

**Japanese Automotive Supplier
Investment Directory
October 1991**

Fourth Edition

Compiled by Brett C. Smith

Report Number: UMTRI-91-37

**The Office for the Study of Automotive Transportation
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The overall objectives of the Office for the Study of Automotive Transportation (OSAT) are to provide information resources, industry analysis, communication forums, and academic research that meet the continually changing needs of the international automotive and automotive-related industries.

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JAPANESE AUTOMOTIVE SUPPLIER INVESTMENT DIRECTORY

Fourth Edition

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JAPANESE AUTOMOTIVE SUPPLIER INVESTMENT DIRECTORY

Fourth Edition

Introduction

This directory includes information on U.S. automotive supplier and assembly facilities that have a Japanese investment interest. The first section contains information on 260 automotive part and component assembly/manufacturing facilities. The second section presents information on 62 automotive material and capital tool facilities. Finally, section three contains background information on the eight U.S.-based, assembly and engine manufacturing facilities that have a Japanese interest.

We gathered the information during the second quarter of 1991 by direct telephone and written contact. This directory includes only companies that we have directly contacted, so the actual number of manufacturing facilities having a Japanese investment interest is slightly higher than this directory indicates. Nevertheless, we feel the information presented accurately and realistically describes the inflow of Japanese direct investment into the U.S. supply base.

Selected Highlights

This section highlights general, summary statistics of this directory and additional information and insights we have gathered from other projects. Some of the 260 part and component supplier respondents were unable to answer some of our questions. However, this discussion is based on a substantial number of responses to each item and, in our judgement, represents an accurate description of this emerging part and component segment of the industry. Table 1 presents a profile of our Japanese Automotive Supplier Investment Directory Survey.

Table 1	
Japanese Automotive Supplier Investment Directory Survey	
Selected Highlights—Based on Survey Responses	
(n=number of responses to specific question)	
Total number of facilities	330
Components	260
Materials/capital equipment	62
Auto assembly	8
Total employment	101,700
Components	55,800
Materials/capital equipment	19,300
Auto assembly	26,600
Total capital investment	\$12.4 billion
Components	3.8 billion
Materials/capital equipment	1.9 billion
Auto assembly	6.7 billion
Component Manufacturer/Assembler Summary	
Average age of facility (n=253)	4.9 years
Average number of employees per facility (n=237)	235 employees
Average square footage of facility (n=180)	174,000
Average capital invested per facility (n=108)	\$35.3 million
Percentage of facilities unionized (n=185)	10 percent
Facilities reporting exports (n=202)	60 percent

Number of Facilities

New American Supplier, or NAS¹, startups appear to have slowed greatly after boom years in 1987 (50 facility start ups) and 1988 (67 facility startups). (See charts A and B, page vi.) Several factors have probably contributed to this slower growth. First, most Japanese assembly plants have reached planned production levels. This suggests that their supplier network objectives have been developed, and the mix between import and domestic sourcing has been established. Second, Japanese manufacturers may be responding to political pressure and changing their sourcing patterns to include more traditional domestic supplier capacity content. And third, the overall weak economic conditions of the last two years have made survival difficult for both the traditional supplier and the NAS.

With the September 1991 ramp up of Toyota's compact pickup production at New United Motor Manufacturing, Inc. (NUMMI), all of the New American Manufacturers (NAMs²) have begun production on announced vehicle plans. Honda of America Manufacturing was the first NAM, of the NAMs still in production, to begin production in 1982. These NAMs, therefore, have a functioning supply base since they have produced vehicles for one to nine years. Therefore, except perhaps for the most recently established vehicle manufacturing activity—and future expansion of Toyota's Georgetown, KY operations—the window of opportunity for new suppliers—Japanese and American—is significantly limited, making it somewhat less attractive for Japanese suppliers to build new facilities in the United States. Beyond the expansion of current capacity or the manufacture of new models, sourcing opportunity exists only with a change of Japanese manufacturer corporate strategy and purchasing policy.

Announced major increases in vehicle assembly capacity—such as Toyota's announced addition of 250,000 units at its Georgetown, KY assembly complex—and first tier engine and transmission production—such as Nissan's planned Decherd, TN engine plant—along with several other rumored expansions might open a new window of opportunity. However, much of this added assembly capacity will probably be supplied by Japanese suppliers already in place—either in North America or Japan. In fact, many present NASs have indicated intentions to fill this gap by expanding capacity. Nevertheless, business generated from new powertrain and vehicle control (such as suspension, steering, and brake) component facilities may offer the greatest opportunities for increased domestic sourcing. This domestic sourcing may arise through increased direct foreign investment or traditional domestic supplier contracts. We mention this because of the need to be concerned with profit repatriation, traditional domestic supplier capacity utilization, and regional economic impacts.

NAM strategies have relied heavily on the traditional Japanese supply base for critical components. This may account for their reluctance to produce engines and transmissions in the United States. Because these components are a critical part of the automobile, many observers feel that the Japanese companies delayed production of the engine and drivetrain components in the United States until they were comfortable with the local U.S. supply—and labor—base. As NAMs undertake production of engines in this country, it appears that they will continue their “risk averse” style. Relying on Japanese suppliers—individually or through joint ventures with traditional U.S. suppliers—to produce engine and drivetrain components in the United States permits the Japanese manufacturers to continue placing business with their own established suppliers. This sensible strategy may account for the relatively recent startup of several drivetrain NASs.

Probably the most visible occurrence of the past year has been the increased pressure on the Japanese assemblers and suppliers to raise the domestic content of their U.S.-produced vehicles.

¹Recently established U.S.-based automotive supplier facilities with foreign investment interests.

²Recently established U.S.-based automotive assembly facilities with foreign investment interests.

This pressure, brought by government, labor, and industry, has led to recent announcements of increased purchases from traditional U.S. suppliers. If these announcements do become reality and traditional U.S. suppliers are given more opportunities for contracts with the Japanese manufacturers, both here and in Japan, there will probably be less opportunity for new Japanese direct foreign investment. We feel that the sharp decrease in reported startups of NASs is, in some part, a response to these pressures. However, because of the weak U.S. economy and automotive market and an already established supply base, how much of a factor we are not sure. The political factor will continue to have an effect on the overall level and nature of direct foreign investment.

Finally, we must point out that this is a directory of companies that we have had direct contact with. There are several facilities that, for whatever reason, have requested not to be included in our directory. We, nonetheless believe this to be a very comprehensive listing.

Ownership

It appears that 1987 and 1988 represent a transition point for the type of NAS ownership arrangement. (See charts C and D, page vii.) Before 1987, a slight majority of new facilities were wholly-owned subsidiaries. Those that were joint ventures were evenly split, with about 50 percent having both a U.S. and Japanese parent while the other half had two or more Japanese parents. Since the beginning of 1987, 56 percent of the new facilities were joint venture and 62 percent of those were U.S.-Japanese agreements.

Several factors may have led to the increase in U.S.-Japanese joint ventures. First, the rapid startup of operations during this period combined with a changing yen/dollar ratio made sourcing from Japan too expensive. However, Japanese suppliers had little experience with the U.S. marketplace and these suppliers realized that it would take significant time and financial commitment to gain needed business environment working knowledge. Needed knowledge and experience resources were more efficiently available through American partnerships than independent development.

Second, as the NAMs began production, many U.S. suppliers found themselves unable to secure contracts with these new plants. Since the Japanese suppliers needed market information on the U.S. suppliers and the U.S. suppliers needed access to the Japanese manufacturers, these joint ventures promised a "quick fix" answer for both groups.

Location

Most of the NASs 260 facilities are found in a six-state area. The traditional automotive manufacturing states of Ohio, Michigan, Indiana, and Illinois, combined with new automotive growth areas of Kentucky and Tennessee, are the home for most NASs. (See chart E, page viii.) Interestingly, many of these plants are found on the Interstate 75 corridor between Detroit and Lexington and the Interstate 65 corridor between Indianapolis and Nashville. The concentration of Japanese affiliated material/capital tool NAM facilities follows a pattern similar to that of the part and component suppliers. (See chart F, page viii.)

Ohio, with 48 facilities, has the largest number of NASs. There are several factors that may have pushed Ohio to the forefront. One key factor was Ohio's early leadership in the recruitment of the Japanese firms. Another factor—a direct result of the state's efforts—is Honda's capability to produce over 500,000 Civics and Accords in south-central Ohio. Thirty-five of the 44 facilities in Ohio that revealed their customers in our survey listed Honda of America. In addition, several others list first-tier suppliers as customers who, in turn, supply Honda.

Although Indiana has the smallest NAM, Subaru-Isuzu, it has the advantage of being centrally located. Most of the Indiana facilities are located within a one-half day drive of all the NAMs (with the exception of NUMMI), a critical concern for the just-in time (JIT) system of the Japanese manufacturers. Ohio and Indiana are followed by the traditional domestic automotive leader, Michigan. The obvious advantage to establishing a facility in Michigan is access to the Big Three assembly and component facilities, proximity to several NAMs, and proximity to numerous manufacturer and supplier research and development facilities.

NASs are well represented in Kentucky and Tennessee. These states, not traditionally known as automotive manufacturing centers, have followed Ohio's lead in aggressively recruiting Japanese companies. Obviously, both Kentucky's and Tennessee's site attractiveness was helped immensely when NAMs located there.

Employment

Total employment reported by the NASs is 55,800. The largest concentration of these employees are in Kentucky, Ohio, and Michigan which each have over 7,000 NAS employees. Three other states—Tennessee, Indiana, and Illinois—have over 5,000 employees each. This means that the top six states have over 70% of the total NAS employment. (See chart G, page ix.) Reported employment for all Japanese-invested automotive-related facilities in the United States is 101,700—55,800 for the NASs, 19,300 for the material and capital equipment suppliers, and 26,600 at the NAMs. (See chart H, page ix.) Chart I on page x illustrates the breakout of facilities by number of employees. The majority of facilities have between 101 and 500 employees.

Capital Investment

Table 1 indicates \$12.4 billion of total capital investment by Japanese components and vehicle manufacturers and material and capital equipment suppliers. This amount of investment is an underestimate due to incomplete responses. We estimate that total capital investment is closer to \$19.5 billion. This estimate is calculated by multiplying the average component facility investment (based on 108 responses) by 260 (total identified facilities) for a component facility investment total of \$9.2 billion. We estimate average investment of material and capital equipment facilities to be \$58.5 million (this is higher than component facility investment due to steel mill facilities). This investment multiplied by the 62 identified facilities results in an estimated material and capital equipment facilities investment of \$3.6 billion. Since the NAMs report capital investment we believe \$6.7 billion to be accurate. Totalling these revised estimates gives us a total of \$19.5 billion. We feel this is a more accurate estimate of total capital investment.

Customers

While the NASs continue to do much of their business with the NAMs, they have achieved some success winning Big Three customers. Of the 221 NASs that revealed customers, 118 reported selling to the Big Three—78 of which sell to more than one Big Three company. However, a large group of NASs remain dependent on the NAMs for their business. Of those responding to the customer question, 103 supply only NAMs, and 50 of those supply one NAM exclusively. As might be expected, the customer base determines the geographic location of a NAS somewhat. For example, only 5 of the Michigan suppliers reported selling exclusively to the NAMs, while about half of the facilities in Tennessee sell exclusively to the NAMs. This might indicate that the addition to the Michigan supply base will be more secure in the long-run because of its more diverse customer base.

Exports

As we had predicted in our previous edition, there has been a large increase in the number of companies that are exporting. Our 1990 data showed 40 percent of the respondents exporting. In the 1991 survey, 122 of the 202 (60 percent) companies responding to the export question are currently exporting. (See chart J, page xi.) Canada is the most common destination for the NASs' products while Japan is next. (See chart K, page xi.) We must point out that, although 60 percent of these facilities reported exports, most were exporting only very small portions of total production.

Components

The NASs supply a wide variety of automotive products. Although they produce most types of components, some of the more commonly supplied are chassis electrical; steering and suspension; and brakes, wheels, and tires.

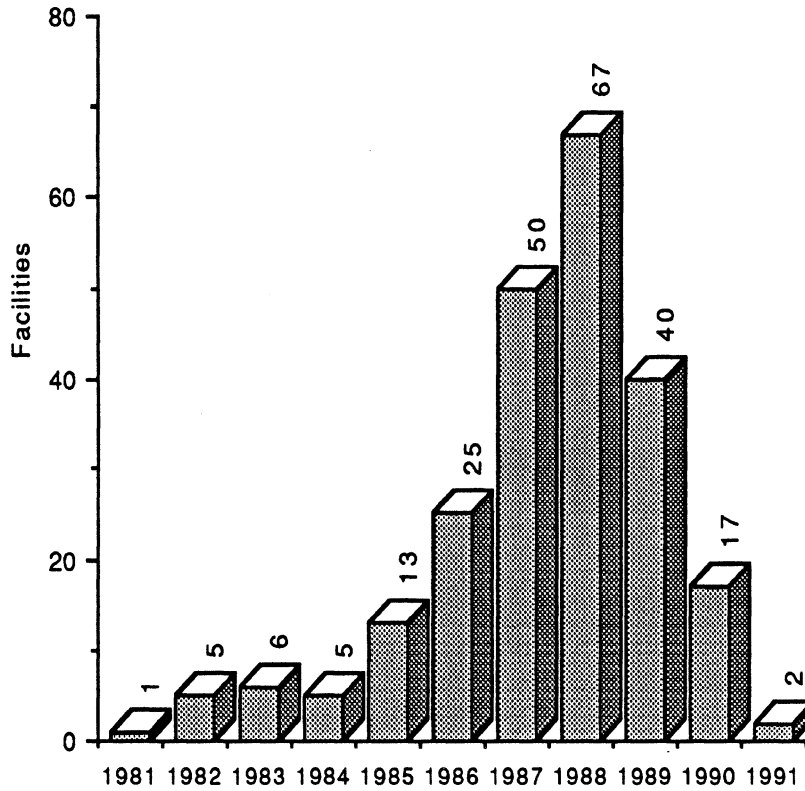
A large majority of the NASs report 100 percent dependence on automotive sales. (See chart L, page xii.) Although this might not be surprising, it does raise some interesting questions. First, what is the likelihood that these facilities will move into non-automotive sectors? What other industries, if any, might be affected by this new manufacturing capacity? Second, since these facilities are so reliant on the automotive industry, what will happen to these facilities if there is a severe downturn in the industry?

Industry Issues

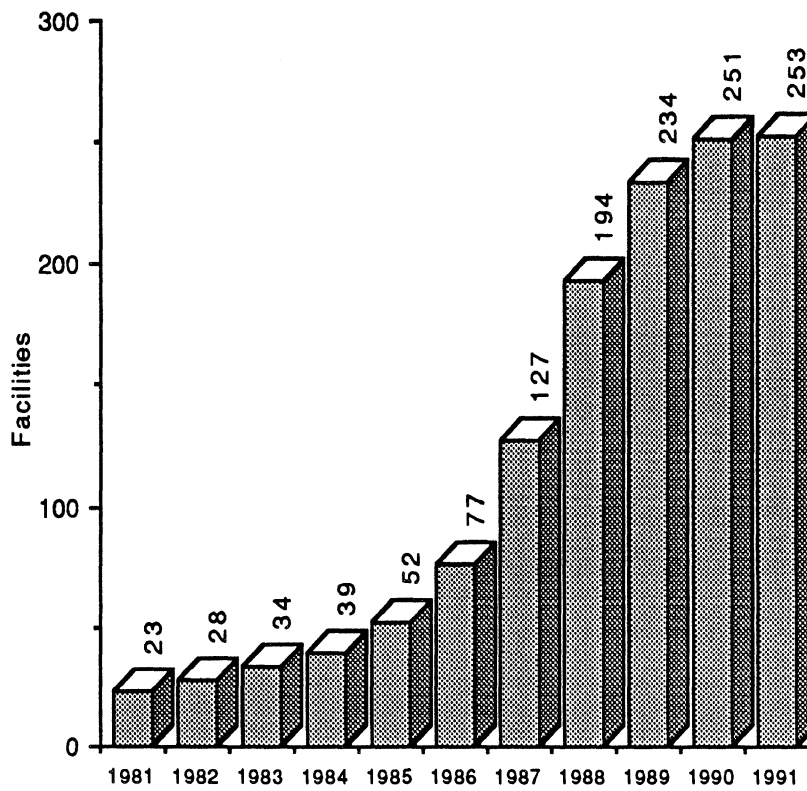
In our 1990 Directory introduction we responded to the questions above. We suggested that the NASs' heavy reliance on the automotive industry might lead to a several potential outcomes in the event of a long-term or serious recession. First, the possibility of diversification and second, the continued support by the keiretsu "family" members. Our data shows that over the last year, there was very little reported diversification by the NASs. In 1990, 80 percent of our survey respondents reported being entirely automotive dependent, and that remains nearly the same—79 percent—in our 1991 survey. Although we can not make direct comments about the strategy to continue to depend upon keiretsu-type operations for survival from the data we collect, there have been numerous trade articles alluding to the weak financial state of these operations. This leads us to believe that our second scenario of NAS survival is being played out.

The relationships between joint-venture companies will be interesting to follow as joint-venture agreements come to an end, companies buy partner interests, and joint-venture and wholly-owned NASs face difficult economic times. As these relationships change, some of the specific issues to track will be individual company control and progress in product and process technology, commercialization of research and development, and market success. These are just a few of the factors that determine long-term, sustainable, competitive advantage. By ranking company performance on these factors we may determine which companies have benefited the most by new business relationships and direct foreign investment.

**Chart A: Part and Component Facilities:
Reported Startups 1981-1991**

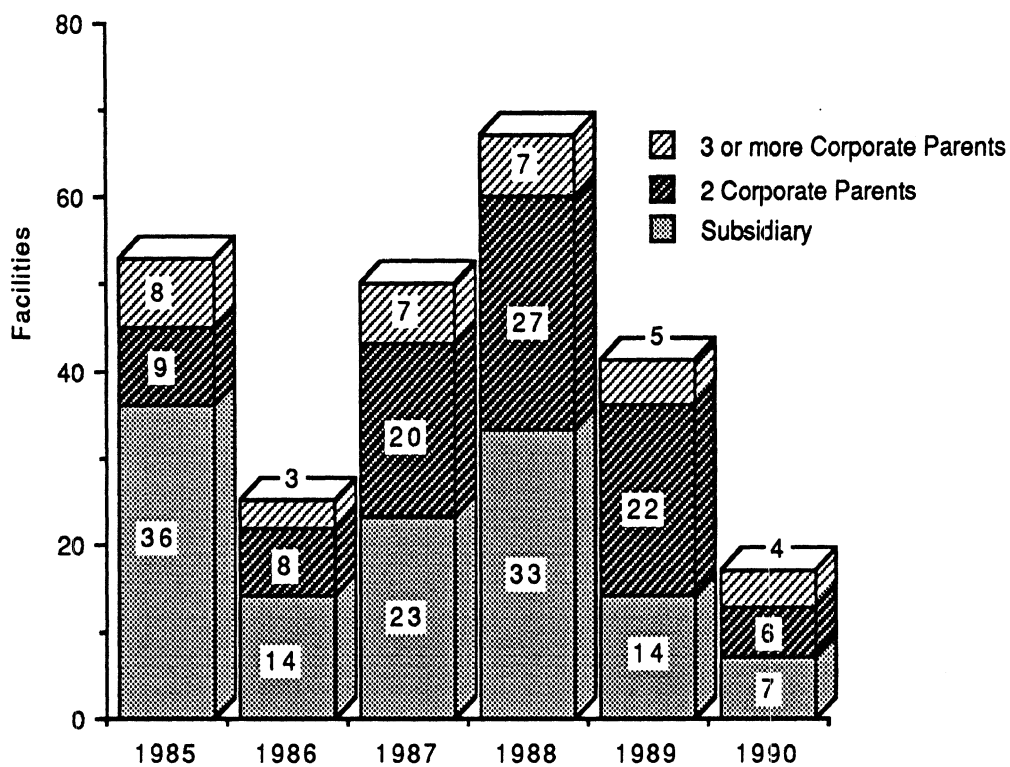


**Chart B: Part and Component Facilities:
Reported Cumulative Startups**



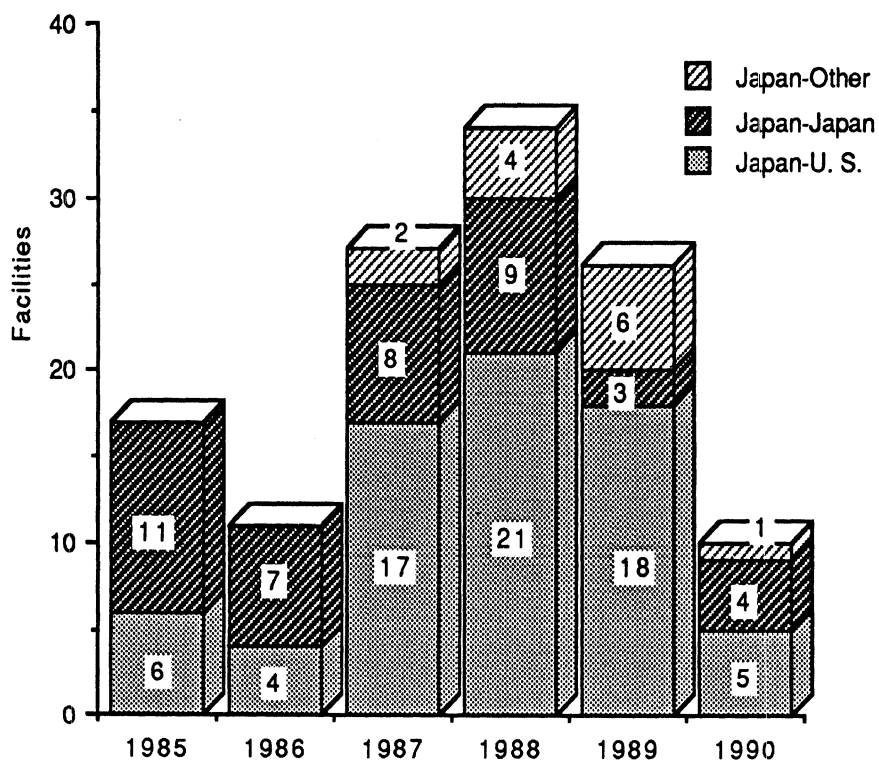
Note: Total number of reported facilities is 260. These charts do not include several facilities for which we were unable to obtain start up dates

**Chart C: Part and Component Facilities
Type of Ownership Arrangements**



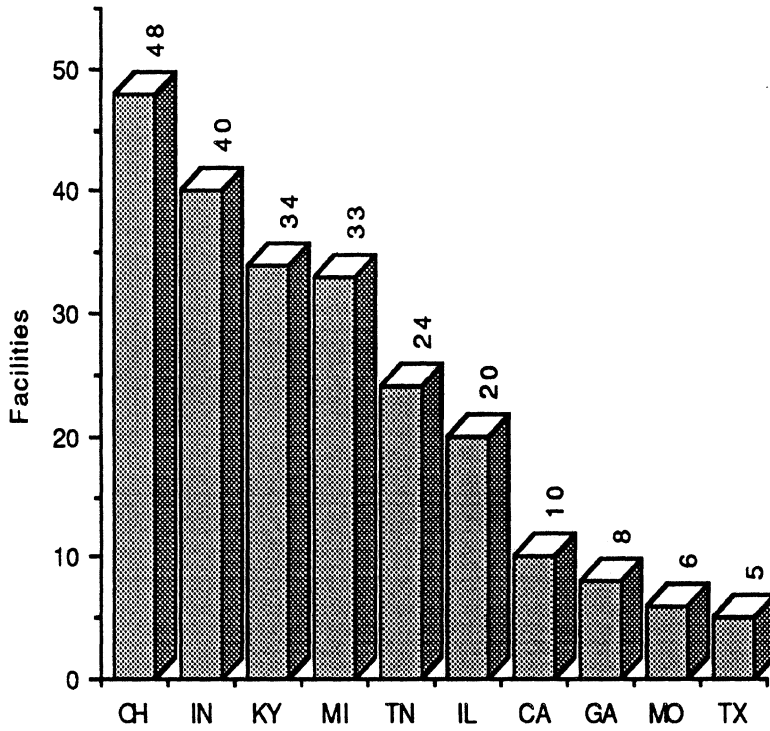
Note: 1985 includes all startups through 1985.

