# Solid State Lab

#### WELCOME

Welcome to Silicon Valley-East....

or rather, Gallium Arsenide Gulch!!! since the facility we are dedicating today is designed to move far beyond the silicon chip...into entirely new areas of technology!

Today we are gathered together to take an important step into the future...

A step in which we dedicate an exciting new laboratory that will push to the very frontier of microelectronics itself...and beyond into an exciting new field known as optoelectronics in which light rather than electrons is used to transport information...a technology which many believe will be the microelectronics of the 1990s and beyond.

### INTRODUCTIONS

A number of distinguished guests have joined us today to participate in this occasion.

First, although he will speak a bit later in the program, let me introduce the Honorable James Blanchard, Governor of the State of Michigan.

I should note that this is Governor Blanchard's first visit to **his** building...the Electrical Engineering and Computer Science Building...since a tornado prevented him from dedicating the building when it was opened a year ago. As you will see later, this spectacular building

is only one of many signs on this campus of the commitment shown by Governor Blanchard to make strong investments in higher education

Also in attendence today are:

Senator Lana Pollock,

Congressman Carl Pursell

Both friends of the University of Michigan who have been particularly strong and effective spokespersons for the interests of the State of Michigan.

Jerry Jernigan

Mayor of the City of Ann Arbor

This morning's ceremony is important for many reasons, but perhaps foremost among them is the degree to which it symbolizes the extraordinary progress that our State has made in recent years under the strong leadership of Governor Blanchard and other leaders of state government.

#### THE AGE OF KNOWLEDGE

# The view from Michigan..."the Rust Belt"...

While people generally look at the midwest

as the "Rust Belt", as a relic

of America's industrial past, let me suggest that events such as today prove that we are instead leading the way toward America's future...

- For it is in the industrial midwest...in Michigan... that we are learning how to adapt to a brave, new world of intense international competition...
- In Michigan, we have learned how to deal with the challenge of dramatic economic change...

## The Challenge of Change

We have recognized that our

- Traditional industry economy is shifting to a new knowledge-based economy
- We have sensed transition in which.. Intellectual capital will replace financial and physical capital as key to economic development
- We have responded to the challenge
  - of developing an agenda to achieve
  - sustain prosperity in a new environment of intense
  - international competition and rapid technological change.
- We have developed an agenda for a new age...
- An Age of Knowledge in a Global Economy...
- And in this age, the major force behind economic change is knowledge, itself.
- and maintaining our competitive edge requires attention to our traditional strength -- people and ideas -- and a strong offensive strategy based on these resources.

# The State of Michigan Response

- The Michigan Strategy
  - Benefited from public leaders such as Governor Blanchard who recognized the challenge before us...
    - had the vision to develop a forward-looking strategy to respond... and the courage and skills to implement this strategy...
  - The goal: Michigan must become America's factory of the future...
    - its source of emerging industrial technology...
  - To position Michigan, they moved along three fronts:
    - 1. To enhance the growth of R&D in Michigan
    - 2. To accelerate the transfer of technology into Michigan industry
    - 3. To develop a strong coalition within Michigan among government, industry, labor, and universities to create a "venture culture"
  - In this effort, they recognized the important of
    - Michigan's research universities as the key sources of the knowledge essential for economic growth.
- Development of Unique State-University Partnership
  - Governor Blanchard and his administration committed itself to:
    - Establishing higher education in general and the state's
      - research universities as a high priority
    - Providing seed resources to sustain key thrust areas
      - E.g., the Research Excellence Fund...
      - \$25 into building key research areas within research universities
    - Developing novel institutions to act as catalysts in these activites
      - E.g.,

Industrial Technology Institute (note dedication later this morning)

In return, the universities committed themselves to:

Strategically realigning activities into key thrust areas of major importance to State...

Attracting leading scientists, engineers, and professionals to staff these programs...

Developing new mechanisms for technology transfer...

#### **INTRODUCTION OF GOVERNOR**

The renewed investment in higher education of recent years has taken extraordinary vision, courage, and determination on the part of Governor Blanchard, his administration, and the Michigan State Legislature, particularly during a period with many other competing demands and pressures.

It is my pleasure to introduce the Governor:

# Already clear evidence of payoff...

- 1. Semiconductor Research Corporation Center
- 2. DOD URI Center of Excellence
- 3. NCMS
- 4. NASA Center for Space Commercialization
- 5. EXPRES
- 6. and other victories for Michigan...to be announced soon...

#### Michigan is on the move!

Michigan is on the move!

Under the strong leadership of Governor Blanchard and his team,

Michigan has taken strong steps to provide its business and

industry with the knowledge-based resources so essential to our long term well-being and prosperity.

It has taken actions to provide the people and the ideas... the outstanding graduates, scientists, and engineers; doctors, lawyers, teachers, and other professionals; the leading edge research and service activities.

The state has assembled its tremendous assets and its people into a winning team involving state government, Michigan's colleges and universities, business, labor, and industry.

Governor Blanchard, we thank you for participating in this important event...and but even more signicantly, we join with the citizens of the state of Michigan in thanking for your leadership of our state...which has made Michigan a model for the nation as we face together the advent of an exciting new competitive age, the age of knowledge in a global economy. and students--we thank you for all of your efforts...