/Togo, Inc. Ryobi Die Casting USA, Inc.

General Motors Corp. continued

Parts and Components

Alpha Technology Corp. Alumitech Ambrake Corp. American Kovo Corp. American MSC, Inc. American NTN Bearing Manufacturing Corp. Arvin Sango, Inc. Associated Fuel Pump Systems Corp. CEI Co., Ltd. CKR Industries, Inc. CT-South, Inc. D.A. Inc. General Motors Corp. (continued) Daikin Clutch Corp. Diamet Corp. Diemakers, Inc. Elco Industries, Inc. (Precision Stamping Division) Enkei America, Inc. Foster Electric (USA), Inc. Freudenburg-NOK General Partnership (6) Fujikoki America, Inc. General Products Corp. (2) Hi-Lex Corp. Hitachi Automotive Products, Inc. (U.S.A.) Hoover Precision Products, Inc. I.I. Stanley Co., Inc. International Crankshaft, Inc. JBK Crest Engineering Kux Manufacturing McCord Leakless Sealing Co. Modern Industrial Plastics, Inc. (2) Nachi Technology, Inc. Neaton Auto Products Mfg., Inc. New Mather Metals, Inc.

Honda of America Mfg., Inc.

Parts and Components

A.P. Technoglass (2) ACK Controls, Inc. AE Goetze Corp. of America Ahresty Wilmington Corp. Allied Ring Corp. Alpine Electronics Manufacturing of America Alumitech Ambrake Corp. American NTN Bearing Mfg., Corp. American Showa, Inc. American Showa, Inc. ARS Manufacturing, Inc. ASMO Manufacturing, Inc. ASMO North Carolina, Inc. Sanden International Sintering Technologies, Inc. Sumitomo Electric Wiring Systems, Inc. TDK Components (USA), Inc. TG (USA) Corp. Thermalex, Inc. U.S. Tsubaki, Inc. U.S. Tsubaki, Inc. United L-N Glass, Inc. Viam Manufacturing, Inc. Warner-Ishi Weastec, Inc. Western Wheel Co. Zexel Illinois, Inc.

Capital Tool and Material Suppliers

ARCO/ JSP Co. California Steel Industries Coil Center Corp. FANUC Robotics Corp. FEC, Inc. Hercules Welding Products-Division of Obara Corp. Hitachi Metals North Carolina Ltd. Hitachi Seiki U.S.A., Inc. Kobelco Metal Powder, Inc. L-S II Electro-Galvanizing Co. Mazak Corp. National Steel Corp. - MidwestDivision Neomet Corp. NKC of America, Inc. Nova Steel Processing Okamoto Corp. TESCO Engineering, Inc. Themofil, Inc. (2) USS/Kobe Steel Co.

New Huron Industries, Inc. New Mather Metals, Inc. New Sabina Industries Newman Technology, Inc. NHK-Associated Spring Suspension Components, Inc. Nippondenso Manufacturing USA, Inc. Nishawaka Standard Co. (2) NSK Corp. Oiles America Corp. OKI Telecom Piqua Technologies, Inc. Rocknel Fastener, Inc. S.K.Y. (Sakaiya) Corp.

Honda of America Mfg., Inc. continued

Parts and Components

Associated Fuel Pump Systems Corp. Bellemar Parts Industry (2) Belletech Corp. Bridgestone/Firestone, Inc. Central Manufacturing Co. CKR Industries, Inc. Clarion Corp. of America Daikin Clutch Corp. Dexter Fastener Technologies, Inc. DTR Industries, Inc. Dunlop Tire Corp. Elcom, Inc. Enkei America, Inc. Filtech, Inc. Findlex Corp. Freudenburg-NOK General Partnership Honda of America Mfg., Inc. (continued) Gecom Corp. Greenville Technology, Inc. Hi-Lex Controls, Inc. Hi-Lex Corp. Hisan, Inc. Hitachi Automotive Products (USA), Inc. (2) Honda All-Lock Manufacturing Co., Inc. Ikeda Interior Systems, Inc. Indiana Precision Technology ITW-Nifco. Inc. Jefferson Industries. Inc. Jideco of Bardstown, Inc. Kamco Industries, Inc. Key Fastener Corp. Kokoku Rubber Inc. KTH Parts Industries, Inc. London Industries, Inc. M-TEK. Inc. Matsushita Communication Corp. of America Matsushita Electronics Components Corp. of America MBL (USA) Corp. McCord Leakless Sealing Co. Michigan Automotive Compressor, Inc. Mitsubishi Electric Manufacturing Cincinnati, Inc. Nastech Neaton Auto Products Mfg., Inc. Sanden International (USA), Inc.

Nissan Motor Mfg. Corp., USA

Parts and Components

A.P. Technoglass (2) AAP St. Marys Corp. Aeroquip Inoac Co. Alpha Technology Corp. American NTN Bearing Mfg., Corp. Sanko Peterson Corp. Setex, Inc. Showa Aluminum Corp. of America Sintering Technologies, Inc. Stanley Electric USA Co., Inc. Sumitomo Electric Wiring Systems, Inc. (3) Takata-Fisher Corp. TASUS Corp. Technical Auto Parts, Inc. Techno Trim, Inc. Tennex Industries, Inc. TFO Tech Co., Ltd. Tigerpoly Manufacturing, Inc. Tomasco Mulcifer, Inc. Topy Corp. Topy Precision Mfg., Inc. Tri-Con Industries Co., Ltd. (2) TRW Fuji Valve, Inc. TS Trim Industries, Inc. U.S. Engine Valve Corp. United Globe Nippon, Inc. Weastec, Inc. YA America, Inc. Yotec, Inc. YSK Corp. YUSA Corp.

Capital Tool and Material Suppliers

California Steel Industries FEC, Inc. Index-o-matic Midwest Mold & Texture Corp. New Huron Industries, Inc. NKC of America, Inc. Nova Steel Processing Sanyo Machine America Corp. TESCO Engineering, Inc. TKS Industrial Co. Toshiba Tungaloy Manufacturing, Inc. Trutec Industries, Inc. U.S. Paint Corp. Wheeling-Nisshin, Inc. Yuma Industries, Inc.

MBL (USA) Corp. Nastech Neaton Auto Products Mfg., Inc. New Mather Metals, Inc. NHK-Associated Spring Suspension Components, Inc.

Nissan Motor Mfg. Corp., USA continued

Parts and Components

Amtex. Inc. Automotive Electronic Control Systems, Inc. (AUTECS) Bendix Jidosha Kiki Corp. Bridgestone/Firestone, Inc. Calsonic Climate Control, Inc. Calsonic Manufacturing Corp. Calsonic Yorozu Corp. CEI Co., Ltd. CKR Industries. Inc. Clarion Corp. of America Curtis Maruyasu America, Corp. Daikin Clutch Corp. Dexter Fastener Technologies, Inc. DTR Industries, Inc. Elcom, Inc. H.A. Parts Products of Indiana Co. (HAPPICO) Hi-Lex Corp. Hitachi Automotive Products (USA), Inc. (2) Hitachi Cable Indiana, Inc. Hoover Ikeda, Inc. Nissan Motor Mfg. Corp., USA (continued) Ichikoh Manufacturing, Inc. ITW-Nifco, Inc. Jaytec, Inc. Jideco of Bardstown, Inc. Kantus Corp. KI (USA) Corp. **KYB** Industries. Inc. M-TEK, Inc. NTN Elgin Corp.

<u>NUMMI</u>

Parts and Components

ACK Controls, Inc. Aisin U.S.A. Manufacturing, Inc. Ambrake Corp. Amtex, Inc. (2) Associated Fuel Pump Systems Corp. Bendix Jidosha Kiki Corp. Bridgestone/Firestone, Inc. Central Manufacturing Co. Curtis Maruyasu America, Corp. Intat Precision, Inc. J S Technos Corp. Matsushita Electronics Components Corp. of America Nastech NHK-Associated Spring Suspension Components, Inc. Nippondenso Manufacturing USA, Inc. North American Lighting, Inc. NSK Corp. Ohi Automotive of America Corp. (2) PK USA, Inc. Plumley Marugo, Ltd. S.K.Y. (Sakaiya) Corp. Tennex Industries, Inc. Tokico (USA), Inc. Tokico (USA), Inc. Topy Corp. Tri-Con Industries Co., LTD. TRW Fuji Valve, Inc. U.S. Tsubaki, Inc. United L-N Glass, Inc. Vintec Co. Yamakawa Manufacturing Corp. of America

Capital Tool and Material Suppliers

ARCO/ JSP Co. FEC, Inc. L-S II Electro-Galvanizing Co. Marubeni Steel Processing, Inc. Midwest Mold & Texture Corp. NGK Ceramics USA, Inc. NKC of America, Inc. Obara Corp. TKS Industrial Co. Toshiba Tungaloy Manufacturing, Inc. Tsubaki Conveyor of America Yuma Industries, Inc.

North American Lighting, Inc. Purodenso Co. SW Manufacturing, Inc. Techno Trim, Inc. TG (USA) Corp. Toyoda TRW Automotive, Inc. Trinity Industrial Corp. of America United Globe Nippon, Inc.

Capital Tool and Material Suppliers

Hercules Welding Products-Division of Obara Corp. TKS Industrial Co. Trinity Industrial Corp. of America Tsubaki Conveyor of America Yuma Industries, Inc.

Saturn Corp.

Parts and Components

A.P. Technoglass (2) A.P. Tenntech Ahresty Wilmington Corp. American MSC, Inc. Bridgestone/Firestone, Inc. Calsonic Yorozu Corp. D & A Technology, Inc. Hyperion Seating Corp. Izumi Corp., Ind., Inc. MBL (USA) Corp.

Subaru-Isuzu Automotive, Inc.

Parts and Components

American Showa, Inc. Amtex, Inc. Automotive Electronic Control Systems, Inc. (AUTECS) Bendix Jidosha Kiki Corp. Bridgestone/Firestone, Inc. Calsonic Climate Control, Inc. Calsonic Yorozu Corp. Daikin Clutch Corp. Dixie Wire Co. Elcom. Inc. Elsa Corp. General Seating of America Greenville Technology, Inc. H.A. Parts Products of Indiana Co. (HAPPICO) Heartland Automotive, Inc. Hisan, Inc. Hitachi Automotive Products (USA), Inc. (2) Hitachi Cable Indiana, Inc. Ichikoh Manufacturing, Inc. Ikeda Interior Systems, Inc. J S Technos Corp. Jefferson Industries, Inc. **KYB Industries, Inc.** Matsushita Communication Corp. of America Matsushita Electronics Components Corp. of America Mattoon Precision Manufacturing, Inc. MBL (USA) Corp. Moriden America, Inc. Nastech New Sabina Industries

New Huron Industries, Inc. Purodenso Co. Topy Corp. U.S. Tsubaki, Inc. VDO Yazaki Corp. Zexel Illinois, Inc.

Capital Tool and Material Suppliers

New Huron Industries, Inc. Sanyo Machine America Corp.

NHK-Associated Spring Suspension Components, Inc. Nippondenso Tennessee, Inc. Nishawaka Standard Co. (2) NTN Driveshaft, Inc. Ogihara America Corp. Ohi Automotive of America Corp. (2) OKI Telecom PK USA, Inc. Showa Aluminum Corp. of America TASUS Corp. Tennex Industries, Inc. TG (USA) Corp. Topy Corp. Trinity Industrial Corp. of America United Globe Nippon, Inc. United L-N Glass, Inc. VDO Yazaki Corp. YA America, Inc. Zexel Illinois, Inc. Zexel Texas, Inc. Zua Autoparts, Inc.

Capital Tool and Material Suppliers

Midwest Mold & Texture Corp. TKS Industrial Co. Trinity Industrial Corp. of America Trutec Industries, Inc. Tsubaki Conveyor of America U.S. Paint Corp.

Toyota Motor Mfg. USA, inc.

Parts and Components

A.P. Technoglass (2) ACK Controls, Inc. Aeroquip Inoac Co. Aisin U.S.A. Manufacturing, Inc. American Koyo Corp. Amtex, Inc. (2) Arvin Sango, Inc. ASMO Manufacturing, Inc. ASMO North Carolina, Inc. Associated Fuel Pump Systems Corp. Bendix Jidosha Kiki Corp. Bridgestone/Firestone, Inc. **Central Light Alloy** Central Manufacturing Co. Curtis Maruvasu America, Corp. DTR Industries, Inc. Dunlop Tire Corp. Elcom, Inc. Franklin Precision Industry, Inc. Fujitsu Ten Corp. of America Gecom Corp. Hi-Lex Corp. Hisan, Inc. Hitachi Cable Indiana, Inc. Intat Precision, Inc. Kux Manufacturing Matsushita Communication Corp. of America Matsushita Electronics Components Corp. of America MBL (USA) Corp. Michigan Automotive Compressor, Inc. Nastech New Mather Metals, Inc. NHK-Associated Spring Suspension Components, Inc. Nippondenso Manufacturing USA, Inc. Nippondenso of Los Angeles, Inc.

Nippondenso Tennessee, Inc. North American Lighting, Inc. NSK-AKS Precision Ball Co. Purodenso Co. S.K.Y. (Sakaiya) Corp. Sumitomo Electric Wiring Systems, Inc. SW Manufacturing, Inc. TABC, Inc. TASUS Corp. Techno Trim, Inc. TG (USA) Corp. Tokai Rika USA, Inc. Toyoda TRW Automotive, Inc. Trim Masters, Inc. Trinity Industrial Corp. of America U.S. Engine Valve Corp. United Globe Nippon, Inc. United L-N Glass, Inc. VDO Yazaki Corp. Viam Manufacturing, Inc. Vuteg Corp.

Capital Tool and Material Suppliers

California Steel Industries FET Engineering, Inc. Midwest Mold & Texture Corp. National Steel Corp. - MidwestDivision NGK Ceramics USA, Inc. NKC of America, Inc. Obara Corp. TESCO Engineering, Inc. Toshiba Tungaloy Manufacturing, Inc. Trinity Industrial Corp. of America Tsubaki Conveyor of America Yuma Industries, Inc. Supplier Index

Supplier Index: Suppliers to Japanese Invested Part and Component Facilities

Supplier

3M Co. 3M Co. A. P. Technoglass A. Shulman A. Shulman A. Trostel Co. A.K. Steel A.T.C. Acemco **Advance Speciality Tools** Aisan Industry Co., Ltd. Akebono Brake of Japan **AKZO Chemical** Alcan Allied Chemical ALPS Alreco Aluminum Alumax American Kovo American Steel & Wire American Synthetic Rubber American Tuned Products AMG Amp. Inc. Anchor Fasteners **AP** Technologies Aristech Arkay Industry Armco ASMO (North Carolina) ASMO Mfg. USA, Inc. ATC ATC Atomic City Tool Atwood Auburn Foundry Automotive Industries (ASAA) BASF Corp. Belmar Parts Industry **Bethleham Steel Betty Machine** Blase Bomel Borden Borg Warner Automtoive, Inc. Brazeway **BRC Rubber Group** Breitingers Co. **Brillion Foundry** Briskin **Buckeye Tool** Burton Rubber Co. Burton Rubber Processing, Inc. C & C technologies **C&C** Technologies

Facility Supplied To: Freudenburg-NOK General Partnership Aeroquip Inoac Co. A.P. Tenntech Katavama American Co., Inc. Kamco Industries, Inc. Bendix Jidosha Kiki Corp. TABC. Inc. ITW-Nifco, Inc. Toyo Seat (USA) Corp. Thermalex, Inc. Franklin Precision Industry, Inc. Ambrake Corp. Freudenburg-NOK General Partnership Thermalex, Inc. ITW-Nifco, Inc. CEI Co., Ltd. Indiana Precision Technology Thermalex, Inc. Michigan Automotive Compressor, Inc. Key Fastener Corp. Dunlop Tire Corp. Zexel Torsen, Inc. Molten (North America) Corp. G.S.W. Manufacturing, Inc. A.P. Tenntech Belletech Corp. Aeroquip Inoac Co. Heartland Automotive, Inc. Elsa Corp. Nippondenso Manufacturing USA, Inc. Nippondenso Manufacturing USA, Inc. Heartland Automotive. Inc. Kantus Corp. TRW Fuji Valve, Inc. Toyo Seat (USA) Corp. Daikin Clutch Corp. Moriden America, Inc. Tennex Industries, Inc. Technical Auto Parts, Inc. Lenawee Stamping Corp. Franklin Precision Industry, Inc. American NTN Bearing Manufacturing Corp. Freudenburg-NOK General Partnership Freudenburg-NOK General Partnership Elsa Corp. Calsonic Manufacturing Corp. Molten (North America) Corp. Newman Technology, Inc. JBK Crest Engineering Eagle Wings Industries, Inc. YSK Corp. YUSA Corp. Molten (North America) Corp. Kamco Industries, Inc. Greenville Technology, Inc.

Supplier Index: Suppliers to Japanese Invested Part and Component Facilities

<u>Supplier</u>

Cabot Corp. Cadillac Plastic Calsonic Climate Control Calsonic Corp. Calsonic Corp. Calsonic Mfg. Corp. Cardinal Rail Carlex Glass Co. Centech (Sealed Power) Central Ohio Plastics Central Spring Inc. Cerdac **Certified Alloys Charter Wire** Chuo Spring, Ltd. **Cincinnati Milicron** Cincinnati, Inc. **Cleveland Metal Cocoholton Stainless** Coil Plus. Inc. **Collins & Aikman** Comcorp Technologies, Inc. Comtech Mfg. Cooper Container Corp. **Copperweld Steel** Coshocton Cramerton **Creative Extruded Products** Custom Compounding Co. **Custom Paper** D & A Technologies Daido Steel Dayton Power and Light **Delco** Chassis Delta Delwal Corp. Desta Co. Diemakers Diemasters Doe Run Douglas and Lomanson **Dow Chemical Dow Chemical Dow Chemical DSM** Copolymer DuPont Automotive, Inc. Dupont Automotive, Inc. DuPont Automotive. Inc. DuPont Automotive. Inc. DuPont Automotive, Inc. DuPont Automotive, Inc. Dupont Automotive, Inc. Dupont Automotive, Inc. Dupont Automtoive, Inc. Dupont Automtoive, Inc.

Facility Supplied To: Freudenburg-NOK General Partnership S.K.Y. (Sakaiya) Corp. Calsonic Manufacturing Corp. Calsonic Climate Control, Inc. Calsonic Manufacturing Corp. Calsonic Climate Control, Inc. Ohi Automotive of America Corp. Penstone, Inc. Toyoda TRW Automotive, Inc. Stanley Electric USA Co., Inc. Rocknel Fastener, Inc. A.P. Technoglass Diemakers, Inc. Sanko Peterson Corp. ACK Controls, Inc. Elco Industries, Inc. (Thermoplastics Division) Sintering Technologies, Inc. Toyoda TRW Automotive, Inc. Katayama American Co., Inc. SW Manufacturing, Inc. Moriden America, Inc. Findlex Corp. AE Goetze Corp. of America Nippondenso Tennessee, Inc. TFO Tech Co., Ltd. H.A. Parts Products of Indiana Co. (HAPPICO) Tri-Con Industries Co., Ltd. A.P. Tenntech Modern Industrial Plastics, Inc. Tennex Industries, Inc. A P. Tenntech Hoover Precision Products, Inc. A.P. Technoglass Ambrake Corp. Toyo Seat (USA) Corp. Ogihara America Corp. Michigan Automotive Compressor, Inc. Hitachi Automotive Products, Inc. (U.S.A.) Freudenburg-NOK General Partnership Enpak, Inc. Bloomington Normal Seating Co. D & A Technology, Inc. Diemakers, Inc. MG International, Inc. Dunlop Tire Corp. ARS Manufacturing, Inc. A.P. Technoglass Modern Industrial Plastics, Inc. A.P. Technoglass MG International, Inc. Modern Industrial Plastics, Inc. ITW-Nifco, Inc. Katayama American Co., Inc. Elco Industries, Inc. (Thermoplastics Division) Freudenburg-NOK General Partnership

Supplier

Eagle Ottawa Eften, Inc. Elco Industries, Inc. Elco Industries, Inc. **Engineered Laminates** Enichem Erie EMI Co. ESC Exxon Exxon Exxon Chemicals Fabco FASCO Ferro Ferro Ferro **Findlay Industries** Fisher Corp. Ford Motor Co. Ford Motor Co. (Glass Division) Freudenberg-NOK Freudenberg-Nok Fugi-Kiko G.E. Plastics G.E. Plastics Garden State Tanning Gardner Litton Gardner Mfg. Gates Formed Fibre **Gates Formed Fibre Products** GCA-Sparta Foundry **GE Plastics GE Plastics GE Plastics** General Electric Co. General Electric Co. **General Engineering** General Safety Corp. Gibbs Die Casting Globe Globe Industries, Inc. GNB, Inc. Grant Durban, Inc. Grede Foundry Grinnel Grinnel Corp. GSW GSW Guilford Mills, Inc. H.M. Royal Handy & Harman Automotive Group Hart-up Hashimoto Forming Industry Heritage **Heritage Products**

Facility Supplied To: Tri-Con Industries Co., Ltd. HAI. Inc. Elco Industries, Inc. (Precision Stamping Division) Rocknel Fastener, Inc. Techno Trim, Inc. Freudenburg-NOK General Partnership Mattoon Precision Manufacturing, Inc. American NTN Bearing Mfg., Corp. Freudenburg-NOK General Partnership Dunlop Tire Corp. Kokoku Rubber Inc. PK USA, Inc. Hitachi Automotive Products, Inc. (U.S.A.) Filtech. Inc. London Industries, Inc. Greenville Technology, Inc. General Seating of America Takata-Fisher Corp. A.P. Technoglass Penstone, Inc. Freudenburg-NOK General Partnership Michigan Automotive Compressor, Inc. Dvanmec, Inc. Kantus Corp. TG (USA) Corp. Tri-Con Industries Co., Ltd. AE Goetze Corp. of America Vintec Co. Ikeda Interior Systems, Inc. Kamco Industries, Inc. AE Goetze Corp. of America Greenville Technology, Inc. Aeroquip Inoac Co. North American Lighting, Inc. Heartland Automotive, Inc. MG International, Inc. JBK Crest Engineering Takata-Fisher Corp. Mattoon Precision Manufacturing, Inc. Amtex. Inc. HAI, Inc. Enpak, Inc. Zexel Torsen, Inc. Daikin Clutch Corp. Toyoda TRW Automotive, Inc. YSK Corp. ASMO North Carolina, Inc. Tokai Rika USA, Inc. HAI. Inc. ARS Manufacturing, Inc. Associated Fuel Pump Systems Corp. Eagle Wings Industries, Inc. H.A. Parts Products of Indiana Co. (HAPPICO) Eagle Wings Industries, Inc. PK USA, Inc.