**Chart D: Part and Component Facilities:
Ownership of Joint Ventures**



Note: 1985 includes all startups through 1985

**Chart E: Part and Component Facilities
Facilities Per State**



**Chart F: Part and Component, Materials
and Capital Tool Facilities by State**

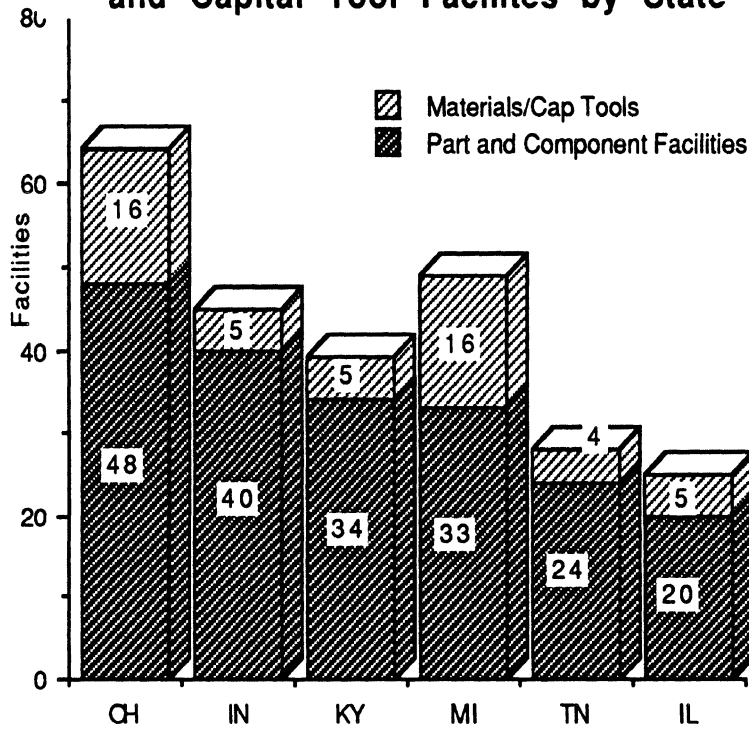


Chart G: Reported Employment: Part and Component Suppliers (by State)

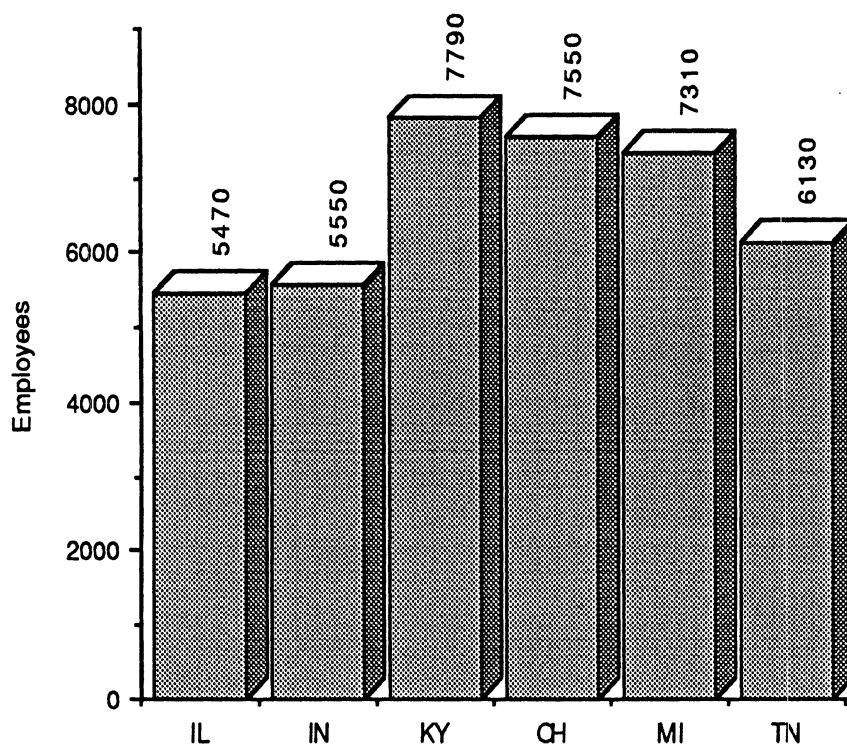
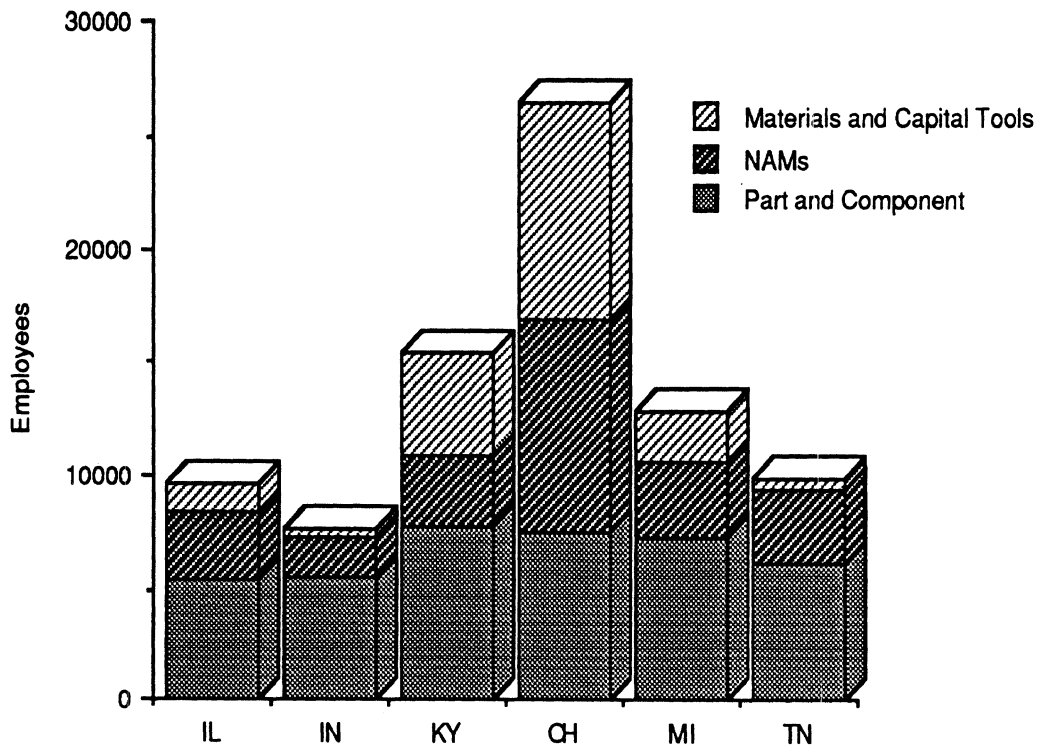
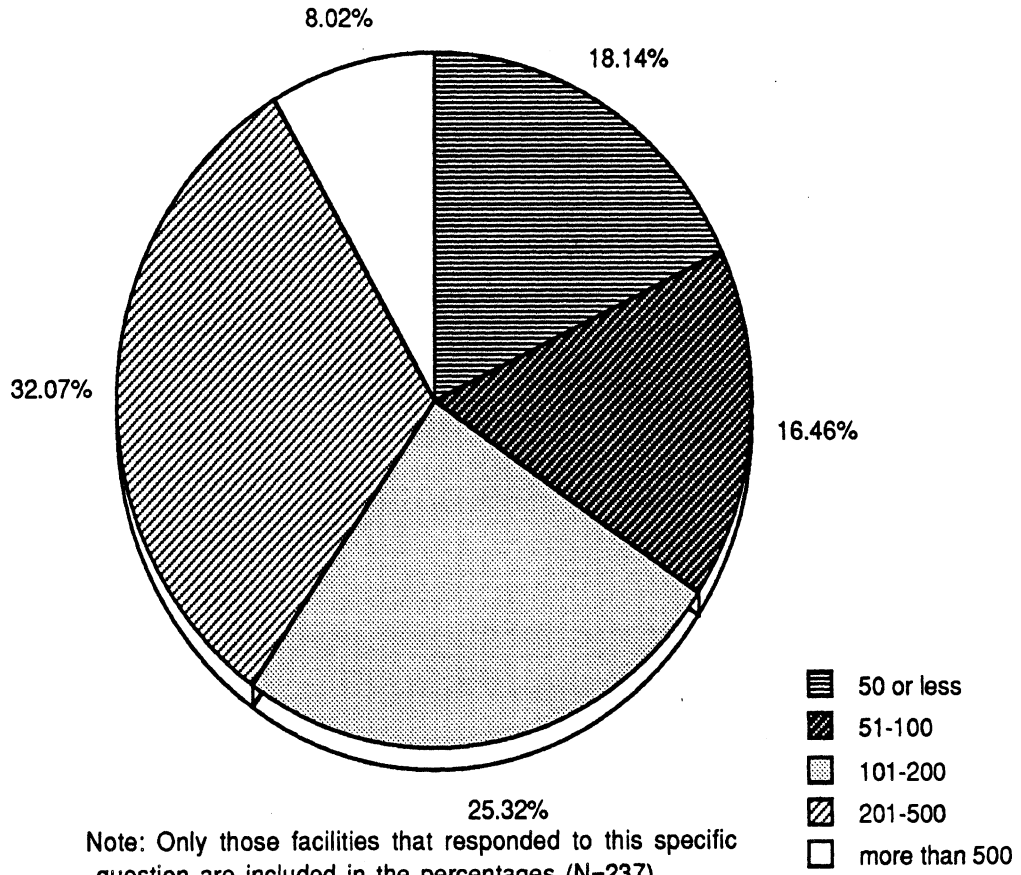


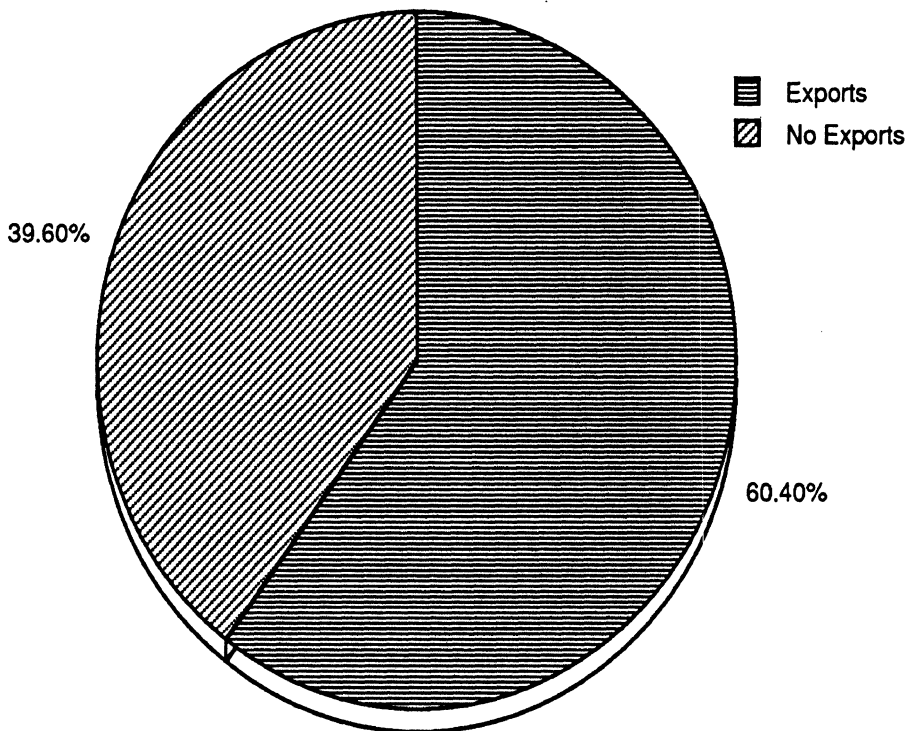
Chart H: Reported Employment: Part and Component, Materials and Capital Tools, and NAMs



**Chart I: Part and Component Facilities
Employee Numbers**

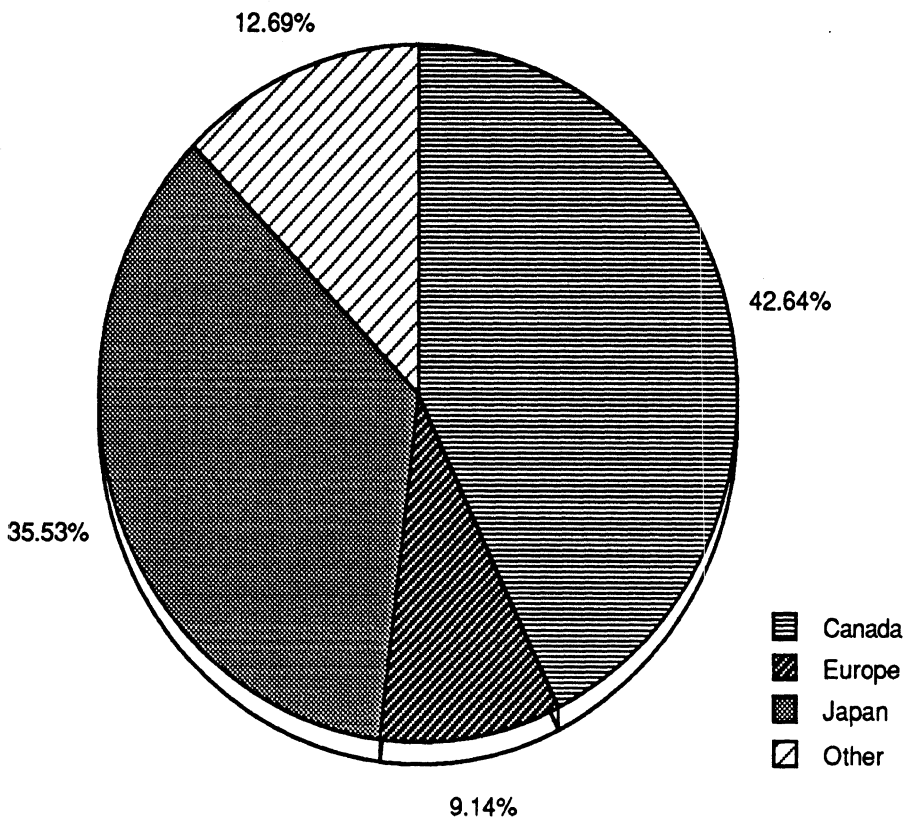


**Chart J: Part and Component Facilities:
Export Activity by Facility**

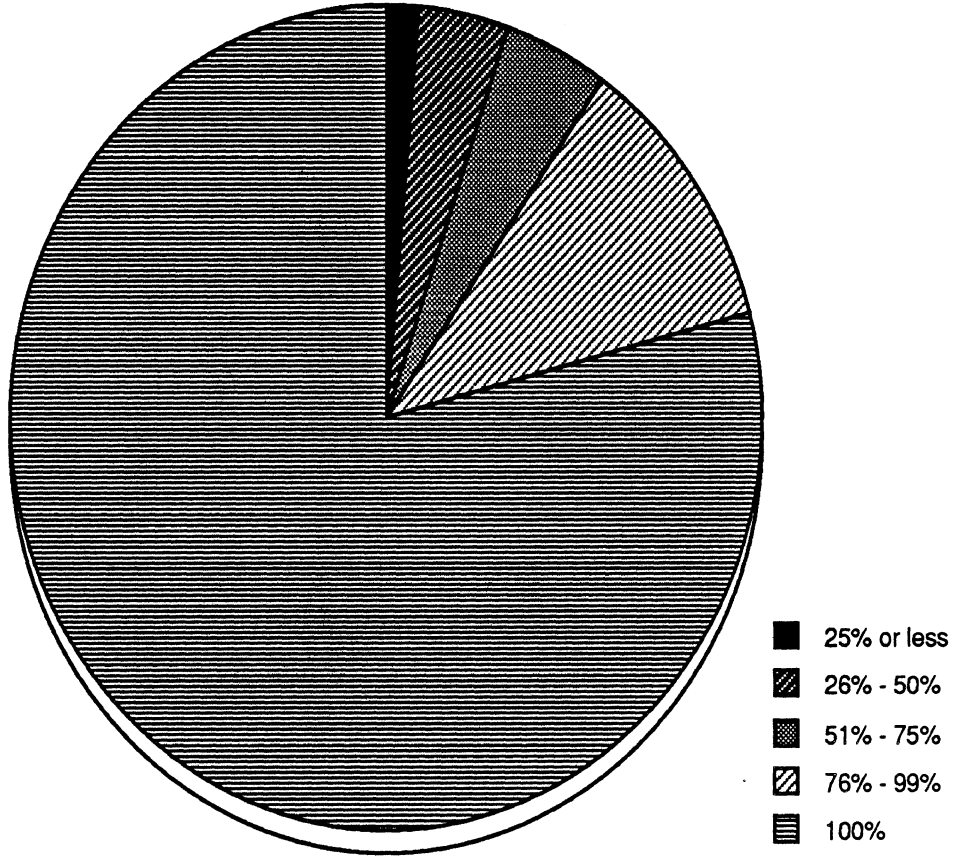


Note: Only those facilities that responded to this specific question are included in the percentages (N=209).

