



## CLINICAL SCHOLARSHIP

# Impact of Healthcare Information Technology on Nursing Practice

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Clinical decision support, missed care, nursing, reminders

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**Abstract****Purpose:** To report additional mediation findings from a descriptive cross sectional study to examine if nurses' perceptions of the impact of healthcare information technology on their practice mediates the relationship between electronic nursing care reminder use and missed nursing care.**Design:** The study used a descriptive design. The sample ( $N = 165$ ) was composed of registered nurses working on acute care hospital units. The sample was obtained from a large teaching hospital in Southeast Michigan in the fall of 2012. All eligible nursing units ( $n = 19$ ) were included.**Methods:** The MISSCARE Survey, Nursing Care Reminders Usage Survey, and the Impact of Healthcare Information Technology Scale were used to collect data to test for mediation. Mediation was tested using the method described by Baron and Kenny. Multiple regression equations were used to analyze the data to determine if mediation occurred between the variables.**Findings:** Missed nursing care, the outcome variable, was regressed on the predictor variable, reminder usage, and the mediator variable impact of technology on nursing practice. The impact of healthcare information technology (IHIT) on nursing practice negatively affected missed nursing care ( $t = -4.12$ ,  $p < .001$ ), explaining 9.8% of variance in missed nursing care. With IHIT present, the predictor (reminder usage) was no longer significant ( $t = -.70$ ,  $p = .48$ ). Thus, the reduced direct association between reminder usage and missed nursing care when IHIT was in the model supported the hypothesis that IHIT was at least one of the mediators in the relationship between reminder usage and missed nursing care.**Conclusions:** The perceptions of the impact of healthcare information technology mediates the relationship between nursing care reminder use and missed nursing care. The findings are beneficial to the advancement of healthcare technology in that designers of healthcare information technology systems need to keep in mind that perceptions regarding impacts of the technology will influence usage.**Clinical Relevance:** Many times, information technology systems are not designed to match the workflow of nurses. Systems built with redundant or impertinent reminders may be ignored. System designers must study which reminders nurses find most useful and which reminders result in the best quality outcomes.

A major challenge facing nurses today is the demand of providing safe and quality care, while still being efficient and cost effective. Implementation of technology in various aspects of our lives continues. The trend in health

care is the introduction of technology to improve both quality of care and decreased costs. Thus, finding methods that can help nurses offer safe and effective care using technology is an absolute necessity. In order to achieve

these ambitious goals, the reduction of healthcare errors is requisite. This includes reducing the occurrence of missed nursing care (required nursing care not delivered or significantly delayed). Missing required nursing care or delaying care contributes to poor patient outcomes (Kalisch & Xie, 2014). Common themes of missed nursing care include basic nursing care such as ambulation, patient turning, feeding, and bathing (Piscotty & Kalisch, 2014a).

Technology is being implemented as a tool to prevent healthcare errors. The technology of interest in this study is the use of clinical decision support systems (CDSS). CDSS have long been used by physicians and are now being used by nurses to guide clinical practice (Choi, Choi, Bae, & Lee, 2011) and to improve patient outcomes (Choi et al., 2011; Piscotty & Kalisch, 2014b; Stagers, Weir, & Phansalkar, 2008). Electronic nursing care reminder usage, a type of CDSS, is related to decreased reports of missed care (Piscotty & Kalisch, 2014c; Piscotty, Kalisch, Gracey-Thomas, & Yarandi, 2015). Technology is meant to augment nurses' clinical reasoning, not replace it. Combining technology and excellent clinical reasoning will more likely lead to a decrease in errors and an improvement in both quality and safety.

The purpose of this study is to report additional mediation findings from a descriptive cross-sectional study that examined the relationship between missed nursing care and electronic nursing care reminders (Piscotty & Kalisch, 2014c). The research question examined in this report is: Do nurses' perceptions of the impact of healthcare information technology (IHIT) on their practice mediate the relationship between electronic nursing care reminder use and missed nursing care? It is hypothesized that nurses who have more favorable perceptions of healthcare technology will use the technology more readily (e.g., reminders) and therefore sustain decreased amounts of missed nursing care.

