

The BaeNews

(at least as portrayed
by our Im01/15/16al newspapers)

Difficulties with State Legislature...

Racism on campus...

Nonresident enrolments...

Departure of President Shapiro...

Campus concerns over...

Classified research policies

"The Code"

Campus security

Intercollegiate Athletics...

Phys Ed 402

Notre Dame 26---UM 7

The Good(News

Premise:

The University of Michigan is entering
one of the most **exciting** periods in its history.

It faces a time of unusual **opportunity**,
responsibility, and **challenge** in the years
ahead.

The Opportunities

1. Tradition

2. People

Faculty

Staff

Alumni

Students

8. Resources

State

Federal

Private

4. Ability to control our own destiny

Constitutional status

Decentralized style

Good News of the Past Year

Human Resources

Outstanding quality of incoming freshmen

Outstanding quality of new faculty appointments

Financial Resources

General Fund Growth: \$446M/yr (+ \$40 M/y)

Sponsored Research: >\$200 M/y (+ 21%)

Private Fundraising: \$60 M/y

(Completion of Campaign: \$160 M)

Rebuilding Reserves: +\$88 M

Restore Flexibility: +\$7 M/y shift

Faculty Salaries: special program

Strategic Initiatives

Undergraduate Education (UIF): \$1 M/yr

Innovative Scholarship (PAF): \$1 M/yr

Diversity and Minority Affairs: \$1 M/yr

Graduate Education (Cross): \$0.8 M/yr

Basic Sciences: \$06 M/yr

Intellectual Resources

University Libraries

Acquisition budget: +\$0.5 M/y

MIRLYN: \$3 M

Kellogg Project: \$3 M

Fire protection: \$0.6 M

Buhr (Preservation): \$1.2 M

Information Technology

Campus networking: +\$2 M/y

Student access: +\$1.2 M/y

IBM 4090VF: +1 M/y

Resident advisor network (>300 WS)

Angell-Haven Courtyard Project

611 S. Church St. Project

Humanities Institute

University Press) \$0.5 M/y

MITN (satellite neu

orj) (\$6 M + \$8 M)

Environment for Research & Scholarship

Research Incentives (5% of ICR): \$2 M/y

Research Partnership Program: \$1 M/y

Presidential Initiative Fund: \$1 M/y

Intellectual Properties Policies

Discretionary Funds

Rackham

VP-Research

VP-Student Services

Other Programmatic Initiatives

Center for Perform Arts & Tech (Thurnau)
LS&A Base Growth: \$3.5 M/y
Other Schools & Colleges:

Diversity and Minority Affairs

Vice-Provost for Minority Affairs
Office of Minority Affairs
Advisory Committees
Minority Faculty Recruiting & Dev
Minority Student Recruiting & Retention
Racial Sensitivity Programs
MLK-C-RP Program 01/15/16

Student Financial Aid

Base Increase: 9%
GSTA, GSRA Support: +\$3 M/y
Research Partnership Program: \$1 M/y
Graduate Education (Cross): \$0.8 M/y
Minority Programs: \$0.6 M/y

Campus Environment

CC Classroom renovation: \$0.5 M/y
Campus Security

Emergency Telephones: \$0.3 M/y

Nightowl Bus Service

Safewalk

Sexual Assault Awareness Center

Graffiti removal program

: \$0.4 M/y

Major Facilities

Chem 01/15/16al Sciences \$60 M

Natural Sciences: \$12.5 M

Angell-Haven Courtyard: \$3 M

Angell-Haven Auditoriums: \$0.5 M/y

West Eng (SILS): \$1.7 M

Law Classrooms: \$4 M

Nursing Consolidation: \$4 M

MSRB II: \$20 M

Child &

Maternal Health Center: \$46 M

NC Commons Expansion \$4 M

Dow-GGBL Connector: \$4.5 M

Natatorium: \$8 M

The World's Leading Research Universities†

1. Harvard
2. Cambridge/Oxford
3. Stanford
4. UC-Berkeley
5. MIT
6. Yale
7. Tokyo
8. Paris-Sorbonne
9. Cornell
- 10. Michigan /Princeton**

†(as ranked by the Wall Street Journal +& Henry Rosovsky...)

The Responsibilities

To our students...

To our faculty...

To our state, nation, and the world...

To underrepresented minorities...

The Challenges Facing Higher Education in America

1. The!01/15/16osts of excellence
2. The changing role of the research university
in America
3. Relationships with our constituencies
4. Diversity, and pluralism
5. Intellectual challenges

Opportunities

Responsibilities

Challenges

Tradition

Students

Costs

People

Faculty

Roles

Resources

Public

Constituencies

Control

Minorities

Diversity

Intellectual

Action Plan

1. Commitment to excellence
2. Focusing resources to achieve excellence
3. Academic excellence as highest priority
4. Intellectual leadership
- 5. Community and collegiality**
- 6. Diversity and pluralism**

The Roles of Higher Education

1. To provide an education for our citizens.
2. To produce the scholars, professionals, and leaders needed by our society.
3. To perform the research necessary to generate new knowledge.
4. To provide service to society across a number of fronts that draw on our unique expertise.

5. To act as an independent and responsible critic of society.