**Chart K: Part and Component facilities:
Export Destination**



**Graph L: Part and Component Facilities
Automotive Related Production**



Company	City	State	Page
Part and Component Facilities			
A-Mold Corporation	Mason	OH	1
A.P. TennTech	Mt. Pleasant	TN	1
A.R.S. Manufacturing, Incorporated	Virginia Beach	VA	2
AAP St. Marys	St. Marys	OH	2
ACK Controls Inc.	Glasgow	KY	3
Ahresty Wilmington Corporation	Wilmington	OH	3
Aisin U.S.A. Manufacturing, Incorporated	Seymour	IN	4
Alcoa Fujikura Limited	Ripley	MS	4
Alcoa Fujikura Limited	Houston	MS	5
Allen Bradley/TDK Magnetics	Shawnee	OK	5
Allied Ring Corporation	Manchester	MO	6
Alpha Technology Corporation	Howell	MI	6
Alpine Electronics Manufacturing of America, Inc.	Greenwood	IN	7
Ambrake Corporation	Elizabethtown	KY	7
American Koyo Corporation	Orangeburg	SC	8
American MSC, Incorporated	Mt. Clemens	MI	8
American NTN Bearing Manufacturing Corp.	Schiller Park	IL	9
Amtex, Incorporated	Manteca	CA	9
Amtex, Incorporated	Lebanon	OH	10
AMW	Somerset	KY	10
AP Technoglass Company	Elizabethtown	KY	11
AP Technoglass Company	Bellefontaine	OH	11
Arvin Sango, Incorporated	Madison	IN	12
ASMO Manufacturing, Incorporated	Battle Creek	MI	12
ASMO North Carolina, Incorporated	Statesville	NC	13
Associated Fuel Pump Systems Corporation	Anderson	SC	13
Aton Components, Incorporated	Leitchfield	KY	14
ATR Wire and Cable Incorporated	Danville	KY	14
Automotive Electronic Control Systems, Inc.	Anderson	SC	15
Bando Manufacturing of America, Inc.	Bowling Green	KY	15
Bellemar Parts Industry	Russells Point	OH	16
Bellemar Parts Industry	Marysville	OH	16
Belletech Corporation	Bellfontaine	OH	17
Bendix Jidosha Kiki Corporation	Galliatin	TN	17
Bloomington - Normal Seating Company	Normal	IL	18
Bridgestone/Firestone, Inc.	Wilson	NC	18
Bridgestone/Firestone, Inc.	Decatur	IL	19
Bridgestone/Firestone, Inc.	Oklahoma City	OK	19
Bridgestone/Firestone, Inc.	Des Moines	IA	20
Bridgestone/Firestone, Inc. - Lavergne Plant	Nashville	TN	20
Calsonic Climate Control, Incorporated	Irvine	CA	21
Calsonic Manufacturing Corporation	Shelbyville	TN	21
Calsonic Yorozu Corporation	Morrison	TN	22
Central Light Alloy	Paris	KY	22
Central Manufacturing Company	Paris	KY	23
Century Tube Corporation	Pine Bluff	AR	23
Circuit Controls Company	Petoskey	MI	24
CKR Industries Incorporated	Winchester	TN	24
Clarion Corporation of America	Walton	KY	25
Clevite Bridgestone Company	Angola	IN	25
CME Corporation	Mt. Pleasant	MI	26
CT-South, Inc.	Marion	AL	26
Curtis Maruyasu America, Corporation	Lebanon	KY	27
Curtis Maruyasu America, Corporation	Tracy	CA	27
D and A Technology	Mt. Pleasant	TN	28
D. A. Incorporated	Charlestown	IN	28
Daikin Clutch Corporatin	Bellville	MI	29

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Company	City	State	Page
Delta USA Corporation	Monroe	MI	29
Dexter Fastener Technologies (Dextech)	Dexter	MI	30
Diamet Corporation	Columbus	IN	30
DTR Industries, Incorporated	Bluffton	CH	31
DTR Industries, Incorporated - Livonia Division	Livonia	MI	31
Dunlop Tire Corporation- Buffalo Factory	Tonawanda	NY	32
Dunlop Tire Corporation- Huntsville Factory	Huntsville	AL	32
Eagle Wings Industry, Incorporated	Rantoul	IL	33
Elco Industries-Coatings and Finishes Division	Rockford	IL	33
Elco Industries-Precision Forming Division	Rockford	IL	34
Elco Industries-Precision Stamping Division	Logansport	IN	34
Elco Industries-Thermoplastics Division	Mishawaka	IN	35
Elcom, Incorporated	El Paso	TX	35
Elsa Corporation	Elwood	IN	36
Engineered Plastics Components, Incorporated	Mattawan	MI	36
Engineered Sintered Components, Incorporated	Troutman	NC	37
Enkei America, Incorporated	Columbus	IN	37
Enpak Incorporated	Memphis	TN	38
Filtech Incorporated	Findlay	CH	38
Findlex Corporation	Findlay	CH	39
Firestone Industrial Products Company	Williamsburg	KY	39
Foster Electric (USA) Incorporated	Schaumburg	IL	40
Franklin Precision Industriy, Inc.	Franklin	KY	40
Freudenburg-NOK General Partnership	La Grange	GA	41
Freudenburg-NOK General Partnership	Bristol	NH	41
Freudenburg-NOK General Partnership	Cleveland	GA	42
Freudenburg-NOK General Partnership	Morristown	IN	42
Fujikoki America, Incorporated	Dallas	TX	43
Fujitsu Ten Corp. of America	Rushville	IN	43
G.S.W. Manufacturing, Incorporated	Findlay	CH	44
Gecom Corporation	Greensburg	IN	44
General Products Corporation	Angola	IN	45
General Products Corporation	Jackson	MI	45
General Seating of America, Incorporated	Frankfort	IN	46
Goetze Corporation of America	Muskegon	MI	46
Goetze Corporation of America	Manitowac	WI	47
Goetze Corporation of America	La Grange	GA	47
Goetze Corporation of America	Wausau	WI	48
Greenville Technology, Inc.	Greenville	CH	48
H A Parts Products of Indiana Company	Greencastle	IN	49
Harada Industry of America, Incorporated	Gardena	CA	49
Heartland Automotive Inc.	Greencastle	IN	50
Heritage Products, Incorporated	Crawfordsville	IN	50
Hi-Lex Controls, Incorporated	Litchfield	MI	51
Hi-Lex Corporation	Battle Creek	MI	51
Hirofani of America, Incorporated	Toledo	CH	52
Hisan Incorporated	Findlay	CH	52
Hitachi Automotive Products (USA), Incorporated	Harrodsburg	KY	53
Hitachi Automotive Products (USA), Incorporated	Torrance	CA	53
Hitachi Cable Indiana, Incorporated	New Albany	IN	54
Hitachi Magnetics Corporation	Edmore	MI	54
Honda All-Lock Manufacturing, Company, Inc	Selma	AL	55
Hoover Ikeda, Incorporated	Murfreesboro	TN	55
Hyperion Seating Corporation	Lewisburg	TN	56
I.I. Stanley Company, Incorporated	Battle Creek	MI	56
Ichikoh Manufacturing, Incorporated	Shelbyville	KY	57
Ikeda Interior Systems, Incorporated	Sidney	CH	57
Indiana Precision Technolgy	Greenfield	IN	58

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Company	City	State	Page
Intat Precision, Incorporated	Rusville	IN	58
International Crankshaft Inc.	Georgetown	KY	59
ITW-NIFCO	Hillard	OH	59
Izumi Corporation Industries, Incorporated	Yaphank	NY	60
J S Technos	Russellville	KY	60
Jaytec, Incorporated	Portland	IN	61
Jefferson Industries, Incorporated	West Jefferson	OH	61
Jideco of Bardstown	Bardstown	KY	62
Kamco Industries, Incorporated	West Unity	OH	62
Kantus Corporation	Lewisburg	TN	63
Katayama American Company, Incorporated	Shelbyville	KY	63
Kecy Products Incorporated	Hudson	MI	64
Keeler Murakami Inc.	Kentwood	MI	64
Key Fastener Corporation	Berne	IN	65
KI (USA) Corporation	Berea	KY	65
Kokoku Rubber Incorporated	Richmond	KY	66
KTH Parts Industries	St. Paris	OH	66
Kux Manufacturing	Detroit	MI	67
KYB Industries, Incorporated	Franklin	IN	67
Lenawee Stamping Corporation	Tecumseh	MI	68
London Industries, Inc.	London	OH	68
Lucas Sumitomo Brakes Incorporated	Lebanon	OH	69
M-TEK Incorporated	Manchester	TN	69
Matsushita Electronics Components Corp. of America	Knoxville	TN	70
Mattoon Precision Manufacturing, Incorporated	Mattoon	IL	70
MBL (USA) Corporation	Ottawa	IL	71
MG International, Inc.	Powder Springs	GA	71
Michigan Automotive Compressor, Incorporated	Parma	MI	72
Mitsubishi Electric Manufacturing Cincinnati, Inc.	Mason	OH	72
Mitsubishi Heavy Industries America	Rancho Dominguez	CA	73
Modern Industrial Plastics	Dayton	OH	73
Modern Industrial Plastics Incorporated	Brookville	OH	74
Moriden America, Inc.	Indianapolis	IN	74
N.S.U. Corporation	Merrillville	IN	75
Nachi Technology, Incorporated	Greenwood	IN	75
Nakanishi Manufacturing Corporation	Winterville	GA	76
Nakatan-Horizon Industries, Incorporated	New Boston	MI	76
Nastech	Bennington	VT	77
ND-Tech Corporation	Fort Wayne	IN	77
Neaton Auto Products Mfg., Incorporated	Eaton	OH	78
New Mather Metals, Incorporated	Toledo	OH	78
New Sabina Industries	Sabina	OH	79
Newman Technology, Incorporated	Mansfield	OH	79
NGK Spark Plug Manufacturing U.S.A.	Irvine	CA	80
NHK-Assoc. Spring Suspension Components, Inc.	Bowling Green	KY	80
Nippondenso Manufacturing USA, Incorporated	Battle Creek	MI	81
Nippondenso of Los Angeles, Incorporated	Long Beach	CA	81
Nippondenso Tennessee, Inc.	Maryville	TN	82
Nishawaka Standard Co. (NISCO)	Topeka	IN	82
Nishawaka Standard Co. (NISCO)	Bremen	IN	83
North American Lighting, Incorporated	Flora	IL	83
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JAPANESE AUTOMOTIVE SUPPLIER INVESTMENT DIRECTORY

Fourth Edition

Methodology

This directory was compiled by reviewing industry trade publications and general periodicals and by contacting various state and local government agencies. This information was then verified by contacting each of the facilities. We thank all of our individual plant contacts for their assistance. We obliged several companies that requested that they not be included in the directory. Please see page 207 for our secondary source list.

Description of Data Fields

This is a description of specific fields. Those data fields that are self-explanatory (Company name, Phone number, Customers, Products produced, and Number of employees) have been omitted.

Contact

The plant manager was the position we requested for a contact name. However, some companies could not give that information. Most of those companies offered similar positions in place of the plant manager.

Parent Corporations

For joint ventures, when possible, the percentage of each corporation's interest is given.

OEM/Aftermarket

Identification of the plant's market: either the original equipment markets (OEM), the aftermarket, or both the OEM and the aftermarket.

Type of Operation

The companies in Section I are either manufacturing plants or assembly plants. In section II, companies are listed as materials or capital tools producers or steel processors. Every attempt was made to be as specific as possible with the descriptions of the processes provided by Section II companies. Finally, Section III is a profile of the New American Manufacturer facilities.

Percentage Supplied to the Auto Industry

The amount of each facilities production that is sold to the automobile industry.

Note: Throughout this directory Section I and II facilities are referred to as New American Suppliers (NAS) and Section III entries are referred to as New American Manufacturers (NAM).

A-Mold Corporation**PLANT ADDRESS:**

4600 Mason-Montgomery Road
Mason, OH 45040

MAILING ADDRESS:

Same

PLANT SIZE: 240,000 sq. ft.

CONTACT: Vernon Dougherty

INVESTMENT: \$70,000,000

PHONE: 513-459-1760

YEAR ESTABLISHED: 1990

HOURLY EMPLOYEES: 160

PARENT CORPORATIONS:

UBE Industries, Limited; Ube City, Japan

FAX: 513-459-7060

TYPE OF OPERATION: Manufacturing

SALARIED EMPLOYEES: 40

OEM/AFTERMARKET: OEM

PRODUCTS PRODUCED:

Aluminum wheels

EXPORT TO: No exports

CUSTOMERS:

General Motors

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

A.P. TennTech**PLANT ADDRESS:**

350 Magnolia Drive, P.O. Box 469
Mt. Pleasant, TN 38474

MAILING ADDRESS:

Same

PLANT SIZE: 27,000 sq. ft.

CONTACT: Joe Allen, Plant Manager

INVESTMENT: Not available

PHONE: 615-379-0124

YEAR ESTABLISHED: 1990

HOURLY EMPLOYEES: 35

PARENT CORPORATIONS:

A. P. Technoglass; 100%, Bellefontaine, OH

FAX: 615-379-0930

TYPE OF OPERATION: Assembly

SALARIED EMPLOYEES: 7

OEM/AFTERMARKET: OEM

PRODUCTS PRODUCED:

Window assemblies

EXPORT TO: No exports

CUSTOMERS:

Saturn Corp.-General Motors

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

A.R.S. Manufacturing, Incorporated**PLANT ADDRESS:**

1619-F Diamond Springs Road
Virginia Beach, VA 23455

MAILING ADDRESS:

Same

PLANT SIZE: 120,000 sq. ft.

INVESTMENT: \$6,000,000

CONTACT: Richard Alexander, General Manager

PHONE: 804-363-8101

FAX: 804-363-8075

YEAR ESTABLISHED: 1988

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: 64

SALARIED EMPLOYEES: 14

PARENT CORPORATIONS:

ARAI Seisakusho Company, Limited, 100%; Tokyo, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: Japan

PRODUCTS PRODUCED:

Oil seals
O-Rings

CUSTOMERS:

Honda of America Manufacturing, Inc.
FCM

CME Corp.
SCI

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 65%

UNION AFFILIATION: None

AAP St. Marys**PLANT ADDRESS:**

1100 McKinley Road
St. Marys, OH 45885

MAILING ADDRESS:

Same

PLANT SIZE: 175,000 sq. ft.

INVESTMENT: \$16,000,000

CONTACT: Andy Watai, Personnel Coordinator

PHONE: 419-394-7840

FAX: 419-394-4776

YEAR ESTABLISHED: 1987

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: -

SALARIED EMPLOYEES: 200

PARENT CORPORATIONS:

Hitachi Metals Limited, 100%; Tokyo, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: Japan

PRODUCTS PRODUCED:

Aluminum wheels

CUSTOMERS:

Ford Motor Co.
Nissan Motor Co. (Japan)

Nissan Motor Manufacturing Corp., USA
Mazda Motor Manufacturing (USA) Corp.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

ACK Controls Inc.**PLANT ADDRESS:**

2600 Happy Vally Road
Glasgow, KY 42141

MAILING ADDRESS:

P. O. Box 197
Glasgow, KY 42141

PLANT SIZE: 150,000 sq. ft.**INVESTMENT:** \$15,000,000**CONTACT:** Robert F. Bihl, Jr., Administration Manager**PHONE:** 502-678-6200**FAX:** 502-678-6202**YEAR ESTABLISHED:** 1989**TYPE OF OPERATION:** Not available**HOURLY EMPLOYEES:** 160 (Planned)**SALARIED EMPLOYEES:** 30 (Planned)**PARENT CORPORATIONS:**

Acco Controls Group, 49%; Farmington Hills, MI
Kokoko Steel Wire, Ltd., 15%; Tokyo, Japan
Chuo Spring Ltd., 36%; Nagoya, Japan

OEM/AFTERMARKET: OEM**EXPORT TO:** Canada**PRODUCTS PRODUCED:**

Control cables

CUSTOMERS:

NUMMI

Honda of America Manufacturing, Inc.

Diamond-Star Motors Corp.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%**UNION AFFILIATION:** None**Ahresty Wilmington Corporation****PLANT ADDRESS:**

2627 South South Street
Wilmington, OH 45177

MAILING ADDRESS:

Same

PLANT SIZE: 102,670 sq. ft.**INVESTMENT:** Not available**CONTACT:** Shinsuke Nanko, Vice President**PHONE:** 513-382-6112**FAX:** 513-382-5871**YEAR ESTABLISHED:** 1989**TYPE OF OPERATION:** Mfg. and Assy.**HOURLY EMPLOYEES:** 109**SALARIED EMPLOYEES:** 19**PARENT CORPORATIONS:**

Ahresty of America Corporation; Southfield, MI

OEM/AFTERMARKET: OEM**EXPORT TO:** Japan**PRODUCTS PRODUCED:**

Aluminum die cast transmission components
Aluminum die cast engine components

CUSTOMERS:

General Motors

Honda of America Manufacturing, Inc.

Saturn Corp.-General Motors

Aisin U.S.A. Manufacturing, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 92%**UNION AFFILIATION:** None

Aisin U.S.A. Manufacturing, Incorporated

PLANT ADDRESS:
1700 East Fourth Street
Seymour, IN 47274

MAILING ADDRESS:
Same

PLANT SIZE: 275,000 sq. ft.

INVESTMENT: Not available

CONTACT: Don R. Rohrabough, Vice President-Administration

PHONE: 812-523-1969

FAX: 812-523-1984

YEAR ESTABLISHED: 1988

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: -

SALARIED EMPLOYEES: 505

PARENT CORPORATIONS:

Aisin Seiki Company, Limited; Kariya City, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: No exports

PRODUCTS PRODUCED:

Door window frames (pillars)
Body molding
Brake components

Trim

CUSTOMERS:

NUMMI

Toyota Motor Manufacturing, USA, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Alcoa Fujikura Limited

PLANT ADDRESS:

Highway 15 North
Ripley, MS 38663

MAILING ADDRESS:

Same

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: None given

PHONE: 601-837-3031

FAX: Not available

YEAR ESTABLISHED: 1986

TYPE OF OPERATION: Not available

HOURLY EMPLOYEES: -

SALARIED EMPLOYEES: 320 (total)

PARENT CORPORATIONS:

Alcoa Fujikura Limited, 100%; Nashville, TN

OEM/AFTERMARKET: Both

EXPORT TO: Not available

PRODUCTS PRODUCED:

Wire harnesses

CUSTOMERS:

Ford Motor Co.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available

UNION AFFILIATION: Not available

Alcoa Fujikura Limited

PLANT ADDRESS:
1000 PEP Drive
Houston, MS 38851

MAILING ADDRESS:
Same

PLANT SIZE: Not available
CONTACT: None given

INVESTMENT: Not available

PHONE: 601-456-5323
YEAR ESTABLISHED: 1986
HOURLY EMPLOYEES: -
PARENT CORPORATIONS:

FAX: Not available
TYPE OF OPERATION: Not available
SALARIED EMPLOYEES: 480 (total)

Alcoa Fujikura Limited, 100%; Nashville, TN

OEM/AFTERMARKET: Both
PRODUCTS PRODUCED:
Wire harnesses

EXPORT TO: Not available

CUSTOMERS:
Ford Motor Co.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available
UNION AFFILIATION: Not available

Allen Bradley/TKD Magnetics

PLANT ADDRESS:
5900 North Harrison Street
Shawnee, OK 74801

MAILING ADDRESS:
Same

PLANT SIZE: Not available
CONTACT: Masayoshi Ogata, General Manager

INVESTMENT: Not available

PHONE: 405-275-2100
YEAR ESTABLISHED: 1987
HOURLY EMPLOYEES: -
PARENT CORPORATIONS:
TKD Corporation; Tokyo, Japan

FAX: 405-878-0574
TYPE OF OPERATION: Manufacturing
SALARIED EMPLOYEES: 515 (total)

Allen Bradley; Milwaukee, WI

OEM/AFTERMARKET: Both
PRODUCTS PRODUCED:
Ceramic magnets for motors

EXPORT TO: Canada, Japan

CUSTOMERS:
Chrysler Motors
General Motors

Ford Motor Co.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available
UNION AFFILIATION: None

Allied Ring Corporation

PLANT ADDRESS:
14161 Manchester Road
Manchester, MO 63011

MAILING ADDRESS:
Same

PLANT SIZE: 18,000 sq. ft. **INVESTMENT:** \$6,200,000
CONTACT: William A. Whisenant, General Manager

PHONE: 314-394-3704 **FAX:** 314-394-3707
YEAR ESTABLISHED: 1989 **TYPE OF OPERATION:** Manufacturing
HOURLY EMPLOYEES: 12 (Planned) **SALARIED EMPLOYEES:** 7 (Planned)
PARENT CORPORATIONS:
Sealed Power Technologies, 50%; Muskegon, MI

Riken Corporation, 50%; Tokyo, Japan

OEM/AFTERMARKET: Both **EXPORT TO:** No exports
PRODUCTS PRODUCED:
Piston rings

CUSTOMERS:
Honda of America Manufacturing, Inc. Sealed Power Corp.
Sealed Power Division

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%
UNION AFFILIATION: District #9, International Association of Machinists

Alpha Technology Corporation

PLANT ADDRESS:
251 Mason Road
Howell, MI 48844

MAILING ADDRESS:
P.O. Box 168
Howell, MI 48844-0168

PLANT SIZE: 42,000 sq. ft. **INVESTMENT:** Not available
CONTACT: Stephen Sweda, President

PHONE: 517-546-9700 **FAX:** 517-546-5926
YEAR ESTABLISHED: 1956 **TYPE OF OPERATION:** Mfg. and Assy.
HOURLY EMPLOYEES: 115 **SALARIED EMPLOYEES:** 31
PARENT CORPORATIONS:
Alpha Corporation, 100%; Kawasaki, Japan*

* Previously Kokusan Kinzoku Kogyo Company, Limited

OEM/AFTERMARKET: OEM **EXPORT TO:** Canada
PRODUCTS PRODUCED:
Functional and decorative die castings
Molded parts, plastic injection molding

CUSTOMERS:
Chrysler Motors Ford Motor Co.
General Motors Ichikoh Manufacturing Inc.
Nissan Motor Manufacturing Corp., USA

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%
UNION AFFILIATION: Alpha Technology Employees Union

Alpine Electronics Manufacturing of America, Incorporated

PLANT ADDRESS:

421 North Emerson Avenue
Greenwood, IN 46143

MAILING ADDRESS:

P.O. Box 430
Greenwood, IN 46143

PLANT SIZE: 135,000 sq. ft.

INVESTMENT: \$21,000,000

CONTACT: Bernie Pierce

PHONE: 317-881-7700

FAX: 317-887-2415

YEAR ESTABLISHED: 1986

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: -

SALARIED EMPLOYEES: 270

PARENT CORPORATIONS:

Alpine Electronics of America, 70%; Torrance, CA

Alps Electric Company, Limited, 30%; Tokyo, Japan

OEM/AFTERMARKET: Both

EXPORT TO: Japan

PRODUCTS PRODUCED:

Audio equipment
Switches

CUSTOMERS:

Honda of America Manufacturing, Inc.
BMW

Delco Electronics
Chrysler (via Acustar)

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 99%

UNION AFFILIATION: None

Ambrake Corporation

PLANT ADDRESS:

300 Ring Road
Elizabethtown, KY 42701

MAILING ADDRESS:

Same

PLANT SIZE: 272,000 sq. ft.

INVESTMENT: Not available

CONTACT: Carl Lay, Vice President-Corporate Relations

PHONE: 502-737-4906

FAX: 502-737-3044

YEAR ESTABLISHED: 1988

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: 250

SALARIED EMPLOYEES: 75

PARENT CORPORATIONS:

Delco Moraine NDH Division, 50%; Dayton, OH

Akebono Brake Industry Co., LTD, 50%; Tokyo Japan

OEM/AFTERMARKET: OEM

EXPORT TO: Canada, Japan

PRODUCTS PRODUCED:

Brake disc assembly
Brake drum assembly

CUSTOMERS:

Honda of America Manufacturing, Inc.
Nissan Motor Manufacturing Corp., USA
NUMMI

General Motors
Toyota Motor Manufacturing, USA, Inc.
Subaru-Isuzu Automotive, Inc.
Diamond-Star Motors Corp.