## Literature Review

### Electronic Nursing Care Reminders

Meaningful use of healthcare information technology (HIT) is now a requirement to receive complete reimbursement from both Medicare and Medicaid (HealthIT.gov, n.d.). The objectives of meaningful use include ensuring quality and safety while providing and improving care communication and management (Madison & Stagers, 2011). Even with the meaningful use requirements, embracing the electronic healthcare record (EHR) as a tool in the delivery of care has been challenging (Bove & Jesse, 2010). When nurses view documentation as a difficult and cumbersome task, it

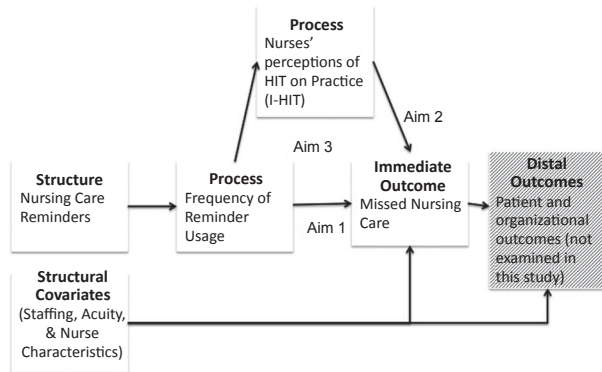
often slows the technology's acceptance. Alternatively, if the workflow is designed with the nurse in mind, adoption will be increased (Bove & Jesse, 2010). Several components of the EHR offer advantages in the delivery of complete nursing care. CDSS with nursing care reminders is a specific tool nurses have to provide quality care and is a necessary requirement to attest to meaningful use of HIT.

A review of the current literature did not locate articles that specifically address electronic nursing care reminders. This is a gap in our current understanding of the types of CDSS nurses use, find helpful, or prefer for delivery (Stagers et al., 2008). Choi and colleagues (2011) reported that intensive care unit (ICU) nurses are more likely to adopt CDSS if integration exists with physiologic monitors. Additionally, they reported that necessary documentation of care must be available in the EHR to improve adoption (Choi et al., 2011). The integration of documentation that eliminates the duplication of work is essential for adoption of the EHR (Bove & Jesse, 2010; Choi et al., 2011). Future research and continuous evaluation of electronic nursing care reminders is necessary in order to ensure accuracy and quality improvement.

### Missed Nursing Care

Basic nursing duties including (but not limited to) feeding, bathing, ambulation, turning, and hygiene are common nursing care activities that are often missed (Kalisch, 2006). While the importance of basic nursing care is taught to nurses in their first year of education, these care items are some of the first to not be completed. Pressure ulcer development and pneumonia are just two complications that can be prevented when basic nursing care is delivered in a timely fashion. These complications may result in decreased quality of life for patients and increased healthcare costs. Reasons nurses do not complete these activities have been found to be related to a lack of staffing and material resources and a decrease in communication with fellow staff and patients (Kalisch, Landstrom, & Williams, 2009).

Three studies have examined solutions in order to reduce the omission of nursing care and improve quality of care (Kalisch, Xie, & Ronis, 2013; Piscotty & Kalisch, 2014c; Piscotty et al., 2015). Kalisch and colleagues (2013) reported that successful teamwork on a unit is significantly related to decreased reports of missed nursing care. Nursing care reminders embedded in the EHR have been found to be related to a decrease in the occurrence of missed nursing care (Piscotty & Kalisch, 2014c; Piscotty et al., 2015). In the studies conducted by Piscotty, it was identified that nurses who utilize the electronic nursing care reminders more frequently report



**Figure 1.** Modified structure process outcome model.

less missed care (Piscotty & Kalisch, 2014c; Piscotty et al., 2015).

### Conceptual Framework

The conceptual framework chosen for this study is the Structure, Process, and Outcomes Model of Health-care Quality (Donabedian, 2005). This framework can be used to understand the relationships that nursing care reminders (structure) and their use (process) have on missed nursing care (immediate outcome) and patient and organizational outcomes (distal outcomes; **Figure 1**). The examination of distal outcomes is beyond the scope of this study and will not be explored. Additionally, a process-mediating variable of nurses' perceptions of the impact of HIT on practice (IHIT) is included in the model. Conceptual definitions and empirical indicators for each variable are listed in **Table 1**.

### Methods

The sample, design, measures, and procedures are described in detail in our previous publication (Piscotty & Kalisch, 2014c). A brief summary of methods will be presented here.