Supplier

Heritage Products HFI. Inc. Himont Himont U.S.A. **Hisan Tubes** Hisan, Inc. Hitachi Cable, Ltd. Hitachi Metals Hitachi, Ltd. Hoechst Celanese Hoechst/Celanese Hoeganaes Hoffer Honda International Trading Honda of America Mfg., Inc. Honda of America Mfg., Inc. Honda of America Mfg., Inc. Hoover Precision Products Hv-Level Screw Products I.C.M., Inc. ICI ICI America, Inc. ICI America, Inc. **ICI Polvurethanes** ICTC IHI Inductheat Industrial Park Machine & Tool Inland Steel Intat Interment Foundries Itoshu **ITT Teves America ITW NIFCO** Janesville **Jideco Motors** JKC Joan Automotive Johnson Controls, Inc. Johnson Matthey Jorgenson Steel Kansei Corp. Katayama Kogo Kauffman Products Kawneer Rubber & Plastic KBK Kendale Industries. Inc. Kenwal Products Steel Corp. Kobelco Koito Manufacturing Co., Ltd. Kokoku Steel Wire Co. Koyo Corp. Kuss Corp. L & W Engineering L & W Stamping

Facility Supplied To: KYB Industries. Inc. TS Trim Industries. Inc. Elco Industries, Inc. (Thermoplastics Division) Kamco Industries, Inc. Hitachi Cable Indiana, Inc. YUSA Corp. Hitachi Cable Indiana, Inc. Allied Ring Corp. Hitachi Automotive Products, Inc. (U.S.A.) ITW-Nifco, Inc. Modern Industrial Plastics, Inc. Sintering Technologies, Inc. Bloomington Normal Seating Co. Indiana Precision Technology Belletech Corp. Technical Auto Parts, Inc. YUSA Corp. Nachi Technology, Inc. Toyoda TRW Automotive, Inc. U.S. Tsubaki, Inc. Amtex. Inc. Modern Industrial Plastics, Inc. Modern Industrial Plastics, Inc. TG (USA) Corp. Tokai Rika USA, Inc. Warner-Ishi NTN Driveshaft. Inc. HAI, Inc. TABC, Inc. Ambrake Corp. General Products Corp. Filtech, Inc. Findlex Corp. Hisan, Inc. Amtex, Inc. Ohi Automotive of America Corp. J S Technos Corp. Techno Trim, Inc. Vintec Co. TABC, Inc. JBK Crest Engineering Kantus Corp. Katayama American Co., Inc. **KYB Industries**, Inc. Molten (North America) Corp. I.I. Stanley Co., Inc. Rocknel Fastener, Inc. Tri-Con Industries Co., LTD. Sintering Technologies, Inc. North American Lighting, Inc. ACK Controls, Inc. Nippondenso Manufacturing USA, Inc. Associated Fuel Pump Systems Corp. KTH Parts Industries, Inc. Daikin Clutch Corp.

<u>Supplier</u>

L.T.V. Steel LaSalle Steel Lear Seating Lear Seating Corp. LTV Steel M-Tek Mabuchi Motors Madison Precision Products Magna (EBM) Mark I Marubeni Marubeni Marubeni America Corp. Masco Mascotech Masland Industries Mattoon Precision Mfg., Inc. **MBS** Polymet MCAA Means Stamping Meiki USA Mi-Tech **Mi-Tech Steel** Mi-Tech Steel, Inc. Michigan Automotive Compressor, Inc. Milark Industries Miles Lab. Millat Industries Milliken Milliken & Co. **Milliken Industries** Minnesota Rubber Mistubishi International Corp. Mitech Steel Mitsubishi Corp. Mitsubishi International Mitsubishi International Corp. Mitsui (USA) Mittler Brothers Molten Monsanto Montor Moore & McMillen, Inc. Moriden Morton Bee Chemical Morton International Morton International Musashi Seimits Industrial Co., Ltd. Mytex **Mytex** Mytex Polymer Nachi Fujikoshi Nakanish Manufacturing Co. Nakanishi Mfg. NASCO

Facility Supplied To: Lenawee Stamping Corp. KYB Industries, Inc. Delta USA General Seating of America Central Manufacturing Co. TS Trim Industries, Inc. CEI Co., Ltd. Associated Fuel Pump Systems Corp. Bendix Jidosha Kiki Corp. I.I. Stanley Co., Inc. Elsa Corp. H.A. Parts Products of Indiana Co. (HAPPICO) Ogihara America Corp. American NTN Bearing Mfg., Corp. I.I. Stanley Co., Inc. Amtex. Inc. Zexel Torsen, Inc. Hisan, Inc. J S Technos Corp. Toyo Seat (USA) Corp. Rich Mount, Inc. Calsonic Yorozu Corp. Nippondenso Tennessee, Inc. Heritage Products, Inc. Nippondenso Manufacturing USA, Inc. Newman Technology, Inc. Bridgestone/Firestone, Inc. Michigan Automotive Compressor, Inc. Tri-Con Industries Co., Ltd. Moriden America. Inc. Techno Trim, Inc. Bendix Jidosha Kiki Corp. Heritage Products, Inc. PK USA, Inc. S.K.Y. (Sakaiya) Corp. **USA** Technologies Eagle Wings Industries, Inc. Gecom Corp. Allied Ring Corp. Hisan. Inc. London Industries, Inc. Filtech, Inc. TRW Fuji Valve, Inc. Ikeda Interior Systems, Inc. Aeroquip Inoac Co. TG (USA) Corp. Greenville Technology, Inc. Technical Auto Parts, Inc. London Industries, Inc. Kantus Corp. Tennex Industries, Inc. Nachi Technology, Inc. NSK Corp., Bearing Division Nachi Technology, Inc. American Showa, Inc.

<u>Supplier</u>

New Huron Industries, Inc. **NHK Springs** Nippon Koshuha Nippon Leakless Industrial Co., Ltd. Nippon Steel Nippon Steel Nippondenso (Japan) Nippondenso USA NIRA Nisco Nishikawa Nissan Motor Mfg. Corp, Japan Nissho Iwai Nissho Iwai Nissin Kogyo Co., Ltd. NMC NOK Corp. NOK Corp. Norfinch Norsk Hydro NSK NSK Corp. NSK, Ltd. NTN Corp. (Japan) **NTN Driveshaft** O & K (American) Wire Co. O'Sullivan Ogihara Corp. Ohi Automotive Corp. (Japan) Ohi of America (OAA) Okaya Steel (CSC Copperweld) **OKI Semiconductor (Japan location)** Olin Brass Oliver Rubber Optec D.D. USA Osram Sylvania Outokumpu Copper Oxidental Chemical Corp. Parthenon Metal Peterson Spring Phelps Dodge Copper Photocircuit PK Tool Plastics Engineering Corp. **Plumley Companies** PPG Industries. Inc. PPG Industries, Inc. PPG Industries, Inc. PPG Industries, Inc. **Prestolite Wire** Progressive **Progressive Industries Purolator Products Quality Spring** Quantum Chemical

Facility Supplied To: Mattoon Precision Manufacturing, Inc. General Seating of America Hoover Precision Products, Inc. McCord Leakless Sealing Co. TABC, Inc. Lenawee Stamping Corp. Purodenso Co. SW Manufacturing, Inc. Gecom Corp. Freudenburg-NOK General Partnership Nishawaka Standard Co. (NISCO) AAP St. Marys Corp. Allied Ring Corp. Key Fastener Corp. Findlex Corp. American NTN Bearing Manufacturing Corp. American NTN Bearing Mfg., Corp. American Showa, Inc. Dyanmec, Inc. Diemakers, Inc. Hitachi Automotive Products, Inc. (U.S.A.) Nippondenso Tennessee, Inc. Nastech NTN Driveshaft, Inc. American NTN Bearing Mfg., Corp. Rocknel Fastener, Inc. PK USA, Inc. Ogihara America Corp. Ohi Automotive of America Corp. Vintec Co. NTN Driveshaft, Inc. Indiana Precision Technology Circuit Controls Co. Nishawaka Standard Co. (NISCO) Nippondenso Tennessee, Inc. North American Lighting, Inc. Circuit Controls Co. Rich Mount, Inc. Tri-Con Industries Co., LTD. Franklin Precision Industry, Inc. Dixie Wire Co. CEI Co., Ltd. Franklin Precision Industry, Inc. Rich Mount, Inc. Hitachi Cable Indiana, Inc. A.P. Technoglass A.P. Technoglass Central Manufacturing Co. Belletech Corp. G.S.W. Manufacturing, Inc. Hisan, Inc. KTH Parts Industries, Inc. Purodenso Co. Bendix Jidosha Kiki Corp. Dixie Wire Co.

<u>Supplier</u>

R.J. Tower R.T. Vanderbilt **Radiac Abrasives** Ravenna Aluminum REB **Reilly Plating Renosol Seating** Republic **Republic Engineered Steels Republic Steel** Rexene **Revnolds Aluminum Revnolds Aluminum Riken of America Rockwell International Ross Aluminum** Sacoma Sakaiya (Japan) Sakamoto Sankvo Sanvo Steel Sato Rashi Schillings Graphic Scott Brass Scott-Itoh Sevmore Tube Seymour Tubing Seymour Tubing, Inc. Shincor Shinsei Harness, Inc. (Japan) SIC Sintering Technology, Inc. Slater Steel Southern Weaving SPD Standard Products Co. Stanley Electric Co., Ltd. Stanley Electric Co., Ltd. Stellite Coatings Strip Steel Sumitomo Sumitomo Steel Sumitomo Wiring Systems Sumitomo Wiring Systems, Ltd. (Japan) Summit Polymer TAI Takahashi Takata Corp. TDK Corp. Team One Technical Auto Parts, Inc. Technotrim Technotrim Teleflex Tennessee Metal, Inc.

Facility Supplied To: KTH Parts Industries, Inc. Freudenberg-NOK (Shelbyville Plant) Hoover Precision Products, Inc. General Products Corp. Calsonic Yorozu Corp. Key Fastener Corp. Delta USA International Crankshaft, Inc. Hoover Precision Products, Inc. TFO Tech Co., Ltd. London Industries, Inc. **Central Light Alloy** Central Manufacturing Co. Allied Ring Corp. American Showa, Inc. Warner-Ishi Tokai Rika USA, Inc. S.K.Y. (Sakaiya) Corp. Elsa Corp. H.A. Parts Products of Indiana Co. (HAPPICO) NSK Corp., Bearing Division Key Fastener Corp. S.K.Y. (Sakaiya) Corp. Circuit Controls Co. Associated Fuel Pump Systems Corp. **KYB Industries. Inc.** American Showa, Inc. Heritage Products, Inc. ARS Manufacturing, Inc. G.S.W. Manufacturing, Inc. J S Technos Corp. U.S. Tsubaki, Inc. TRW Fuji Valve, Inc. Takata-Fisher Corp. ASMO North Carolina, Inc. Nishawaka Standard Co. (NISCO) I.I. Stanley Co., Inc. Stanley Electric USA Co., Inc. TRW Fuji Valve, Inc. Elco Industries, Inc. (Precision Stamping Division) G.S.W. Manufacturing, Inc. NSK Corp., Bearing Division Sumitomo Electric Wiring Systems, Inc. Sumitomo Electric Wiring Systems, Inc. Heartland Automotive, Inc. ASMO North Carolina, Inc. Belletech Corp. Takata-Fisher Corp. ASMO North Carolina, Inc. Tokai Rika USA, Inc. Heritage Products, Inc. Bloomington Normal Seating Co. Vintec Co. SW Manufacturing, Inc. SW Manufacturing, Inc.

Supplier

TFO Forging The Torrington Co. Thermofil. Inc. Thermofil, Inc. Thermofill Thermoplastics, Inc. Thorp Industries Timken TMC Tokyo Rope & American Tokyo Rope Tokyo Seat Co. **Tomen America** Tonen Corp. Tri Con **Tricon Industries** Trucast Truesdell TSK Tsuchiya Mfg. Co., Ltd. U.S. Bronze U.S. Reduction UGN **Ulbrich Steel Ulbrich Steel** Uniseal Rubber Products United Technologies USS/Kobe Vipond Vista Plastics Vista Polymers Voltex W.R. Grace Wapucca Foundry Waupaca Foundry Wheland Foundry Wheland Foundry Wirekraft Woodbridge Woodbridge Wyn Molded Plastics Xenia Manufacturing Yamashita Rubber Co. Yarema Die & Engrg. Yusa YUSA Corp. YUSA Corp. Zeon Chemicals Zeon Chemicals Zexel Corp. Zexel Corp. Zexel Torsen S.A. (Belgium)

Facility Supplied To: YSK Corp. Nastech Purodenso Co. Rich Mount. Inc. Elco Industries, Inc. (Thermoplastics Division) Elco Industries, Inc. (Precision Stamping Division) Newman Technology, Inc. International Crankshaft, Inc. Calsonic Yorozu Corp. Dunlop Tire Corp. Tri-Con Industries Co., LTD. TG (USA) Corp. Purodenso Co. TS Trim Industries, Inc. Delta USA Warner-Ishi Sumitomo Electric Wiring Systems, Inc. Hi-Lex Corp. Tennex Industries, Inc. Sintering Technologies, Inc. Diemakers, Inc. Ikeda Interior Systems, Inc. McCord Leakless Sealing Co. Elco Industries, Inc. (Precision Stamping Division) Hitachi Cable Indiana, Inc. TS Trim Industries, Inc. International Crankshaft, Inc. Dvanmec, Inc. Dixie Wire Co. D & A Technology, Inc. Ikeda Interior Systems, Inc. Enpak, Inc. JBK Crest Engineering Daikin Clutch Corp. Ambrake Corp. Mattoon Precision Manufacturing, Inc. Sumitomo Electric Wiring Systems, Inc. General Seating of America Bloomington Normal Seating Co. Stanley Electric USA Co., Inc. North American Lighting, Inc. YUSA Corp. Ogihara America Corp. Indiana Precision Technology YSK Corp. Technical Auto Parts, Inc. Kokoku Rubber Inc. ARS Manufacturing, Inc. Calsonic Manufacturing Corp. Calsonic Climate Control, Inc. Zexel Torsen, Inc.

Parent Company Index

Part and Component Facilities

Parent Corporation

A.P. Technoglass Corp. Acco Controls Group Advance Co., Ltd. Aeroquip Corp. Ahresty of America Corp. Aisan Industry Co., Ltd. Aisin Seiki Co., Ltd. Aisin Takaoka Corp., Ltd. Akebono Brake Industry Co., Ltd. Alcoa Corp. Alcoa Fuiikura, Ltd. All-Lock Co., Inc. Allied-Signal, Bendix Division Alpha Corp. **Alpine Electronics** Alps Electric Co., Ltd. Amatsuji Steel Ball Mfg. Co., Ltd. American Honda Motor Co. American Yazaki Corp. Araco Corp. ARAI Seisakusho Co., Ltd. Arvin Industries, Inc. Asahi Glass Co. Asahi Glass Co. Asahi Glass Co. Asahi Tec ASMO Co., Ltd. ASMO Co., Ltd. Associated Spring/Barnes Group Atsugi Unisia Corp. Automobile Foundry Co., Ltd. Automotive Moulding Co. **Bando Chemical Industries** Betrano Faure, Ltd. Borg-Warner Automotive Bridgestone Corp. Bridgestone Corp. Bridgestone Corp. Calsonic Corp. Calsonic Corp. Calsonic Corp. Calsonic Corp. Calsonic International Calsonic International Carl Freudenburg **Cascade Associates** Cascade Engineering Central Motor Wheel Corp. Central Yoshida Corp. Chardon Rubber Co. Chubu Industries, Inc.

Facility

A.P. Tenntech ACK Controls, Inc. S.K.Y. (Sakaiya) Corp. Aeroquip Inoac Co. Ahresty Wilmington Corp. Franklin Precision Industry, Inc. Aisin U.S.A. Manufacturing, Inc. Intat Precision, Inc. Ambrake Corp. Dixie Wire Co. Alcoa Fuiikura Ltd. Honda All-Lock Manufacturing Co., Inc. Bendix Jidosha Kiki Corp. Alpha Technology Corp. Alpine Electronics Manufacturing of America Alpine Electronics Manufacturing of America NSK-AKS Precision Ball Co. Findlex Corp. Circuit Controls Co. Trim Masters, Inc. ARS Manufacturing, Inc. Arvin Sango, Inc. D & A Technology, Inc. A.P. Technoglass (2) Belletech Corp. Alumitech ASMO Manufacturing, Inc. ASMO North Carolina, Inc. NHK-Associated Spring Suspension Components, Inc. Zua Autoparts, Inc. CT-South. Inc. H.A. Parts Products of Indiana Co. (HAPPICO) Bando Manufacturing of America, Inc. Dyanmec, Inc. Warner-Ishi Bridgestone APM Co. Bridgestone/Firestone, Inc. (5) Firestone Industrial Products Co. Calsonic Climate Control, Inc. Calsonic Manufacturing Corp. Calsonic Yorozu Corp. CEI Co., Ltd. CEI Co., Ltd. Calsonic Manufacturing Corp. Freudenburg-NOK General Partnership (7) StarCade, Inc. StarCade, Inc. Central Manufacturing Co. Blue Ridge Metals Corp. CKR Industries. Inc. Vuteq Corp. (2)

Parent Corporation

Chuo Seiki Chuo Spring, Ltd. Clarion Shoji, Ltd. CMI International CSC Industries, Inc. **Curtis Industries** Daido Steel Co., Ltd. Daiken Manufacturing Co., Ltd. Daiwa Kasei Kyoga Co., Ltd. Daiwa Steel Tube, Ltd. **Delco Chassis Division Delco Electronics** Delta Kogyo Co., Ltd. Denshi Giken Donnelly Corp. Douglas and Lomason Co. Duramax, Inc. Eaton Corp. Eaton Corp. Elco Industries, Inc. Elco Industries, Inc. Enshu Keigokin Co., Ltd. F.C.C. Co., Ltd. Foster Electric Co., Ltd. Fuji Valve Co., Ltd. Fuji, Ltd. Fuji-Kiko Co., Ltd. Fujikoki Manufacturing, Ltd. Fujikura Co. Fujikura, Ltd. Fujitsu Ten, Ltd. G.S. Wiring Systems, Inc. General Safety Corp. **Globe Industries** GNB. Inc. Goetze AG Gunma Bank, Ltd. Gunma Seiki Co., Ltd. Hadsvs Hashimoto Forming Industry Hayashi Corp. Havashi Telempu Co., Ltd. Hella North America, Inc. Hirata Technical Hirotani Co., Ltd. Hirotani Co., Ltd. Hiruta Kogyo Co., Ltd. Hitachi America, Ltd. Hitachi Cable, Ltd. Hitachi Metals Hitachi Metals America

Facility

Central Light Alloy ACK Controls, Inc. Clarion Corp. of America Mitsubishi Corp. Ohio Star Forge Co. Curtis Maruyasu America, Corp. (2) Ohio Star Forge Co. Daikin Clutch Corp. D.A. Inc. Century Tube Corp. Ambrake Corp. CEI Co., Ltd. Delta USA Indiana Precision Technology D & A Technology, Inc. Bloomington Normal Seating Co. DTR Industries, Inc. Engineered Sintered Components, Inc. U.S. Engine Valve Corp. Elco Industries, Inc. (3) Rocknel Fastener, Inc. Enkei America, Inc. Jaytec, Inc. Foster Electric (USA), Inc. TRW Fuji Valve, Inc. Nihon Tokushu Toryo Co., Ltd. Dyanmec, Inc. Fujikoki America, Inc. Engineered Plastics Components, Inc. Dixie Wire Co. Fujitsu Ten Corp. of America G.S.W. Manufacturing, Inc. Takata-Fisher Corp. United Globe Nippon, Inc. Enpak, Inc. AE Goetze Corp. of America (3) Ogihara America Corp. Mattoon Precision Manufacturing, Inc. Indiana Precision Technology H.A. Parts Products of Indiana Co. (HAPPICO) Amtex, Inc. Amtex, Inc. North American Lighting, Inc. (2) KTH Parts Industries, Inc. HAI, Inc. United Globe Nippon, Inc. Heritage Products, Inc. Hitachi Automotive Products (USA), Inc. Hitachi Cable Indiana, Inc. Hitachi Magnetics Corp. Sintering Technologies, Inc.

Parent Corporation

Hitachi Metals, Ltd. Hitachi Powdered Metal Hitachi. Ltd. Homer Donaldson Co. Honda Lock Manufacturing Co. Honda Motor Co. Honda North America, Inc. Honda North America, Inc. Honda North America, Inc. Honda North America. Inc. Honda North America, Inc. Honda North America, Inc. Honda North America, Inc. Hongo Co., Ltd. Ichikoh Industries. Inc. Ichikoh Industries, Inc. Ikeda Bussan Co., Ltd. Ikeda Busson Co., Ltd. Ikeda Holding Corp. Inoac Corp. Inoue MTP Co. Ishikawajima Heavy, Inc. Ishizaki Honten Co., Ltd. Itochu **ITT** Automotive ITW, Inc. Izumi Motor Co., Ltd. Japan Electronic Control Systems Co., Ltd. Japan Storage Battery Co., Ltd. Japan Vilene Co. Jidosha Denki Kogyo Co., Ltd. Jidosha Kiki Co., Ltd. Jidosha Kiki Co., Ltd. Johnson Controls, Inc. Kaiaisha Manufacturing Co. Kanematsu Kansei Corp. Kanto Seiatsu Kogyo Co., Ltd. Kasai Kogyo Co. Katayama Kogyo Co., Ltd. Kato Hatsujo Kaisha, Ltd. Kayaba Industries Co., Ltd. Keihn Seiki Manufacturing Co., Ltd. Kelsey Hayes Co. Kelsey Hayes Co.

Facility

AAP St. Marys Corp. Sintering Technologies, Inc. Hitachi Automotive Products, Inc. (U.S.A.) Kecy Products, Inc. Honda All-Lock Manufacturing Co., Inc. Jefferson Industries, Inc. American Showa, Inc. Bellemar Parts Industry (2) KTH Parts Industries, Inc. **New Sabina Industries** TS Trim Industries, Inc. (2) Yotec. Inc. Denshi Giken KTH Parts Industries, Inc. Ichikoh Manufacturing, Inc. North American Lighting, Inc. (2) Vintec Co. Ikeda Interior Systems, Inc. Hoover Ikeda, Inc. Aeroquip Inoac Co. Woodbridge Inouac, Inc. Warner-Ishi Penstone, Inc. ATR Wire and Cable Co, Inc. Hisan, Inc. ITW-Nifco, Inc. Izumi Corp., Ind., Inc. Automotive Electronic Control Systems, Inc. (AUTECS) Enpak, Inc. Viam Manufacturing, Inc. Jideco of Bardstown, Inc. J S Technos Corp. Bendix Jidosha Kiki Corp. Setex, Inc. Trim Masters, Inc. Hyperion Seating Corp. Hoover Ikeda, Inc. Techno Trim, Inc. (3) Vintec Co. KI (USA) Corp. Diemakers, Inc. Kantus Corp. J S Technos Corp. M-TEK, Inc. Katayama American Co., Inc. Piolax Corp. **KYB** Industries. Inc. Indiana Precision Technology Central Manufacturing Co. Western Wheel Co.