Saturn Corp.-General Motors

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

American Koyo Corporation**PLANT ADDRESS:**

Highway 601
Orangeburg, SC 29115

MAILING ADDRESS:

P.O. Drawer 969
Orangeburg, SC 29115

PLANT SIZE: Not available**INVESTMENT:** Not available**CONTACT:** F. Inage, General Manager**PHONE:** 803-536-6200**FAX:** 803-536-0599**YEAR ESTABLISHED:** 1973**TYPE OF OPERATION:** Mfg. and Assy.**HOURLY EMPLOYEES:** 400**SALARIED EMPLOYEES:** 40**PARENT CORPORATIONS:**

Koyo Seiko Company, Limited; Osaka, Japan

OEM/AFTERMARKET: Both**EXPORT TO:** No exports**PRODUCTS PRODUCED:**

Tapered roller bearings
Ball bearings
Bearing hub units

CUSTOMERS:

Chrysler Motors
General Motors

Ford Motor Co.
Toyota Motor Manufacturing, USA, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 65%**UNION AFFILIATION:** None**American MSC, Incorporated****PLANT ADDRESS:**

21300 Carlo Drive
Mt. Clemens, MI 48044

MAILING ADDRESS:

P.O. Box 36214
Detroit, MI 48236

PLANT SIZE: Not available**INVESTMENT:** Not available**CONTACT:** Matthew D. Nichols, Comptroller/Administration Manager**PHONE:** 313-465-4575**FAX:** 313-465-0968**YEAR ESTABLISHED:** 1987**TYPE OF OPERATION:** Manufacturing**HOURLY EMPLOYEES:** -**SALARIED EMPLOYEES:** 25**PARENT CORPORATIONS:**

Murata Spring Manufacturing Company, Limited; Utsunomia, Japan

OEM/AFTERMARKET: OEM**EXPORT TO:** Not available**PRODUCTS PRODUCED:**

Compression springs

CUSTOMERS:

Borg-Warner
Diakin Clutch Corp.
Saturn Corp.-General Motors

Chrysler Motors
General Motors

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%**UNION AFFILIATION:** Not available

American NTN Bearing Manufacturing Corporation

PLANT ADDRESS:

9515 Winona
Schiller Park, IL 60176

MAILING ADDRESS:

Same

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: Takanori Koga, Plant Manager

PHONE: 312-671-5450

FAX: Not available

YEAR ESTABLISHED: 1971

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: -

SALARIED EMPLOYEES: 66

PARENT CORPORATIONS:

NTN Toyo Bearing Company, Limited, 100%; Osaka, Japan

OEM/AFTERMARKET: Both

EXPORT TO: Not available

PRODUCTS PRODUCED:

Ball bearings

CUSTOMERS:

Ford Motor Co.

General Motors

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available

UNION AFFILIATION: Not available

Amtex, Incorporated

PLANT ADDRESS:

550 Carnegie Street
Manteca, CA 95336

MAILING ADDRESS:

P.O. Box 1620
Manteca, CA 95336

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: Jeff Fliegel, Sales Manager

PHONE: 209-239-9095

FAX: 209-239-0640

YEAR ESTABLISHED: 1985

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: 50

SALARIED EMPLOYEES: 8

PARENT CORPORATIONS:

Hayashi Telempu Company, Limited, 50%; Nagoya, Japan

Masland Industries, 50%; Carlisle, PA

OEM/AFTERMARKET: OEM

EXPORT TO: Canada

PRODUCTS PRODUCED:

Floor mats

Trunk mats

Door opening trim

CUSTOMERS:

Diamond-Star Motors Corp.

Honda of America Manufacturing, Inc., HCM

NUMMI

Mazda Motor Manufacturing (USA) Corp.

Subaru-Isuzu Automotive, Inc.

Toyota Motor Manufacturing, USA, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Amtex, Incorporated**PLANT ADDRESS:**

1500 Kingsview Drive, P.O. Box 590
Lebanon, OH 45036

MAILING ADDRESS:

Same

PLANT SIZE: 184,000 sq. ft.

INVESTMENT: \$9,000,000

CONTACT: Jake Iwai, Marketing Manager

PHONE: 513-932-9319

FAX: 513-932-9321

YEAR ESTABLISHED: 1985

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 280

SALARIED EMPLOYEES: 32

PARENT CORPORATIONS:

Hayashi Telempu Company, Limited, 50%; Nagoya, Japan

Masland Industries, 50%; Carlisle, PA

OEM/AFTERMARKET: OEM

EXPORT TO: Canada

PRODUCTS PRODUCED:

Floor carpets

Trunk mats

CUSTOMERS:

Diamond-Star Motors Corp.

Honda of America Manufacturing, Inc.

NUMMI

Mazda Motor Manufacturing (USA) Corp.

Subaru-Isuzu Automotive, Inc.

Toyota Motor Manufacturing, USA, Inc.

Honda of Canada Manufacturing, Inc.

NUMMI

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

AMW**PLANT ADDRESS:**

300 Highway 461
Somerset, KY 42501

MAILING ADDRESS:

Same

PLANT SIZE: 299,000 sq. ft.

INVESTMENT: Not available

CONTACT: Randy Beauman, Marketing Manager

PHONE: 606-274-2243

FAX: 606-274-5028

YEAR ESTABLISHED: 1988

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: -

SALARIED EMPLOYEES: 325

PARENT CORPORATIONS:

Motor Wheel Corporation, 50%; Lansing, MI

Toyomenka, 10%; Tokyo, Japan

Asahi Tec, 40%; Kikugawa, Japan

OEM/AFTERMARKET: Both

EXPORT TO: No exports

PRODUCTS PRODUCED:

Aluminum wheels

CUSTOMERS:

Honda of America Manufacturing, Inc.

General Motors

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

AP Technoglass Company**PLANT ADDRESS:**

1 Autoglass Drive
 Elizabethtown, KY 42702

MAILING ADDRESS:

P.O. Box 5000
 Elizabethtown, KY 42702

PLANT SIZE: 560,000 sq. ft.

CONTACT: Edwin K. Page, Plant Manager

INVESTMENT: \$190,000,000 (OH+KY)

PHONE: 502-769-1221

YEAR ESTABLISHED: 1986

HOURLY EMPLOYEES: -

PARENT CORPORATIONS:

AGA Corporation, 50%

FAX: 502-769-1207

TYPE OF OPERATION: Manufacturing

SALARIED EMPLOYEES: 500 (approx.)

A. P. Technoglass, 50%; Bellefontaine, OH

OEM/AFTERMARKET: Both

PRODUCTS PRODUCED:

Automobile safety glass

EXPORT TO: Japan

CUSTOMERS:

Honda of America Manufacturing, Inc.

Saturn Corp.-General Motors

Toyota Motor Manufacturing, USA, Inc.

Diamond-Star Motors Corp.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: Not available

AP Technoglass Company**PLANT ADDRESS:**

1465 West Sandusky Avenue
 Bellefontaine, OH 43311

MAILING ADDRESS:

P.O. Box 819
 Bellefontaine, OH 43311

PLANT SIZE: 570,000 sq. ft.

CONTACT: Tsuneo Kawauchi, President

INVESTMENT: \$190,000,000 (OH+KY)

PHONE: 513-599-3131

YEAR ESTABLISHED: 1986

HOURLY EMPLOYEES: 408

PARENT CORPORATIONS:

Asahi Glass Company, 100%; Tokyo, Japan

FAX: 513-599-3322

TYPE OF OPERATION: Manufacturing

SALARIED EMPLOYEES: 55

OEM/AFTERMARKET: Both

PRODUCTS PRODUCED:

Automobile safety glass

EXPORT TO: Canada, Japan

CUSTOMERS:

CAMI Automotive, Inc.

Honda of America Manufacturing, Inc.

Toyota Motor Manufacturing, USA, Inc.

Diamond-Star Motors Corp.

Subaru-Isuzu Automotive, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Arvin Sango, Incorporated

PLANT ADDRESS:
2905 Wilson Avenue
Madison, IN 47250

MAILING ADDRESS:
Same

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: Michael J. Leslie, Secretary/Treasurer

PHONE: 812-265-2888

FAX: Not available

YEAR ESTABLISHED: 1988

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: -

SALARIED EMPLOYEES: 190 (total)

PARENT CORPORATIONS:

Arvin Industries Incorporated, N.A. Auto Div., 50%; Columbus, IN

Sango Company, Limited, 50%; Nagoya, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: No exports

PRODUCTS PRODUCED:

Exhaust components

CUSTOMERS:

Chrysler Motors

Ford Motor Co.

General Motors

Toyota Motor Manufacturing, USA, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: Not available

ASMO Manufacturing, Incorporated

PLANT ADDRESS:
500 Fritz-Keiper Road
Battle Creek, MI 49015

MAILING ADDRESS:
Same

PLANT SIZE: 88,000 sq. ft.

INVESTMENT: \$27,000,000

CONTACT: Y. Tsutsumi, Secretary/General Manager

PHONE: 616-962-8257

FAX: 616-962-8283

YEAR ESTABLISHED: 1987

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 174

SALARIED EMPLOYEES: 30

PARENT CORPORATIONS:

Asmo Company, Limited, 100%; Kosia City

OEM/AFTERMARKET: OEM

EXPORT TO: Canada

PRODUCTS PRODUCED:

Windshield washer tanks

Retractable head light hinge assembly

Wiper blade assembly

CUSTOMERS:

Diamond-Star Motors Corp.

Ford Motor Co.

Honda of America Manufacturing, Inc.

Mazda Motor Manufacturing (USA) Corp.

Nippondeso Manufacturing U.S.A., Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

ASMO North Carolina, Incorporated

PLANT ADDRESS:
1804 Crawford Road
Statesville, NC 28677

MAILING ADDRESS:
Same

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: Robert L. Underwood, Human Resources Manager

PHONE: 704-878-6663

FAX: 704-872-9786

YEAR ESTABLISHED: 1988

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 302

SALARIED EMPLOYEES: 52

PARENT CORPORATIONS:

Asmo Company, Limited, 100%; Kosia City

OEM/AFTERMARKET: OEM

EXPORT TO: Canada

PRODUCTS PRODUCED:

Radiator cooling fan motors
Power window lift motors
Air conditioner blower motors

CUSTOMERS:

Chrysler Motors
Honda of America Manufacturing, Inc.

Toyota Motor Manufacturing, USA, Inc.
Mazda Motor Manufacturing (USA) Corp.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: Not available

Associated Fuel Pump Systems Corporation

PLANT ADDRESS:
1100 Scotts Bridge Road, P.O. Box 1326
Anderson, SC 29622

MAILING ADDRESS:
Same

PLANT SIZE: 164,300 sq. ft.

INVESTMENT: \$60,000,000

CONTACT: N. Kadomatsu, President

PHONE: 803-224-0012

FAX: 803-224-2927

YEAR ESTABLISHED: 1991

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 130

SALARIED EMPLOYEES: 100

PARENT CORPORATIONS:

Robert Busch GmbH, 50%; Stuttgart, Germany

Nippondenso Company Limited, 50%; Kariya, Japan

OEM/AFTERMARKET: Both

EXPORT TO: Canada

PRODUCTS PRODUCED:

Fuel pumps and kits

CUSTOMERS:

Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Aton Components, Incorporated

PLANT ADDRESS:
325 Embry Drive
Leitchfield, KY 42754

MAILING ADDRESS:
Same

PLANT SIZE: 64,000 sq. ft.
CONTACT: Harry J. Boehm, President

INVESTMENT: \$5,000,000

PHONE: 502-259-4014
YEAR ESTABLISHED: 1989
HOURLY EMPLOYEES: 45

FAX: 502-259-5748
TYPE OF OPERATION: Mfg. and Assy.
SALARIED EMPLOYEES: 10

PARENT CORPORATIONS:

Oigawa Electric Company, Limited, 60%, Japan
E. Cornelius GmbH, 15%; Germany
Harry J. Boehm, 25%; U.S.A.

OEM/AFTERMARKET: Both
PRODUCTS PRODUCED:
Miniature incandescent lamps

EXPORT TO: Japan

CUSTOMERS:
Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 50%
UNION AFFILIATION: None

ATR Wire and Cable Incorporated

PLANT ADDRESS:
U.S. 127 By-Pass
Danville, KY 40422

MAILING ADDRESS:
P.O. Box 908
Danville, KY 40422

PLANT SIZE: 490,000 sq. ft.
CONTACT: Carl E. Metz, Exec. Vice President/ General Manager

INVESTMENT: Not available

PHONE: 606-236-9220
YEAR ESTABLISHED: 1974
HOURLY EMPLOYEES: 530

FAX: Not available
TYPE OF OPERATION: Manufacturing
SALARIED EMPLOYEES: 81

PARENT CORPORATIONS:

Tokyo Rope Manufacturing Company, 60%; Tokyo, Japan
Mitsubishi Corporation, 20%; Tokyo, Japan
C. Itoh & Company, 20%; Tokyo, Japan

OEM/AFTERMARKET: Both
PRODUCTS PRODUCED:
Steel tirecord

EXPORT TO: No exports

CUSTOMERS:
Various U.S. tire companies

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%
UNION AFFILIATION: None

Automotive Electronic Control Systems, Inc. (AUTECS)

PLANT ADDRESS:

Highway 81 @ I-85
Anderson, SC 29622

MAILING ADDRESS:

P.O. Box 1866
Anderson, SC 29622

PLANT SIZE: 70,000 sq. ft.

INVESTMENT: \$14,000,000

CONTACT: Chiaki Nakasuji, V.P. Engineering/ Sales

PHONE: 803-260-8000

FAX: 803-260-8840

YEAR ESTABLISHED: 1990

TYPE OF OPERATION: Assembly

HOURLY EMPLOYEES: 86

SALARIED EMPLOYEES: 29

PARENT CORPORATIONS:

Robert Bosch Corporation, 51%; Broadview, IL

Japan Electronic Control Systems, Co., Ltd., 49%; Iseaki, Gunma, Japan

OEM/AFTERMARKET: Both

EXPORT TO: No exports

PRODUCTS PRODUCED:

Electronic control unit for engine

Air mass meter

Electronic control unit for automatic transmission

CUSTOMERS:

Nissan Motor Manufacturing Corp., USA Subaru-Isuzu Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Bando Manufacturing of America, Incorporated

PLANT ADDRESS:

2720 Pioneer Drive
Bowling Green, KY 42102

MAILING ADDRESS:

P.O. Box 10060
Bowling Green, KY 42102-4860

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: Jim Blankenship, Vice President-Plant Manager

PHONE: 502-842-4110

FAX: 502-842-6139

YEAR ESTABLISHED: 1988

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: -

SALARIED EMPLOYEES: 95

PARENT CORPORATIONS:

Bando Chemical Industries, Limited, 90%; Kobe, Japan

Mitsubishi Corporation, 10%; Tokyo, Japan

OEM/AFTERMARKET: Both

EXPORT TO: Canada, Japan

PRODUCTS PRODUCED:

Automotive belts

CUSTOMERS:

Honda of America Manufacturing, Inc.
Mazda Motor Manufacturing (USA) Corp.
CAMI Automotive, Inc.

Nissan Motor Manufacturing Corp., USA
Subaru-Isuzu Automotive, Inc.
Calsonic

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 96%

UNION AFFILIATION: None

Bellemar Parts Industry**PLANT ADDRESS:**

6964 State Route 235 North
Russells Point, OH 43348

MAILING ADDRESS:

Same

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: None given

PHONE: 513-843-5555

FAX: Not available

YEAR ESTABLISHED: 1983

TYPE OF OPERATION: Assembly

HOURLY EMPLOYEES: Not available

SALARIED EMPLOYEES: Not available

PARENT CORPORATIONS:

Honda North America, Incorporated; Torrance, CA
Tokyo Seat Company, Limited; Asaki, Japan
Sankei Giken Kogyo; Tokyo, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: Not available

PRODUCTS PRODUCED:

Catalytic converters
Door sashes

CUSTOMERS:

Honda of America Manufacturing, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: Not available

Bellemar Parts Industry**PLANT ADDRESS:**

25000 U.S. Route 33
Marysville, OH 43040

MAILING ADDRESS:

Same

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: None given

PHONE: 513-644-8866

FAX: Not available

YEAR ESTABLISHED: 1982

TYPE OF OPERATION: Assembly

HOURLY EMPLOYEES: Not available

SALARIED EMPLOYEES: Not available

PARENT CORPORATIONS:

Honda North America, Incorporated; Torrance, CA
Tokyo Seat Company, Limited; Asaki, Japan
Sankei Giken Kogyo; Tokyo, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: Not available

PRODUCTS PRODUCED:

Seat assemblies

CUSTOMERS:

Honda of America Manufacturing, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: Not available

Belletech Corporation

PLANT ADDRESS:

700 West Lake Avenue
Bellfontaine, OH 43311

MAILING ADDRESS:

P.O. Box 790
Bellfontaine, OH 43311

PLANT SIZE: 77,000 sq. ft.

INVESTMENT: \$1,000,000

CONTACT: Mark McIntyre, Operations Manager

PHONE: 513-599-3774

FAX: 513-599-5478

YEAR ESTABLISHED: 1986

TYPE OF OPERATION: Assembly

HOURLY EMPLOYEES: 90

SALARIED EMPLOYEES: 12

PARENT CORPORATIONS:

Asahi Glass Company, 40%; Tokyo, Japan
Takahashi Glass Industries, 20%; Tokyo, Japan
PPG Industries, 40%; Pittsburgh, PA

OEM/AFTERMARKET: Both

EXPORT TO: Canada

PRODUCTS PRODUCED:

Automotive glass assembly
Other sub-assemblies

CUSTOMERS:

Honda of America Manufacturing, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Bendix Jidosha Kiki Corporation

PLANT ADDRESS:

801 Industrial Boulevard
Galliatin, TN 37066

MAILING ADDRESS:

Same

PLANT SIZE: 105,000 sq. ft.

INVESTMENT: \$8,000,000

CONTACT: Thomas Reigle, President

PHONE: 615-452-5600

FAX: 615-452-5679

YEAR ESTABLISHED: 1987

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 73

SALARIED EMPLOYEES: 27

PARENT CORPORATIONS:

Bendix Division, Allied-Signal, 51%; Morristown, NJ

Jidosha Kiki Company, Limited, 49%; Tokyo, Japan

OEM/AFTERMARKET: Both

EXPORT TO: Japan, Mexico

PRODUCTS PRODUCED:

Brake boosters

CUSTOMERS:

Diamond-Star Motors Corp.

Ford Motor Co.

Mazda Motor Manufacturing (USA) Corp.

Nissan Motor Manufacturing Corp., USA

Subaru-Isuzu Automotive, Inc.

Toyota Motor Manufacturing, USA, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Bloomington - Normal Seating Company

PLANT ADDRESS:
2031 Warehouse Road
Normal, IL 61761

MAILING ADDRESS:
Same

PLANT SIZE: 75,000 sq. ft.
CONTACT: Burke J. Latch, Controller

INVESTMENT: Not available

PHONE: 309-452-7878
YEAR ESTABLISHED: 1986
HOURLY EMPLOYEES: 132
PARENT CORPORATIONS:

FAX: 309-452-2312
TYPE OF OPERATION: Assembly
SALARIED EMPLOYEES: 28

Namba Press Works, Limited, 50%; Kurashiki-shi Okayama-Ken, Japan
Douglas and Lomason Company, 50%; Farmington Hills, MI

OEM/AFTERMARKET: OEM
PRODUCTS PRODUCED:
Seats

EXPORT TO: Canada, Europe, Japan

CUSTOMERS:
Diamond-Star Motors Corp.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%
UNION AFFILIATION: None

Bridgestone/Firestone, Incorporated

PLANT ADDRESS:
Firestone Parkway
Wilson, NC 27893

MAILING ADDRESS:
P.O. Box 1139
Wilson, NC 27893

PLANT SIZE: Not available
CONTACT: George Ruccio, Plant Manager

INVESTMENT: Not available

PHONE: 919-291-4275
YEAR ESTABLISHED: 1988
HOURLY EMPLOYEES: -
PARENT CORPORATIONS:

FAX: Not available
TYPE OF OPERATION: Mfg. and Assy.
SALARIED EMPLOYEES: 1600

Bridgestone Corporation, 100%; Tokyo, Japan

OEM/AFTERMARKET: Both
PRODUCTS PRODUCED:
Passenger car tires

EXPORT TO: Canada, Japan

CUSTOMERS:
Ford Motor Co.

Saturn Corp.-General Motors

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available
UNION AFFILIATION: Not available

Bridgestone/Firestone, Incorporated

PLANT ADDRESS:
2500 North 22nd Street
Decatur, IL 62526

MAILING ADDRESS:
P.O. Box 1320
Decatur, IL 62526

PLANT SIZE: Not available
CONTACT: J. J. Boettner, Plant Manager

INVESTMENT: Not available

PHONE: 217-428-2141
YEAR ESTABLISHED: 1988
HOURLY EMPLOYEES: 1500
PARENT CORPORATIONS:

FAX: Not available
TYPE OF OPERATION: Mfg. and Assy.
SALARIED EMPLOYEES: 320

Bridgestone Corporation, 100%; Tokyo, Japan

OEM/AFTERMARKET: Both
PRODUCTS PRODUCED:
Tires

EXPORT TO: Not available

CUSTOMERS:
Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%
UNION AFFILIATION: Not available

Bridgestone/Firestone, Incorporated

PLANT ADDRESS:
2500 South Council Road
Oklahoma City, OK 73127

MAILING ADDRESS:
P.O. Box 24011
Oklahoma City, OK 73127

PLANT SIZE: Not available
CONTACT: T. F. Crofutt, Plant Manager

INVESTMENT: Not available

PHONE: 405-745-3424
YEAR ESTABLISHED: 1988
HOURLY EMPLOYEES: Not available
PARENT CORPORATIONS:

FAX: Not available
TYPE OF OPERATION: Mfg. and Assy.
SALARIED EMPLOYEES: No data

Bridgestone Corporation, 100%; Tokyo, Japan

OEM/AFTERMARKET: Both
PRODUCTS PRODUCED:
Tires

EXPORT TO: Not available

CUSTOMERS:
Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available
UNION AFFILIATION: Not available

Bridgestone/Firestone, Incorporated**PLANT ADDRESS:**

Second and Hoffman Roads
Des Moines, IA 50316

MAILING ADDRESS:

P.O. Box 1295
Des Moines, IA 50316

PLANT SIZE: Not available**INVESTMENT:** Not available**CONTACT:** B. J. Kadechuk, Plant Manager**PHONE:** 515-243-1211**FAX:** Not available**YEAR ESTABLISHED:** 1988**TYPE OF OPERATION:** Mfg. and Assy.**HOURLY EMPLOYEES:** -**SALARIED EMPLOYEES:** 1,500 (total)**PARENT CORPORATIONS:**

Bridgestone Corporation, 100%; Tokyo, Japan

OEM/AFTERMARKET: Both**EXPORT TO:** Yes, no details**PRODUCTS PRODUCED:**

Tires

CUSTOMERS:

Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%**UNION AFFILIATION:** Not available**Bridgestone/Firestone, Incorporated - Lavergne Plant****PLANT ADDRESS:**

Bridgestone Parkway
Lavergne, TN 37080

MAILING ADDRESS:

Same

PLANT SIZE: 2,200,000 sq. ft.**INVESTMENT:** \$400,000,000**CONTACT:** Roger Mitzner, Plant Manager**PHONE:** 615-793-7581**FAX:** Not available**YEAR ESTABLISHED:** 1983**TYPE OF OPERATION:** Manufacturing**HOURLY EMPLOYEES:** 1132**SALARIED EMPLOYEES:** 371**PARENT CORPORATIONS:**

Bridgestone Corporation, 100%; Tokyo, Japan

OEM/AFTERMARKET: Both**EXPORT TO:** Japan**PRODUCTS PRODUCED:**

Truck and passenger car tires

CUSTOMERS:

Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%**UNION AFFILIATION:** United Rubber Workers, Local 1055

Calsonic Climate Control, Incorporated

PLANT ADDRESS:

9 Holland
Irvine, CA 92718

MAILING ADDRESS:

Same

PLANT SIZE: 192,160 sq. ft.