### Design, Sample, and Setting

The main study utilized a descriptive cross-sectional design with a convenience sample (Piscotty & Kalisch, 2014c). The sample ( $N = 165$ ) consisted of registered nurses (RNs) working on acute care hospital units in a large teaching hospital in Southeast Michigan in 2012. All eligible nursing units ( $n = 19$ ) were included in the study. Inclusion criteria included that participants had to be RNs that took a daily patient assignment, the EHR had to be implemented for at least 6 months, and the EHR had to include the types of reminders that

were examined in the study. Exclusion criteria included non-RN employees (nursing assistants, clerks, patient care associates, nursing students, etc.) and RNs that did not take a daily patient assignment (managers, educators, nursing instructors, case managers, etc.).

### Measures

**Nursing Care Reminder Usage Survey (NCRS).** The NCRS was used to measure frequency of reminder use in this study. The investigators of this study developed the NCRS measurement tool. The survey contains 12 questions regarding usage of nursing care reminders (see **Table 2**). The following definition regarding nursing care reminders was included in the survey directions: A nursing reminder is an electronic list, prompt, or cue of tasks or procedures that need to be completed by either the nurse or nursing attendant during the shift. Therefore, all questions are asked in the context of electronic reminders. Additional information including instrument validity and reliability has been published elsewhere (Piscotty & Kalisch, 2014c).

**Impact of Health Information Technology (I-HIT) Scale.** The I-HIT Scale was used to measure nurse perceptions about the impact of HIT on practice (Dykes, Hurley, Cashen, Bakken, & Duffy (2007). The I-HIT Scale is composed of 29 items contained in four subscales (Dykes et al., 2007). Additional information, including instrument validity and reliability, has been published elsewhere (Dykes et al., 2007; Piscotty & Kalisch, 2014c).

**Missed Nursing Care.** The Missed Nursing Care Survey (MISSCARE Survey) is a two-part survey and a demographics section that measures the extent to which elements of nursing care are missed as well as the reasons for missing care (Kalisch & Williams, 2009). Part A of the survey and a demographics section were used in the study to measure elements of missed nursing care (Piscotty & Kalisch, 2014c; Piscotty et al., 2015). Instrument validity and reliability has been published elsewhere (Kalisch & Williams, 2009).

### Procedures

Institutional review board approval was obtained prior to the study. Online surveys were used, with links to the surveys sent to each participant via e-mail. Detailed instructions, consent information, and links to the study instruments were included. The surveys were administered using the Qualtrics (Provo, UT, USA) survey software. The surveys were anonymous and no identifying information was collected. Respondent burden was

**Table 1.** Conceptual Definitions and Empirical Indicators: Dependent, Independent, and Mediating Variables

Dependent variable	Conceptual definition	Empirical indicators
Missed nursing care	Kalisch, Landstrom, & Hinshaw (2009) defined missed nursing care in a concept analysis. Missed nursing care is defined as any aspect of required patient care that is omitted (either in part or whole) or delayed.	Missed nursing care is defined operationally as: The total score on the MISSCARE survey (Kalisch & Williams, 2009).
Independent variable	Conceptual definition	Empirical indicators
Level of use of EHR nursing care reminders	The registered nurses' self-rated level of use of nursing care reminders in their facilities' EHR.	Level of use of nursing care reminders is operationally defined as the nurse's total score on the nursing care reminders survey.
Mediating variables	Conceptual definition	Empirical indicators
Impact of healthcare information technology on nursing practice	Nurses' perceptions of the influence that HIT has on interdisciplinary communication, workflow patterns, and satisfaction with HIT applications available in hospitals.	Total score on the I-HIT Scale (Dykes et al., 2007).

**Table 2.** Nursing Care Reminders Survey

How frequently do you utilize the following types of nursing care reminders to assist you in completing nursing care activities?