Parent Corporation

Key Manufacturing Group, Inc. Kikuchi Metal Stamping Co., Ltd. Kinugawa Rubber Industries Co. Kitsuda Engineering Co. Koito Manufacturing Co., Ltd. Kokoku Intech Co., Ltd. Kokoku Steel Wire Co., Ltd. Kovo Seiko Co., Ltd Koyo Seiko Co., Ltd Koyokuto Boeki Kaisha, Ltd. Kuhlman Corp. Kumi Kasei Kyoei Kinzoku Kogyosho Kyoshin Shoji Lear Seating Corp. Libbey-Owens-Ford Lord Corp. Lucas Industries, Ltd. Mark | Molded Plastics Marubeni Corp. Marubeni Corp. Marujun Seiki Kogyo Co. Maruugo Rubber Industries Maryusau Kogyo Masco Industries, Inc. Masland Industries Masudd Manufacturing Matsushita Communication Industrial Co., Ltd. Matsushita Components Matsushita Electric Industrial Co., Ltd. Matsushita Electric Industry Mazda of North America McCord Payen, Inc. MG Corp., Ltd. Midwest Manufacturing Mitsuba Elect. Manufacturing Co., Ltd. Mitsubishi Aluminum Mitsubishi Corp. Mitsubishi Electric America Mitsubishi Heavy Industries Mitsubishi International Corp. Mitsubishi International Corp. Mitsubishi International Corp.

Facility

Key Fastener Corp. Jefferson Industries. Inc. CKR Industries, Inc. Kecy Products, Inc. North American Lighting, Inc. (2) Kokoku Rubber Inc. ACK Controls, Inc. TRW Koyo Steering Systems Co. American Koyo Corp. I.I. Stanley Co., Inc. Quality Spring/Togo, Inc. Kamco Industries, Inc. Tomasco Mulcifer, Inc. Piqua Technologies, Inc. General Seating of America United L-N Glass, Inc. YUSA Corp. Lucas Sumitomo Brakes, Inc. Kamco Industries, Inc. Ogihara America Corp. Yamakawa Manufacturing Corp. of America Tomasco Mulcifer, Inc. Plumley Marugo, Ltd. Curtis Maruyasu America, Corp. (2) International Crankshaft, Inc. Amtex, Inc. (2) Tomasco Mulcifer, Inc. Matsushita Communication Corp. of America Matsushita Electronics Components Corp. of America Matsushita Communication Corp. of America Matsushita Electronics Components Corp. of America Lenawee Stamping Corp. McCord Leakless Sealing Co. MG International, Inc. JBK Crest Engineering CME Corp. Thermalex, Inc. CT-South, Inc. Kux Manufacturing Bando Manufacturing of America, Inc. General Products Corp. ATR Wire and Cable Co. Inc. Enkei America, Inc. General Products Corp. Plumley Marugo, Ltd. Mitsubishi Electric Manufacturing Cincinnati, Inc. Mitsubishi Heavy Industries America CT-South, Inc. Enkei America, Inc. Piolax Corp.

Parent Corporation

Mitsubishi Materials Corp. Mitsuboshi Belting, Ltd. Mitsui & Co., Ltd. Mitsui & Co., Ltd. Mitsui & Co. (USA), Ltd. Mitsui & Co., Ltd. Mitsui Kinzoku Mitsui Steel Development Co., Inc. Miura Kogyo Co., Ltd. Molten Corp. Moriden Co., Ltd. Moriroku Co. Ltd. Motor Wheel Corp. Murata Spring Manufacturing Co., Ltd. Murayama Iron Works Musashi Seimitsu Industries Co., Ltd. Nachi Fujikoshi Nagoya Screw Manufacturing Co., Ltd. Nakagawa Sangyo Co., Ltd. Nakamura Tanzo Co., Ltd. Nakanishi Metal Works Co., Ltd. Namba Press Works, Ltd. NGK Spark Plug Co. NHK Spring Co., Ltd. NHK Spring Co., Ltd. NHK Spring Co., Ltd. Nifco, Inc. Nihon Plastic Co., Ltd. Nihon Tokushu Toryo Co., Ltd. Nippon Cable Systems, Inc. Nippon Eagle Wings Industries, Ltd. Nippon Leakless Industrial Co., Ltd. Nippon Pipe Nippon Piston Ring Nippon Seiko, K.K. Nippon Seiko, K.K. Nippon Seiko, Ltd. Nippon Seki Co., Ltd. Nippon Sheet Glass Co., Ltd. Nippondenso Nippondenso America, Inc. Nippondenso America, Inc. Nippondenso America, Inc. Nippondenso Co., Ltd. Nippondenso Co., Ltd. Nippondenso Co., Ltd. Nishikawa Rubber Co., Ltd. Nissan Kogyo Co., Ltd. **Nissen Chemitec** Nissho Iwai America Corp.

Facility

Diamet Corp. MBL (USA) Corp. Seymour Tubing, Inc. TG (USA) Corp. Sanko Gosei Rich Mount. Inc. Gecom Corp. PK USA, Inc. Mazda of North America Molten (North America) Corp. Moriden America, Inc. Greenville Technology, Inc. Alumitech American MSC, Inc. TFO Tech Co., Ltd. Technical Auto Parts, Inc. Nachi Technology, Inc. Rocknel Fastener, Inc. N.S.U. Corp. New Huron Industries, Inc. Nakanishi Manufacturing Corp. Bloomington Normal Seating Co. NGK Spark Plug Manufacturing U.S.A. General Seating of America New Mather Metals. Inc. NHK-Associated Spring Suspension Components, Inc. ITW-Nifco, Inc. Neaton Auto Products Mfg., Inc. United Globe Nippon, Inc. Hi-Lex Controls. Inc. Eagle Wings Industries, Inc. McCord Leakless Sealing Co. Seymour Tubing, Inc. AE Goetze Corp. of America (3) NSK. Inc. NSK-AKS Precision Ball Co. NSK Corp., Bearing Division New Sabina Industries United L-N Glass, Inc. Fujitsu Ten Corp. of America Purodenso Co. Associated Fuel Pump Systems Corp. Nippondenso Tennessee, Inc. Nippondenso of Los Angeles, Inc. Nippondenso Manufacturing USA, Inc. Michigan Automotive Compressor, Inc. Nishawaka Standard Co. (NISCO) (2) Findlex Corp. London Industries, Inc. Key Fastener Corp.

Parent Corporation

Nissho Iwai Corp. Nitton Valve Co., Ltd. NOK Corp. NSK Ltd. NSK Corp. NTN Corp. NTN Toyo Bearing Co., Ltd. NTN Toyo Bearing Co., Ltd. NTN Toyo Bearing Co., Ltd. Nukabe Mfg. Co., Ltd. Nypro, Inc. Ogihara Iron Works Co., Ltd. Ogura Clutch Co., Ltd. Ohi Seisakusho Co., Ltd. Oiles Corp. Okabe Co., Ltd. OKI America, Inc. OKI Electric Industry Co., Ltd. Ondo Corp. Orschiln Pacific Industrial Co., Ltd. Peterson American Corp. Pioneer Electronic Corp. **Plumley Companies PPG Industries** Press Kogyo Process Lab, Micron Co., Ltd. Purolator Products Co. Riken Corp. Riken Corp. of America, Inc. **Ring Screw Works** Robert Bosch Corp. Robert Bosch GmbH Ryobi North America Saga Tekkohsho Sakaiya Co., Ltd. Sakamoto Industry Co., Ltd. Sanden Corp. Sango Co., Ltd. Sankei Giken Industry Co., Ltd. Sankei Giken Kogyo Sanko Gosei Sanoh Industrial Co., Ltd. Sato Rashi Co. Shigeru Industry Co., Ltd. Shin-Ei Kogyo Co., Ltd. Shinsei Harness, Inc. Shiroki Corp. Showa Aluminum Corp. Showa Mfg. Co., Ltd.

Facility

Ohi Automotive of America Corp. (2) U.S. Engine Valve Corp. Freudenburg-NOK General Partnership (7) NSK Corp. Nastech NTN Driveshaft, Inc. American NTN Bearing Mfg., Corp. (2) NTN-Elgin Corp. NTN-Bower Corp. Mattoon Precision Manufacturing, Inc. Rich Mount, Inc. Ogihara America Corp. Ogura Corp. Ohi Automotive of America Corp. (2) Oiles America Corp. Elco Industries-Precision Forming Division **OKI Telecom OKI Telecom** Lenawee Stamping Corp. Ortech Pacific Industries USA, Inc. Sanko Peterson Corp. Pioneer Industrial Components, Inc. Plumley Marugo, Ltd. Belletech Corp. PK USA, Inc. S.K.Y. (Sakaiya) Corp. Purodenso Co. Allied Ring Corp. Modern Industrial Plastics, Inc. (2) Dexter Fastener Technologies, Inc. Automotive Electronic Control Systems, Inc. (AUTECS) Associated Fuel Pump Systems Corp. Ryobi Die Casting USA, Inc. Dexter Fastener Technologies, Inc. S.K.Y. (Sakaiya) Corp. Elsa Corp. Sanden International (USA), Inc. (2) Arvin Sango, Inc. Newman Technology, Inc. Bellemar Parts Industry (2) Rich Mount, Inc. Hisan, Inc. Key Fastener Corp. Heartland Automotive, Inc. J S Technos Corp. G.S.W. Manufacturing, Inc. SW Manufacturing, Inc. Showa Aluminum Corp. of America American Showa, Inc.

Parent Corporation

SPX Corp. Standard Products Standard Products Co. Stanley Electric Co., Ltd. Stanley Electric Co., Ltd. Starlite Co., Ltd. Sudbury, Inc. Sumitomo Corp. Sumitomo Corp. Sumitomo Corp. Sumitomo Corp. Sumitomo Corp. of America Sumitomo Corp. of America Sumitomo Electric Industries, Ltd. Sumitomo Electric Industries. Ltd. Sumitomo Electric Industries, Ltd. Sumitomo Metal Industries, Ltd. Sumitomo Metal USA Corp. Sumitomo Rubber Industries, Ltd. Sumitomo Wiring Systems Suncall Corp. Tachi-S Co., Ltd. Tachi-S Co., Ltd. Tachi-S Co., Ltd. Takanashi Glass Takao Kinzoku Kogyo Co., Ltd. Takata Corp. TDK Corp. TDK Corp. The Torrington Co. Thermal Components Group Tiger Polymer Corp. Togo Seisakusyo Corp. Tokai Rika Co., Ltd. Tokai Rubber Industries, Ltd. Tokico. Ltd. Tokyo Rope Manufacturing Co. Tokyo Seat Co., Ltd. Tokyo Seat Co., Ltd. Tokyo Seat Co., Ltd. Tomen Topy Fasteners, Ltd. Topy Industries, Ltd. Topy International, Inc. Tovo Denso Toyo Roki Mfg. Co., Ltd. Toyo Seat Toyoda Automatic Loom Toyoda Gosei Co., Ltd. **Toyoda Machine Works**

Facility

Allied Ring Corp. Nishawaka Standard Co. (NISCO) Nishawaka Standard Co. (NISCO) I.I. Stanley Co., Inc. Stanley Electric USA Co., Inc. StarCade. Inc. General Products Corp. (2) Calsonic Yorozu Corp. International Crankshaft, Inc. London Industries, Inc. Peterson American Corp. Sanko Peterson Corp. Sumitomo Metal USA Corp. Sumitomo Electric Wiring Systems, Inc. (3) Engineered Sintered Components, Inc. Lucas Sumitomo Brakes, Inc. Sevmour Tubing, Inc. International Crankshaft, Inc. Dunlop Tire Corp. (2) Sumitomo Electric Wiring Systems, Inc. (3) Sanko Peterson Corp. Techno Trim, Inc. (3) Setex, Inc. Hyperion Seating Corp. Belletech Corp. Jefferson Industries, Inc. Takata-Fisher Corp. TDK Components (USA), Inc. TDK Ferrites Corp. Nastech Thermalex, Inc. Tigerpoly Manufacturing, Inc. Quality Spring/Togo, Inc. Tokai Rika USA, Inc. DTR Industries, Inc. Tokico (USA), Inc. ATR Wire and Cable Co, Inc. Bellemar Parts Industry (2) TS Trim Industries, Inc. (2) Tri-Con Industries Co., Ltd. (5) Alumitech Topy Precision Mfg., Inc. Topy Corp. Topy Precision Mfg., Inc. Weastec. Inc. Filtech, Inc. Toyo Seat (USA) Corp. Michigan Automotive Compressor, Inc. TG (USA) Corp. Toyoda TRW Automotive, Inc.

Parent Corporation

Toyoshima Specialty Steel Toyota Motor Tovota Motor Sales U.S.A., Inc. Toyota Tsusa America Toyota Tsushio Corp. Toyota Tsusho Toyota Tsusho Corp. Trinity Industrial Corp. TRW, Inc. TRW, Inc. TSK of Japan Tsubakimoto Chain Co. Tsubakimoto Precision Products Co., Ltd. Tsuchiya Co., Ltd. Tsuchiya Manufacturing Co., Ltd. U-Shin UBE Industries Ltd. VDO Aldolph Schindling AG. Walbro Corp. Woodbridge Foam-Canada Worthington Industries Yachiyo Industry Co., Ltd. Yamada Seisakusho Co., Ltd. Yamakawa Industrial Co., Ltd. Yamako Corp. Yamashita Rubber Co., Ltd. Yanagawa Seiki Co., Ltd. Yasunaga Corp. Yazaki Corp. Yazaki Corp. Yokohama Aeroquip Co. Yorozu Corp. Zahnradfabrik Friedrichshafen AG. Zexel Corp. Zexel Corp. Zexel USA Zexel USA Zexel USA

Facility

Toyoshima Service Spring Fujitsu Ten Corp. of America TABC, Inc. Central Motor Wheel Corp. Trim Masters, Inc. Toyoda TRW Automotive, Inc. Central Manufacturing Co. Trinity Industrial Corp. of America Toyoda TRW Automotive, Inc. TRW Koyo Steering Systems Co. Hi-Lex Corp. U.S. Tsubaki, Inc. Hoover Precision Products, Inc. TASUS Corp. Tennex Industries, Inc. Ortech A-Mold Corp. VDO Yazaki Corp. CME Corp. Woodbridge Inouac, Inc. London Industries, Inc. Honda North America, Inc. Yotec. Inc. Yamakawa Manufacturing Corp. of America Lenawee Stamping Corp. YUSA Corp. YSK Corp. General Products Corp. (2) Elcom, Inc. VDO Yazaki Corp. YA America, Inc. Calsonic Yorozu Corp. Zua Autoparts, Inc. Nukabe Mfg. Co., Ltd. Zexel Torsen, Inc. Zexel Illinois, Inc. Zexel Texas, Inc. Mattoon Precision Manufacturing, Inc.

Parent Company Index

Material and Capital Tool Facilities

Material and Capital Tool Facilities: Parent Company Index Cross Reference to Individual Facilities

Parent Corporation

Alcan Aluminum Corp. ARCO Chemical Co. Armco Steel Co., L.P. C. Itoh & Co. (America), Inc. C. Itoh & Co. (America), Inc. C. Itoh & Co., Ltd. C. Itoh & Co., Ltd. Coilplus Holdings, Inc. Da Ichi Dentsu Dijet, Inc. FANUC, Ltd. Far East Tooling, Ltd. Hirotec Corp. Hitachi Metals, Ltd. Hitachi Seiki Co., Ltd. Inland Steel Co. JSP Corp. Kawasaki Steel Kobe Steel, Ltd. Kobe USA, Inc. Koyo Metals Co. LTV Corp. Marubeni America Corp. Marubeni America Corp. Marubeni America Corp. Marubeni Corp. Marubeni Corp. Master Chemical Corp. Mazda Steel Mitsubishi Corp. Mitsubishi Corp. Mitsubishi Corp. Mitsubishi Gas Chemical Mitsubishi Heavy Industries America, Inc. Mitsubishi Materials Corp. Mitsui & Co., Ltd. Mitsui Toatsu Chemical America, Inc. Mitsui Toatsu Chemicals, Inc. MOLTEN Corp. Nakamura Tanzo Co., Ltd. Nakanishi Manufacturing Corp. National Steel Corp. NGK Insulators, Ltd. NGK North America Nihon Parkerizing Co., Ltd. Nihon Parkerizing of America Nippon Kokan K. K. Nippon Oil and Fats, Ltd. Nippon Steel Chemical Co. Nippon Steel Corp. Nippon Zeon Co., Ltd. Nisshin Steel Co., Ltd. Nissho Iwai American Corp. Nissho Iwai Corp. Nissho Iwai Corp.

Facility

Alcan-Toyo America, Inc. ARCO/ JSP Co. Nova Steel Processing C. Itoh Steel, Inc. Nova Steel Processing C. Itoh Steel, Inc. **TESCO Engineering, Inc.** Coilplus-Ohio, Inc. FEC, Inc. Index-o-matic FANUC Robotics Corp. FET Engineering, Inc. **TESCO Engineering, Inc.** Hitachi Metals North Carolina Ltd. Hitachi Seiki U.S.A., Inc. I/N Tek - I/N Kote, Inc. ARCO/ JSP Co. **California Steel Industries** Kobelco Metal Powder, Inc. USS/Kobe Steel Co. Kovo Corp. L-S II Electro-Galvanizing Co. (2) Bleim Steel Co. Marubeni Steel Processing, Inc. ProCoil Corp. Marubeni Steel Processing, Inc. ProCoil Corp. Yuma Industries, Inc. Michigan Steel Processing Coilplus-Alabama, Inc. ProCoil Corp. Midwest Mold & Texture Corp. ARCO/ JSP Co. MHI Machine Tool USA, Inc. Neomet Corp. Color and Composite Technologies, Inc. Color and Composite Technologies, Inc. Anderson Development Co. (2) MOLTEN (North America) Corp. New Huron Industries, Inc. NKC of America, Inc. ProCoil Corp. NGK Metals Corp. NGK Ceramics USA, Inc. Trutec Industries, Inc. Trutec Industries, Inc. National Steel Corp. (3) U.S. Paint Corp. Themofil, Inc. (2) I/N Tek - I/N Kote, Inc. Zeon Chemicals, Inc. Wheeling-Nisshin, Inc. Berwick Steel Co. Berwick Steel Co. Kobelco Metal Powder, Inc.

Material and Capital Tool Facilities: Parent Company Index Cross Reference to Individual Facilities

Parent Corporation

Obara Corp. Obara Corp. Okamoto Machine Tool Works, Ltd. **Rio Doce Mining** Sankyo Manufacturing Co., Ltd. Sanyo Machine Works, Ltd. Sanyo Tool Manufacturing Co., Ltd. Sekisui Chemical Co., Ltd. Shinsho American Sumitomo Corp. Sumitomo Corp. Sumitomo Corp. of America Sumitomo Light Metals Industries, Ltd. Sumitomo Metals Industries Taikish, Ltd. Tanazawa Hakkosha Co., Ltd. Tatematsu Mold Works Co., Ltd. Teikoku Kuromu Tokushima Showa Precision Co., Ltd. Tomei Piping Co. Tomen Corp. Toray (America) **Toray Industries** Toshiba Tungaloy Co., Ltd. Toyo Aluminum K. K. **Toyo Flocking** Toyo Ink Manufacturing Co., Ltd. Trinity Industrial Corp. Tsubakimoto Chain Co. USS Division, USX Corp. Wheeling-Pittsburgh Corp. Yamakwa Industrial Co. Yamazaki Mazak Corp. Yokohama Rubber Co., Ltd. Yushiro Chemical Industries

Facility

Hercules Welding Products Obara Corp. Okamoto Corp. California Steel Industries Sankvo America, Inc. Sanyo Machine America Corp. Sanyo Tools of Ohio, Inc. Voltek, Inc. Kobelco Metal Powder, Inc. Michigan Steel Processing Tennessee Metal Corp. Tennessee Metal Corp. Koyo Corp. L-S II Electro-Galvanizing Co. (2) TKS Industrial Co. Midwest Mold & Texture Corp. Midwest Mold & Texture Corp. Teikuro Corp. Midwest Mold & Texture Corp. Kovo Corp. Coil Center Corp. HIFLO, Inc. HIFLO, Inc. Toshiba Tungaloy Manufacturing, Inc. Alcan-Toyo America, Inc. HIFLO, Inc. Color and Composite Technologies, Inc. Trinity Industrial Corp. of America Tsubaki Conveyor of America USS/Kobe Steel Co. Wheeling-Nisshin, Inc. Marubeni Steel Processing, Inc. Mazak Corp. SAS Rubber Co. Yuma Industries, Inc.