INVESTMENT: Not available

CONTACT: E. Ludloff, Senior Vice President-Operations

PHONE: 714-855-8050

FAX: 714-951-1827

YEAR ESTABLISHED: 1976

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 220

SALARIED EMPLOYEES: 120

PARENT CORPORATIONS:

Calsonic Corporation, 100%; Tokyo, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: Canada

PRODUCTS PRODUCED:

Air conditioner kits

Air conditioner components

CUSTOMERS:

Mitsubishi Heavy Industries

Nissan Automobile Co., Canada

Nissan Motor Manufacturing Corp., USA

Subaru-Isuzu Automotive, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Calsonic Manufacturing Corporation

PLANT ADDRESS:

1 Calsonic Way
Shelbyville, TN 37160

MAILING ADDRESS:

P.O. Box 350
Shelbyville, TN 37160

PLANT SIZE: 500,000 sq. ft.

INVESTMENT: \$73,300,000

CONTACT: Robert Hofner, Senior Vice President-Operations

PHONE: 615-684-4490

FAX: 615-684-2724

YEAR ESTABLISHED: 1983

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 560

SALARIED EMPLOYEES: 190

PARENT CORPORATIONS:

Calsonic International, 80%; Irvine, CA

Calsonic Corporation, 20%; Tokyo, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: Japan

PRODUCTS PRODUCED:

Heat exchange components

Exhaust systems

CUSTOMERS:

Nissan Motor Manufacturing Corp., USA

Mazda Motor Manufacturing (USA) Corp.

Subaru-Isuzu Automotive, Inc.

Ford Motor Co.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 96%

UNION AFFILIATION: None

Calsonic Yorozu Corporation

PLANT ADDRESS:

2000 Mountain View Drive
Morrison, TN 37357

MAILING ADDRESS:

Same

PLANT SIZE: 500,000 sq. ft.

INVESTMENT: \$65,000,000

CONTACT: Franz Hayes, Senior Vice President

PHONE: 615-668-7700

FAX: 615-668-7777

YEAR ESTABLISHED: 1988

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 430

SALARIED EMPLOYEES: 50

PARENT CORPORATIONS:

Calsonic Corporation, 33%; Tokyo, Japan
Calsonic International, 10%; Irvine, CA
Yorozu Motor Co., Ltd., 42%; Yokohama, Japan
Sumitomo Corporation, 8%; Sumitomo, (Amer.) 7%

OEM/AFTERMARKET: OEM

EXPORT TO: Mexico

PRODUCTS PRODUCED:

Metal stampings
Suspension systems

CUSTOMERS:

Nissan Motor Manufacturing Corp., USA Calsonic Manufacturing Corp.
Mazda Motor Manufacturing (USA) Corp. Saturn Corp.-General Motors
Subaru-Isuzu Automotive, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Central Light Alloy

PLANT ADDRESS:

150 Wheat Drive
Paris, KY 40361

MAILING ADDRESS:

Same

PLANT SIZE: 82,000 sq. ft.

INVESTMENT: \$24,000,000

CONTACT: Frank Bellafato, Executive Vice President

PHONE: 606-987-0600

FAX: 606-987-0608

YEAR ESTABLISHED: 1990

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: -

SALARIED EMPLOYEES: 65 (total)

PARENT CORPORATIONS:

Central Motor Wheel, 100%; Anjo, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: Japan

PRODUCTS PRODUCED:

Wheels (cast aluminum)
Two piece cast aluminum discs

CUSTOMERS:

Toyota Motor Manufacturing, USA, Inc. Toyota Motor Corp. (Japan)

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Central Manufacturing Company

PLANT ADDRESS:

125 Wheat Drive
Paris, KY 40361

MAILING ADDRESS:

Same

PLANT SIZE: 217,000 sq. ft.

INVESTMENT: Not available

CONTACT: Frank Bellafato, Vice President

PHONE: 606-987-0500

FAX: 606-987-0800

YEAR ESTABLISHED: 1986

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: -

SALARIED EMPLOYEES: 165

PARENT CORPORATIONS:

Kelsey-Hayes Company, 40%; Romulus, MI
Central Motor Wheel, 40%; Anjo, Japan
Toyota Tsusho America, Co., 20%; New York, NY

OEM/AFTERMARKET: Both

EXPORT TO: Canada, Japan

PRODUCTS PRODUCED:

Steel wheels
Modular aluminum wheels

CUSTOMERS:

Diamond-Star Motors Corp.
Toyota Motor Manufacturing, USA, Inc.
Chrysler Motors

Toyota Motor Corp., Japan
NUMMI
CAMI Automotive, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Century Tube Corporation

PLANT ADDRESS:

Emmett Sanders Road, Port of Pine Bluff
Pine Bluff, AR 71611

MAILING ADDRESS:

P.O. Box 7612
Pine Bluff, AR 71611

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: Mike Claussen, Supervisor

PHONE: 501-535-6200

FAX: 501-535-4006

YEAR ESTABLISHED: 1979

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: 28

SALARIED EMPLOYEES: 2

PARENT CORPORATIONS:

Daiwa Steel Tube Industries; Osaka, Japan

OEM/AFTERMARKET: Both

EXPORT TO: Not available

PRODUCTS PRODUCED:

Aluminized auto tubing
Black mechanical tubing
Stainless steel auto tubing

CUSTOMERS:

Nissan Motor Manufacturing Corp., USA
Walker Manufacturing, Tenneco Incorporated
Calsonic

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available

UNION AFFILIATION: Not available

Circuit Controls Company

PLANT ADDRESS:
2277 M-119 Highway, P.O. Box 674
Petoskey, MI 49770

MAILING ADDRESS:
Same

PLANT SIZE: Not available
CONTACT: Michael Belfy, General Manager

INVESTMENT: Not available

PHONE: 616-347-0760
YEAR ESTABLISHED: 1986
HOURLY EMPLOYEES: 60
PARENT CORPORATIONS:

FAX: 616-347-9051
TYPE OF OPERATION: Not available
SALARIED EMPLOYEES: 20

American Yazaki Corporation, 100%; Canton, MI

OEM/AFTERMARKET: Both
PRODUCTS PRODUCED:
Electronic terminals

EXPORT TO: Europe, Japan

CUSTOMERS:
All major wire harness manufacturers

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%
UNION AFFILIATION: None

CKR Industries Incorporated

PLANT ADDRESS:
Route 3 Baxter Lane
Winchester, TN 37398

MAILING ADDRESS:
Same

PLANT SIZE: 200,000 sq. ft.
CONTACT: John Thoman, Executive Vice President, General Manager

INVESTMENT: Not available

PHONE: 615-967-5189
YEAR ESTABLISHED: 1985
HOURLY EMPLOYEES: 225
PARENT CORPORATIONS:

FAX: 615-967-3140
TYPE OF OPERATION: Mfg. and Assy.
SALARIED EMPLOYEES: 50

Kinugawa Rubber Industries, Company, 75%; Chiba City

Chardon Rubber Company, 25%

OEM/AFTERMARKET: OEM
PRODUCTS PRODUCED:
Weather seals
Plastic welt trim
Convuluted control lever boots

EXPORT TO: Canada, Mexico

CUSTOMERS:
Nissan Motor Manufacturing Corp., USA
General Motors
Webatso

Nissan Mexicana S.A. de C.V.
Honda of America Manufacturing, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%
UNION AFFILIATION: Not available

Clarion Corporation of America

PLANT ADDRESS:

237 Beaver Road
Walton, KY 41094

MAILING ADDRESS:

P.O. Box 240
Walton, KY 41094

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: Richard Searless, Vice President of Operations

PHONE: 606-485-6600

FAX: Not available

YEAR ESTABLISHED: 1987

TYPE OF OPERATION: Assembly

HOURLY EMPLOYEES: -

SALARIED EMPLOYEES: 70 (total)

PARENT CORPORATIONS:

Clarion Shoji Limited; Japan

OEM/AFTERMARKET: OEM

EXPORT TO: Not available

PRODUCTS PRODUCED:

Audio equipment

CUSTOMERS:

Honda of America Manufacturing, Inc.

Nissan Motor Manufacturing Corp., USA

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available

UNION AFFILIATION: Not available

Clevite Bridgestone Company

PLANT ADDRESS:

503 Weatherhead Street
Angola, IN 46703

MAILING ADDRESS:

33 Lockwood Road
Milan, OH 44846

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: Jim Moshett, President

PHONE: 419-499-2541

FAX: 419-668-9368

YEAR ESTABLISHED: 1987

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 30 (total)

SALARIED EMPLOYEES: -

PARENT CORPORATIONS:

Clevite Elastomers; Milan, OH

Bridgestone Corporation; Tokyo, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: No exports

PRODUCTS PRODUCED:

Engine mounts

Strut mounts

Bushings

CUSTOMERS:

Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: Not available

CME Corporation

PLANT ADDRESS:
2945 Three Leaves Drive
Mt. Pleasant, MI 48858

MAILING ADDRESS:
Same

PLANT SIZE: 120,000 sq. ft. **INVESTMENT:** \$20,000,000
CONTACT: Hiroyuki Sekine, Manufacturing Vice President

PHONE: 517-773-0377 **FAX:** 517-773-1105
YEAR ESTABLISHED: 1988 **TYPE OF OPERATION:** Mfg. and Assy.
HOURLY EMPLOYEES: - **SALARIED EMPLOYEES:** 170 (total)
PARENT CORPORATIONS:
Walbro Corporation, 5%; Cass City, MI

Mitsuba, 95%; Kiryu City, Japan

OEM/AFTERMARKET: OEM **EXPORT TO:** Canada, Japan
PRODUCTS PRODUCED:

Starter motors
Wiper motors, linkage assemblies
Window motors

CUSTOMERS:
Honda of America Manufacturing, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%
UNION AFFILIATION: None

CT-South, Inc.

PLANT ADDRESS:
Highway 45 South
Marion, AL 36756

MAILING ADDRESS:
P.O.Box 670
Marion AL 36756

PLANT SIZE: 83,200 sq. ft. **INVESTMENT:** Not available
CONTACT: Jerry Carter, General Manager

PHONE: 205-683-6101 **FAX:** 205-683-8365
YEAR ESTABLISHED: Not available **TYPE OF OPERATION:** Manufacturing
HOURLY EMPLOYEES: 192 **SALARIED EMPLOYEES:** 33
PARENT CORPORATIONS:

Mitsubishi Corporation, 32%; Tokyo, Japan
Automobile Foundry Co. Ltd., 40%; Ibaraki-Ken, Japan
Mitsubishi International Corporation, 8%; New York, NY
CMI International, 20%; Southfield, MI

OEM/AFTERMARKET: OEM **EXPORT TO:** No exports
PRODUCTS PRODUCED:
Exhaust manifolds

CUSTOMERS:
General Motors, (via CMI) **BMV-Wheeled Vehicles**
Dana Corporation

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 90%
UNION AFFILIATION: None

Curtis Maruyasu America, Corporation

PLANT ADDRESS:
Route 720 Metts Drive
Lebanon, KY 42701

MAILING ADDRESS:
Same

PLANT SIZE: Not available
CONTACT: Doug Vyverberg, Plant Manager

INVESTMENT: Not available

PHONE: 502-692-2109
YEAR ESTABLISHED: 1987
HOURLY EMPLOYEES: -
PARENT CORPORATIONS:

Maryusau Kogyo; 50%; Nagoya, Japan

Curtis Industries; 50%; South Bend, IN

FAX: Not available
TYPE OF OPERATION: Manufacturing
SALARIED EMPLOYEES: 20 (total)

OEM/AFTERMARKET: OEM
PRODUCTS PRODUCED:
Fuel line
Brake tubing

EXPORT TO: Not available

CUSTOMERS:

Nissan Motor Manufacturing Corp., USA Toyota Motor Manufacturing, USA, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available
UNION AFFILIATION: Not available

Curtis Maruyasu America, Corporation

PLANT ADDRESS:
3940 Commercial Drive, P.O. Box 1081
Tracy, CA 95378

MAILING ADDRESS:
Same

PLANT SIZE: Not available
CONTACT: None given

INVESTMENT: Not available

PHONE: 209-836-3811
YEAR ESTABLISHED: 1985
HOURLY EMPLOYEES: -
PARENT CORPORATIONS:

Maryusau Kogyo; 50%; Nagoya, Japan

Curtis Industries; 50%; South Bend, IN

FAX: Not available
TYPE OF OPERATION: Manufacturing
SALARIED EMPLOYEES: 17 (total)

OEM/AFTERMARKET: Not available
PRODUCTS PRODUCED:
Fuel line components
Hydraulic brake components

EXPORT TO: Not available

CUSTOMERS:
NUMMI

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available
UNION AFFILIATION: Not available

D and A Technology**PLANT ADDRESS:**

201 Canaan Road, P.O. Box 691
Mt. Pleasant, TN 38474

MAILING ADDRESS:

Same

PLANT SIZE: 50,000 sq. ft.

INVESTMENT: \$6,500,000

CONTACT: Charles E. Nyhus, President and General Manager

PHONE: 615-379-4994

FAX: 615-379-4265

YEAR ESTABLISHED: 1990

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 130

SALARIED EMPLOYEES: 30

PARENT CORPORATIONS:

Donnelly Corporation, 60%; Holland, MI

Asahi Glass America 40%; New York, NY

OEM/AFTERMARKET: Both

EXPORT TO: No exports

PRODUCTS PRODUCED:

Encapsulation of modular windows

CUSTOMERS:

Saturn Corp.-General Motors

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

D. A. Incorporated**PLANT ADDRESS:**

101 Quality Court
Charlestown, IN 47111

MAILING ADDRESS:

Same

PLANT SIZE: 12,000 sq. ft.

INVESTMENT: \$800,000

CONTACT: Kenji Kanii, General Manager

PHONE: 812-256-3351

FAX: 812-256-3352

YEAR ESTABLISHED: 1989

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: 4

SALARIED EMPLOYEES: 4

PARENT CORPORATIONS:

Daiwa Kasei Industry Company, Limited; Japan

OEM/AFTERMARKET: OEM

EXPORT TO: No exports

PRODUCTS PRODUCED:

Wire harness protectors

Wire harness clamps

Molds

CUSTOMERS:

Toyota Motor Manufacturing, USA, Inc.

Honda of America Manufacturing, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Daikin Clutch Corporation**PLANT ADDRESS:**

8601 Haggerty Road South
Belleville, MI 48111

MAILING ADDRESS:

Same

PLANT SIZE: 120,000 sq. ft.

INVESTMENT: Not available

CONTACT: Gary Kimball, Sales Manager

PHONE: 313-397-3333

FAX: 313-397-7400

YEAR ESTABLISHED: 1987

TYPE OF OPERATION: Assembly

HOURLY EMPLOYEES: -

SALARIED EMPLOYEES: 110 (total)

PARENT CORPORATIONS:

Daikin Manufacturing Company, Limited; Osaka, Japan

OEM/AFTERMARKET: Both

EXPORT TO: Canada, Japan

PRODUCTS PRODUCED:

Clutch discs and cover assemblies

CUSTOMERS:

Ford Motor Co.

General Motors

Mazda Motor Manufacturing (USA) Corp.

Nissan Motor Manufacturing Corp., USA

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: Not available

Delta USA Corporation**PLANT ADDRESS:**

1000 Ternes Drive
Monroe, MI 48161

MAILING ADDRESS:

Same

PLANT SIZE: 150,000 sq. ft. (2 plants)

INVESTMENT: \$30,000,000

CONTACT: Gary Sievert, Supervisor, Human Resources

PHONE: 313-241-4882

FAX: 313-241-5097

YEAR ESTABLISHED: 1988

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 144

SALARIED EMPLOYEES: 44

PARENT CORPORATIONS:

Delta Kogyo Company Limited, 100%; Hiroshima, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: No exports

PRODUCTS PRODUCED:

Sub-assembly for automobile seatings
Stampings

CUSTOMERS:

Mazda Motor Manufacturing (USA) Corp.

Ford Motor Co.

Lear Siegler

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Dexter Fastener Technologies (Dextech)**PLANT ADDRESS:**

2110 Bishop Circle East
Dexter, MI 48130

MAILING ADDRESS:

Same

PLANT SIZE: 120,000 sq. ft.

INVESTMENT: \$25,000,000

CONTACT: Greg Sander, President

PHONE: 313-426-5200

FAX: 313-426-5870

YEAR ESTABLISHED: 1989

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: 52

SALARIED EMPLOYEES: 15

PARENT CORPORATIONS:

Ring Screw Works, 50%; Madison Hts., MI
Shinsho American, 5%; Chicago, IL
Saga USA, 45%; Detroit, MI

OEM/AFTERMARKET: OEM

EXPORT TO: Canada

PRODUCTS PRODUCED:

Fasteners (externally threaded)

CUSTOMERS:

Ford Motor Co.

Honda of America Manufacturing, Inc.

Nissan Motor Manufacturing Corp., USA

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Diamet Corporation**PLANT ADDRESS:**

1751 Arcadia Drive
Columbus, IN 47202

MAILING ADDRESS:

P.O. Box 2189
Columbus, IN 47202

PLANT SIZE: 73,000 sq. ft.

INVESTMENT: \$32,000,000

CONTACT: Gilbert S. Gant, Vice President

PHONE: 812-379-4606

FAX: 812-379-1216

YEAR ESTABLISHED: 1990

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: 93

SALARIED EMPLOYEES: 32

PARENT CORPORATIONS:

Mitsubishi Metal America Corporation; New York, NY

Mitsubishi Material Corporation; Tokyo, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: Japan

PRODUCTS PRODUCED:

Powder metal components

CUSTOMERS:

General Motors

Ford Motor Co.

Eaton Corp.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 80%

UNION AFFILIATION: None

DTR Industries, Incorporated

PLANT ADDRESS:
320 Snider Road
Bluffton, OH 45817

MAILING ADDRESS:
Same

PLANT SIZE: 160,000 sq. ft. **INVESTMENT:** Not available
CONTACT: Mr. Ishikawa, Vice President Manufacturing, Technical, Sales

PHONE: 419-358-2121 **FAX:** 419-358-9331
YEAR ESTABLISHED: 1988 **TYPE OF OPERATION:** Mfg. and Assy.
HOURLY EMPLOYEES: 225 **SALARIED EMPLOYEES:** 25
PARENT CORPORATIONS:

Tokai Rubber Industries, Limited, 70%; Komaki City, Japan

Duramax, Incorporated; Middlefield, OH

OEM/AFTERMARKET: OEM **EXPORT TO:** Canada
PRODUCTS PRODUCED:
Anti-vibration rubber molded products
Reinforced rubber hoses

CUSTOMERS:
Toyota Motor Manufacturing, USA, Inc. Honda of America Manufacturing, Inc.
Mazda Motor Manufacturing (USA) Corp. Ford Motor Co.
Nissan Motor Manufacturing Corp., USA

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%
UNION AFFILIATION: None

DTR Industries, Incorporated - Livonia Division

PLANT ADDRESS:
12866 Richfield Court
Livonia, MI 48150

MAILING ADDRESS:
Same

PLANT SIZE: Not available **INVESTMENT:** Not available
CONTACT: Alan Haynes, Manufacturing Manager

PHONE: 313-464-1200 **FAX:** 313-464-2311
YEAR ESTABLISHED: 1987 **TYPE OF OPERATION:** Manufacturing
HOURLY EMPLOYEES: 15 **SALARIED EMPLOYEES:** 2
PARENT CORPORATIONS:

Tokai Rubber Industries, Limited, 70%; Komaki City, Japan

Duramax, Incorporated, 30%; Middlefield, OH

OEM/AFTERMARKET: OEM **EXPORT TO:** Not available
PRODUCTS PRODUCED:
Engine motor mounts

CUSTOMERS:
Ford Motor Co.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%
UNION AFFILIATION: Not available

Dunlop Tire Corporation- Buffalo Factory**PLANT ADDRESS:**

Sheridon Drive & River Road
Tonawanda, NY

MAILING ADDRESS:

P.O. Box 1109
Buffalo, NY 14240

PLANT SIZE: Not available**INVESTMENT:** Not available**CONTACT:** James H. Gray, Plant Manager**PHONE:** 716-773-8701**FAX:** Not available**YEAR ESTABLISHED:** 1986**TYPE OF OPERATION:** Manufacturing**HOURLY EMPLOYEES:** 1093**SALARIED EMPLOYEES:** 381**PARENT CORPORATIONS:**

Sumitomo Rubber Industries, Limited; Kobe City, Japan

OEM/AFTERMARKET: Both**EXPORT TO:** Not available**PRODUCTS PRODUCED:**

Tires

CUSTOMERS:

Honda of America Manufacturing, Inc.

