

Futures Bibliography

UM Strategic Planning Effort

Early Efforts

- North Central Accreditation Report Summary
- Early Discussions (August, 1986)
- Executive Officer Retreat (September, 1986)
- Presentation of Plan to AAAC (September, 1986)
- Trial Mission Statement #1 (December, 1986)
- Trial Mission Statement #2 (D' Arms) (December, 1986)
- A Plan to Respond to the Challenge of Leadership (December, 1986)
- Presentation of Plan to AAC (December, 1986)
- Outline of Strategic Plan 1.2 (June, 1987)
- Objectives and Priorities (June, 1987)

More Recent Planning Documents

- Leadership for the 21st Century: Challenge for the 1990s (January, 1990)
- The Case for the Campaign (May, 1990)
- Draft Case Statement (June, 1990)
- Strategic Planning for the 1990s (October, 1990)
- Financing the Future (January, 1991)
- Key Issues of the 1990s (February, 1991)

Background Documents

- Logical Incrementalism papers (James Brian Quinn)

Environmental Scanning and Visions

- Environmental Assessment (November, 1986)

JJD Position Papers

- UM Inauguration (October, 1988)
- State of the University Address (1988, 1989, 1990)
- NASULGC Speech, San Diego (August, 1988)

Other Key Position Papers

- Newspaper Articles on University of 21st Century
- Harold Shapiro Articles
- Terry Holcome Letter
- Don Kennedy Statement
- Cornell Extension Report

Mission and Role

Teaching and Undergraduate Education

JJD

- The Role of the Research University in UG Education (September, 1989)

Teaching vs. Research: New Insights on an Old Controversy (1991 Draft)

The Challenge of Science Education (January, 1990)

Other Key Position Papers

A Michigan Education (LSA Planning Committee) (June, 1990)

Research and Scholarship

JJD Position Papers

Continuity, Change, and Chaos (Phi Beta Kappa) (April, 1989)

Preparing for a Future of Change (Caltech) (June, 1989)

Rackham 50th Birthday (October, 1988)

Public Service

JJD Position Papers

Public Service and the Public Research University (April, 1989)

Public Education in America (November, 1990)

Ann Arbor Chamber of Commerce Speech (September, 1990)

Graduate Education

Professional Education

Faculty

Issues of Values, Community, Civility, Collegiality

JJD Position Papers

The Michigan Mandate, Version 6.0 (March, 1990)

The Diversity Agenda 1.1 (October, 1987)

The Michigan Mandate, Version 2.2 (November, 1988)

Hartford Memorial Baptist Church Sermon (June, 1990)

Michigan Ethnic Heritage Studies Center (October, 1990)

Women's Issues: An Agenda for Action (March, 1989)

Communication: External Constituencies (January, 1990)

The Constellation of External Interactions (March, 1988)

The Acquisition and Management of Resources

JJD Position Papers

Resources for the Future (March, 1991)

Options for the 1990s and Beyond (December, 1989)

Michigan at the Crossroads (May, 1990)

The Cost, the Price, and the Value of a College Education (Winter, 1991)

Some Thoughts on Capital Facilities (December, 1990)

Other Position Papers

Whitaker Task Force Report (March, 1990)

Zemsky and Massy (November, 1990)