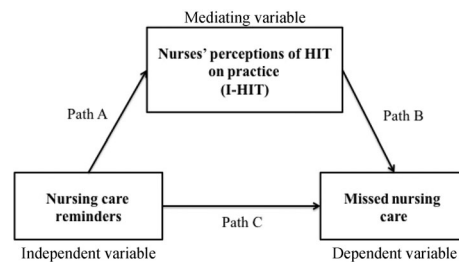
1. A paper list of reminders based on what is in the electronic healthcare record (EHR)
2. Printout of list of care activities that serve as a reminder
3. Electronic nursing care orders that serve as a reminder
4. List of nursing care activities in plan of care that serve as a reminder
5. Electronic list of reminders (i.e., task list, documentation checklist, documentation form, work queue, work list)
6. Electronic list of reminders not in the EHR
7. Computerized provider order entry (CPOE) list that serves as a reminder
8. Electronic documentation in the EHR that serves as a reminder
9. Electronic checklist for documenting care that serves as a reminder
10. Alert of reminder message pop-ups in the EHR
11. How frequently do you utilize nursing care reminders to assist you in completing nursing care activities?
12. How helpful do you find the electronic nursing care reminders?

considered to be minimal as the instruments were short and each took less than 10 min to complete. Nurses were reminded via flyers placed in high-visibility areas on the units. In addition, reminder e-mail messages were sent to all nurses twice a week. Surveys were collected within 1 month from the start of the study.

**Data Analyses**

Data were analyzed using SPSS 21 (IBM Corp., Armonk, NY, USA). Data were initially examined through descriptive analysis, and total scores were calculated for each of the three main variables in the study. Assumptions for multiple linear regressions were assessed. Missing data were excluded casewise for analysis. The alpha level for all analyses was set at .05 or less.

In order to test for mediation, the method described by Baron and Kenny (1986) was used, in which a variable is considered a mediator (Figure 2) when three criteria are met: (a) variation in the independent variable (reminder usage) accounts for significant variation in the



**Figure 2.** General mediation model.

mediator variable (I-HIT Scale; path a), (b) variation in the mediator variable (I-HIT Scale) accounts for significant variation in the dependent variable (missed care; path b), and (c) when paths a and b are controlled, there is significant reduction in the variance between the independent variable (reminder usage) and dependent variable (missed care; path c). When these three criteria are met, the relationship between the independent variable (reminder usage) and the dependent variable (missed

care) must be less in the third equation than in the second (Baron & Kenny, 1986).

## Results

### Sample

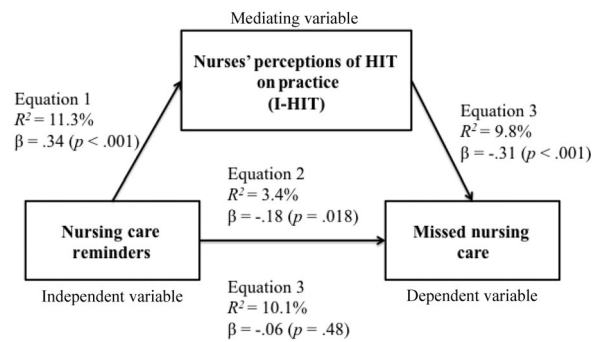
The sample ( $N = 165$ ) consisted of staff nurses employed at a large teaching hospital in Southeast Michigan. Respondents (69.1%,  $n = 114$ ) primarily held a baccalaureate degree as their highest level of education, with 66.7% ( $n = 110$ ) of those participants having a bachelor of science degree in nursing (BSN; Piscotty & Kalisch, 2014c). The majority of respondents were female (87.9%,  $n = 145$ ) and between the ages of 25 and 34 years (37.0%,  $n = 61$ ; Piscotty & Kalisch, 2014c). The majority of the respondents worked full-time (93.3%,  $n = 154$ ), and over half of the participants in the study (63.0%,  $n = 104$ ) worked on a medical surgical unit (Piscotty & Kalisch, 2014 c).

### Surveys

**Missed nursing care, reminder usage, I-HIT Scale (descriptives).** Total missed nursing care scores ranged from a low of 24 to a maximum of 84 ( $M = 56.09$ ;  $SD = 11.79$ ) out of a total possible score of 120. Nursing care reminders total scores ranged from a low of 11 to a maximum of 50 ( $M = 29.98$ ;  $SD = 8.11$ ) out of a total possible score of 60. Total I-HIT Scale scores ranged from 28 to 171 ( $M = 129.32$ ;  $SD = 22.94$ ) out of a total possible score of 174.