Toyota Motor Manufacturing, USA, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available**UNION AFFILIATION:** Not available**Dunlop Tire Corporation- Huntsville Factory****PLANT ADDRESS:**

Wall Triana Road, S.W.
Huntsville, AL

MAILING ADDRESS:

P.O. Box 1141
Huntsville, AL 35087

PLANT SIZE: 1,200,000 sq. ft.**INVESTMENT:** \$80,000,000**CONTACT:** D. L. Goree, Plant Manager**PHONE:** 205-772-9631**FAX:** Not available**YEAR ESTABLISHED:** 1986**TYPE OF OPERATION:** Manufacturing**HOURLY EMPLOYEES:** 1309**SALARIED EMPLOYEES:** 178**PARENT CORPORATIONS:**

Sumitomo Rubber Industries, Limited; Kobe City, Japan

OEM/AFTERMARKET: Both**EXPORT TO:** Europe, Japan**PRODUCTS PRODUCED:**

Tires

CUSTOMERS:

Honda of America Manufacturing, Inc.

Toyota Motor Manufacturing, USA, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%**UNION AFFILIATION:** United Rubber Workers, Local 915

Eagle Wings Industry, Incorporated**PLANT ADDRESS:**

400 Shelhouse Road
Rantoul, IL 61866

MAILING ADDRESS:

Same

PLANT SIZE: 234,000 sq. ft.

INVESTMENT: \$40,000,000

CONTACT: Ralph Cooper, Executive Vice President, General Manager, Manufacturing

PHONE: 217-892-4322

FAX: 217-892-2191

YEAR ESTABLISHED: 1988

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: 225

SALARIED EMPLOYEES: 61

PARENT CORPORATIONS:

Nippon Eagle Wings, Limited; Soja City, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: No exports

PRODUCTS PRODUCED:

Bumpers
Torsion axle and arm assemblies
Shields and pillars

CUSTOMERS:

Diamond-Star Motors Corp.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Elco Industries-Coatings and Finishes Division**PLANT ADDRESS:**

1111 Samuelson Road
Rockford, IL 61125

MAILING ADDRESS:

Same

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: None given

PHONE: 815-397-5151

FAX: Not available

YEAR ESTABLISHED: 1989

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: Not available

SALARIED EMPLOYEES: Not available

PARENT CORPORATIONS:

Elco Industries, Inc.; Rockford, IL*

*Okabe Company, LTD owns 17.7% of Elco's common stock

OEM/AFTERMARKET: Both

EXPORT TO: Not available

PRODUCTS PRODUCED:

Not available

CUSTOMERS:

Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available

UNION AFFILIATION: Not available

Elco Industries-Precision Forming Division

PLANT ADDRESS:
1111 Samuelson Road
Rockford, IL 61125

MAILING ADDRESS:
Same

PLANT SIZE: Not available
CONTACT: None given

INVESTMENT: Not available

PHONE: 815-397-5151
YEAR ESTABLISHED: 1989
HOURLY EMPLOYEES: Not available
PARENT CORPORATIONS:
Elco Industries, Inc.; Rockford, IL*

FAX: Not available
TYPE OF OPERATION: Mfg. and Assy.
SALARIED EMPLOYEES: Not available

*Okabe Company, LTD owns 17.7% of Elco's common stock

OEM/AFTERMARKET: Both
PRODUCTS PRODUCED:
Not available

EXPORT TO: Not available

CUSTOMERS:
Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available
UNION AFFILIATION: Not available

Elco Industries-Precision Stamping Division

PLANT ADDRESS:
U.S. 29 Bypass South
Logansport, IN 46947

MAILING ADDRESS:
P.O. Box 660
Logansport, IN 46947

PLANT SIZE: 175,000 sq. ft.
CONTACT: Steve Muehlhausen, Sales Manager

INVESTMENT: Not available

PHONE: 219-722-5168
YEAR ESTABLISHED: 1989
HOURLY EMPLOYEES: 200
PARENT CORPORATIONS:
Elco Industries, Inc.; Rockford, IL*

FAX: 219-722-2373
TYPE OF OPERATION: Mfg. and Assy.
SALARIED EMPLOYEES: 40

*Okabe Company, LTD owns 17.7% of Elco's common stock

OEM/AFTERMARKET: OEM
PRODUCTS PRODUCED:
Headlamp components
Brake parts
Metal roof clips

EXPORT TO: Canada

CUSTOMERS:
General Motors
Ford Motor Co.

Bendix

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 50%
UNION AFFILIATION: None

Elco Industries-Thermoplastics Division**PLANT ADDRESS:**

1400 S. Industrial Drive
Mishawaka, IN 46544

MAILING ADDRESS:

Same

PLANT SIZE: 77,000 sq. ft.

INVESTMENT: Not available

CONTACT: Dan Brandenburg, Plant Manager

PHONE: 219-256-0277

FAX: 219-255-2579

YEAR ESTABLISHED: 1989

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: Not available

SALARIED EMPLOYEES: Not available

PARENT CORPORATIONS:

Elco Industries, Inc.; Rockford, IL*

*Okabe Company, LTD owns 17.7% of Elco's common stock

OEM/AFTERMARKET: Both

EXPORT TO: No exports

PRODUCTS PRODUCED:

Windshield wiper motors
Alternator bobbins
Throttle controls

Windshield wiper reservoirs
Bushings

CUSTOMERS:

Ford Motor Co.
Nippondenso Manufacturing USA Inc.

General Motors
Federal Mogul

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 90%

UNION AFFILIATION: International Union of Electronic, Electrical, Salaried, Machine and Furniture Workers, Local 155

Elcom, Incorporated**PLANT ADDRESS:**

20 Butterfield Trail
El Paso, TX 79906

MAILING ADDRESS:

Same

PLANT SIZE: 321,000 sq. ft.

INVESTMENT: \$40,000,000

CONTACT: Mark S. Bell, Personnel Manager

PHONE: 915-779-0077

FAX: 915-779-2136

YEAR ESTABLISHED: Not available

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 294

SALARIED EMPLOYEES: 10

PARENT CORPORATIONS:

Yazaki Corporation, 100%; Tokyo, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: Canda, Europe, Japan, Mexico, Pacific Rim

PRODUCTS PRODUCED:

Harness connectors
Automotive electric wire
Junction block and fuse block assemblies

CUSTOMERS:

Chrysler Motors
Honda of America Manufacturing, Inc.
Subaru-Isuzu Automotive, Inc.
Mazda Motor Manufacturing (USA) Corp.

Ford Motor Co.
Nissan Motor Manufacturing Corp., USA
Toyota Motor Manufacturing, USA, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: Not available

Elsa Corporation**PLANT ADDRESS:**

1240 South State Road 37
Elwood, IN 46036

MAILING ADDRESS:

Same

PLANT SIZE: 255,000 sq. ft.

INVESTMENT: Not available

CONTACT: Jim Judd, Production Manager

PHONE: 317-552-5200

FAX: 317-552-9282

YEAR ESTABLISHED: 1987

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 99

SALARIED EMPLOYEES: 21

PARENT CORPORATIONS:

Sakamoto Industry Company, Limited; Ota City Japan

OEM/AFTERMARKET: Both

EXPORT TO: No exports

PRODUCTS PRODUCED:

Fuel tanks
Mufflers
Exhaust pipes

CUSTOMERS:

Subaru-Isuzu Automotive, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Engineered Plastics Components, Incorporated**PLANT ADDRESS:**

53150 North Main Street
Mattawan, MI 49071

MAILING ADDRESS:

Same

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: None given

PHONE: 616-668-3395

FAX: Not available

YEAR ESTABLISHED: 1986

TYPE OF OPERATION: Not available

HOURLY EMPLOYEES: Not available

SALARIED EMPLOYEES: Not available

PARENT CORPORATIONS:

Fujikura Company; Japan

OEM/AFTERMARKET: Not available

EXPORT TO: Not available

PRODUCTS PRODUCED:

Not available

CUSTOMERS:

Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 90%

UNION AFFILIATION: Not available

Engineered Sintered Components, Company

PLANT ADDRESS:
250 Old Murdock Road
Troutman, NC 28166

MAILING ADDRESS:
Same

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: Yasuyoshi Saegusa, Vice President/ Operations Manager

PHONE: 704-528-7500

FAX: 704-528-7529

YEAR ESTABLISHED: 1989

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: 105

SALARIED EMPLOYEES: 35

PARENT CORPORATIONS:

Eaton Corporation, 50%; Cleveland, OH

Sumitomo Electric Industries, Limited, 50%; Osaka Japan

OEM/AFTERMARKET: Both

EXPORT TO: Japan

PRODUCTS PRODUCED:

Powdered metal structural parts

CUSTOMERS:

Ford Motor Co.

Nippondenso Co. Ltd.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 70%

UNION AFFILIATION: None

Enkei America, Incorporated

PLANT ADDRESS:
2900 West Inwood Drive
Columbus, IN 47201

MAILING ADDRESS:
Same

PLANT SIZE: 280,000 sq. ft.

INVESTMENT: Not available

CONTACT: Richard B. Pease, Executive Vice President/ Director

PHONE: 812-342-2000

FAX: 812-342-6556

YEAR ESTABLISHED: 1985

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: 218

SALARIED EMPLOYEES: 45

PARENT CORPORATIONS:

Enshu Keigokin Company, Limited, 60%; Japan

Mitsubishi Corporation, 20%; Tokyo Japan

Mitsubishi International Corporation, 20%; Tokyo, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: Canada, Japan

PRODUCTS PRODUCED:

Aluminum wheels

CUSTOMERS:

CAMI Automotive, Inc.

General Motors

Honda of America Manufacturing, Inc.

Mazda Motor Manufacturing (USA) Corp.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Enpak Incorporated**PLANT ADDRESS:**

1699 Airways Boulevard, P.O. Box 14407
Memphis, TN 38114

MAILING ADDRESS:

P.O. Box 14407
Memphis, TN 38114

PLANT SIZE: 150,000 sq. ft.**INVESTMENT:** \$30,000,000**CONTACT:** Makato Suzuki**PHONE:** 901-458-8553**FAX:** 901-458-8682**YEAR ESTABLISHED:** 1988**TYPE OF OPERATION:** Mfg. and Assy.**HOURLY EMPLOYEES:** 139**SALARIED EMPLOYEES:** 46**PARENT CORPORATIONS:**

Japan Storage Battery Company, Limited, 50%; Kyoto, Japan

GNB, Incorporated, 50%; Mendota Heights, MN

OEM/AFTERMARKET: Both**EXPORT TO:** No exports**PRODUCTS PRODUCED:**

Automotive lead acid batteries

CUSTOMERS:

Toyota Motor Manufacturing, USA, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%**UNION AFFILIATION:** International Brotherhood of Electrical Workers**Filtech Incorporated****PLANT ADDRESS:**

2001 Production Drive, Tall Timbers Industrial Center
Findlay, OH 45840

MAILING ADDRESS:

Same

PLANT SIZE: Not available**INVESTMENT:** Not available**CONTACT:** None given**PHONE:** 419-424-9713**FAX:** Not available**YEAR ESTABLISHED:** 1990**TYPE OF OPERATION:** Not available**HOURLY EMPLOYEES:** -**SALARIED EMPLOYEES:** 40 (total)**PARENT CORPORATIONS:**

Toyo Roki Manufacturing Company, Limited, 100%; Tokyo, Japan

OEM/AFTERMARKET: OEM**EXPORT TO:** No exports**PRODUCTS PRODUCED:**

Oil filters
Air cleaners

CUSTOMERS:

Honda of America Manufacturing, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%**UNION AFFILIATION:** Not available

Findlex Corporation

PLANT ADDRESS:
1901 Industrial Drive
Findlay, OH 45840

MAILING ADDRESS:
Same

PLANT SIZE: 56,000 sq. ft.
CONTACT: K. J. Himori, Plant Manager

INVESTMENT: Not available

PHONE: 419-425-6725
YEAR ESTABLISHED: 1988
HOURLY EMPLOYEES: 40
PARENT CORPORATIONS:
Nissin Kogyo, 100%; Japan

FAX: 419-425-6729
TYPE OF OPERATION: Assembly
SALARIED EMPLOYEES: 13

OEM/AFTERMARKET: OEM
PRODUCTS PRODUCED:
Brakes

EXPORT TO: Japan

CUSTOMERS:
Honda of America Manufacturing, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%
UNION AFFILIATION: None

Firestone Industrial Products Company

PLANT ADDRESS:
1 Firestone Boulevard
Williamsburg, KY 40769

MAILING ADDRESS:
Same

PLANT SIZE: 330,000 sq. ft.
CONTACT: Harold Rumpel, Plant Manager

INVESTMENT: Not available

PHONE: 606-549-0528
YEAR ESTABLISHED: 1988
HOURLY EMPLOYEES: 160
PARENT CORPORATIONS:
Bridgestone Corporation, 100%; Tokyo, Japan

FAX: 606-549-0611
TYPE OF OPERATION: Mfg. and Assy.
SALARIED EMPLOYEES: 34

OEM/AFTERMARKET: Both
PRODUCTS PRODUCED:
Automotive air springs

EXPORT TO: No exports

CUSTOMERS:
Ford Motor Co.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 50%
UNION AFFILIATION: None

Foster Electric (USA) Incorporated**PLANT ADDRESS:**

1751 North Wilkening Court
Schaumburg, IL 60173

MAILING ADDRESS:

Same

PLANT SIZE: 75,000 sq. ft.

INVESTMENT: \$300,000

CONTACT: Harry Suzuki, Administrator

PHONE: 708-310-8200

FAX: 708-310-8202

YEAR ESTABLISHED: 1972

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 231

SALARIED EMPLOYEES: 39

PARENT CORPORATIONS:

Foster Electric Company, Limited, 100%; Tokyo, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: Canada

PRODUCTS PRODUCED:

Audio speakers

CUSTOMERS:

General Motors (Delco Electronics)

NAP Consumer Electronics

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Franklin Precision Industriy, Inc.**PLANT ADDRESS:**

3220 Bowling Green Road
Franklin, KY 42135

MAILING ADDRESS:

Same

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: Jon J. Kos, Plant Manager

PHONE: 502-586-4450

FAX: 502-568-0180

YEAR ESTABLISHED: 1991

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: Not available

SALARIED EMPLOYEES: Not available

PARENT CORPORATIONS:

Aisan Industry Co. Ltd., 100%; Obu City

OEM/AFTERMARKET: Not available

EXPORT TO: Not available

PRODUCTS PRODUCED:

Fuel injection components

CUSTOMERS:

Start up during second half of 1991

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available

UNION AFFILIATION: Not available

Freudenburg-NOK General Partnership

PLANT ADDRESS:
One NOK Place
La Grange, GA 30240

MAILING ADDRESS:
Same

PLANT SIZE: 118,000 sq. ft.

INVESTMENT: \$22,600,000

CONTACT: Ernie Tommy, Manufacturing Manager

PHONE: 404-884-1122

FAX: Not available

YEAR ESTABLISHED: 1989

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: 298

SALARIED EMPLOYEES: 81

PARENT CORPORATIONS:

NOK Corporation, 25%; Tokyo, Japan

Carl Freudenburg, 75%; Weinheim, Germany

OEM/AFTERMARKET: Both

EXPORT TO: No exports

PRODUCTS PRODUCED:

Oil seals
Shock absorber seals
Lip Seals

CUSTOMERS:

Monroe
General Motors

Ford Motor Co.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 75%

UNION AFFILIATION: None

Freudenburg-NOK General Partnership

PLANT ADDRESS:

Bristol, NH

MAILING ADDRESS:

Not available

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: None given

PHONE: Not available

FAX: Not available

YEAR ESTABLISHED: 1989

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: Not available

SALARIED EMPLOYEES: Not available

PARENT CORPORATIONS:

NOK Corporation, 25%; Tokyo, Japan

Carl Freudenburg, 75%; Weinheim, Germany

OEM/AFTERMARKET:

EXPORT TO: Not available

PRODUCTS PRODUCED:

Oil seals
Shock absorber seals
Lip Seals

CUSTOMERS:

Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available

UNION AFFILIATION: Not available

Freudenburg-NOK General Partnership**PLANT ADDRESS:**

One NOK Drive
Cleveland, GA 30528

MAILING ADDRESS:

Same

PLANT SIZE: Not available

CONTACT: None Given

INVESTMENT: Not available

PHONE: 404-865-1665

YEAR ESTABLISHED: 1989

HOURLY EMPLOYEES: Not available

PARENT CORPORATIONS:

NOK Corporation, 25%; Tokyo, Japan

FAX: 404-865-1063

TYPE OF OPERATION: Manufacturing

SALARIED EMPLOYEES: Not available

Carl Freudenburg, 75%; Weinheim, Germany

OEM/AFTERMARKET:

PRODUCTS PRODUCED:

Oil seals
Shock absorber seals
Lip Seals

CUSTOMERS:

Not available

EXPORT TO: Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available

UNION AFFILIATION: Not available

Freudenburg-NOK General Partnership**PLANT ADDRESS:**

U. S. Highway 52 West
Morristown, IN 46161

MAILING ADDRESS:

Not available

PLANT SIZE: Not available

CONTACT: None given

INVESTMENT: Not available

PHONE: Not available

YEAR ESTABLISHED: 1989

HOURLY EMPLOYEES: Not available

PARENT CORPORATIONS:

NOK Corporation, 25%; Tokyo, Japan

FAX: Not available

TYPE OF OPERATION: Manufacturing

SALARIED EMPLOYEES: Not available

Carl Freudenburg, 75%; Weinheim, Germany

OEM/AFTERMARKET:

PRODUCTS PRODUCED:

Rubber products

EXPORT TO: Not available

CUSTOMERS:

Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available

UNION AFFILIATION: Not available

Fujikoki America, Incorporated

PLANT ADDRESS:

4040 Bronze Way
Dallas, TX 75237

MAILING ADDRESS:

Same

PLANT SIZE: Not available

CONTACT: Herb Critser, Plant Manager

INVESTMENT: Not available

PHONE: 214-333-4266

YEAR ESTABLISHED: 1982

HOURLY EMPLOYEES: 110

PARENT CORPORATIONS:

Fujikoki Manufacturing Limited; Japan

FAX: 214-330-1015

TYPE OF OPERATION: Mfg. and Assy.

SALARIED EMPLOYEES: Not available

OEM/AFTERMARKET: Both

PRODUCTS PRODUCED:

Expansion valves

EXPORT TO: Canada

CUSTOMERS:

Ford Motor Co.

Nippondenso Manufacturing USA, Inc.

General Motors

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available

UNION AFFILIATION: Not available

Fujitsu Ten Corp. of America

PLANT ADDRESS:

616 Conrad-Harcourt Way
Rushville, IN 46173

MAILING ADDRESS:

Same

PLANT SIZE: 95,000 sq. ft.

CONTACT: Yoshio Masuhi, General Manager

INVESTMENT: \$20,000,000

PHONE: 317-938-5555

YEAR ESTABLISHED: 1986

HOURLY EMPLOYEES: 180

PARENT CORPORATIONS:

Fujitsu Ten Limited, 100%; Kobe Japan

FAX: 317-932-3257

TYPE OF OPERATION: Assembly

SALARIED EMPLOYEES: 20

OEM/AFTERMARKET: Both

PRODUCTS PRODUCED:

Audio systems

EXPORT TO: Not available

CUSTOMERS:

Toyota Motor Manufacturing, USA, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available

UNION AFFILIATION: Not available

G.S.W. Manufacturing, Incorporated

PLANT ADDRESS:
1801 Production Drive
Findlay, OH 45840

MAILING ADDRESS:
P.O. Box 1045
Findlay, OH 45839

PLANT SIZE: 38,400 sq. ft.
CONTACT: Carl R. Patterson, General Manager

INVESTMENT: \$1,670,000

PHONE: 419-423-7111
YEAR ESTABLISHED: 1989
HOURLY EMPLOYEES: 72

FAX: 419-423-8999
TYPE OF OPERATION: Mfg. and Assy.
SALARIED EMPLOYEES: 7

PARENT CORPORATIONS:

G.S. Wiring Systems, Incorporated, 100%; Carson, CA*

Shinsai Harness Company, Japan

OEM/AFTERMARKET: OEM
PRODUCTS PRODUCED:
Wire harnesses

EXPORT TO: Canada

CUSTOMERS:

Nippondenso Manufacturing USA, Inc.
Tokai Rika, U.S.A., Inc.

Asmo Manufacturing, Incorporated
Michigan Auto Compressor, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Gecom Corporation

PLANT ADDRESS:
1025 Barachel Lane
Greensburg, IN 47240

MAILING ADDRESS:
P.O. Box 507
Greensburg, IN 47240

PLANT SIZE: 188,960 sq. ft.
CONTACT: Mr. Ohashi, President

INVESTMENT: \$46,000,000

PHONE: 812-663-2270
YEAR ESTABLISHED: 1987
HOURLY EMPLOYEES: 308

FAX: 812-663-2230
TYPE OF OPERATION: Mfg. and Assy.
SALARIED EMPLOYEES: 38

PARENT CORPORATIONS:

Mistui Mining and Smelting Company, Limited, 100%; Yamanashi, Japan

OEM/AFTERMARKET: OEM
PRODUCTS PRODUCED:
Door latches
Inside door handles
Trunk locks

EXPORT TO: Canada

CUSTOMERS:

Honda of America Manufacturing, Inc.
Toyota Motor Manufacturing, USA, Inc.
Toyota Motor Manufacturing, Canada, Inc.