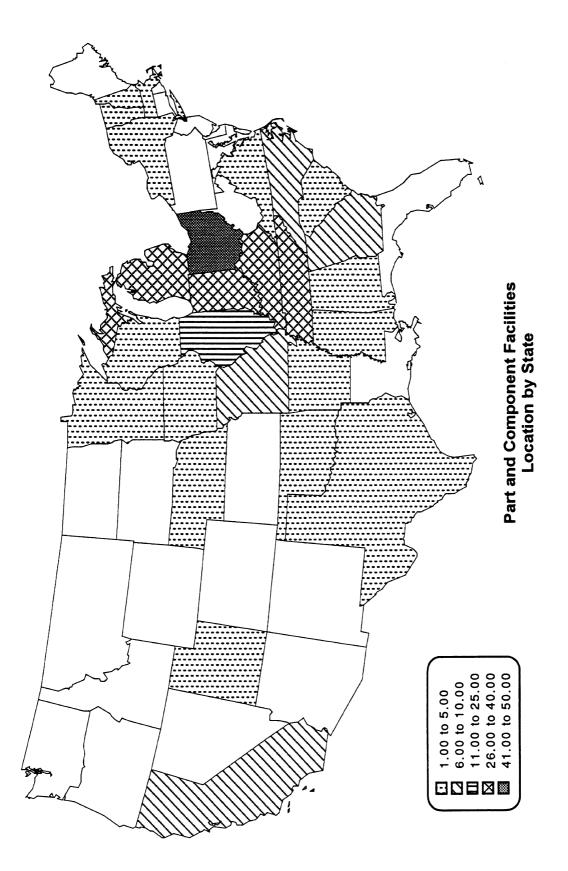
Appendix A

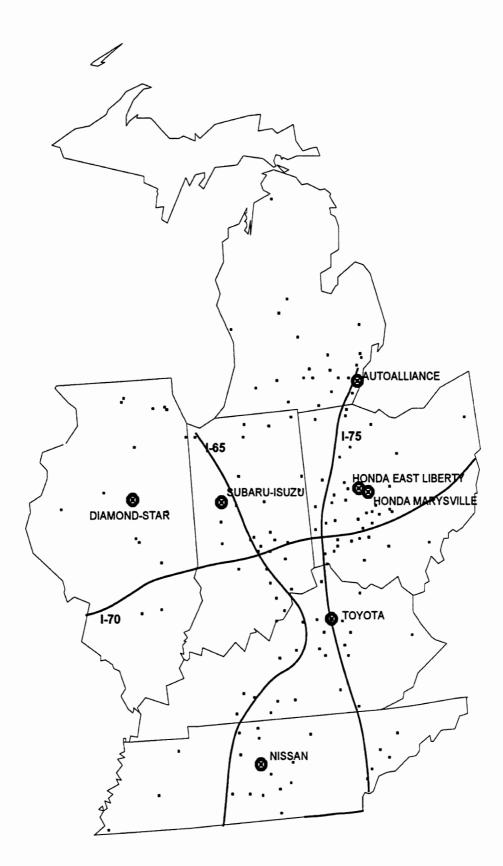
JAPANESE AUTOMOTIVE SUPPLIER INVESTMENT DIRECTORY

Appendix A

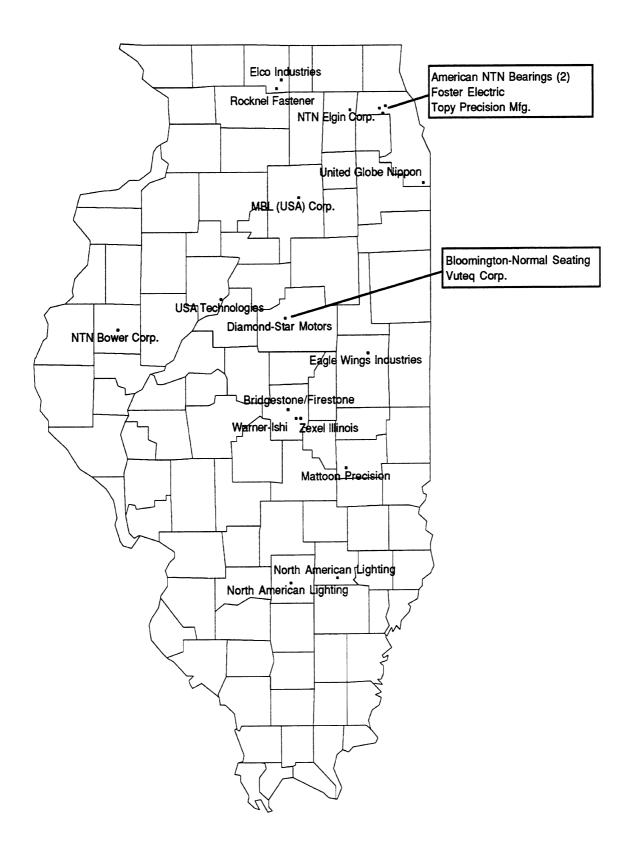
Geographical Maps:

The following maps pertain to the location of Section I (part and component) facilities. The first map shows the concentration of Section I facilities throughout the U.S. The following six maps give a closer look at those states with the most facilities. These have been included to give a more precise view of actual facility locations.

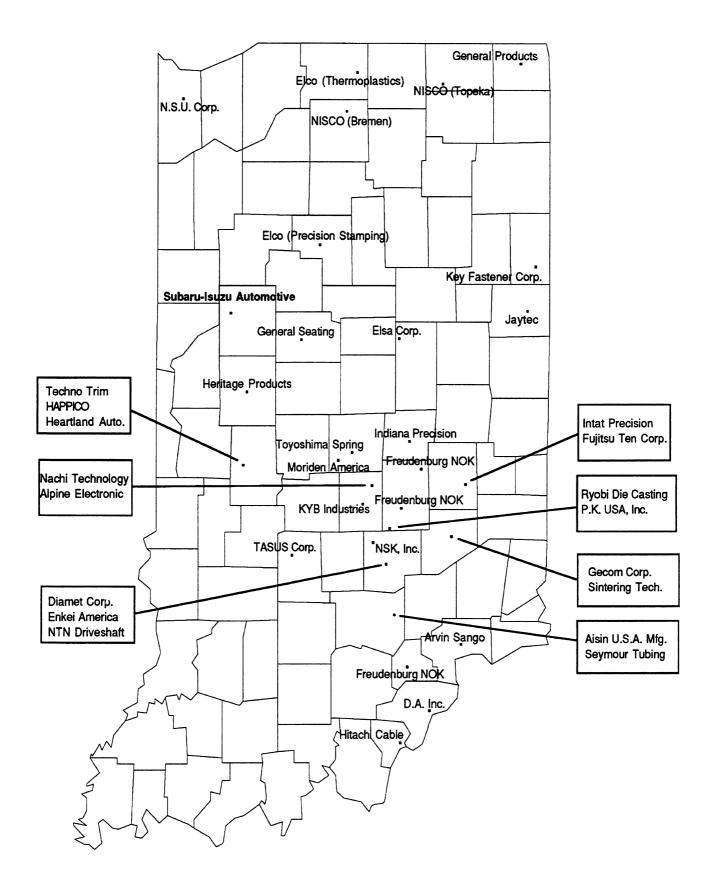




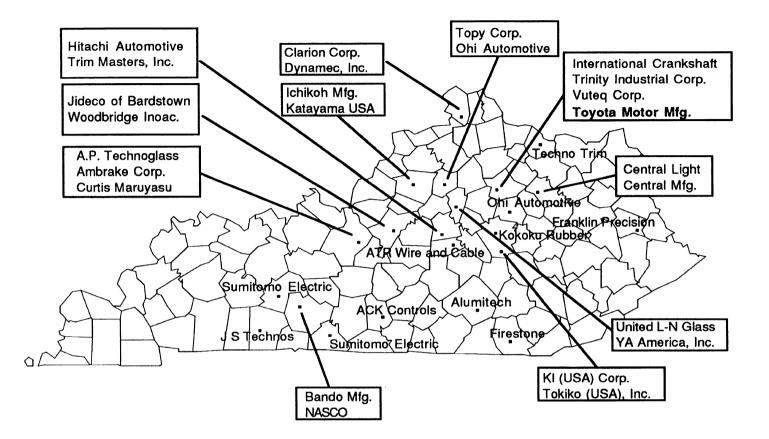
New American Supplier & Manufacturer Locations



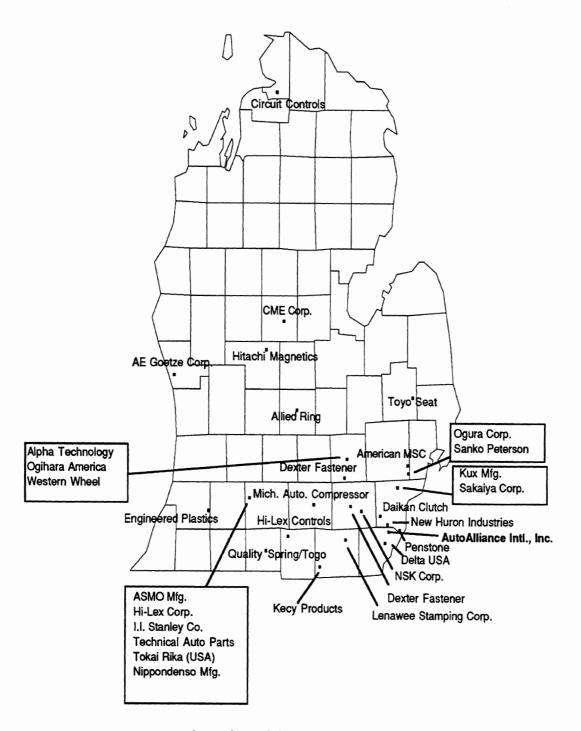
Location of Japanese Part and Component Facilities in Illinois



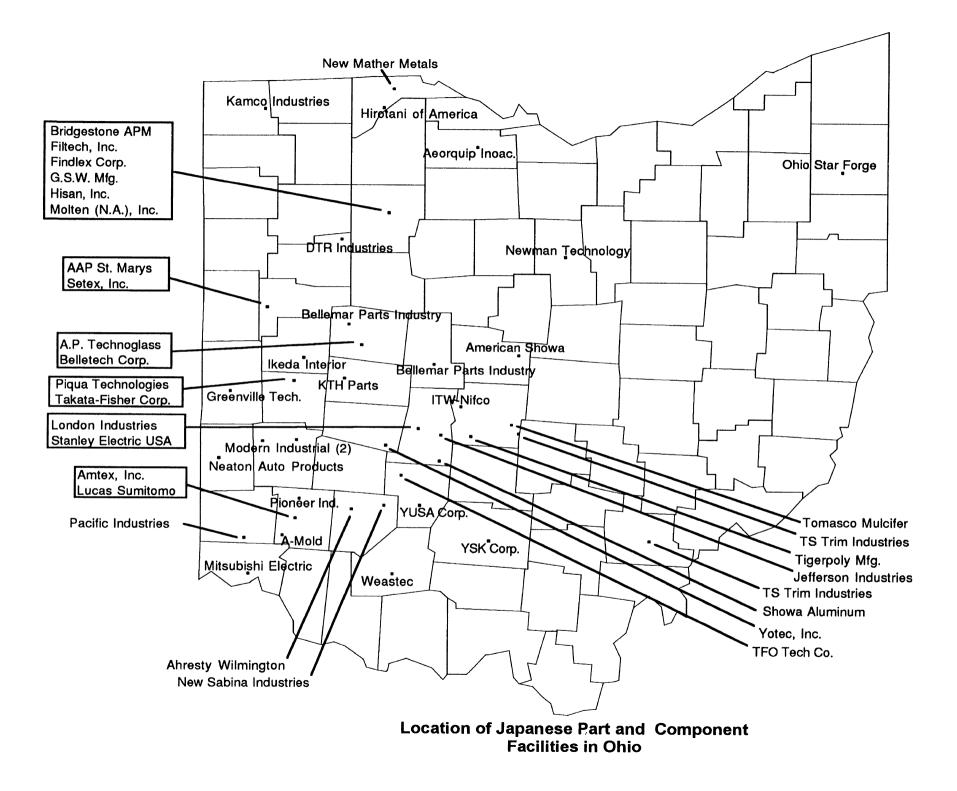
Location of Japanese Part and Component Facilities in Indiana

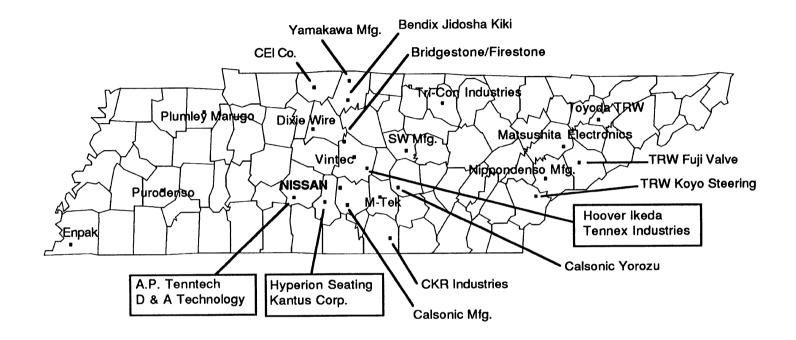






Location of Japanese Part and Component Facilities in Michigan





Location of Japanese Part and Component Facilities in Tennesee (This page intentionally left blank)

Appendix B

JAPANESE AUTOMOTIVE SUPPLIER INVESTMENT DIRECTORY

Appendix B

For this sixth edition, every effort was made to contact those facilities which were included in the fifth edition. New facilities, which we located through secondary sources, were only added when verified through direct mail or telephone contact. In addition to our previously established company contacts, the following sources were used to gain lead information:

Secondary Information Sources: Alabama Center of Commerce Automotive News Elm International, Inc. Georgia Department of Industry, Trade and Tourism Illinois Department of Commerce Indiana Department of Commerce Michigan Department of Commerce Missouri Department of Economic Development Ohio Department of Development South Carolina State Development Board Tennessee Department of Economic Development Ward's Automotive Yearbook

German Automotive Supplier Investment Directory April 1995

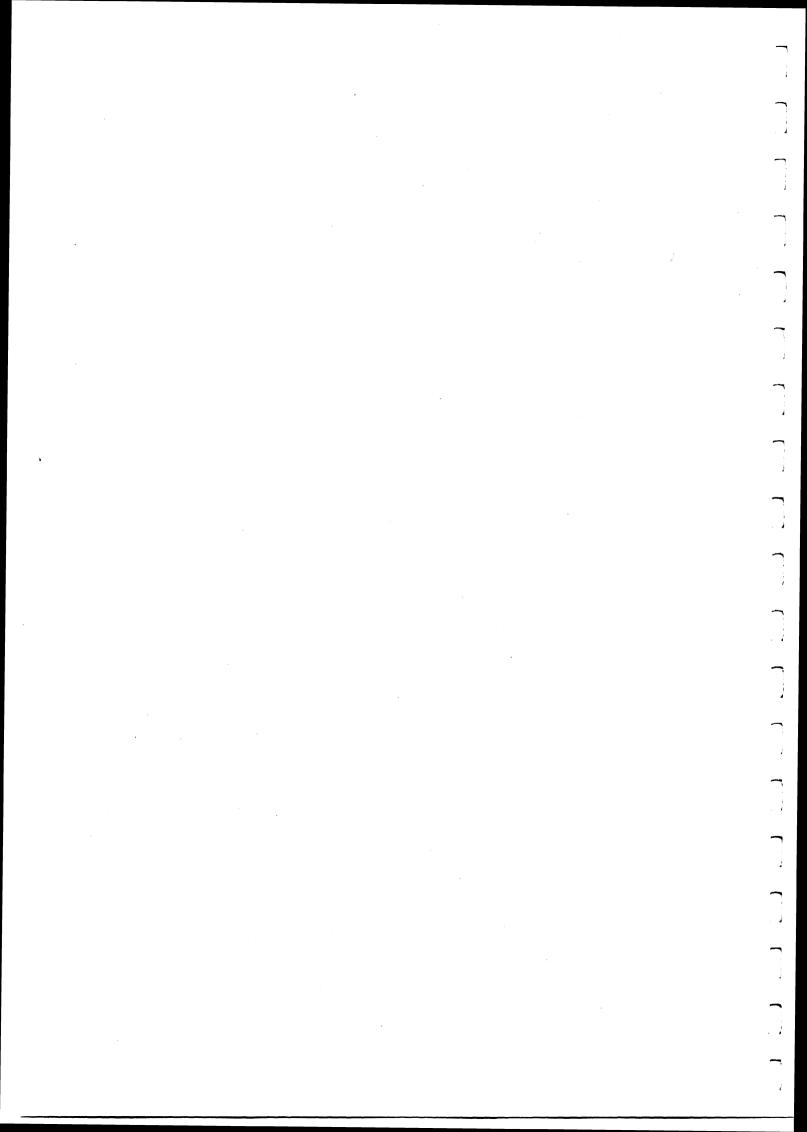
First Edition

Compiled by Thomas Hager and Brett C. Smith

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The overall objectives of the Office for the Study of Automotive Transportation (OSAT) are to provide informative resources, industry analysis, communication forums, and academia research that encompass the continuous dynamic needs of the international automotive and automotive related industries.

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GERMAN AUTOMOTIVE SUPPLIER INVESTMENT DIRECTORY

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GERMAN AUTOMOTIVE SUPPLIER INVESTMENT DIRECTORY

First Edition

Introduction

This directory presents information on 123 U.S. located automotive supplier and assembly facilities that have German investment interest. The first section contains profiles on 36 automotive supplier facilities that have been directly contacted. The second section contains profiles on 87 automotive supplier facilities that have been located, but not contacted. The final section presents background information on 2 U.S. located assembly facilities that have German investment.

The information for this directory was gathered by direct telephone and written correspondence. This first edition presents best available information, but should not be considered to be a comprehensive list of U.S. located German invested automotive suppliers. However, we do believe that it is a first step in defining this rapidly developing part of the U.S. industry.

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PLANT INDEX

Company	City	<u>State</u>	Page
AE Goetze Corp. of America	Muskegon	MI	1
AE Goetze Corp. of America	Manitowac	WI	1
AE Goetze Corp. of America	Schofield	WI	2
Associated Fuel Pump Systems Corp.	Anderson	SC	2
Aton Components, Inc.	Leitchfield	KY	3
AUTECS-Automotive Electronic Control Systems, Inc.	Anderson	SC	3
BBS of America, Inc.	Braselton	GA	4
Behr Industries Corp.	Comstock Park	MI	4
E-T-A Circuit Breakers	Niles	IL	5
Freudenberg-NOK (Bristol)	Bristol	NH	5
Freudenberg-NOK (Cleveland)	Cleveland	GA	6
Freudenberg-NOK (LaGrange)	La Grange	GA	6
Freudenberg-NOK (Ligonier)	Ligonier	IN	7
Freudenberg-NOK (Manchester)	Manchester	NH	7
Freudenberg-NOK (Morristown)	Morristown	IN	8
Freudenberg-NOK (Scottsburg Plant I)	Scottsburg	IN	8
Freudenberg-NOK (Scottsburg Plant II)	Scottsburg	IN	9
Freudenberg-NOK (Shelbyville)	Shelbyville	IN	9
Grob Systems, Inc.	Bluffton	ОН	10
Heller Machine Tools	Elk Grove	IL	10
Illbruck, Inc.	Howell	MI	11
Kabelschlepp America	Milwaukee	WI	11
Kautex, Inc.	Avilla	IN	12
Lemfoerder Corp.	Brewer	ME	12
Luk, Inc.	Wooster	ОН	13
Maidstone Automotive	Sterling Heights	MI	13
Newmet Krebsoege, Inc.	Terryville	СТ	14
North American Lighting, Inc.	Salem	IL	14
Petri, Inc.	Port Huron	MI	15
Rexroth Pneumatics Division	Lexington	ΚY	15
Robert Bosch Corp.	Broadview	IL	16
Sachs Automotive of America	Florence	KY	16
VDO-Yazaki Corp.	Winchester	VA	17
Vogelsang Corp.	Lakewood	NJ	17
Woodland Molded Plastics (Freudenberg)	Broadview	IL	18
ZUA Autoparts, Inc.	Oakwood	GA	18

PLANT INDEX	
(LOCATED, BUT NOT DIRECTLY CONTACTED)	

Company	City	<u>State</u>	Page
A. Berger Inc.	Spartanburg	SC	19
Alfmeier Corp.	Greenville	SC	19
BASF Corp.	Charlotte	NC	19
BASF Corp.	Morganton	NC	19
BASF Corp., Engineered Component Division	Wyandotte	MI	20
Behr Industrial Equippment, Inc.	Rochester Hills	MI	20
Benteler Industries, Inc.	Grand Rapids	MI	20
BG Automotive Motors, Inc.	Hendersonville	ТМ	20
Boko USA, Inc.	Rockford	IL	21
Bomoro U.S., Inc.	Greenville	SC	21
Buehler Products, Inc.	Kinston	NC	21
Buehler Products, Inc.	Raleigh	NC	21
Calsonic Manufacturing Corp. (Exhaust)	Shelbyville	ΤN	22
Calsonic Manufacturing Corp. (Heat Exchange)	Shelbyville	ΤN	22
Degussa - International Catalyst Technology, Inc. (ICT)	Calvert City	ΚY	22
Degussa Corp. HQ Chemical and Pigment Group	Ridgefield Park	NJ	22
Degussa Corp. Metal Group	South Plainfield	NJ	23
DH Donnelly Happich Technologies	Holland	MI	23
Dreefs Switch, Inc.	Waukegan	IL	23
Duerr Industries, Inc.	Plymouth	MI	23
Erfurt Inc.	Rolling Meadows	۱L	24
Excello Machine Tools, Inc.	Sterling Heights	MI	24
FAG Bearings Corp.	Stanford	СТ	24
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GERMAN OWNED SUPPLIER FACILITIES

AE Goetze Corp. of America

PLANT ADDRESS: MAILING ADDRESS: 1839 6th Street same Muskegon, MI 49443 PLANT SIZE: 215,000 sq. ft. **INVESTMENT: \$** 3,300,000 YEAR ESTABLISHED: 1988 CONTACT: A. D. Thompson, Vice President, Operations PHONE: 616-726-5226 FAX: 616-722-2956 **TYPE OF OPERATION: 1 PRODUCTION: 56** SALARIED: 77 **STAFF:** Not available **PARENT CORPORATIONS:** Goetze AG, 75.1%; Burscheid, Germany Nippon Piston Ring, 24.9%; Tokyo, Japan **OEM/AFTERMARKET: OEM EXPORT TO: Europe** PRODUCTS PRODUCED: Piston rings CUSTOMERS: General Motors Corp. Ford Motor Co. Goetze AG SUPPLIERS: Not available QUALITY RATINGS: Not available

SALES: 1991: Not available 1992: Not available 1993: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100 % UNION AFFILIATION: United Auto Workers, Local 480

AE Goetze Corp. of America

PLANT ADDRESS: **MAILING ADDRESS:** 2318 Waldo Boulevard P. O. Box 910 Manitowac, WI 54221 Manitowac, WI 54221 PLANT SIZE: Not available **INVESTMENT:** Not available YEAR ESTABLISHED: 1988 CONTACT: PHONE: 414-684-7881 FAX: 414-684-1641 **TYPE OF OPERATION: 1** PRODUCTION: Not available SALARIED: Not available STAFF: Not available PARENT CORPORATIONS: Goetze AG, 75.1%; Burscheid, Germany Nippon Piston Ring, 24.9%; Tokyo, Japan

OEM/AFTERMARKET: OEM PRODUCTS PRODUCED: Piston rings EXPORT TO: Not available

CUSTOMERS:

Not available

SUPPLIERS:

Not available

QUALITY RATINGS: Not available

SALES: 1991: Not available 1992: Not available 1993: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available UNION AFFILIATION: Not available

AE Goetze Corp. of America

PLANT ADDRESS: 1303 Landon St. Schofield, WI 54476 PLANT SIZE: 85,000 sq. ft. INVESTMENT: Not a CONTACT: Russ Duggan, Plant Manager PHONE: 715-359-3111 FAX: 715-359-1659 PRODUCTION: 200 SALARIED: 36 STAFF: Not ava PARENT CORPORATIONS: Goetze AG, 76%; Burscheid, Germany Nippon Piston Ring, 24%; Tokyo Japan	TYPE OF OPERATION: 1
OEWAFTERMARKET: Both PRODUCTS PRODUCED: Piston rings Valve stem seals CUSTOMERS: General Motors Corp.	EXPORT TO: Canada, Europe Valve seat inserts Honda of America Mfg., Inc.
Detroit Diesel SUPPLIERS: GCA-Sparta Foundry Gardner Litton QUALITY RATINGS: General Motors Corp. Mark of Excellence SALES: 1991: Not available 1992: Not available 1993: PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 40 % UNION AFFILIATION: IAM #1438	Comtech Mfg. Ford Motor Co. Q1 Not available
Associated Fuel Pump Systems Corp.	
Associated Fuel Pump Systems Corp. PLANT ADDRESS: 1100 Scotts Bridge Rd. Anderson, SC 29621 PLANT SIZE: 156,000 sq. ft. INVESTMENT: \$ 55,0 CONTACT: Masaaki Kato, Product Engineering Manager PHONE: 803-224-0012 FAX: 803-224-2927 PRODUCTION: 58 SALARIED: 37 STAFF: 24 PARENT CORPORATIONS: Robert Bosch GmbH, 50%; Stuttgart, Germany Nippondenso America Inc., 50%; Southfield, MI	MAILING ADDRESS: P.O. Box 1326 Anderson, SC 29622 000,000 YEAR ESTABLISHED: 1991 TYPE OF OPERATION: 1
PLANT ADDRESS: 1100 Scotts Bridge Rd. Anderson, SC 29621 PLANT SIZE: 156,000 sq. ft. INVESTMENT: \$ 55, CONTACT: Masaaki Kato, Product Engineering Manager PHONE: 803-224-0012 FAX: 803-224-2927 PRODUCTION: 58 SALARIED: 37 STAFF: 24 PARENT CORPORATIONS: Robert Bosch GmbH, 50%; Stuttgart, Germany	P.O. Box 1326 Anderson, SC 29622 000,000 YEAR ESTABLISHED: 1991
PLANT ADDRESS: 1100 Scotts Bridge Rd. Anderson, SC 29621 PLANT SIZE: 156,000 sq. ft. INVESTMENT: \$ 55,0 CONTACT: Masaaki Kato, Product Engineering Manager PHONE: 803-224-0012 FAX: 803-224-2927 PRODUCTION: 58 SALARIED: 37 STAFF: 24 PARENT CORPORATIONS: Robert Bosch GmbH, 50%; Stuttgart, Germany Nippondenso America Inc., 50%; Southfield, MI OEM/AFTERMARKET: OEM PRODUCTS PRODUCED:	P.O. Box 1326 Anderson, SC 29622 000,000 YEAR ESTABLISHED: 1991 TYPE OF OPERATION: 1

SALES: 1991: Not available1992: Not available 1993: \$ 6,000,000 PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100 % UNION AFFILIATION: None

Not available

Aton Components, Inc.