**I-HIT scale mediation of the effect of reminder usage on missed nursing care.** The IHIT was hypothesized in this study as a mediating variable in the relationship between nursing care reminders (NCRS) and missed nursing care. To satisfy the requirements for mediation, three regression equations were computed. To establish mediation, the following conditions had to be satisfied: (a) NCRS must affect IHIT; (b) NCRS must affect missed nursing care in the second equation; and (c) IHIT must affect missed nursing care in the third equation. A strong demonstration of mediation occurs when the relationship between the NCRS and IHIT is not significant (Krause et al., 2010).

In Equation 1, the I-HIT Scale, the mediator variable, was regressed on the predictor variable, the NCRS. As noted in **Figure 3**, results indicated that the NCRS was significantly associated with IHIT ( $F_{156} = 19.84$ ,  $p < .001$ ). The NCRS explained 11.3% of the variance in the IHIT scores.



**Figure 3.** Test of the mediation model with regression analyses.

In Equation 2, missed nursing care, the outcome variable, was regressed on the predictor variable, the NCRS. The NCRS was significantly associated with missed nursing care ( $F_{163} = 5.67$ ,  $p = .018$ ). The NCRS explained 3.4% of the variance in missed nursing care.

In Equation 3, missed nursing care, the outcome variable, was regressed on the predictor variable, the NCRS, and the mediator variable (IHIT). IHIT negatively affected missed nursing care ( $t = -4.12$ ,  $p < .001$ ), explaining 9.8% of variance in missed nursing care. With IHIT present, the predictor (NCRS) was no longer significant ( $t = -.70$ ,  $p = .48$ ). Thus, the reduced direct association between the NCRS and missed nursing care when IHIT was in the model supported the hypothesis that IHIT was at least one of the mediators in the relationship between the NCRS and missed nursing care.

## Discussion

Analysis of the mediation results supports the research question that perceptions of the influence of HIT mediates the relationship between reminder use and missed nursing care. Nurses who use the electronic reminders more frequently and have higher perceptions about the impact of HIT on their practice have less missed nursing care than nurses who use the reminders but have neutral or negative perceptions of the impact of HIT.

This is a significant finding because nurses who have more positive perceptions of the impact of HIT on their practice have less missed nursing care than nurses who use the reminders without positive perceptions of their value. This is an important consideration since healthcare organizations can utilize the I-HIT Scale to assess whether or not their nurses have positive perceptions about the technology systems they are required to use. Organizations can then target specific system design or workflow changes to improve nurses' perceptions of the impact of HIT on their practice.

Although the mediating relationship between missed nursing care, perceptions of the impact of HIT, and nursing care reminders had not been previously studied, Dykes et al. (2007) hypothesized that nurses who have positive perceptions of the impact of HIT on their practice would be more likely to use the technology. This hypothesis is supported by the findings from this study. Our findings are similar to previous studies that found that CDSS must be aligned with the nurses' workflow if they are to use the information systems effectively (Choi et al., 2011; Courtney, Alexander, & Demiris, 2008; Piscotty & Kalisch, 2014b; Piscotty & Tzeng, 2011). Saleem et al. (2005) reported that one facilitator to using CDSS by nurses was to integrate the reminders into the nurses' daily clinical workflow.

An alternate explanation for this finding is that nurses who use nursing care reminders already have more positive perceptions of the impacts of HIT on their practice. Nurses who utilize the system may be more accountable and therefore have decreased amounts of missed nursing care to begin with. Organizational or cultural factors may also influence nurses' perceptions of the impact of HIT on their practice.

### Limitations

Limitations included threats to internal and external validity. These threats were addressed through a priori power analysis, using established instruments, and collecting data on multiple nursing units.

### Conclusions

Our study supports that perceptions of the impact of HIT mediates the relationship between nursing care reminder use and missed nursing care. The findings are beneficial to the advancement of healthcare technology in that designers of HIT systems need to keep in mind that perceptions regarding the impact of the technology will influence usage. Many times, information technology systems are not designed to match the workflow of nurses. Systems built with redundant or impertinent reminders may be ignored. System designers must study which reminders nurses find most useful and which reminders result in the best quality outcomes.

### Clinical Resources

- The Agency for Healthcare Research and Quality (AHRQ) Patient Safety Network (PSNet) is a national web-based resource featuring the latest news and essential resources on patient safety: <http://psnet.ahrq.gov>

- The Institute for Healthcare Improvement (IHI) is an independent not-for-profit organization and is a leading innovator, convener, partner, and driver of results in health and healthcare improvement worldwide: <http://www.ihl.org>

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