Chrysler Motors
NUMMI

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

General Products Corporation

PLANT ADDRESS:
1411 Wohlert Street
Angola, IN 46703

MAILING ADDRESS:
Same

PLANT SIZE: 90,000 sq. ft.
CONTACT: None given

INVESTMENT: Not available

PHONE: 219-665-8841
YEAR ESTABLISHED: 1990
HOURLY EMPLOYEES: Not available
PARENT CORPORATIONS:

FAX: Not available
TYPE OF OPERATION: Not available
SALARIED EMPLOYEES: Not available

Yasunga Corporation, 45%; Ueno, Japan
Sudbury, Incorporated, 35%; Cleveland, OH
Mitsubishi Corporation, 20%; Tokyo, Japan

OEM/AFTERMARKET: Not available
PRODUCTS PRODUCED:
Not available

EXPORT TO: Not available

CUSTOMERS:
Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available
UNION AFFILIATION: United Auto Workers, Local 1386

General Products Corporation

PLANT ADDRESS:
2400 East South Street
Jackson, MI 49201

MAILING ADDRESS:
Same

PLANT SIZE: 165,000 sq. ft.
CONTACT: Charles Messinger, President and CEO

INVESTMENT: \$35,000,000

PHONE: 517-764-2730
YEAR ESTABLISHED: 1990
HOURLY EMPLOYEES: 250
PARENT CORPORATIONS:

FAX: 517-764-5843
TYPE OF OPERATION: Mfg. and Assy.
SALARIED EMPLOYEES: 100

Yasunga Corporation, 45%; Ueno, Japan
Sudbury, Incorporated, 35%; Cleveland, OH
Mitsubishi Corporation, 20%; Tokyo, Japan

OEM/AFTERMARKET: Both
PRODUCTS PRODUCED:
Exhaust and intake manifolds
Axles
Connecting rods

EXPORT TO: Europe

CUSTOMERS:
Ford Motor Co.
Detroit Diesel

Chrysler Motors
General Motors

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%
UNION AFFILIATION: United Auto Workers, Local 1386

General Seating of America, Incorporated

PLANT ADDRESS:

R.R. 6, State Highway 28 West
Frankfort, IN 46041

MAILING ADDRESS:

P.O. Box 002
Frankfort, IN 46041

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: Howard Billingsley, Plant Manager

PHONE: 317-659-4781

FAX: 317-659-5591

YEAR ESTABLISHED: 1988

TYPE OF OPERATION: Assembly

HOURLY EMPLOYEES: 97

SALARIED EMPLOYEES: 35

PARENT CORPORATIONS:

NHK Spring Company, Limited, 65%; Yokohama, Japan
Lear Siegler Seating Corporation, 35%; Southfield, MI

OEM/AFTERMARKET: OEM

EXPORT TO: Not available

PRODUCTS PRODUCED:

Seats
Door trim

CUSTOMERS:

Subaru-Isuzu Automotive, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: Not available

Goetze Corporation of America

PLANT ADDRESS:

1839 6th Street
Muskegon, MI 49443

MAILING ADDRESS:

Same

PLANT SIZE: 215,000 sq. ft.

INVESTMENT: \$3,300,000

CONTACT: A. D. Thompson, Vice President, Operations

PHONE: 616-726-5226

FAX: 616-722-2956

YEAR ESTABLISHED: 1988

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: 56

SALARIED EMPLOYEES: 77

PARENT CORPORATIONS:

Goetze AG, 75.1%; Burscheid, Germany

Nippon Piston Ring, 24.9%; Tokyo, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: Europe

PRODUCTS PRODUCED:

Piston rings

CUSTOMERS:

General Motors
Goetze AG

Ford Motor Co.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: United Auto Workers, Local 480

Goetze Corporation of America

PLANT ADDRESS:
2318 Waldo Boulevard
Manitowac, WI 54221

MAILING ADDRESS:
P. O. Box 910
Manitowac WI 54221

PLANT SIZE: Not available
CONTACT: None given

INVESTMENT: Not available

PHONE: 414-684-7881
YEAR ESTABLISHED: 1988
HOURLY EMPLOYEES: Not available
PARENT CORPORATIONS:

FAX: 414-684-1641
TYPE OF OPERATION: Manufacturing
SALARIED EMPLOYEES: Not available

Goetze AG, 75.1%; Burscheid, Germany

Nippon Piston Ring, 24.9%; Tokyo, Japan

OEM/AFTERMARKET: OEM
PRODUCTS PRODUCED:
Piston rings

EXPORT TO: Not available

CUSTOMERS:
Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available
UNION AFFILIATION: Not available

Goetze Corporation of America

PLANT ADDRESS:
1641 Forrest
La Grange, GA 30240

MAILING ADDRESS:
Same

PLANT SIZE: Not available
CONTACT: None given

INVESTMENT: Not available

PHONE: 404-884-6011
YEAR ESTABLISHED: 1988
HOURLY EMPLOYEES: Not available
PARENT CORPORATIONS:

FAX: 404-884-6014
TYPE OF OPERATION: Manufacturing
SALARIED EMPLOYEES: Not available

Goetze AG, 75.1%; Burscheid, Germany

Nippon Piston Ring, 24.9%; Tokyo, Japan

OEM/AFTERMARKET: OEM
PRODUCTS PRODUCED:
Piston rings

EXPORT TO: Not available

CUSTOMERS:
Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available
UNION AFFILIATION: Not available

Goetze Corporation of America**PLANT ADDRESS:**

Wausau, WI 54476

MAILING ADDRESS:

Not available

PLANT SIZE: Not available**INVESTMENT:** Not available**CONTACT:** None given**PHONE:** 715-359-3111**FAX:** 715-359-1659**YEAR ESTABLISHED:** 1988**TYPE OF OPERATION:** Not available**HOURLY EMPLOYEES:** Not available**SALARIED EMPLOYEES:** Not available**PARENT CORPORATIONS:**

Goetze AG, 75.1%; Burscheid, Germany

Nippon Piston Ring, 24.9%; Tokyo, Japan

OEM/AFTERMARKET: OEM**EXPORT TO:** Not available**PRODUCTS PRODUCED:**

Piston rings

CUSTOMERS:

Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available**UNION AFFILIATION:** Not available**Greenville Technology, Inc.****PLANT ADDRESS:**5755 State Route 571 East
Greenville, OH 45331**MAILING ADDRESS:**P.O. Box 974
Greenville, OH 45331**PLANT SIZE:** 189,000 sq. ft.**INVESTMENT:** \$19,000,000**CONTACT:** Bill LaFramboise, Personnel Manager**PHONE:** 513-548-1471**FAX:** 513-548-1574**YEAR ESTABLISHED:** 1987**TYPE OF OPERATION:** Mfg. and Assy.**HOURLY EMPLOYEES:** 203**SALARIED EMPLOYEES:** 33**PARENT CORPORATIONS:**

Moriroku Company, Limited, 58%; Tokyo, Japan

Honda North America, Incorporated; 35%; Torrance, CA

Capital Plastics of Ohio, 7%; Bowling Green, OH

OEM/AFTERMARKET: Both**EXPORT TO:** Canada, Japan**PRODUCTS PRODUCED:**

Plastic components

CUSTOMERS:

Honda of America Manufacturing, Inc.

Honda of Canada Manufacturing, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%**UNION AFFILIATION:** None

H A Parts Products of Indiana Company

PLANT ADDRESS:
2200 State Road 240 East
Greencastle, IN 46135

MAILING ADDRESS:
Same

PLANT SIZE: 94,000 sq. ft.
CONTACT: H. R. McDonald, Production Manager

INVESTMENT: Not available

PHONE: 317-653-2000
YEAR ESTABLISHED: 1988
HOURLY EMPLOYEES: 205
PARENT CORPORATIONS:

Automotive Molding, 40%; Warren, MI

Hashimoto Forming, 60%; Yokohama, Japan

FAX: 317-653-2099
TYPE OF OPERATION: Mfg. and Assy.
SALARIED EMPLOYEES: 31

OEM/AFTERMARKET: OEM
PRODUCTS PRODUCED:

Metal forming trim
Co-extrusion trim
Injection molded trim

EXPORT TO: Japan, Mexico

CUSTOMERS:

Diamond-Star Motors Corp.
Nissan Motor Manufacturing Corp., USA

Mazda Motor Manufacturing (USA) Corp.
Subaru-Isuzu Automotive, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Harada Industry of America, Incorporated

PLANT ADDRESS:
1650 West Artesia Boulevard
Gardena, CA 90248

MAILING ADDRESS:
Same

PLANT SIZE: 89,000 sq. ft.
CONTACT: None given

INVESTMENT: Not available

PHONE: 213-532-1111
YEAR ESTABLISHED: 1976
HOURLY EMPLOYEES: 50
PARENT CORPORATIONS:

Harada Industry Co. LTD, 100%; Tokyo, Japan

FAX: 213-532-1130
TYPE OF OPERATION: Manufacturing
SALARIED EMPLOYEES: 70

OEM/AFTERMARKET: OEM
PRODUCTS PRODUCED:
Antennas

EXPORT TO: Canada, Mexico

CUSTOMERS:

Chrysler Motors
General Motors
Toyota Motor Manufacturing, USA, Inc.

Ford Motor Co.
Honda of America Manufacturing, Inc.
Diamond-Star Motors Corp.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Heartland Automotive Inc.

PLANT ADDRESS:
300 South Tenth Street
Greencastle, IN 46135

MAILING ADDRESS:
P.O. Box 648
Greencastle, IN 46135

PLANT SIZE: 132,000 sq. ft.
CONTACT: R. Tamai, President

INVESTMENT: \$20,000,000

PHONE: 317-653-4263
YEAR ESTABLISHED: 1987
HOURLY EMPLOYEES: 120
PARENT CORPORATIONS:

FAX: 317-653-6455
TYPE OF OPERATION: Mfg. and Assy.
SALARIED EMPLOYEES: 25

Shigeru Kogyo Company, Limited, 100%; Ota City, Japan

OEM/AFTERMARKET: OEM
PRODUCTS PRODUCED:

Instrument panels
Door panels
Interior parts

EXPORT TO: No exports

CUSTOMERS:

Subaru-Isuzu Automotive, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%
UNION AFFILIATION: None

Heritage Products, Incorporated

PLANT ADDRESS:
2000 Smith Avenue
Crawfordsville, IN 47933

MAILING ADDRESS:
Same

PLANT SIZE: 98,000 sq. ft.
CONTACT: Mr. Tanabe, Assistant to President

INVESTMENT: \$14,000,000

PHONE: 317-364-9002
YEAR ESTABLISHED: 1988
HOURLY EMPLOYEES: 45
PARENT CORPORATIONS:

FAX: 317-362-0536
TYPE OF OPERATION: Mfg. and Assy.
SALARIED EMPLOYEES: 11

Hiruta Kogyo, 100%; Okayama, Japan

OEM/AFTERMARKET: OEM
PRODUCTS PRODUCED:

Lower arms
Hand brake assemblies
Knuckle brackets

EXPORT TO: No exports

Spring sheets

CUSTOMERS:

Mazda Motor Manufacturing (USA) Corp.
KYB Industries, Inc.

Diamond-Star Motors Corp.
Aisin U.S.A. Manufacturing, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%
UNION AFFILIATION: None

Hi-Lex Controls, Incorporated**PLANT ADDRESS:**

152 Simpson Drive
Litchfield, MI 49252

MAILING ADDRESS:

Same

PLANT SIZE: 100,000 sq. ft.

CONTACT: Robert Keeney, General Manager

INVESTMENT: \$10,000,000

PHONE: 517-542-2955

YEAR ESTABLISHED: 1989

HOURLY EMPLOYEES: 147

PARENT CORPORATIONS:

Nippon Cable System, Incorporated, 100%; Takarazuka City, Japan

FAX: 517-542-2594

TYPE OF OPERATION: Assembly

SALARIED EMPLOYEES: 25

OEM/AFTERMARKET: OEM

PRODUCTS PRODUCED:

Window regulators

EXPORT TO: No exports

CUSTOMERS:

Chrysler Motors

Ford Motor Co.

Honda of America Manufacturing, Inc.

Subaru-Isuzu Automotive, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Hi-Lex Corporation**PLANT ADDRESS:**

5200 Wayne Road
Battle Creek, MI 49015

MAILING ADDRESS:

Same

PLANT SIZE: 180,000 sq. ft.

CONTACT: Ernest Waterhouse, Vice President

INVESTMENT: Not available

PHONE: 616-968-0781

YEAR ESTABLISHED: 1975

HOURLY EMPLOYEES: 350

PARENT CORPORATIONS:

Nippon Cable System, Incorporated, 100%; Takarazuka City, Japan

FAX: 616-968-0885

TYPE OF OPERATION: Mfg. and Assy.

SALARIED EMPLOYEES: 80

OEM/AFTERMARKET: OEM

PRODUCTS PRODUCED:

Control cables

Mechanical window regulators

Electrical window regulators

EXPORT TO: Canada, Mexico

CUSTOMERS:

Chrysler Motors

Honda of America Manufacturing, Inc.

Nissan Motor Manufacturing Corp., USA

Ford Motor Co.

General Motors

Mazda Motor Manufacturing (USA) Corp.

Toyota Motor Manufacturing, USA, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 70%

UNION AFFILIATION: None

Hirovani of America, Incorporated

PLANT ADDRESS:
5421 Enterprise Boulevard
Toledo, OH 43612

MAILING ADDRESS:
Same

PLANT SIZE: 26,000 sq. ft.
CONTACT: Linda Witvoet, Plant Coordinator

INVESTMENT: Not available

PHONE: 419-726-8177
YEAR ESTABLISHED: 1989
HOURLY EMPLOYEES: 32
PARENT CORPORATIONS:

FAX: 419-726-8521
TYPE OF OPERATION: Manufacturing
SALARIED EMPLOYEES: 8

Hirovani Company, Limited; Hiroshima, Japan

OEM/AFTERMARKET: OEM
PRODUCTS PRODUCED:
Headliners
Spare tire covers

EXPORT TO: Canada, Japan

CUSTOMERS:

Mazda Motor Manufacturing (USA) Corp. Amtex, Inc.
Hyundai

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Hisan Incorporated

PLANT ADDRESS:
1849 Industrial Drive
Findlay, OH 45840

MAILING ADDRESS:
Same

PLANT SIZE: 85,000 sq. ft.
CONTACT: Susu Yanami, Vice President-Sales

INVESTMENT: \$6,000,000

PHONE: 419-425-2600
YEAR ESTABLISHED: 1987
HOURLY EMPLOYEES: 260
PARENT CORPORATIONS:

FAX: 419-425-2602
TYPE OF OPERATION: Mfg. and Assy.
SALARIED EMPLOYEES: 40

Sanoh Industries Corporation, 50% Tokyo, Japan

ITT Higbee Manufacturing, 50%; Rochester, MI

OEM/AFTERMARKET: OEM
PRODUCTS PRODUCED:
Brake lines
Fuel lines
Power steering lines

EXPORT TO: Canada, Europe, Japan

CUSTOMERS:

Honda of America Manufacturing, Inc. Mazda Motor Manufacturing (USA) Corp.
Subaru-Isuzu Automotive, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Hitachi Automotive Products (USA), Incorporated

PLANT ADDRESS:

955 Warwick Road
Harrodsburg, KY 40330

MAILING ADDRESS:

P.O. Box 510
Harrodsburg, KY 40330

PLANT SIZE: 270,000 sq. ft.

CONTACT: Mamoru Okumura, President

INVESTMENT: \$16,000,000

PHONE: 606-734-9451

YEAR ESTABLISHED: 1986

HOURLY EMPLOYEES: 291

PARENT CORPORATIONS:

Hitachi America Limited, 100% Terrytown, NY

FAX: 606-734-3925

TYPE OF OPERATION: Mfg. and Assy.

SALARIED EMPLOYEES: 110

OEM/AFTERMARKET: OEM

PRODUCTS PRODUCED:

Hot wire air flow sensor
Microcomputer engine control system
Ignition coil system

EXPORT TO: Canada, Japan, Mexico

Alternators
Starters

CUSTOMERS:

Chrysler Motors
General Motors
Nissan Motor Manufacturing Corp., USA

Ford Motor Co.
Honda of America Manufacturing, Inc.
Subaru-Isuzu Automotive, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Hitachi Automotive Products (USA), Incorporated

PLANT ADDRESS:

449 Alaska Avenue
Torrance, CA 90503

MAILING ADDRESS:

Same

PLANT SIZE: 73,000 sq. ft.

CONTACT: Toshihahru Noguchi, Plant Manager

INVESTMENT: Not available

PHONE: 213-320-9474

YEAR ESTABLISHED: 1989

HOURLY EMPLOYEES: 26

PARENT CORPORATIONS:

Hitachi America Limited, 100% Terrytown, NY

FAX: 213-782-7400

TYPE OF OPERATION: Assembly

SALARIED EMPLOYEES: 8

OEM/AFTERMARKET: Aftermarket

PRODUCTS PRODUCED:

Alternators
Starters

EXPORT TO: Not available

CUSTOMERS:

Nissan Motor Manufacturing Corp., USA
Subaru-Isuzu Automotive, Inc.

Honda of America, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Hitachi Cable Indiana, Incorporated

PLANT ADDRESS:
5300 Grantline Road
New Albany, IN 47150

MAILING ADDRESS:
Same

PLANT SIZE: 60,750 sq. ft.
CONTACT: Pat Houghlin, Senior Manager-Sales

INVESTMENT: \$5,000,000

PHONE: 812-945-9011
YEAR ESTABLISHED: 1987
HOURLY EMPLOYEES: 50
PARENT CORPORATIONS:

Hitachi Cable Limited, 100%; Tokyo, Japan

FAX: 812-945-9006
TYPE OF OPERATION: Assembly
SALARIED EMPLOYEES: 14

OEM/AFTERMARKET: OEM
PRODUCTS PRODUCED:

Brake hose assemblies
Power steering hose assemblies
Clutch and other hoses

EXPORT TO: No exports

CUSTOMERS:

Nissan Motor Manufacturing Corp., USA Ford Motor Co.
Mazda Motor Manufacturing (USA) Corp. Subaru-Isuzu Automotive, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%
UNION AFFILIATION: None

Hitachi Magnetics Corporation

PLANT ADDRESS:
7800 Neff Road
Edmore, MI 48829

MAILING ADDRESS:
Same

PLANT SIZE: 233,000 sq. ft.
CONTACT: C. B. Thomsen, Marketing Manager

INVESTMENT: Not available

PHONE: 517-427-5151
YEAR ESTABLISHED: 1973
HOURLY EMPLOYEES: 430
PARENT CORPORATIONS:

Hitachi Metals Limited, 100%; Tokyo, Japan

FAX: 517-427-5571
TYPE OF OPERATION: Manufacturing
SALARIED EMPLOYEES: 100

OEM/AFTERMARKET: Both
PRODUCTS PRODUCED:

Speaker magnets
Sensors

EXPORT TO: Canada, Europe, Japan

CUSTOMERS:

Chrysler Motors Ford Motor Co.
General Motors Honda of America Manufacturing, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available
UNION AFFILIATION: United Auto Workers, Local 1436

Honda All-Lock Manufacturing, Company, Incorporated

PLANT ADDRESS:
902 Ravenwood Drive
Selma, AL 36701

MAILING ADDRESS:
Same

PLANT SIZE: 16,500 sq. ft.
CONTACT: None given

INVESTMENT: \$500,000

PHONE: 205-874-9010
YEAR ESTABLISHED: 1988
HOURLY EMPLOYEES: 29
PARENT CORPORATIONS:

FAX: 205-874-9014
TYPE OF OPERATION: Assembly
SALARIED EMPLOYEES: 7

Honda Lock Manufacturing Company, 50%; Miyazaki, Japan

All-Lock Company, Incorporated, 50%; North Brunswick, NJ

OEM/AFTERMARKET: OEM
PRODUCTS PRODUCED:
Car locks and key sets

EXPORT TO: No exports

CUSTOMERS:

Honda of America Manufacturing, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%
UNION AFFILIATION: None

Hoover Ikeda, Incorporated

PLANT ADDRESS:
1168 Park Avenue
Murfreesboro, TN 37130

MAILING ADDRESS:
Same

PLANT SIZE: Not available
CONTACT: Pat Taylor, Controller

INVESTMENT: Not available

PHONE: 615-895-8060
YEAR ESTABLISHED: 1987
HOURLY EMPLOYEES: -
PARENT CORPORATIONS:

FAX: Not available
TYPE OF OPERATION: Manufacturing
SALARIED EMPLOYEES: 14 (total)

Ikeda Holding Corporation, 50%; Japan

Johnson Controls, Incorporated, 50%; Milwaukee, WI

OEM/AFTERMARKET: OEM
PRODUCTS PRODUCED:
Interior overhead lining

EXPORT TO: Not available

CUSTOMERS:

Nissan Motor Manufacturing Corp., USA

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available
UNION AFFILIATION: Not available

Hyperion Seating Corporation

PLANT ADDRESS:

1801 Childress Road
Lewisburg, TN 37091

MAILING ADDRESS:

P.O.Box 1877
Lewisburg, TN 37091

PLANT SIZE: 123,000 sq. ft.

INVESTMENT: \$10,150,000

CONTACT: Randy Miller, Plant Manager

PHONE: 615-359-1190

FAX: 615-359-1198

YEAR ESTABLISHED: 1989

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 166

SALARIED EMPLOYEES: 30

PARENT CORPORATIONS:

Johnson Controls, Incorporated, 81%; Milwaukee, WI

Tachi-S Company, Limited, 19%; Tokyo, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: No exports

PRODUCTS PRODUCED:

Seat systems

CUSTOMERS:

Saturn Corp.-General Motors

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

I I Stanley Company, Incorporated

PLANT ADDRESS:

1500 Hill-Brady Road
Battle Creek, MI 49015

MAILING ADDRESS:

Same

PLANT SIZE: 260,000 sq. ft.