PLANT ADDRESS: MAILING ADDRESS: 325 Embry Drive same Leitchfield, KY 42754 PLANT SIZE: 64,000 sq. ft. **INVESTMENT: \$ 5,000,000** YEAR ESTABLISHED: 1990 CONTACT: Ken Roberts, Sales Managger PHONE: 502-259-4014 FAX: 502-259-5748 **TYPE OF OPERATION: 1 PRODUCTION: 55** SALARIED: 5 STAFF: 10 PARENT CORPORATIONS: Oigawa Electric Company, Limited, 60%, Japan Harry J. Boehm, 25%; U.S.A. E. Cornelius GmbH, 15%; Germany **OEM/AFTERMARKET: Both** EXPORT TO: Canada, Japan **PRODUCTS PRODUCED:** Miniture incandescent lamps **CUSTOMERS:** Stanley Electric Co. Inc. Futaba Corp. of America Nartron Inc. K.D. Lamp Co. SUPPLIERS: GTE Sylvania Tokyo Tungsten Oigawa Electric Co. Ltd. Elan Technologies QUALITY RATINGS: Not available SALES: 1991: Not available 1992: \$ 450,000 1993: \$ 1,000,000 PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 25 % UNION AFFILIATION: None AUTECS-Automotive Electronic Control Systems, Inc. PLANT ADDRESS: **MAILING ADDRESS:** Hwy. 81 at I-85 P.O. Box 1866 Anderson, SC 29621 Anderson, SC 29622 **INVESTMENT:** Not available PLANT SIZE: Not available YEAR ESTABLISHED: Not available **CONTACT:** Margaret Nordquist, Manager Public Relations PHONE: 803-260-8000 FAX: TYPE OF OPERATION: STAFF: Not available PRODUCTION: 200 SALARIED: Not available PARENT CORPORATIONS: Robert Bosch Corp., 51%, Broadview, IL Unisia JECS Corp., 49%, Kanagawa-Ken, Japan **OEWAFTERMARKET: Both EXPORT TO: Mexico** PRODUCTS PRODUCED: Electronic control units for engine management Electronic control units for automatic transmissions Air mass flow sensors CUSTOMERS: Nissan Motor Mfg., Inc. Subaru-Isuzu Automotive, Inc. SUPPLIERS: Not available QUALITY RATINGS: Not available SALES: 1991: Not available1992: Not available 1993: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100 % UNION AFFILIATION: Not available

BBS of America, Inc.

PLANT ADDRESS: MAILING ADDRESS: 5320 BBS Dr. same Braselton, GA 30517 PLANT SIZE: 70,000 sq. ft. **INVESTMENT: \$ 3,000,000** YEAR ESTABLISHED: 1991 **CONTACT:** Percy Herrmann, President PHONE: 404-967-9848 TYPE OF OPERATION: FAX: 404-967-9866 SALARIED: 1 STAFF: 13 **PRODUCTION: 2 PARENT CORPORATIONS:** BBS AG, 100%, Schiltach, Germany **OEWAFTERMARKET: Aft EXPORT TO:** Canada, Mexico **PRODUCTS PRODUCED:** Wheels for race cars **CUSTOMERS:** Not available SUPPLIERS: BBS AG, Germany QUALITY RATINGS: Not available SALES: 1991: Not available 1992: Not available 1993: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100 % UNION AFFILIATION: None Behr Industries Corp. PLANT ADDRESS: **MAILING ADDRESS:** 1020 & Mile Rd., N.W. same Comstock Park, MI 49321 PLANT SIZE: 120,000 sq. ft. **INVESTMENT: \$ 15,700,000** YEAR ESTABLISHED: 1991 **CONTACT:** Reinhold Neininger, Plant Manager PHONE: 616-785-9400 FAX: 616-785-9520 **TYPE OF OPERATION:** SALARIED: 20 PRODUCTION: 400 **STAFF: 20** PARENT CORPORATIONS: Behr Holzindustrie GmbH, 100%; Germany **OEM/AFTERMARKET: OEM EXPORT TO:** No exports **PRODUCTS PRODUCED:** Interior real wood trim Interior simulated wood vinyl trim CUSTOMERS: Davidson Interiors/Textron Inland Fisher Guide General Motors Corp. (Cadillac Division) Alps Electric Corp. SUPPLIERS: Votteler Lackfabrik GmbH Manchester Plastics/G.S. Woolley Honselwerke AG **Display Pack QUALITY RATINGS:** Not available SALES: 1991: \$ 5,098,0001992: \$ 18,574,000 1993: \$ 23,447,000 PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100 % **UNION AFFILIATION: None**

E-T-A Circuit Breakers

PLANT ADDRESS: MAILING ADDRESS: 7400 N. Croname Rd. same Niles, IL 60714-3982 YEAR ESTABLISHED: 1957 PLANT SIZE: 20,000 sq. ft. **INVESTMENT:** Not available CONTACT: Ken Cybart, Sales Engineer TYPE OF OPERATION: PHONE: 708-647-8303 FAX: 708-647-7494 **PRODUCTION: 48** SALARIED: Not available STAFF: Not available PARENT CORPORATIONS: E-T-A Electronische Apparate GmbH, Altdorf, Germany **EXPORT TO:** Canada **OEW/AFTERMARKET: Both PRODUCTS PRODUCED: Circuit breakers CUSTOMERS:** Ford Motor Co. Paccar TMC Neoplan FMĊ Grove FDW VME SUPPLIERS: E-T-A Germany QUALITY RATINGS: Not available 1993: Not available SALES: 1991: Not available 1992: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available **UNION AFFILIATION: None** . Freudenberg-NOK (Bristol) **MAILING ADDRESS:** PLANT ADDRESS: **Ragged Mountain Highway** same Bristol, NH 03222-0501 PLANT SIZE: 260,000 sq. ft. **INVESTMENT:** Not available YEAR ESTABLISHED: 1989 CONTACT: PHONE: 603-744-2281 FAX: 603-744-8722 **TYPE OF OPERATION: 1** SALARIED: 900 (total) STAFF: **PRODUCTION:** PARENT CORPORATIONS: Carl Freudenberg, 75%; Weinheim, Germany NOK Corporation, 25%; Tokyo, Japan **EXPORT TO: Not available OEM/AFTERMARKET: OEM PRODUCTS PRODUCED:** Shock absorber seals Oil seals Lip Seals Silicone **CUSTOMERS:** Ford Motor Co. General Motors Corp. Gabriel Chrysler Corp. General Electric Whirlpool SUPPLIERS: Not available QUALITY RATINGS: General Motors Corp. Mark of Excellence Ford Motor Co. Q1 Chrysler Corporation Quality Excellence 1993: Not available SALES: 1991: Not available 1992: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available **UNION AFFILIATION: Not available**

Freudenberg-NOK (Cleveland)

PLANT ADDRESS: MAILING ADDRESS: One NOK Dr. P.O. Box 1879 Cleveland, GA 30528 Cleveland, GA 30528 PLANT SIZE: 150,000 sq. ft. YEAR ESTABLISHED: 1989 **INVESTMENT:** \$ 35,000,000 CONTACT: Richard Clarke, Manufacturing Manager FAX: 706-865-1063 **TYPE OF OPERATION: 1** PHONE: 706-865-1665 **PRODUCTION:** SALARIED: 303 (total) STAFF: PARENT CORPORATIONS: Carl Freudenberg, 75%; Weinheim, Germany NOK Corporation, 25%; Tokyo, Japan **OEM/AFTERMARKET: OEM** EXPORT TO: Canada, Europe, Japan PRODUCTS PRODUCED:

Oil seals Valve stem seals CUSTOMERS: General Motors Corp. Chrysler Corp.

SUPPLIERS:

DuPont Cabot Corp. QUALITY RATINGS: Ford Motor Co. Q1 General Motors Corp. Laboratory Accreditation SALES: 1991: \$ 26,000,0001992: Not available 1993: PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100 % UNION AFFILIATION: None

Drive axle boots O-rings and dust covers

Ford Motor Co. Honda Manufacturing of America, Inc.

Nisco AKZO Chemical

Chrysler Corporation Quality Excellence on Eaton Corporation Quality First 1993: Not available

Freudenberg-NOK (LaGrange)

PLANT ADDRESS: MAILING ADDRESS: 1618 Lukken Ind. Dr. W. same La Grange, GA 30240 **INVESTMENT: \$ 22,600,000** YEAR ESTABLISHED: 1989 PLANT SIZE: 112,000 sq. ft. CONTACT: Ernie Tommy, Manufacturing Manager PHONE: 706-884-6111 FAX: 706-884-1118 **TYPE OF OPERATION: 1 PRODUCTION:** SALARIED: 375 (total) STAFF: **PARENT CORPORATIONS:** Carl Freudenberg, 75%; Weinheim, Germany NOK Corporation, 25%; Tokyo, Japan **OEW/AFTERMARKET: Both EXPORT TO:** No exports PRODUCTS PRODUCED: Oil seals Shock absorber seals Lip Seals **CUSTOMERS:** Ford Mortor Co. General Motors Corp. EATON Corp. Chrysler Corp. Rockwell Intl. **NTN Bearings** Maremount Corp. SUPPLIERS: Not available **QUALITY RATINGS:** General Motors Corp. Mark of Excellence Ford Motor Co. Q1 Chrysler Corporation Quality Excellence Nissan Motor Mfg. Corp., USA Quality Master Award SALES: 1991: Not available 1992: Not available 1993: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 75 % **UNION AFFILIATION: None**

Freudenberg-NOK (Ligonier)

PLANT ADDRESS: MAILING ADDRESS: 1497 Gerber St. same Ligonier, IN 46767 PLANT SIZE: 132,000 sq. ft. **INVESTMENT:** Not available YEAR ESTABLISHED: Not available CONTACT: PHONE: 219-894-7183 FAX: 219-894-4960 TYPE OF OPERATION: PRODUCTION: SALARIED: 296 (total) STAFF: PARENT CORPORATIONS: Carl Freudenberg, 75%; Weinheim, Germany NOK Corporation, 25%; Tokyo, Japan **OEM/AFTERMARKET: OEM EXPORT TO:** Not available **PRODUCTS PRODUCED:** Conventional engine mounts **Hydromounts** Crank Shaft Dampeners Torsional vibration dampeners **CUSTOMERS:** General Motors Corp. Ford Mortor Co. Chrysler Corp. Honda of America Mfg., Inc. Nissan Motor Mfg. Corp., U.S.A. SUPPLIERS: Not available QUALITY RATINGS: General Motors Corp. Mark of Excellence Ford Motor Co. Q1 Chrysler Corporation Quality Excellence SALES: 1991: Not available1992: Not available 1993: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available **UNION AFFILIATION: Not available** Freudenberg-NOK (Manchester) PLANT ADDRESS: MAILING ADDRESS: Grenier Industrial Park same Manchester, NH 03103 **INVESTMENT:** Not available PLANT SIZE: 150,000 sq. ft. YEAR ESTABLISHED: Not available CONTACT: PHONE: 603-669-4050 TYPE OF OPERATION: FAX: 603-627-3718 SALARIED: 290 (total) PRODUCTION: STAFF: PARENT CORPORATIONS: Carl Freudenberg, 75%; Weinheim, Germany NOK Corporation, 25%; Tokyo, Japan **OEM/AFTERMARKET: OEM EXPORT TO:** Not available **PRODUCTS PRODUCED:** Reinforced gaskets Polyurethane hydraulic seals Microcellular urethane jounce bumpers Composite products **CUSTOMERS:** Ford Mortor Co. General Motors Corp. Caterpillar Chrysler Corp. SUPPLIERS: Not available QUALITY RATINGS: Ford Motor Co. Q1 **Chrysler Corporation Quality Excellence** SALES: 1991: Not available1992: Not available 1993: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available **UNION AFFILIATION: Not available**

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Freudenberg-NOK (Morristown)

MAILING ADDRESS: PLANT ADDRESS: 487 West Main St. P.O. Box 245 Morristown, IN 46161-0245 Morristown, IN 46161 YEAR ESTABLISHED: 1989 PLANT SIZE: 68,000 sq. ft. **INVESTMENT: \$**4,600,000 CONTACT: Rodney A. Mann, Plant Superintendent PHONE: 317-763-7246 FAX: 317-763-6011 **TYPE OF OPERATION: 1** PRODUCTION: SALARIED: 245 (total) STAFF: PARENT CORPORATIONS: Carl Freudenberg, 75%; Weinheim, Germany NOK Corporation, 25%; Tokyo, Japan EXPORT TO: Canada, Europe **OEM/AFTERMARKET:** Both PRODUCTS PRODUCED: Steering linkage Brake components Oil seals **Electrical connectors** CUSTOMERS: **ITT-Teves** General Motors Corp. Ford Motor Co. UT/Chrysler Corp. TRW FAG Bearing **General Electric** Kelsey Hayes SUPPLIERS: Freudenberg-NOK (Shelbyville) Bomel Diemasters Borden QUALITY RATINGS: Chrysler Corporation Quality Excellence Ford Motor Co. Q1 General Motors Corp. Mark of Excellence SALES: 1991: Not available 1992: Not available 1993: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available **UNION AFFILIATION: None**

Freudenberg-NOK (Scottsburg Plant I)

MAILING ADDRESS: PLANT ADDRESS: County Rd. 100 West P.O. Box 4452 Scottsburg, IN 47170-6452 Scottsburg, IN 47170-6452 YEAR ESTABLISHED: 1989 **INVESTMENT:** Not available PLANT SIZE: 56,835 sq. ft. CONTACT: Wayne Bledsoe, **TYPE OF OPERATION: 1** FAX: 812-752-5404 PHONE: 812-752-4232 PRODUCTION: SALARIED: 196 (total) STAFF: PARENT CORPORATIONS: Carl Freudenberg, 75%; Weinheim, Germany NOK Corporation, 25%; Tokyo, Japan

OEM/AFTERMARKET: OEM PRODUCTS PRODUCED: Brake components Electrical components CUSTOMERS: General Motors Corp. EXPORT TO: Canada, Europe

Steering boots

Ford Mortor Co.

SUPPLIERS:

Not available

QUALITY RATINGS: Ford Motor Co. Q1

SALES: 1991: Not available 1992: Not available 1993: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available UNION AFFILIATION: None

Freudenberg-NOK (Scottsburg Plant II)

PLANT ADDRESS: MAILING ADDRESS: County Rd. 100 West P.O. Box 4452 Scottsburg, IN 47170-6452 Scottsburg, IN 47170-6452 **INVESTMENT:** Not available PLANT SIZE: 2,000 sq. ft. YEAR ESTABLISHED: 1989 **CONTACT:** Wayne Bledsoe PHONE: 812-752-4232 FAX: 812-752-6966 **TYPE OF OPERATION: 1** SALARIED: 20 (total) **PRODUCTION:** STAFF: **PARENT CORPORATIONS:** Carl Freudenberg, 75%; Weinheim, Germany NOK Corporation, 25%; Tokyo, Japan **OEM/AFTERMARKET: OEM EXPORT TO:** Not available **PRODUCTS PRODUCED:** Solid injection molded polyurethane products Microcellular foam products Suspension parts **CUSTOMERS:** Chrysler Corp. AutoAlliance Intl., Inc. Sunbury Tokeko SUPPLIERS: Not available **QUALITY RATINGS:** Chrysler Corporation Quality Excellence SALES: 1991: Not available 1992: Not available 1993: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available UNION AFFILIATION: None

Freudenberg-NOK (Shelbyville)

PLANT ADDRESS: State Rd. 44 West Shelbyville, IN 46176-0038 PLANT SIZE: 48,000 sq. ft. INVESTMENT: Not a CONTACT: Wayne Bledsoe PHONE: 317-392-2571 FAX: 317-392-3406 PHONE: 517-392-2571 FAX: 317-392-3406	MAILING ADDRESS: P.O. Box 38 Shelbyville, IN 46176-0038 available YEAR ESTABLISHED: 1989 TYPE OF OPERATION: 1
PRODUCTION: SALARIED: 180 (total) STAFF: PARENT CORPORATIONS:	
Carl Freudenberg, 75%; Weinheim, Germany NOK Corporation, 25%; Tokyo, Japan	
OEM/AFTERMARKET: OEM PRODUCTS PRODUCED:	EXPORT TO: No exports
Compounds	Lip seals
Wheel cylinder boots CUSTOMERS:	
General Motors Corp.	Ford Mortor Co.
Chrysler Corp.	Teves
Robert Bosch Corp.	Zexel USA
GKN	TransTec
SUPPLIERS:	_
3M Company	Exxon
R.T. Vanderbilt QUALITY RATINGS:	Enichem
General Motors Corp. Mark of Excellence Chrysler Corporation Quality Excellence	Ford Motor Co. Q1
SALES: 1991: Not available1992: Not available 1993: PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100 % UNION AFFILIATION: None	Not available

Grob Systems, Inc.

PLANT ADDRESS: MAILING ADDRESS: 1070 Navajo Dr. same Bluffton, OH 45817 PLANT SIZE: 55,000 sq. ft. YEAR ESTABLISHED: 1992 **INVESTMENT: \$ 8,000,000** CONTACT: Markus Grob, Markus Grob PHONE: 419-358-9015 FAX: 419-358-3660 **PE OF OPERATION: PRODUCTION: 60** SALARIED: 9 STAFF: 30 PARENT CORPORATIONS: Grob Werke GmbH & Co. KG, 100%, Mindelheim, Germany **OEM/AFTERMARKET: Both EXPORT TO: Canada PRODUCTS PRODUCED:** Automation/Rack handling Linear and area gantry robots High productive systems for machining and assembly Assembly Stations **CUSTOMERS:** Ford Motor Co. General Motors Corp. Chrysler Corp. EATON Cummins Rockwell Robert Bosch Corp. SUPPLIERS: Allen-Bradley GE-Fanuc AEG Modicon **QUALITY RATINGS:** Not available SALES: 1991: Not available1992: \$ 7,000,000 1993: \$ 12,000,000 PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100 % **UNION AFFILIATION: None** Heller Machine Tools PLANT ADDRESS: MAILING ADDRESS: 950 Morse Ave. same Elk Grove, IL 60007 PLANT SIZE: 28,500 sq. ft. **INVESTMENT:** \$ 3,000,000 YEAR ESTABLISHED: 1982 CONTACT: **PHONE:** 708-228-7373 FAX: 708-228-1426 **TYPE OF OPERATION: PRODUCTION: 14** SALARIED: 5 STAFF: 8 **PARENT CORPORATIONS:** Gebr. Heller GmbH, 100%, Nörtlingen, Germany **OEM/AFTERMARKET: Both EXPORT TO:** No exports PRODUCTS PRODUCED: Manufacturing systems **CUSTOMERS:** Borg Warner Ford Motor Co. Chrysler Corp. General Motors Corp. SUPPLIERS: Not available QUALITY RATINGS: Chrysler Corp. OEL SALES: 1991: Not available1992: Not available 1993: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 95 % **UNION AFFILIATION: None**

lllbruck, Inc.

PLANT ADDRESS: 1400 Durant Dr. Howell, MI 48843	MAILING ADDRESS: same
PLANT SIZE: 64,000 sq. ft. INVESTMENT: \$ 4,0 CONTACT: Thomas Zalewski, Vice President	000,000 YEAR ESTABLISHED: 1992
PHONE: 517-548-6700 FAX: 517-548-9122 PRODUCTION: 60 SALARIED: 10 STAFF: 20 PARENT CORPORATIONS:	TYPE OF OPERATION:
Illbruck Industrie-Produkte GmbH & Co KG, 100%	, Leverkusen, Germany
OEM/AFTERMARKET: OEM PRODUCTS PRODUCED:	EXPORT TO: No exports
Noise absorption-hoods, doors, panels Vibration damping devices CUSTOMERS:	Interior trim-sunvisors
Saturn Corp. Chrysler Corp.	General Motors Corp. Ford Motor Co.
Transplants	
SUPPLIERS: General Foam of Chicago	Foamex
Hüls, Inc. QUALITY RATINGS:	Gaska Tape
Douglas and Lo Mason United Technologies Automotive	Mexican Industries
SALES: 1991: Not available1992: Not available 1993: PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100 % UNION AFFILIATION: None	General Motors Corp. \$ 12,000,000
Kabalaablaan America	
Kabelschlepp America	
PLANT ADDRESS:	MAILING ADDRESS:
PLANT ADDRESS: 7100 W. Marcia Rd. Milwaukee, WI 53223-3363	same
PLANT ADDRESS: 7100 W. Marcia Rd. Milwaukee, WI 53223-3363 PLANT SIZE: 17,000 sq. ft. CONTACT: Udo Rieger, President	same available YEAR ESTABLISHED: 1979
PLANT ADDRESS: 7100 W. Marcia Rd. Milwaukee, WI 53223-3363 PLANT SIZE: 17,000 sq. ft. INVESTMENT: Not CONTACT: Udo Rieger, President PHONE: 414-354-1994 FAX: 414-354-1900 PRODUCTION: 9 SALARIED: 4 STAFF: 7	same
PLANT ADDRESS: 7100 W. Marcia Rd. Milwaukee, WI 53223-3363 PLANT SIZE: 17,000 sq. ft. INVESTMENT: Not CONTACT: Udo Rieger, President PHONE: 414-354-1994 FAX: 414-354-1900	same available YEAR ESTABLISHED: 1979
PLANT ADDRESS: 7100 W. Marcia Rd. Milwaukee, WI 53223-3363 PLANT SIZE: 17,000 sq. ft. INVESTMENT: Not CONTACT: Udo Rieger, President PHONE: 414-354-1994 FAX: 414-354-1900 PRODUCTION: 9 SALARIED: 4 STAFF: 7 PARENT CORPORATIONS: Kabelschlepp	same available YEAR ESTABLISHED: 1979 TYPE OF OPERATION:
PLANT ADDRESS: 7100 W. Marcia Rd. Milwaukee, WI 53223-3363 PLANT SIZE: 17,000 sq. ft. INVESTMENT: Not CONTACT: Udo Rieger, President PHONE: 414-354-1994 FAX: 414-354-1900 PRODUCTION: 9 SALARIED: 4 STAFF: 7 PARENT CORPORATIONS:	same available YEAR ESTABLISHED: 1979
PLANT ADDRESS: 7100 W. Marcia Rd. Milwaukee, WI 53223-3363 PLANT SIZE: 17,000 sq. ft. INVESTMENT: Not CONTACT: Udo Rieger, President PHONE: 414-354-1994 FAX: 414-354-1900 PRODUCTION: 9 SALARIED: 4 STAFF: 7 PARENT CORPORATIONS: Kabelschlepp OEM/AFTERMARKET: Both PRODUCTS PRODUCED: Cable/Hose carrier for machinery in motion CUSTOMERS:	same available YEAR ESTABLISHED: 1979 TYPE OF OPERATION:
PLANT ADDRESS: 7100 W. Marcia Rd. Milwaukee, WI 53223-3363 PLANT SIZE: 17,000 sq. ft. INVESTMENT: Not CONTACT: Udo Rieger, President PHONE: 414-354-1994 FAX: 414-354-1900 PRODUCTION: 9 SALARIED: 4 STAFF: 7 PARENT CORPORATIONS: Kabelschlepp OEM/AFTERMARKET: Both PRODUCTS PRODUCED: Cable/Hose carrier for machinery in motion	same available YEAR ESTABLISHED: 1979 TYPE OF OPERATION:
PLANT ADDRESS: 7100 W. Marcia Rd. Milwaukee, WI 53223-3363 PLANT SIZE: 17,000 sq. ft. INVESTMENT: Not CONTACT: Udo Rieger, President PHONE: 414-354-1994 FAX: 414-354-1900 PRODUCTION: 9 SALARIED: 4 STAFF: 7 PARENT CORPORATIONS: Kabelschlepp OEM/AFTERMARKET: Both PRODUCTS PRODUCED: Cable/Hose carrier for machinery in motion CUSTOMERS: General Motors Corp.	same available YEAR ESTABLISHED: 1979 TYPE OF OPERATION:
PLANT ADDRESS: 7100 W. Marcia Rd. Milwaukee, WI 53223-3363 PLANT SIZE: 17,000 sq. ft. INVESTMENT: Not CONTACT: Udo Rieger, President PHONE: 414-354-1994 FAX: 414-354-1900 PRODUCTION: 9 SALARIED: 4 STAFF: 7 PARENT CORPORATIONS: Kabelschlepp OEM/AFTERMARKET: Both PRODUCTS PRODUCED: Cable/Hose carrier for machinery in motion CUSTOMERS: General Motors Corp. Chrysler Corp.	same available YEAR ESTABLISHED: 1979 TYPE OF OPERATION:

Kautex, Inc.

PLANT ADDRESS: MAILING ADDRESS: 210 Green Dr. P.O. Box 518 Avilla, IN 46710 Avilla, IN 46710 YEAR ESTABLISHED: 1993 PLANT SIZE: 95,000 sq. ft. **INVESTMENT: \$** 17,000,000 CONTACT: Thomas Lozser, General Manager **TYPE OF OPERATION:** PHONE: 219-897-3250 FAX: 219-897-3035 PRODUCTION: 70 SALARIED: 5 STAFF: 10 PARENT CORPORATIONS: MPI Holdings, Rochester Hills, Mi Kloeckner Capital Corporation, Gordonsville, Va (Kloeckner-Moeller, Germany) Klockner Werke, 100%, Duisburg, Germany **OEWAFTERMARKET:** Aft **EXPORT TO: Mexico PRODUCTS PRODUCED:** Blow molded fuel tanks **CUSTOMERS:** Chrysler Corp. SUPPLIERS: Walboro Automotive Magna Corporation, Introtronics Division Federal Mogul, Carter Division Phillips 66 **QUALITY RATINGS:** Not available SALES: 1991: Not available1992: Not available 1993: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100 % **UNION AFFILIATION: None** Lemfoerder Corp. MAILING ADDRESS: PLANT ADDRESS: P.O. Box 219 55 Baker Blvd. Brewer, ME 04412 YEAR ESTABLISHED: 1980 PLANT SIZE: 110,000 sq. ft. **INVESTMENT:** Not available CONTACT: PHONE: 202-989-1310 FAX: 202-941-1230 TYPE OF OPERATION: PRODUCTION: 285 SALARIED: Not available STAFF: Not available PARENT CORPORATIONS: Lemfoerder Metallwaren AG & Co. 100%, Lemfoerde, Germany **EXPORT TO: Yes OEM/AFTERMARKET: OEM PRODUCTS PRODUCED:** Plastic and metall stabilizers Ball joints and housing CUSTOMERS: Ford Motor Co. Chrysler Corp. Nissan Motor Mfg. Corp., U.S.A. General Motors Corp. SUPPLIERS: Not available QUALITY RATINGS: Chrysler Corp. Self Certified Supplier Ford Motor Co. Q1 SALES: 1991: Not available1992: \$ 27,000,000 1993: \$ 52,300,000 PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100 %

UNION AFFILIATION: None

PLANT ADDRESS: 3401 Old Airport Rd. Wooster, OH 44691 PLANT SIZE: 200,000 sq. ft. INVESTMENT: Not CONTACT: Bob Laverty, Vice President Administration PHONE: 216-263-8088 FAX: 216-263-8088 PRODUCTION: Total 400 SALARIED: Not available PARENT CORPORATIONS: Luk GmbH, 100%, Buehl, Germany	
OEWAFTERMARKET: Both PRODUCTS PRODUCED: Manual transmission clutch assemblies CUSTOMERS: Ford Motor Co. Chrysler Corp.	EXPORT TO: Canada, Europe Torque converter clutch assemblies General Motors Corp.
SUPPLIERS: Worthington Steel Valeo S.A. QUALITY RATINGS: Ford Motor Co. Q1 Chrysler Penstar SALES: 1991: Not available1992: Not available 1993: PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100 % UNION AFFILIATION: Not available	Aubum Foundry Waupaca General Motors Corp. Mark of Excellence BMW A1 \$ 80,000,000
Maidstone Automotive	
PLANT ADDRESS: 6363 14 Mile Rd. Sterling Heights, MI 48312-5804 PLANT SIZE: 70,000 sq. ft. INVESTMENT: Not CONTACT: Joseph Gusumano, General Manager PHONE: 810-264-8180 FAX: 810-264-6420 PRODUCTION: 110 SALARIED: 20 STAFF: Not ava PARENT CORPORATIONS: Triam Automotive, Toronto, Canada Herzing-und Schroth GmbH & Co KG, Oberhausen	TYPE OF OPERATION: ailable
OEM/AFTERMARKET: OEM PRODUCTS PRODUCED: Bumper absorption assembly General stampings CUSTOMERS: Chrysler Corp.	EXPORT TO: Canada Transmission pans Ford Motor Co.
SUPPLIERS: MST Steel Rouge Steel QUALITY RATINGS: Ford Motor Co. Q1	National Steel
SALES: 1991: Not available1992: \$ 2,000,000 1993: PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100 %	¢ 8 000 000

Newmet Krebsoege, Inc.

PLANT ADDRESS: MAILING ADDRESS: Route 6 and Burn Rd. same Terryville, CT 06786 PLANT SIZE: 25,000 sq. ft. **INVESTMENT:** Not available YEAR ESTABLISHED: 1984 CONTACT: M. Johnson, President and General Manager PHONE: 203-283-6203 FAX: 203-283-0805 **TYPE OF OPERATION:** SALARIED: 4 STAFF: 10 **PRODUCTION: 21** PARENT CORPORATIONS: Krebsöge Sinterholding GmbH, Rade Vorm Wald, Germany **OEWAFTERMARKET: Both EXPORT TO: Yes PRODUCTS PRODUCED:** Not available **CUSTOMERS: Borg-Warner Automotive** Allied-Signal Kelsey-Hayes SUPPLIERS: Not available QUALITY RATINGS: Not available SALES: 1991: Not available 1992: Not available 1993: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 10 % **UNION AFFILIATION: None** North American Lighting, Inc. PLANT ADDRESS: MAILING ADDRESS: Highway 50 West same Salem, IL 62881 PLANT SIZE: Not available **INVESTMENT:** Not available YEAR ESTABLISHED: 1984 CONTACT: PHONE: FAX: **TYPE OF OPERATION: 1** PRODUCTION: SALARIED: 400 (total) STAFF: **PARENT CORPORATIONS:** Hella North America, Incorporated, 51%; Flora, IL (Hella, Germany) Ichikoh Industries, Incorporated, 10%; Tokyo, Japan Koito Manufacturing Company, Limited, 39%; Tokyo, Japan **EXPORT TO:** Not available **OEM/AFTERMARKET: OEM PRODUCTS PRODUCED:** Not available CUSTOMERS: Sister plant (Flora, IL) SUPPLIERS: Not available **QUALITY RATINGS:** Not available SALES: 1991: Not available 1992: Not available 1993: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available **UNION AFFILIATION: Not available**

Petri, Inc.

PLANT ADDRESS: MAILING ADDRESS: 2223 Dove same Port Huron, MI 48060 PLANT SIZE: 50,000 sq. ft. **INVESTMENT: \$ 10,000,000** YEAR ESTABLISHED: 1992 **CONTACT:** David Thompson, General Manager **PHONE:** 810-985-9010 FAX: 810-985-4308 **TYPE OF OPERATION: PRODUCTION: 135** SALARIED: 15 **STAFF: 15** PARENT CORPORATIONS: Petri AG, 100%, Aschaffenburg, Germany **OEM/AFTERMARKET: OEM EXPORT TO: Mexico PRODUCTS PRODUCED:** Steering wheels **CUSTOMERS:** Ford Motor Co. Freightliner **BMW AG** Volkswagen AG SUPPLIERS: Petri AG Otto Bock **Cherry Automotive** QUALITY RATINGS: Ford Motor Co. Q1 Freightliner Certified Supplier SALES: 1991: Not available1992: \$ 500,000 1993: \$ 8,000,000 PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100 % **UNION AFFILIATION: None Rexroth Pneumatics Division**

PLANT ADDRESS: MAILING ADDRESS: 1953 Mercer Rd. same Lexington, KY 40511 PLANT SIZE: 157,000 sq. ft. **INVESTMENT: \$**20,000,000 YEAR ESTABLISHED: 1989 **CONTACT:** Erma Emerson, Vice President Human Resources PHONE: 606-254-8031 FAX: 606-255-9575 TYPE OF OPERATION: SALARIED: 93 **PRODUCTION: 164 STAFF: 27 PARENT CORPORATIONS:** Mannesmann Capital Corp., New York, NY (Germany)

OEWAFTERMARKET: Both PRODUCTS PRODUCED: Cylinders

EXPORT TO: No exports

Valves

CUSTOMERS:

Not available

SUPPLIERS:

Not available

QUALITY RATINGS: Not available

SALES: 1991: Not available1992: Not available 1993: \$ 1,500,000 PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 4 % **UNION AFFILIATION: Yes**

Robert Bosch Corp.

PLANT ADDRESS: MAILING ADDRESS: 2800 South 25th Ave. P.O.Box 4601 Broadview, IL 60153 Carol Stream, IL 60197-4601 PLANT SIZE: Not available **INVESTMENT:** Not available YEAR ESTABLISHED: 1906 **CONTACT: Margret Nordquist, Manager Public Relations and Information** PHONE: 708-865-5200 FĂX: **TYPE OF OPERATION: PRODUCTION:** Not available SALARIED: Not available **STAFF:** Not available PARENT CORPORATIONS: Robert Bosch GmbH, 100%, Gerlingen-Schillerhöhe, Germany

OEWAFTERMARKET: Both

PRODUCTS PRODUCED: Anti-lock braking system Airbag trigger units CUSTOMERS: Ford Motor Co. Cummins Transplants

EXPORT TO: Not available

Gasoline injectors

General Motors Corp. Chrysler Corp.

SUPPLIERS:

Not available

QUALITY RATINGS: Not available

SALES: 1991: Not available 1992: Not available 1993: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available UNION AFFILIATION: Not available

Sachs Automotive of America

PLANT ADDRESS:	MAILING ADDRESS:			
15 Spiral Dr. Florence, KY 41042	same			
	STMENT: \$ 45,000,000 YEAR ESTABLISHED: 1991	I		
CONTACT: Glenn Kubisiak, Plant Manager				
PHONE: 606-371-9400 FAX: 606-3	-371-3725 CPE OF OPERATION:			
	STAFF: 37			
PARENT CORPORATIONS:				
Fichtel und Sachs AG, 100%, Schwe is owned by Mannesmann Capital Co				
is owned by Mannesmann Capital Co	orp. New Fork, New Fork			
OEM/AFTERMARKET: OEM	EXPORT TO: No exports			
PRODUCTS PRODUCED:	A deviations of a men to a			
MacPherson struts Mono-tube shocks	Adaptive damping			
CUSTOMERS:				
Ford Motor Co.	Toyota Motor Mfg. USA, Inc.			
Chrysler Corp.	,			
SUPPLIERS:				
Sumitomo	Freudenberg-NOK			
Firestone	Aimes			
QUALITY RATINGS:				
Ford Motor Co. Q1	BMW VDA 6			
SALES: 1991: Not available1992: \$ 23,000,0	000 1993. \$ 32 000 000			
PERCENT SUPPLIED TO AUTOMOBILE INDU				
UNION AFFILIATION: None				

VDO-Yazaki Corp.

PLANT ADDRESS:

980 Brook Road P.O. Box 2897 Winchester, VA 22601 Winchester, VA 22601 PLANT SIZE: 210,000 sq. ft. **INVESTMENT:** Not available YEAR ESTABLISHED: 1987 **CONTACT:** Nigal Thompson, President PHONE: 703-665-0100 FAX: 703-662-2515 **TYPE OF OPERATION: 3 PRODUCTION: 433** SALARIED: 264 STAFF: Not available PARENT CORPORATIONS: VDO Adolph Schindling AG., 50%; Schwalbach, Germany Yazaki Corporation, 50%; Tokvo, Japan **OEWAFTERMARKET:** Both EXPORT TO: Canada, Mexico PRODUCTS PRODUCED: Instrument clusters **CUSTOMERS:** Chrysler Corp. General Motors Corp. Ford Motor Co. Volkswagen-Mexico Honeywell SUPPLIERS: Not available **QUALITY RATINGS:** Not available SALES: 1991: Not available1992: Not available 1993: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available **UNION AFFILIATION: None** Vogelsang Corp. PLANT ADDRESS: **MAILING ADDRESS:** 1790 Swarthmore Ave. same Lakewood, NJ 08701 PLANT SIZE: 54,000 sq. ft. **INVESTMENT:** Not available YEAR ESTABLISHED: 1980 CONTACT: PHONE: 908-364-0444 FAX: 908-364-8111 TYPE OF OPERATION: PRODUCTION: Not available SALARIED: Not available STAFF: Not available PARENT CORPORATIONS: Hugo Vogelsang GmbH, Hagen, Germany 100% **OEWAFTERMARKET: Both EXPORT TO: Yes** PRODUCTS PRODUCED: Brake sleeves Fasteners Shock Mounts/Sleeves Seat belts **CUSTOMERS:** General Motors Corp. Ford Motor Co. ITT Automotive Kelsev-Haves Fastener Distributers SUPPLIERS: Not available QUALITY RATINGS: Ford Motor Co. Q101 General Motors Corp.

MAILING ADDRESS:

SALES: 1991: Not available 1992: Not available 1993: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available UNION AFFILIATION: None

Woodland Molded Plastics (Freudenberg)

INAILING ADDRESS: PLANT ADDRESS: 3110 S. Twenty-Sixth Ave. same Broadview, IL 60153-4575 **INVESTMENT:** Not available YEAR ESTABLISHED: Not available PLANT SIZE: 32,000 sq. ft. CONTACT: PHONE: 708-681-1475 FAX: 708-681-1097 TYPE OF OPERATION: **PRODUCTION:** SALARIED: 75 (total) STAFF: PARENT CORPORATIONS: Carl Freudenberg; Weinheim, Germany **OEWAFTERMARKET:** Both **EXPORT TO:** Not available **PRODUCTS PRODUCED:** Speedometer sleeves for transmissons Pistons Fuel bodies Spacers for gaskets **CUSTOMERS:** General Motors Corp. Chrysler Corp. Takumseh SUPPLIERS: Not available **QUALITY RATINGS:** Not available SALES: 1991: Not available 1992: Not available 1993: Not available PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available UNION AFFILIATION: Not available ZUA Autoparts, Inc. PLANT ADDRESS: MAILING ADDRESS: 5750 McEver Rd. same Oakwood, GA 30566 PLANT SIZE: 60,000 sq. ft. **INVESTMENT: \$ 14,000,000** YEAR ESTABLISHED: 1991 CONTACT: Isamu Seki, Vice President of Operation FAX: 404-967-0827 PHONE: 404-967-2000 **TYPE OF OPERATION: 3** SALARIED: 3 **PRODUCTION: 56 STAFF: 30** PARENT CORPORATIONS: ZF Friedrichshafen AG, 51%, Friedrichshafen, Germany Atsugi Unisia Corp., 49%; Japan **OEM/AFTERMARKET: OEM** EXPORT TO: Europe, Japan **PRODUCTS PRODUCED:** Power steering pump CUSTOMERS: Subaru-Isuzu Automotive, Inc. SUPPLIERS: Not available **QUALITY RATINGS:**

Subaru-Isuzu Automotive Inc. 91 Quality Achievement Award

SALES: 1991: Not available1992: Not available 1993: \$ 1,700,000 PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available UNION AFFILIATION: None

GERMAN OWNED SUPPLIER FACILITIES (Located, but not directly contacted)

A. Berger Inc.

PLANT ADDRESS: 250 Camparound Rd. Spartanburg, SC 29303 CONTACT: Herbert Maurer TITLE: General Manager PHONE: 803-595-1157 FAX: 803-595-0768 PARENT CORPORATIONS:

PRODUCTS PRODUCED: Fuel injectors

Alfmeier Corp.

PLANT ADDRESS: Ellcon Dr. Beachtree Business Park Greenville, SC 29605 CONTACT: Sam Konduros TITLE: Executive Vice President PHONE: 803-299-6300 FAX: 803-295-3020 **PARENT CORPORATIONS:**

PRODUCTS PRODUCED: Fuel pumps

BASF Corp.

PLANT ADDRESS: 6805 Morris Blvd. Charlotte, NC 28211-3577 CONTACT: Stuart E. Woodcock TITLE: Manager Automotive Carpet Fibers PHONE: 704-367-2222 FAX: 704-367-2261 **PARENT CORPORATIONS:** BASF AG, Carl Bosch Str.38, Ludwigshafen, Germany

PRODUCTS PRODUCED: Automotive Carpet Fibers

BASF Corp.

PLANT ADDRESS: 1110 Carbon City Rd Morganton, NC 28655 **CONTACT:** Pat Brittain TITLE: Manager Public Relations **PHONE:** 704-584-1771 FAX: **PARENT CORPORATIONS:** BASF Lacke und Farben AG, Hamburg, Germany

PRODUCTS PRODUCED: Auto paint

BASF Corp., Engineered Component Division

PLANT ADDRESS: 1609 Biddle Ave. Wyandotte, MI 48192 CONTACT: Marian Lekity TITLE: Human Resources PHONE: 313-246-6100 FAX: PARENT CORPORATIONS:

PRODUCTS PRODUCED:

Behr Industrial Equippment, Inc.

PLANT ADDRESS: 1911 Northfield Dr. Rochester Hills, MI 48309 CONTACT: Werner Baumgartner TITLE: Vice President and General Manager PHONE: 810-853-2400 FAX: PARENT CORPORATIONS:

PRODUCTS PRODUCED:

Benteler Industries, Inc.

PLANT ADDRESS: 320 Hall Street SW Grand Rapids, MI 49507 CONTACT: Larry A. Abbot TITLE: President PHONE: 616-245-4607 FAX: 616-452-4384 PARENT CORPORATIONS: Benteler AG, Paderborn, Germany

PRODUCTS PRODUCED: Automotive stampings

BG Automotive Motors, Inc.

PLANT ADDRESS:

Hendersonville, TN 37077 CONTACT: TITLE: PHONE: FAX: PARENT CORPORATIONS: Robert Bosch GmbH, Stuttgart, Germany

PRODUCTS PRODUCED:

Small electric motors

Boko USA, Inc.

PLANT ADDRESS: 7344 Forest Hills Rd. Rockford, IL 61111 CONTACT: John Jonolson TITLE: President PHONE: 815-282-9600 FAX: **PARENT CORPORATIONS:**

PRODUCTS PRODUCED:

Bomoro U.S., Inc.

PLANT ADDRESS: 1721 White Horse Rd. Greenville, SC 29605 **CONTACT:** Marcus Hohenberger TITLE: General Manager PHONE: 803-295-8838 FAX: 803-295-8832 PARENT CORPORATIONS:

PRODUCTS PRODUCED: Door locks

Buehler Products, Inc.

PLANT ADDRESS: P.O. Box A/Highway 70 East Kinston, NC 28501 TITLE: CONTACT: PHONE: 919-552-3101 FAX: **PARENT CORPORATIONS:** Gebr. Buehler Nachfolger GmbH, Nuermberg, Germany

PRODUCTS PRODUCED: Magnet DC motors, gear motors, cooling fans Gear motors

Buehler Products, Inc.

PLANT ADDRESS: P.O. Box 33400 Raleigh, NC 27636-3400 CONTACT: Bob Ransom TITLE: Sales Manager **PHONE:** 919-469-8522 FAX: **PARENT CORPORATIONS:**

PRODUCTS PRODUCED:

Calsonic Manufacturing Corp. (Exhaust)

PLANT ADDRESS: 1 Calsonic Way Shelbyville, TN 37160 CONTACT: Gerry Malak TITLE: Plant Manager PHONE: 615-684-4490 FAX: 615-684-2724 PARENT CORPORATIONS: J. Eberspächer Abgastechnik, Esslingen, Germany Calsonic PRODUCTS PRODUCED: Exhaust systems

Calsonic Manufacturing Corp. (Heat Exchange)

PLANT ADDRESS: 1 Calsonic Way Shelbyville, TN 37160 CONTACT: Jim Bachelor TITLE: Plant Manager PHONE: 615-684-4490 FAX: 615-684-2724 PARENT CORPORATIONS: J. Eberspächer Abgastechnik, Esslingen, Germany Calsonic PRODUCTS PRODUCED: Heat exchange

Degussa - International Catalyst Technology, Inc. (ICT)

PLANT ADDRESS: P.O. Box 2189 Calvert City, KY 42029 CONTACT: Wayne Breaux TITLE: General Manager PHONE: 502-395-8353 FAX: PARENT CORPORATIONS:

PRODUCTS PRODUCED:

Degussa Corp. HQ Chemical and Pigment Group

PLANT ADDRESS: 65 Challenger Rd. Ridgefield Park, NJ 07660 CONTACT: TITLE: PHONE: 201-641-6100 FAX: PARENT CORPORATIONS:

PRODUCTS PRODUCED: Chemical and Pigment Group

Degussa Corp. Metal Group

PLANT ADDRESS: 3900 South Clinton Ave. South Plainfield, NJ 07080 CONTACT: TITLE: PHONE: 908-561-1100 FAX: PARENT CORPORATIONS:

PRODUCTS PRODUCED: Metal Group

DH Donnelly Happich Technologies

PLANT ADDRESS: 414 East 40th Street Holland, MI 49423-5368 CONTACT: Douglas C. Ruch TITLE: Managing Director PHONE: 616-786-7612 FAX: 616-786-7602 PARENT CORPORATIONS:

PRODUCTS PRODUCED:

Dreefs Switch, Inc.

PLANT ADDRESS: 3782 Hawthorn Court Waukegan, IL 60087 CONTACT: Joseph Magiera TITLE: President PHONE: 708-662-7667 FAX: PARENT CORPORATIONS:

PRODUCTS PRODUCED:

Duerr Industries, Inc.

PLANT ADDRESS: 40600 Plymouth Road Plymouth, MI 48170 CONTACT: Robert J. Mullholland TITLE: President PHONE: 313-455-6800 FAX: PARENT CORPORATIONS:

Erfurt Inc.

PLANT ADDRESS: 5999 New Wilke Road, Suite 101 Rolling Meadows, IL 60008 CONTACT: Dipl.-Ing. Wolfgang Wenzel PHONE: 708-290-1483 FAX: PARENT CORPORATIONS:

TITLE: Vice President

PRODUCTS PRODUCED:

Excello Machine Tools, Inc.

PLANT ADDRESS: 6015 Center Dr. Sterling Heights, MI 48312-2667 CONTACT: John Klemac TITLE: President PHONE: 810-468-1205 FAX: PARENT CORPORATIONS:

PRODUCTS PRODUCED:

FAG Bearings Corp.

PLANT ADDRESS: 911 Hope St. P.O. Box 5915 Stanford, CT 06907 CONTACT: Charles Schwinder TITLE: U.S.A. Sales Director PHONE: 203-327-1960 FAX: PARENT CORPORATIONS: FAG Kugelfischer Georg Schäfer AG, Schweinfurt, Germany

PRODUCTS PRODUCED:

Geiger Technic, Inc. Plastics Division

PLANT ADDRESS: 6400 Sprinkle Rd. Kalamazoo, Ml 49003-3397 CONTACT: Kevin Brozovich TITLE: Manager-Human Resources PHONE: 616-327-3121 FAX: 616-327-9482 PARENT CORPORATIONS:

PRODUCTS PRODUCED: Custom integrated mold parts

General Tire

PLANT ADDRESS: 1 General St. Akron, OH 44305 CONTACT: Eduard Kissel TITLE: Executive Vice President PHONE: 216-798-3000 FAX: 216-798-2103 PARENT CORPORATIONS:

PRODUCTS PRODUCED: Tires

GMN-Georg Mueller of America, Inc.

PLANT ADDRESS: 6380 Hunter Road Poplar Grove, IL 61065-9011 CONTACT: Ronald A.M. Witjenburg TITLE: President PHONE: 815-229-3334 FAX: 815-229-3341 PARENT CORPORATIONS:

PRODUCTS PRODUCED:

Hegenscheidt Corp.

PLANT ADDRESS: 1070 Livernois Ave. Troy, MI 48007-7014 CONTACT: Etienne Becker TITLE: Vice President PHONE: 810-585-7704 FAX: 810-585-4289 PARENT CORPORATIONS:

PRODUCTS PRODUCED:

Hella North America, Inc.

PLANT ADDRESS: 1101 Vincennes Ave. Flora, IL 62839 CONTACT: Sabra VanDyke TITLE: Manager Human Resources PHONE: 618-662-4402 FAX: 618-662-4720 PARENT CORPORATIONS:

Henkel Corp.

PLANT ADDRESS: P.O. Box 7044 Charlet, NC 28241 CONTACT: Leo Hageman TITLE: Human Resources Manager PHONE: 704-588-2500 FAX: PARENT CORPORATIONS:

PRODUCTS PRODUCED:

Treatments

Henkel Corp.

PLANT ADDRESS: 32100 Stephenson Highway Madison Heights, MI 48071 CONTACT: Carol Wold TITLE: Manager Public Relations PHONE: 810-583-9300 FAX: PARENT CORPORATIONS: Henkel Technimetal GmbH, Köln, Germany

PRODUCTS PRODUCED: Treatments (TECH CENTER)

Heraeus, Inc

PLANT ADDRESS:

301 N. Roosevelt Avenue Chandler, AR 85226 CONTACT: Don Porter TITLE: Human Resources Manager PHONE: 602-961-9200 FAX: PARENT CORPORATIONS: Heraeus Kunststofftechnok GmbH, Hanau, Germany

PRODUCTS PRODUCED: Metal stamping

INA Bearing Co., Inc.

PLANT ADDRESS:

1 INA Dr. Cheraw, SC 29520 CONTACT: TITLE: PHONE: 803-537-9341 FAX: PARENT CORPORATIONS: INA Wälzlager Schaeffer KG, Herzogenaurach, Germany

PRODUCTS PRODUCED:

Needle roller bearings

Indramat Corp.

PLANT ADDRESS: 255 Mittel Dr. Wood Dale, IL 60191 CONTACT: Ronna Greene TITLE: Manager Human Resources PHONE: 708-860-1010 FAX: 708-530-4631 PARENT CORPORATIONS: Mannesmann Rexroth GmbH, Lohr, Germany

PRODUCTS PRODUCED:

International Catalyst Inc.

PLANT ADDRESS: 4313 FM Friendswood, TX 77546 CONTACT: Paul Sichert TITLE: PHONE: 713-482-2228 FAX: PARENT CORPORATIONS:

PRODUCTS PRODUCED: Material for catalytic converters

Karl Schmidt Unisia, Inc. (KUS)

PLANT ADDRESS: 1731 Industrial Parkway Marinette, WI 54143 CONTACT: Vivian Rothe TITLE: Executive Secretary PHONE: 715-732-0181 FAX: PARENT CORPORATIONS: Karl Schmidt, 70%, Germany Unisia, 30%, Japan PRODUCTS PRODUCED: Oil pumps, pistons

Kloeckner-Moeller Corp.

PLANT ADDRESS: 25 Forge Pkwy. Franklin, MA 02038 CONTACT: Tom Thorton TITLE: Vice President Marketing PHONE: 508-520-7080 FAX: PARENT CORPORATIONS:

Kluber Lubrication North America Inc.

PLANT ADDRESS: 54 Wentworth Ave. Londonderry, NH 03053-7437 CONTACT: Glen Boyle TITLE: Vice President and General Manager PHONE: 603-434-7704 FAX: PARENT CORPORATIONS: Klüber Lubrication KG, München, Germany Carl Freudenberg, 100%; Weinheim, Germany PRODUCTS PRODUCED:

Kolbenschmidt

PLANT ADDRESS: 26261 Evergreen Rd, Ste. 435 Southfield, MI 48076-4480 CONTACT: TITLE: PHONE: FAX: PARENT CORPORATIONS: Kolbenschmitt AG, Neckarsulm, Germany 60% aquired by Magna PRODUCTS PRODUCED: Steering wheels and airbags Aluminium cylinder blocks

Krupp Gerlach Co.

PLANT ADDRESS: P.O. Box 214 Danville, IL 61834 CONTACT: Brock Blenn TITLE: Manager Human Resources PHONE: 217-431-0060 FAX: PARENT CORPORATIONS: Gerlach Werke GmbH, Division of Krupp Hoesch Stahl AG, Dortmund, Germany PRODUCTS PRODUCED:

Krupp Gerlach Co. Presta Division

PLANT ADDRESS: 75 Walz Creek Drive Danville, IL 61832 CONTACT: Adolf Pfeiffer TITLE: Vice President PHONE: 217-431-4212 FAX: 217-431-4895 PARENT CORPORATIONS: Krupp Gerlach Co., Press- und Stanzwerk AG (Presta)

Kuka Welding Systems & Robot Corp.

PLANT ADDRESS: 40675 Mound Road Sterling Heights, MI 48310 CONTACT: Richard Schmid TITLE: President PHONE: 810-977-0100 FAX: 810-978-0429 PARENT CORPORATIONS: KUKA Schweißanlagen und Roboter GmbH, Augsburg, Germany

PRODUCTS PRODUCED:

Lemfoerder Corp.

PLANT ADDRESS: 240 Parkway East/P.O. Box 1264 Duncan, SC 29334 CONTACT: Greg Henderson TITLE: Material and Logistics Manager PHONE: 803-486-8125 FAX: 803-486-8126 PARENT CORPORATIONS:

PRODUCTS PRODUCED:

Suspension parts

Mahle, Inc.

PLANT ADDRESS: 11 East Ceder Creek Rd. Morristown, TN 37814 CONTACT: Allan Schwegler TITLE: Vice President of Human Relations PHONE: 615-581-6603 FAX: PARENT CORPORATIONS: Mahle GmbH, Stuttgart, Germany Mahle-Wizemann-Pleuco GmbH, Stuttgart, Germany PRODUCTS PRODUCED:

Mannesmann Demag

PLANT ADDRESS: 507 Plymouth Ave. N.E. Grand Rapids, MI 49505-6098 CONTACT: Berrie Bechtel TITLE: Vice President Human Resources PHONE: 616-451-6200 FAX: PARENT CORPORATIONS:

Metal Lubricants Company

PLANT ADDRESS: 17050 Lathrop Ave. Harvey, IL 60426 CONTACT: L. Frank Kleinman TITLE: President PHONE: 708-333-8900 156 FAX: 708-333-9180 PARENT CORPORATIONS:

PRODUCTS PRODUCED:

Miller & Company

PLANT ADDRESS: 6400 Shafer Ct., Suite 500 Rosemont, IL 60018-4928 CONTACT: Susan Dudek TITLE: Vice President Finance PHONE: 708-696-2400 FAX: 708-696-2432 PARENT CORPORATIONS:

PRODUCTS PRODUCED:

Montaplast

PLANT ADDRESS: 2011 Hoover Blvd. Frankfort, KY 40601 CONTACT: Holger Ramcke TITLE: PHONE: 502-695-7766 FAX: PARENT CORPORATIONS:

PRODUCTS PRODUCED:

MPI Indiana Fineblanking

PLANT ADDRESS: P.O. Box 409 Knox, IN 46534 CONTACT: Alex Weisheit TITLE: General Manager PHONE: 219-772-3850 FAX: PARENT CORPORATIONS: Michigan Precision Industries International

MPI Michigan Precision Industries International

PLANT ADDRESS: 2129 Austin Ave Rochester Hills, MI 48309-0040 CONTACT: Russ Smith TITLE: Controller PHONE: 810-853-9010 FAX: PARENT CORPORATIONS:

PRODUCTS PRODUCED:

MPI Wisconsin Fineblanking

PLANT ADDRESS:

101 Grand Ave. Deerfield, WI 53531 CONTACT: Felix Egli TITLE: General Manager PHONE: 608-764-5416 FAX: 608-764-8408 PARENT CORPORATIONS:

PRODUCTS PRODUCED:

Precision metal stampings

Nagel Precision Inc.

PLANT ADDRESS:

288 Dino Dr. Ann Arbor, MI 48103 CONTACT: Heidi Boschler TITLE: Controller PHONE: 313-426-5650 FAX: PARENT CORPORATIONS:

PRODUCTS PRODUCED: Machine tools

Nord Gear Corp.

PLANT ADDRESS: 800 Nord Drive Waunakee, WI 53597-0367 CONTACT: Mark J. Grueneberg TITLE: Vice President PHONE: 608-849-7300 FAX: 608-849-7367 PARENT CORPORATIONS:

North American Lighting, Inc.

PLANT ADDRESS: 20 Industrial Park Flora, IL 62839 CONTACT: Edward Grenda TITLE: President PHONE: 618-662-4483 FAX: 618-662-8143 PARENT CORPORATIONS:

PRODUCTS PRODUCED:

Odermath (USA) Inc.

PLANT ADDRESS: 1651 Frontenac Road Naperville, IL 60563-1756 CONTACT: Linda Kelleher TITLE: Human Resources PHONE: 708-416-9500 FAX: 708-416-8603 PARENT CORPORATIONS:

PRODUCTS PRODUCED:

Supply steel industry

Osram Sylvania Corp.

PLANT ADDRESS: 1231 A Ave N, Freeman Field Seymour, IN 47274 CONTACT: Ben McTherson TITLE: Manager of Human Resources PHONE: 812-523-5200 FAX: PARENT CORPORATIONS: Siemens AG, München, Germany

PRODUCTS PRODUCED: Halogen lamps

Otto Wolff US Sales Corp.

PLANT ADDRESS: 8755 W. Higgins Rd., Ste. 1060 Chicago, IL 60631 CONTACT: John W. Hamilton TITLE: President PHONE: 312-380-2500 FAX: 312-380-1499 PARENT CORPORATIONS: Thyssen Guß AG, Wuppertal, Germany

Parker + Amchem

PLANT ADDRESS: 32100 Stephenson Hwy Madison Hights, MI 48071 CONTACT: Anne Wolf TITLE: Manager Human Resources PHONE: 810-583-9300 FAX: PARENT CORPORATIONS: Division of Henkel Chemical Corp.

PRODUCTS PRODUCED:

Perrot North America, Inc.

PLANT ADDRESS: 110 Schiller Street Elmhurst, IL 60126 CONTACT: Walter W. Griessmeyer TITLE: Vice President PHONE: 708-941-3883 FAX: 708-941-3911 PARENT CORPORATIONS:

PRODUCTS PRODUCED:

Pierburg Instruments, Inc.

PLANT ADDRESS: 33939 Harper Rd. Clinton Township, MI 48035 CONTACT: Kendra Perry TITLE: Buyer PHONE: 810-790-2800 FAX: 810-790-2537 PARENT CORPORATIONS:

PRODUCTS PRODUCED: Fuel flow measuring and test equippment

Potter & Brumfield Inc.

PLANT ADDRESS: 200 S. Richland Creek Dr. Princeto, IN 47671-0001 CONTACT: Peg Jinkens TITLE: Executive Secretary PHONE: 812-386-1000 FAX: PARENT CORPORATIONS: Siemens AG UB Automobiltechnik, Regensburg, Germany

Preh Electronics, Inc.

PLANT ADDRESS: 5908 Telser Rd. Lake Zurich, IL 60047 CONTACT: Marcel R. Didier TITLE: President PHONE: 708-438-4000 FAX: 708-438-5522 PARENT CORPORATIONS: Preh Werke GmbH & Co. KG, Bad Neustadt a. d. Saale, Germany

PRODUCTS PRODUCED:

Climate control systems Board computer

Pressol Manufacturing

PLANT ADDRESS: 1015 W. Morse Ave. Schaumburg, IL 60193 CONTACT: Todd Oberg TITLE: General Manager PHONE: 708-529-6244 FAX: 708-529-9402 PARENT CORPORATIONS:

PRODUCTS PRODUCED:

Rehau Inc.

PLANT ADDRESS: P.O. Box 1706 Leesburg, VA 22075 CONTACT: Rita Sartori TITLE: Manager Human Resources PHONE: 703-777-5255 FAX: PARENT CORPORATIONS:

PRODUCTS PRODUCED:

Robert Bosch Corp.

PLANT ADDRESS: 8101 Dorchester Rd. Charleston Heights, SC 29418 CONTACT: TITLE: PHONE: 803-760-7000 FAX: PARENT CORPORATIONS: Robert Bosch GmbH, Stuttgart, Germany

Robert Bosch Corp.

PLANT ADDRESS: 1600 Westfork Dr. Lithia Springs, GA 30057 CONTACT: TITLE: PHONE: 404-944-4000 FAX: PARENT CORPORATIONS: Robert Bosch GmbH, Stuttgart, Germany

PRODUCTS PRODUCED:

Robert Bosch Corp.

PLANT ADDRESS: P.O. Box 4601 Carol Stream, IL 60197-4601 CONTACT: TITLE: PHONE: 708-865-5200 FAX: 708-865-5786 PARENT CORPORATIONS: Robert Bosch GmbH, Stuttgart, Germany

PRODUCTS PRODUCED:

Robert Bosch Corp. Airflow Research and Mfg. Corp.

PLANT ADDRESS: 1613 Progress Dr. Albion, IN 46701 CONTACT: TITLE: PHONE: 219-636-1005 FAX: PARENT CORPORATIONS: Robert Bosch GmbH, Stuttgart, Germany

PRODUCTS PRODUCED:

Robert Bosch Corp. Airflow Research and Mfg. Corp.

PLANT ADDRESS: 7565 Haggerty Rd. Belleville, MI 48111 CONTACT: TITLE: PHONE: 313-397-1660 FAX: PARENT CORPORATIONS: Robert Bosch GmbH, Stuttgart, Germany

Scala

PLANT ADDRESS: P.O. Box 4580 Medford, OR 97501 CONTACT: Ellis Feinstein TITLE: President PHONE: 503-779-6500 FAX: 503-779-3991 PARENT CORPORATIONS: Kathrein Group, Rosenheim Germany

PRODUCTS PRODUCED:

Telephone antennas

Schlegel Corp.

PLANT ADDRESS: 2200 Stock Creek Blvd. Rockford, TN 37853 CONTACT: Jim Nelson TITLE: Manager Human Resources PHONE: 615-984-7600 FAX: Jim Nelson 2235 PARENT CORPORATIONS:

PRODUCTS PRODUCED:

Schuler, Inc.

PLANT ADDRESS: 2222 S. Third St. Columbus, OH 43207 CONTACT: Bill Price TITLE: Marketing Manager PHONE: 614-443-9481 FAX: 614-443-9486 PARENT CORPORATIONS:

PRODUCTS PRODUCED: Press rebuild Quick die change parts manufacturing

Sieber Tool Engineering

PLANT ADDRESS:

344 Commerce Dr. Carol Stream, IL 60188 CONTACT: Uwe Bonde TITLE: President PHONE: 708-462-9370 FAX: 708-462-0143 PARENT CORPORATIONS:

PRODUCTS PRODUCED:

Machine tooling

SKW Alloys, Inc.

PLANT ADDRESS: P.O. Box 368 Niagara Falls, NY 14302 CONTACT: Audrew Nachreiner PHONE: 716-285-1252 FAX: PARENT CORPORATIONS:

TITLE: Manager Human Resources

PRODUCTS PRODUCED:

Stabilus

PLANT ADDRESS: 92 County Line Rd. Colmar, PA 18915 CONTACT: Rita Schreiner TITLE: Manager Human Resources PHONE: 215-822-1982 FAX: PARENT CORPORATIONS: Fichtel & Sachs AG, 100%, Schweinfurt, Germany is owned by Mannesmann Rexroth GmbH, Lohr, Germany PRODUCTS PRODUCED: Trunk stabilizers

Stankiewicz International

PLANT ADDRESS: 1 Austrian Way Spartanburg, SC 29304-1836 CONTACT: Henry Waschkowski TITLE: Plant Manager PHONE: 803-591-0000 FAX: 803-591-0040 PARENT CORPORATIONS:

PRODUCTS PRODUCED: Sound insulation

Suspa, Inc.

PLANT ADDRESS: 3970 Roger B. Chaffee Blvd. S.E. Grand Rapids, MI 49548-3497 CONTACT: Valerie Hughes TITLE: Director Human Resoures PHONE: 616-241-4200 FAX: 616-531-3310 PARENT CORPORATIONS: Suspa-Compart AG, Altdorf, Germany

The Budd Company

PLANT ADDRESS: 3155 W. Big Beaver Rd. Troy, MI 48084 CONTACT: Paul O. Sichert, Jr. TITLE: Vice President PHONE: 810-643-3593 FAX: 810-643-3545 PARENT CORPORATIONS: Thyssen Stahl AG, Duisburg, Germany

PRODUCTS PRODUCED:

Thyssen Production Systems

PLANT ADDRESS: 1740 E. Maple Road Troy, MI 48083 CONTACT: Christine Tartaglia TITLE: Human Resources Manager PHONE: 810-340-8000 FAX: 810-340-0357 PARENT CORPORATIONS:

PRODUCTS PRODUCED:

Thyssen Steel Detroit

PLANT ADDRESS: 400 Renaissance Center Detroit, MI 48243 CONTACT: Malcom Gill TITLE: Vice President Corporate Affairs PHONE: 313-567-5600 FAX: PARENT CORPORATIONS: Thyssen Stahl AG, Duisburg, Germany

PRODUCTS PRODUCED:

Turck, Inc.

PLANT ADDRESS: 3000 Campus Drive Plymouth, MN 55441-2656 CONTACT: Larry Worth TITLE: Manager Human Resources PHONE: 612-553-7300 FAX: 612-553-0708 PARENT CORPORATIONS:

Waupaca Foundry, Inc.

PLANT ADDRESS: 311Tower Road/P.O. Box 249 Waupaca, WI 54981 CONTACT: Jim Larson TITLE: Vice President Industrial Relations PHONE: 715-258-6611 FAX: PARENT CORPORATIONS: Thyssen Stahl AG, Duisburg, Germany

PRODUCTS PRODUCED:

Webasto Sunroofs, Inc.

PLANT ADDRESS: 2655 Product Drive Rochester Hills, MI 48309 CONTACT: Richard McGain TITLE: Director Human Resources PHONE: 810-853-5252 FAX: PARENT CORPORATIONS: Webasto Thermo/Karosserie-Systeme GmbH, Stockdorf

PRODUCTS PRODUCED:

Zeuna Staerker USC, Inc.

PLANT ADDRESS: P.O. Box 1839 Spartanburg, SC 29304 CONTACT: May Erder TITLE: Production Manager PHONE: 803-574-2222 FAX: 803-674-2600 PARENT CORPORATIONS: Zeuna Stärker GmbH & Co. KG, Augsburg, Germany

PRODUCTS PRODUCED: Exhaust systems

ZF Industries, Inc.

PLANT ADDRESS: 777 Hickory Hill Dr. Vernon Hills, IL 60061-3182 CONTACT: Ronald Dostal TITLE: President and CEO PHONE: 708-634-3500 FAX: 708-634-3662 PARENT CORPORATIONS:

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NEW AMERICAN MANUFACTURERS

COMPANY NAME: BMW Manufacturing Corporation

PLANT LOCATION:

MAILING ADDRESS: P.O. Box 11000 Spartanburg, SC 29304-4100

TELEPHONE: 803-968-6000 FAX: 803-968-6051

PLANT MANAGER: Al Kinzer, President

PUBLIC AFFAIRS CONTACT: Carl Flesher, Vice President, Community & Corporate Relations

PARENT CORPORATION: Bayerische Motorenwerke (BMW) AG Petuelring 130 80788 München, Germany

TELEPHONE: (01149) 89-38951 FAX: (01149) 89-3593622

DATE OPENED: October 1994

CAPITAL INVESTMENT: \$400 Million PLANT SIZE: 1.9 Million sq. ft.

- UNION AFFILIATION: None
- MODELS PRODUCED: 3-Series, Roadster
- PRODUCTION CAPABILITY: 90,000 Units/year

NUMBER OF EMPLOYEES: 1,400

OPERATIONS PERFORMED:

ON SITE STAMPING:

ON SITE PLASTIC MOLDING:

OFF LINE ASSEMBLY:

R & D:

- DESIGN CENTER: BMW Design Works U.S.A. 2201 Corporate Center Dr. New Berry Park, CA 91320
- IMPORTER: BMW of North America Inc. 300 Chestnut Ridge Rd. Woodcliff Lake, NJ 07675

COMPANY NAME: Mercedes-Benz U.S. International, Inc.

PLANT LOCATION:

MAILING ADDRESS: 1657 N. McFarland Blvd., Suite G3E Tuscaloosa, AL 35406

TELEPHONE: 205-349-2249 FAX: 205-349-2209

PLANT MANAGER: Andreas Renschler, President

PUBLIC AFFAIRS CONTACT: Linda Paulmeno, Public Relations

PARENT CORPORATION: Mercedes-Benz AG Postfach 60 02 02 7.... Stuttgart, Germany

TELEPHONE: (01149) 711-17-0 **FAX:** (01149) 711-1722244

DATE OPENED: 1997

CAPITAL INVESTMENT: \$520 Million PLANT SIZE: 1.0 Million sq. ft.

- UNION AFFILIATION: None
- MODELS PRODUCED: All Activity Vehicle
- PRODUCTION CAPABILITY: 70,000 Units/year

NUMBER OF EMPLOYEES: 1,500

OPERATIONS PERFORMED:

ON SITE STAMPING:

ON SITE PLASTIC MOLDING:

OFF LINE ASSEMBLY:

R & D: On Site

- DESIGN CENTER: Mercedes-Benz Advanced Design Works U.S.A. 17742 Cowan St. Irvine, CA 92714
- IMPORTER: Mercedes-Benz of North America Inc. One Mercedes Dr. Montvale, NJ 07645

PRODUCT INDEX

Product Index

Product

EngineComposite intake manifoldsFConventional engine mountsFCrank Shaft DampersFCylindersFEngine mountsFPiston ringsAPiston ringsAPiston ringsAPistons Woodland Molded Plastics (Freudenberg)Plastic manifoldsSValve seat insertsAValve stem sealsFValve stem sealsAValves Rexroth Pneumatics Division

Transmission/Transaxle

Electronic control units for automatic transm. Manual transmission clutch assemblies Speedometer sleeves for transmissions Torque converter clutch assemblies Transmission pans

Body Structure/Bumpers Bumper absorption assembly

Hardware Fasteners

Seat/Seat Assemblies Seat belts

Interior Trim/Panels Instrument clusters Interior real wood trim Interior simulated wood vinyl trim Interior trim-sunvisors Noise absorption-hoods, doors, panels

Steering/Suspension Adaptive damping Ball joints and housing MacPherson struts Mono-tube shocks Plastic and metal stabilizers Power steering pump Shock absorber seals Shock absorber seals Shock Mounts/Sleeves Steering boots Steering linkage Steering wheels Suspension parts Wheel cylinder boots

<u>Company</u>

Freudenberg-NOK (Plymouth, HQ and CC) Freudenberg-NOK (Ligonier) Freudenberg-NOK (Ligonier) Rexroth Pneumatics Division Freudenberg-NOK (Plymouth, HQ and CC) AE Goetze Corp. of America AE Goetze Corp. of America AE Goetze Corp. of America berg) Siemens Automotive Corp. AE Goetze Corp. of America Freudenberg-NOK (Cleveland) AE Goetze Corp. of America

AUTECS-Automotive Electronic Control Systems, Inc. Luk, Inc. Woodland Molded Plastics (Freudenberg) Luk, Inc. Maidstone Automotive

Maidstone Automotive

Vogelsang Corp.

Vogelsang Corp.

VDO-Yazaki Corp. Behr Industries Corp. Behr Industries Corp. Illbruck, Inc. Illbruck, Inc.

Sachs Automotive of America Lemfoerder Corp. Sachs Automotive of America Sachs Automotive of America Lemfoerder Corp. ZUA Autoparts, Inc. Freudenberg-NOK (LaGrange) Freudenberg-NOK (Bristol) Vogelsang Corp. Freudenberg-NOK (Scottsburg Plant I) Freudenberg-NOK (Morristown) Petri, Inc. Freudenberg-NOK (Scottsburg Plant II) Freudenberg-NOK (Scottsburg Plant II) Freudenberg-NOK (Scottsburg Plant II) <u>Product</u> Engine Electrical Electronic control units for engine mgt. Motors electric

Chassis Electrical Electrical components Electrical connectors Miniature incandescent lamps

Exhaust/Emissions Emission and fuel products

Brakes/Wheels Anti-lock braking system Brake components Brake components Brake sleeves Wheels for race cars

Electronics Electronics

Other Components Airbag trigger units **Circuit breakers Composite products** Drive axle boots General stampings **Hydromounts** Lip seals Lip Seals Lip Seals Microcellular foam products Microcellular urethane jounce bumpers O-rings and dust covers Oil seals Oil seals Oil seals Oil seals Oil seals Polyurethane hydraulic seals **Reinforced** gaskets Solid injection molded polyurethane parts Spacers for gaskets Torsional vibration dampers Vibration damping devices

Fuel Delivery Air mass flow sensors Blow molded fuel tanks Fuel bodies Fuel pumps and kits Gasoline injectors

<u>Company</u>

AUTECS-Automotive Electronic Control Systems, Inc. Siemens Automotive Corp.

Freudenberg-NOK (Scottsburg Plant I) Freudenberg-NOK (Morristown) Aton Components, Inc.

Siemens Automotive Corp.

Robert Bosch Corp. Freudenberg-NOK (Scottsburg Plant I) Freudenberg-NOK (Morristown) Vogelsang Corp. BBS of America, Inc.

Siemens Automotive Corp.

Robert Bosch Corp. E-T-A Circuit Breakers Freudenberg-NOK (Manchester) Freudenberg-NOK (Cleveland) Maidstone Automotive Freudenberg-NOK (Ligonier) Freudenberg-NOK (Shelbyville) Freudenberg-NOK (LaGrange) Freudenberg-NOK (Bristol) Freudenberg-NOK (Scottsburg Plant II) Freudenberg-NOK (Manchester) Freudenberg-NOK (Cleveland) Freudenberg-NOK (Morristown) Freudenberg-NOK (Plymouth, HQ and CC) Freudenberg-NOK (LaGrange) Freudenberg-NOK (Bristol) Freudenberg-NOK (Cleveland) Freudenberg-NOK (Manchester) Freudenberg-NOK (Manchester) Freudenberg-NOK (Scottsburg Plant II) Woodland Molded Plastics (Freudenberg) Freudenberg-NOK (Ligonier) Illbruck, Inc.

AUTECS-Automotive Electronic Control Systems, Inc. Kautex, Inc. Woodland Molded Plastics (Freudenberg) Associated Fuel Pump Systems Corp. Robert Bosch Corp.

<u>Product</u> Capital Tool Assembly Stations Automation/Rack handling Cable/Hose carrier for machinery in motion Systems for machining and assembly Linear and area gantry robots Manufacturing systems

Materials Compounds Silicone

Company

,

Grob Systems, Inc. Grob Systems, Inc. Kabelschlepp America Grob Systems, Inc. Grob Systems, Inc. Heller Machine Tools

Freudenberg-NOK (Shelbyville) Freudenberg-NOK (Bristol) (This page intentionally left blank)

MANUFACTURING SUPPLIERS

Chrysler Corp.

Maidstone Automotive Kautex, Inc. Siemens Automotive Corp. VDO-Yazaki Corp. Woodland Molded Plastics (Freudenberg) Lemfoerder Corp. Freudenberg-NOK (Plymouth, HQ and CC) Freudenberg-NOK (Manchester) Freudenberg-NOK (Ligonier) Freudenberg-NOK (Shelbyville) Freudenberg-NOK (LaGrange) Freudenberg-NOK (Bristol) Freudenberg-NOK (Cleveland) Grob Systems, Inc. Heller Machine Tools Illbruck. Inc. Kabelschlepp America Luk. Inc. Sachs Automotive of America Robert Bosch Corp.

Ford Mortor Co.

Freudenberg-NOK (Scottsburg Plant I) Freudenberg-NOK (Manchester) Freudenberg-NOK (Ligonier) Freudenberg-NOK (Shelbyville) Freudenberg-NOK (LaGrange) **E-T-A Circuit Breakers** Grob Systems, Inc. Heller Machine Tools Lemfoerder Corp. Luk, Inc. Petri, Inc. Robert Bosch Corp. Sachs Automotive of America Vogelsang Corp. Freudenberg-NOK (Bristol) Freudenberg-NOK (Cleveland) AE Goetze Corp. of America Maidstone Automotive Kabelschlepp America Siemens Automotive Corp. VDO-Yazaki Corp. Associated Fuel Pump Systems Corp. Freudenberg-NOK (Morristown) Illbruck, Inc.

General Motors Corp.

Freudenberg-NOK (Scottsburg Plant I) Freudenberg-NOK (Manchester) Freudenberg-NOK (Ligonier) Freudenberg-NOK (Shelbyville) Freudenberg-NOK (Morristown) Freudenberg-NOK (LaGrange) Freudenberg-NOK (Bristol) Freudenberg-NOK (Cleveland) Woodland Molded Plastics (Freudenberg) AE Goetze Corp. of America AE Goetze Corp. of America Kabelschlepp America Grob Systems, Inc. Illbruck, Inc. Luk, Inc. Robert Bosch Corp. VDO-Yazaki Corp. Vogelsang Corp. Associated Fuel Pump Systems Corp. Maidstone Automotive Lemfoerder Corp. Siemens Automotive Corp. Heller Machine Tools Behr Industries Corp.

Honda Manufacturing of America, Inc.

Freudenberg-NOK (Cleveland) Associated Fuel Pump Systems Corp. AE Goetze Corp. of America Freudenberg-NOK (Ligonier)

Nissan Motor Mfg. Corp., U.S.A.

AUTECS-Automotive Electronic Control Systems, Inc. Lemfoerder Corp.

Subaru-Isuzu Automotive, Inc.

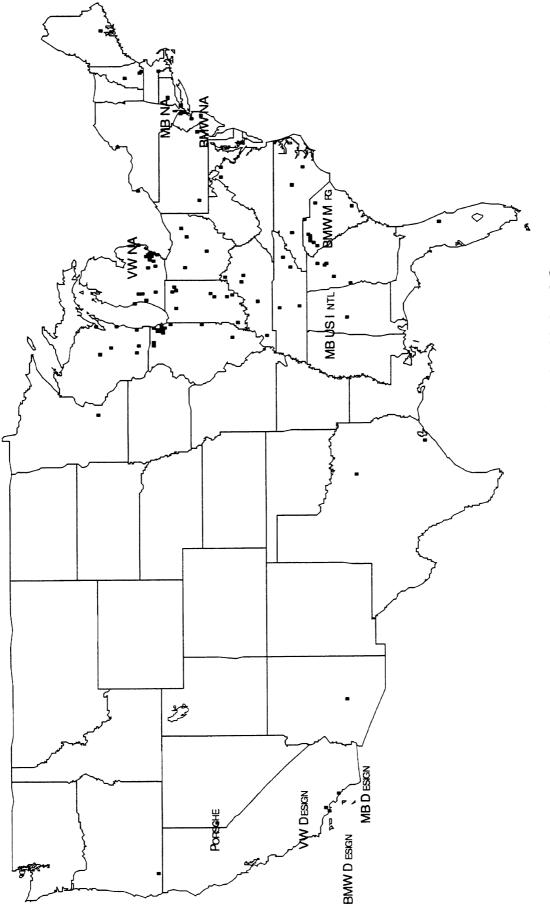
AUTECS-Automotive Electronic Control Systems, Inc. ZUA Autoparts, Inc.

Toyota Motor Mfg. USA, Inc.

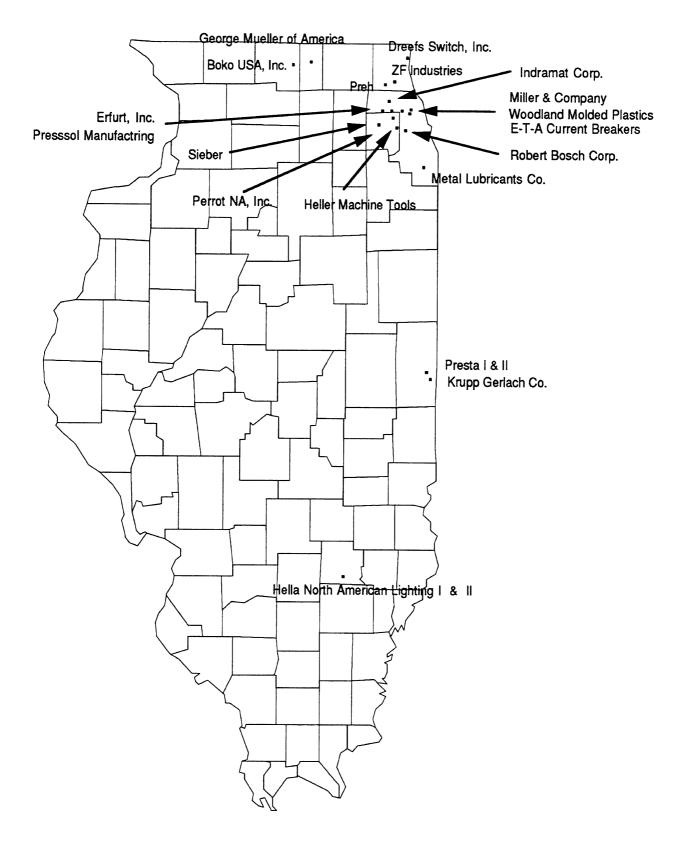
Sachs Automotive of America Associated Fuel Pump Systems Corp.

Geographical Maps:

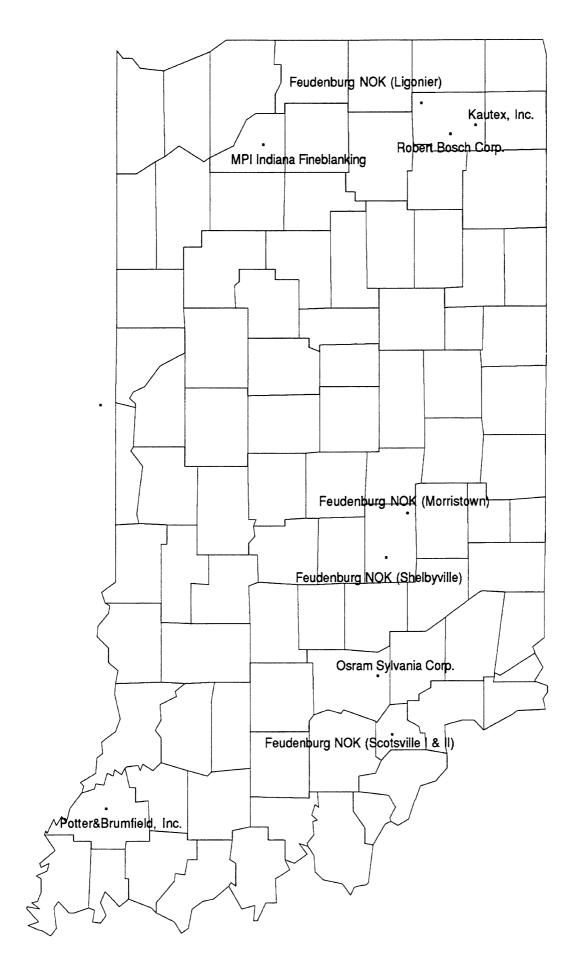
The following maps pertain to the locations of Section 1. The following five maps give a closer look at those states with the most facilities. These have been included to give a more precise view of actual facility locations.



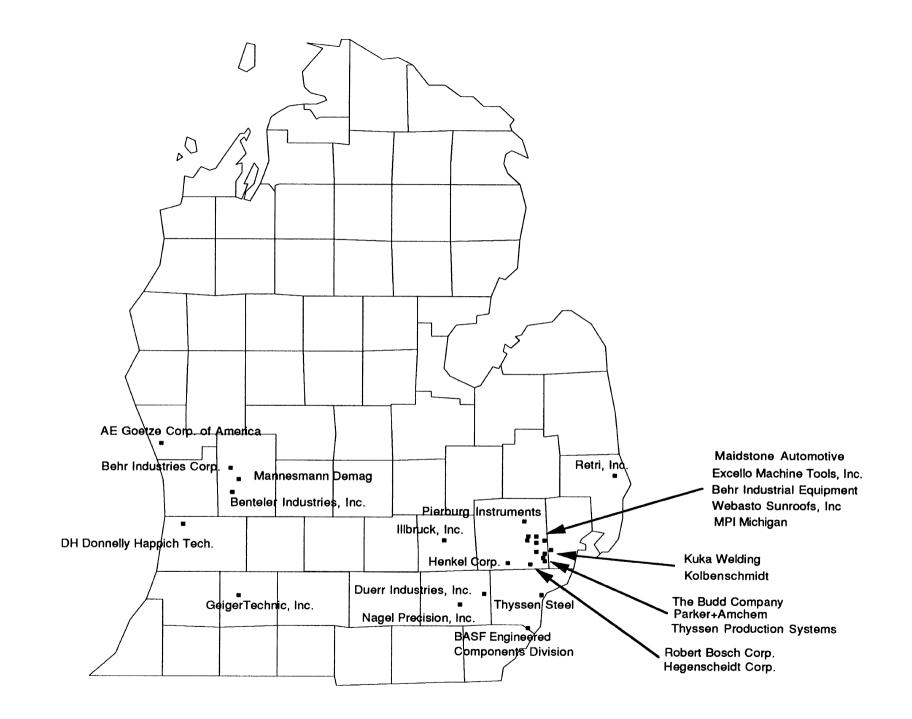
The German Automotive Industry in the United States



Location Of German Automotive Supplier Facilities In Illinois

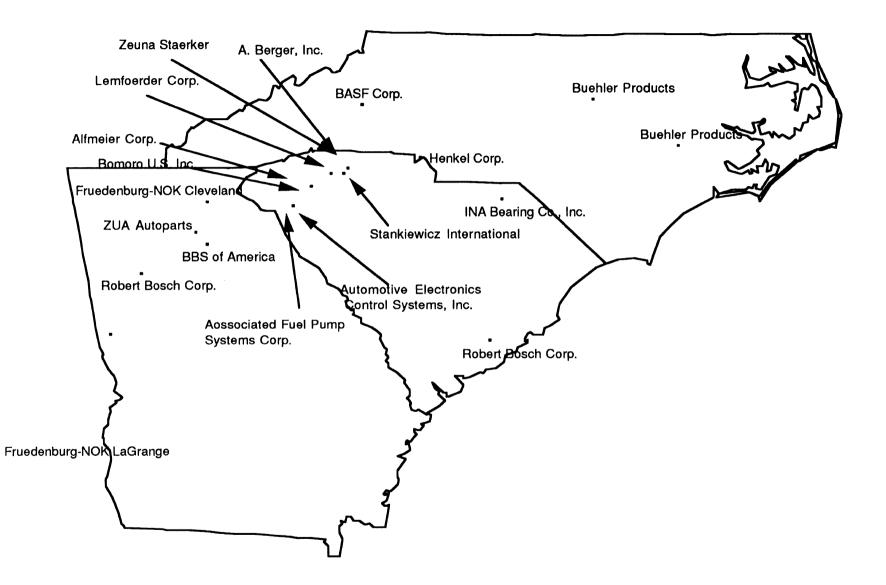


Location Of German Automotive Supplier Facilities In Indiana



Location Of German Automotive Supplier Facilities In MIchigan

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Location of German Automotive Supplier Facilities in North Carolina, South Carolina, and Georgia

APPENDIX B

Secondary Information Sources:

Alabama Center of Commerce

Automotive News

Elm International, Inc.

Georgia Department of Industry, Trade and Tourism

Illinois Department of Commerce

Indiana Department of Commerce

Michigan Department of Commerce

Missouri Department of Economic Development

Ohio Department of Development

South Carolina State Development Board

Tennessee Department of Economic Development

Ward's Automotive Yearbook