INVESTMENT: \$50,000,000

CONTACT: Charles Bartha, Manager Personnel Department

PHONE: 616-964-7777

FAX: 616-965-5555

YEAR ESTABLISHED: 1986

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 340

SALARIED EMPLOYEES: 40

PARENT CORPORATIONS:

Stanley Electric Company, Limited, 75%; Tokyo, Japan

Koyokuto Boeki Kaisha Limited, 10%; Tokyo, Japan

Stanley Electric U.S. Co., Ltd., 15%; London, OH

OEM/AFTERMARKET: OEM

EXPORT TO: Canada, Europe

PRODUCTS PRODUCED:

Lighting equipment (automotive)

Electronic component

CUSTOMERS:

Chrysler Motors

Diamond-Star Motors Corp.

Ford Motor Co.

General Motors

NUMMI

Toyota Motor Manufacturing, USA, Inc.

Mazda Motor Manufacturing (USA)

CAMI Automotive, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 80%

UNION AFFILIATION: None

Ichikoh Manufacturing, Incorporated

PLANT ADDRESS:

6601 Midland Industrial Drive
Shelbyville, KY 40065

MAILING ADDRESS:

Same

PLANT SIZE: 65,600 sq. ft.

INVESTMENT: Not available

CONTACT: Robert Sims, General Manager

PHONE: 502-633-4936

FAX: 502-633-6251

YEAR ESTABLISHED: 1987

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 170

SALARIED EMPLOYEES: 25

PARENT CORPORATIONS:

Ichikoh Industries, Incorporated, 100%; Tokyo, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: Japan

PRODUCTS PRODUCED:

Mirrors

CUSTOMERS:

Chrysler Motors

Mazda Motor Manufacturing Corp. (USA)

Nissan Motor Manufacturing Corp., USA

Subaru-Isuzu Automotive, Inc.

Toyota Motor Corp. (Japan)

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Ikeda Interior Systems, Incorporated

PLANT ADDRESS:

1630 Ferguson Court
Sidney, OH 45365

MAILING ADDRESS:

Same

PLANT SIZE: 194,000 sq. ft.

INVESTMENT: \$9,369,873

CONTACT: Daniel Miller

PHONE: 513-492-2708

FAX: 513-492-2648

YEAR ESTABLISHED: 1988

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 180

SALARIED EMPLOYEES: 35

PARENT CORPORATIONS:

Ikeda of America, Incorporated, 100%; Detroit, MI

OEM/AFTERMARKET: Both

EXPORT TO: No exports

PRODUCTS PRODUCED:

Trunk dressings

Trunk trim panel

Door trim panels

Luggage floor panels

Headlining

CUSTOMERS:

Honda of America Manufacturing, Inc.

Diamond-Star Motors Corp.

Subaru-Isuzu Automotive, Inc.

Nissan Motor Manufacturing Corp., USA (via Vintec)

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Indiana Precision Technolgys

PLANT ADDRESS:

400 West New Road
Greenfield, IN 46140

MAILING ADDRESS:

P.O. Box 668
Greenfield, IN 46140

PLANT SIZE: 257,000 sq. ft.

INVESTMENT: Not available

CONTACT: Joe Clark, Manager-Plant Maintenance

PHONE: 317-462-3015

FAX: 317-467-6215

YEAR ESTABLISHED: 1988

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 500

SALARIED EMPLOYEES: 100

PARENT CORPORATIONS:

Honda North America, Incorporated; 40%; Torrance, CA.
Kehin Seiki Manufacturing Co. Ltd., 20%; Tokyo, Japan
Kehin Carburetor, 20%; Kakuda, Japan
Denshigekin Limited, 20%, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: No exports

PRODUCTS PRODUCED:

Intake manifolds (aluminum)
Fuel injectors
Electronic control boards

CUSTOMERS:

Honda of America Manufacturing, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILLIATION: None

Intat Precision, Incorporated

PLANT ADDRESS:

P.O. Box 488
Rusville, IN 46173

MAILING ADDRESS:

Same

PLANT SIZE: 150,000 sq. ft.

INVESTMENT: \$45,000,000

CONTACT: Frank Matsushita, Vice President, Secretary

PHONE: 317-932-5323

FAX: 317-932-3032

YEAR ESTABLISHED: 1988

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: 180

SALARIED EMPLOYEES: 49

PARENT CORPORATIONS:

Aisin Takaoka Corporation, Limited, 100%; Toyota City, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: Canada, Japan

PRODUCTS PRODUCED:

Caliper and anchor
Disc rotor
Brake drum

CUSTOMERS:

Aisin U.S.A. Manufacturing, Inc. Ambrake Corp.
Toyota Motor Manufacturing, USA, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILLIATION: None

International Crankshaft Inc.**PLANT ADDRESS:**

101 Carley Court
Georgetown, KY 40324

MAILING ADDRESS:

100 Farmers Bank Drive, #300
Georgetown KY 40324

PLANT SIZE: 85,000 sq. ft.**INVESTMENT:** \$40,000,000**CONTACT:** Kiyo Imanishi, Manager, Sales and Marketing**PHONE:** 502-868-0003**FAX:** 502-868-0069**YEAR ESTABLISHED:** 1990**TYPE OF OPERATION:** Manufacturing**HOURLY EMPLOYEES:** 72**SALARIED EMPLOYEES:** 28**PARENT CORPORATIONS:**

Sumitomo Metal USA, 80.1%; New York, NY

Masco Industries Incorporated, 19.9%; Taylor, MI

OEM/AFTERMARKET: Both**EXPORT TO:** Japan, Mexico**PRODUCTS PRODUCED:**

Crankshafts (steel forged)

CUSTOMERS:Nissan Motor Manufacturing Corp., USA
Ford Motor Co.Toyota Motor Manufacturing, USA, Inc.
Chrysler Motors**PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY:** 99%**UNION AFFILIATION:** None**ITW-NIFCO****PLANT ADDRESS:**

4199 Weaver Court
Hillard, OH 43026

MAILING ADDRESS:

Same

PLANT SIZE: 27,700 sq. ft.**INVESTMENT:** Not available**CONTACT:** Paul Sutenbach, General Manager**PHONE:** 614-876-3636**FAX:** 614-876-5425**YEAR ESTABLISHED:** 1987**TYPE OF OPERATION:** Mfg. and Assy.**HOURLY EMPLOYEES:** 100**SALARIED EMPLOYEES:** 21**PARENT CORPORATIONS:**

ITW, Incorporated, 50%; Chicago, IL

Nifco, Incorporated, 50%; Yokohama, Japan

OEM/AFTERMARKET: OEM**EXPORT TO:** Canada**PRODUCTS PRODUCED:**Fasteners
Fuel chambers**CUSTOMERS:**

Honda of America Manufacturing, Inc.

Nissan Motor Manufacturing Corp., USA

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 95%**UNION AFFILIATION:** None

Izumi Corporation Industries, Incorporated

PLANT ADDRESS:

County Road 101
Yaphank, NY 11980

MAILING ADDRESS:

P.O. Box 272
Patchogue, NY 11772

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: T. Fujinuma, Director-Manufacturing

PHONE: 516-924-0900

FAX: 516-924-8105

YEAR ESTABLISHED: 1977

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 365

SALARIED EMPLOYEES: 108

PARENT CORPORATIONS:

Izumi Motor Company Limited, 89%; Atsugi, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: Canada, Mexico

PRODUCTS PRODUCED:

Steering wheels
Horn pad assemblies/air bag covers
Interior trim parts

CUSTOMERS:

Ford Motor Co.	Chrysler Motors
Mazda Motor Manufacturing (USA) Corp.	General Motors
Nissan Motor Manufacturing Corp., USA	

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: Not available

J S Technos

PLANT ADDRESS:

188 Earl Davis Drive
Russellville, KY 42276

MAILING ADDRESS:

P.O. Box 1086
Russellville, KY 42276

PLANT SIZE: 49,000 sq. ft.

INVESTMENT: \$9,000,000

CONTACT: Clyde Pillow, Manufacturing Manager

PHONE: 502-726-6122

FAX: 502-726-7411

YEAR ESTABLISHED: 1989

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: Not available

SALARIED EMPLOYEES: 30

PARENT CORPORATIONS:

Jidosha Kiki Company, Limited, 65%; Tokyo, Japan

Shin-Ei Kogyo Co., Ltd., 35%; Japan

OEM/AFTERMARKET: OEM

EXPORT TO: Japan

PRODUCTS PRODUCED:

Brake master cylinders

CUSTOMERS:

Mazda Motor Manufacturing (USA) Corp.	NUMMI
Subaru-Isuzu Automotive, Inc.	

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Jaytec, Incorporated

PLANT ADDRESS:
555 Industrial Park Drive
Portland, IN 47341

MAILING ADDRESS:
Same

PLANT SIZE: 87,000 sq. ft. **INVESTMENT:** Not available
CONTACT: Ronald T. Mathias, Manager of Administration

PHONE: 219-726-8023 **FAX:** 219-726-7782
YEAR ESTABLISHED: 1989 **TYPE OF OPERATION:** Not available
HOURLY EMPLOYEES: 63 **SALARIED EMPLOYEES:** 24
PARENT CORPORATIONS:
F.C.C Company, Limited, 100%; Hamamatsu, Japan

OEM/AFTERMARKET: Not available **EXPORT TO:** No exports
PRODUCTS PRODUCED:
Clutches

CUSTOMERS:
Honda of America Manufacturing, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%
UNION AFFILIATION: None

Jefferson Industries, Incorporated

PLANT ADDRESS:
6670 State Route 29, Northeast
West Jefferson, OH 43162

MAILING ADDRESS:
Same

PLANT SIZE: Not available **INVESTMENT:** Not available
CONTACT: None given

PHONE: 614-879-5300 **FAX:** Not available
YEAR ESTABLISHED: Not available **TYPE OF OPERATION:** Not available
HOURLY EMPLOYEES: Not available **SALARIED EMPLOYEES:** Not available
PARENT CORPORATIONS:
Kikuchi Metal Stamping Company, Limited; Tokyo, Japan

Takao Kinzoku Kogyo Company, Limited; Shiga, Japan

OEM/AFTERMARKET: Not available **EXPORT TO:** Not available
PRODUCTS PRODUCED:
Stamped parts

CUSTOMERS:
Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available
UNION AFFILIATION: Not available

Jideco of Bardstown

PLANT ADDRESS:
901 Withrow Court
Bardstown, KY 40004

MAILING ADDRESS:
P.O. Box 816
Bardstown, KY 40004

PLANT SIZE: 109,000 sq. ft.

INVESTMENT: \$8,000,000

CONTACT: Jim Thompson, Vice President-Administration

PHONE: 502-348-3100

FAX: 502-348-3204

YEAR ESTABLISHED: 1987

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 69

SALARIED EMPLOYEES: 52

PARENT CORPORATIONS:

Jidosha Denki Kogyo Company, Limited, 100%; Yokohama, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: Canada, Japan

PRODUCTS PRODUCED:

Wiper motors
Cruise controls
Power window motors

Cooling fan motors

CUSTOMERS:

Honda of America Manufacturing, Inc.
Subaru-Isuzu Automotive, Inc.

Nissan Motor Manufacturing Corp., USA
Hyundai Motors

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Kamco Industries, Incorporated

PLANT ADDRESS:
1001 E. Jackson Street
West Unity, OH 43570

MAILING ADDRESS:
Same

PLANT SIZE: 113,000 sq. ft.

INVESTMENT: Not available

CONTACT: Joe Tubbs, Controller

PHONE: 419-924-5511

FAX: 419-924-2610

YEAR ESTABLISHED: 1987

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 126

SALARIED EMPLOYEES: 43

PARENT CORPORATIONS:

Kumi Kasei of Japan, 91%; Tokyo Japan

Mark 1 Plastics, 9%; Jonesville, MI

OEM/AFTERMARKET: OEM

EXPORT TO: No exports

PRODUCTS PRODUCED:

Plastic auto parts
Laminated trunk liners

CUSTOMERS:

Honda of America Manufacturing, Inc.
Pawnee Plastics, Inc.

Takata Fisher, Inc.
Mastico Industries, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Kantus Corporation

PLANT ADDRESS:
201 Garrett Parkway
Lewisburg, TN 37091

MAILING ADDRESS:
P.O. Box 1399
Lewisburg, TN 37091

PLANT SIZE: 270,000 sq. ft.

INVESTMENT: \$43,000,000

CONTACT: Neil Burgoyne, Sales/Marketing Manager

PHONE: 615-359-4001

FAX: 615-359-2151

YEAR ESTABLISHED: 1984

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 350

SALARIED EMPLOYEES: 50

PARENT CORPORATIONS:

Kanto Seiki Company, Limited, 100%; Tokyo, Japan

OEM/AFTERMARKET: Both

EXPORT TO: Mexico

PRODUCTS PRODUCED:

Instrument panel system

Instrument clusters

Fuel sending unit

CUSTOMERS:

Nissan Motor Manufacturing Corp., USA

Nissan Mexicana S.A. de C.V.

Ford Motor Co.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Katayama American Company, Incorporated

PLANT ADDRESS:
6901 Midland Industrial
Shelbyville, KY 40065

MAILING ADDRESS:
Same

PLANT SIZE: 138,000 sq. ft.

INVESTMENT: \$9,500,000

CONTACT: Jerry Potts, General Manager-Personnel

PHONE: 502-633-2280

FAX: 502-633-2537

YEAR ESTABLISHED: 1990

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: 144

SALARIED EMPLOYEES: 13

PARENT CORPORATIONS:

Katama Kogyo Company, Limited; Ibara City, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: Canada, Mexico

PRODUCTS PRODUCED:

Window and door sash trim

Front and back window trim

CUSTOMERS:

Mazda Motor Manufacturing (USA) Corp.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Key Products Incorporated**PLANT ADDRESS:**

4111 Munson Road
Hudson, MI 49247

MAILING ADDRESS:

P.O. Box 150
Hudson, MI 49247

PLANT SIZE: 16,000 sq. ft.**INVESTMENT:** Not available**CONTACT:** A. Ohwada, Plant Manager**PHONE:** 517-448-8954**FAX:** 517-448-7344**YEAR ESTABLISHED:** 1988**TYPE OF OPERATION:** Manufacturing**HOURLY EMPLOYEES:** 23**SALARIED EMPLOYEES:** 6**PARENT CORPORATIONS:**

Homer Donaldson Company, 15%; Hudson, MI

Kitsuda Engineering, 85%; Japan

OEM/AFTERMARKET: OEM**EXPORT TO:** No exports**PRODUCTS PRODUCED:**

Stampings

CUSTOMERS:

Mazda Motor Manufacturing (USA) Corp. Nissan Motor Manufacturing Corp., USA

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 95%**UNION AFFILIATION:** None**Keeler Murakami Inc.****PLANT ADDRESS:**

2929 32nd Street
Kentwood, MI 49508

MAILING ADDRESS:

Same

PLANT SIZE: 33,500 sq. ft.**INVESTMENT:** \$4,000,000**CONTACT:** Kunio Umehara, Manager, Marketing**PHONE:** 616-957-5471**FAX:** 616-957-5475**YEAR ESTABLISHED:** 1989**TYPE OF OPERATION:** Mfg. and Assy.**HOURLY EMPLOYEES:** 46**SALARIED EMPLOYEES:** 7**PARENT CORPORATIONS:**

Murakami Kaimeido Co., Ltd., 82%; Shizuoka-City, Japan

Keeler Brass Company, 18%; Kentwood, MI

OEM/AFTERMARKET: OEM**EXPORT TO:** Canada**PRODUCTS PRODUCED:**

Mirrors (rear view)

CUSTOMERS:

Diamond-Star Motors Corp.

CAMI Automotive, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%**UNION AFFILIATION:** None

Key Fastener Corporation

PLANT ADDRESS:

525 Key Way
Berne, IN 46711

MAILING ADDRESS:

Same

PLANT SIZE: 60,000 sq. ft.

INVESTMENT: Not available

CONTACT: Yoshiharu Tagwa, Vice President-Marketing

PHONE: 219-589-2626

FAX: 219-589-8776

YEAR ESTABLISHED: 1989

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: 10

SALARIED EMPLOYEES: 9

PARENT CORPORATIONS:

Key Manufacturing Group, Incorporated; Southfield, MI
Nissho Iwai America Corporation; New York, NY
Sato Rashi Company; Tokyo, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: No exports

PRODUCTS PRODUCED:

Automotive fasteners

CUSTOMERS:

Honda of America Manufacturing, Inc.
Toyota Motor Manufacturing, USA, Inc.

Mazda Motor Manufacturing (USA) Corp.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

KI (USA) Corporation

PLANT ADDRESS:

501 Mayde Road
Berea, KY 40403

MAILING ADDRESS:

Same

PLANT SIZE: 100,000 sq. ft.

INVESTMENT: \$20,000,000

CONTACT: Dave Billups, Administrative Manager

PHONE: 606-986-1420

FAX: 606-986-1485

YEAR ESTABLISHED: 1988

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: 30

SALARIED EMPLOYEES: 20

PARENT CORPORATIONS:

Keiaisha Manufacturing Company; Yokohama, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: No exports

PRODUCTS PRODUCED:

Canister assembly (suspension part)
Spring seat assembly
Brackets

CUSTOMERS:

Tokico Manufacturing

Nissan Motor Manufacturing Corp., USA

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Kokoku Rubber Incorporated**PLANT ADDRESS:**

Richmond Technology Park, 120 Hanger Circle
Richmond, KY 40475

MAILING ADDRESS:

Same

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: Matthew S. Matsuoka, Administration Manager

PHONE: 606-623-7096

FAX: 606-623-7095

YEAR ESTABLISHED: 1988

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: 34

SALARIED EMPLOYEES: 4

PARENT CORPORATIONS:

Kokoku Rubber Industry Company, Limited; Tokyo, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: No exports

PRODUCTS PRODUCED:

'High-tech' rubber components

CUSTOMERS:

General Motors (A.C. Rochester Division)

Honda of America Manufacturing, Inc. (via ITW-NIFCO)

Nissan Motor Manufacturing Corp., USA (via ITW-NIFCO)

Ford Motor Co. (via Schmelzer)

Chrysler Motors (via Kelsey Hayes)

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 6%

UNION AFFILIATION: None

KTH Parts Industries**PLANT ADDRESS:**

1111 North Route 235
St. Paris, OH 43072

MAILING ADDRESS:

Same

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: Nobuo Kitjima, President

PHONE: 513-663-5941

FAX: Not available

YEAR ESTABLISHED: 1985

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: -

SALARIED EMPLOYEES: 250 (total)

PARENT CORPORATIONS:

Hirata Press Industry Company, Limited; Tokyo, Japan

Takao Kinzoku Kogyo Company, Limited; Shiga, Japan

Kikuchi Metal Stamping Company, Limited; Tokyo, Japan

Hongo Seiskaso; Japan

OEM/AFTERMARKET: Not available

EXPORT TO: Not available

PRODUCTS PRODUCED:

Stamped welded and painted parts

CUSTOMERS:

Honda of America Manufacturing, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available

UNION AFFILIATION: Not available

Kux Manufacturing**PLANT ADDRESS:**

12675 Burt Road
Detroit, MI 48223

MAILING ADDRESS:

Same

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: None given

PHONE: 313-255-6460

FAX: Not available

YEAR ESTABLISHED: 1985

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: -

SALARIED EMPLOYEES: 350 (total)

PARENT CORPORATIONS:

Mitsubishi Corporation, 100%; Tokyo, Japan

OEM/AFTERMARKET: Not available

EXPORT TO: Not available

PRODUCTS PRODUCED:

Car decals

CUSTOMERS:

Chrysler Motors
General Motors

Diamond-Star Motors Corp.
Toyota Motor Manufacturing, USA, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available

UNION AFFILIATION: Not available

KYB Industries, Incorporated**PLANT ADDRESS:**

2625 North Morton
Franklin, IN 46130

MAILING ADDRESS:

P.O. Box 490
Franklin, IN 46130

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: A. Errol Dogar, Vice President, Manufacturing

PHONE: 317-736-7774

FAX: 317-736-4618

YEAR ESTABLISHED: 1987

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: -

SALARIED EMPLOYEES: 100

PARENT CORPORATIONS:

Kayaba Industries Company, Limited, 75%; Tokyo, Japan

KYB Corporation of America, 25%; Lombard, IL

OEM/AFTERMARKET: Both

EXPORT TO: Canada

PRODUCTS PRODUCED:

Shock absorbers
Struts

CUSTOMERS:

Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: Not available

Lenawee Stamping Corporation

PLANT ADDRESS:

1200 East Chicago Boulevard
Tecumseh, MI 49286

MAILING ADDRESS:

Same

PLANT SIZE: 297,000 sq. ft.

INVESTMENT: \$16,000,000

CONTACT: David Johnson, Plant Manager

PHONE: 517-423-2400

FAX: 517-423-3387

YEAR ESTABLISHED: 1987

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 239

SALARIED EMPLOYEES: 55

PARENT CORPORATIONS:

Miura Kogyo Company, Limited, 25%; Japan
Ondo Corporation, 25%; Japan
Yamamoto Kozai Company, Limited, 25%; Japan
Mazda North America, Corporation, 25%; Irvine, CA

OEM/AFTERMARKET: OEM

EXPORT TO: No exports

PRODUCTS PRODUCED:

Metal stampings

CUSTOMERS:

Mazda Motor Manufacturing (USA) Corp.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

London Industries, Inc.

PLANT ADDRESS:

350 East High Street
London, OH 43140

MAILING ADDRESS:

Same

PLANT SIZE: 155,600 sq. ft.

INVESTMENT: \$23,400,000

CONTACT: Brad Rechel, Administrative Manager

PHONE: 614-852-3200

FAX: 614-852-4547

YEAR ESTABLISHED: 1988

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: 230

SALARIED EMPLOYEES: 30

PARENT CORPORATIONS:

Worthington Industries, 60%; Columbus, OH
Sumitomo Corporation, 5%; Tokyo, Japan
Nissen Chemical, 35%; Japan

OEM/AFTERMARKET: OEM

EXPORT TO: Canada

PRODUCTS PRODUCED:

Interior trim- side lining
A-Pillar interior
B-Pillar interior

CUSTOMERS:

Honda of America Manufacturing, Inc. Honda of Canada Manufacturing, Inc.
Worthington Industries

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Lucas Sumitomo Brakes Incorporated

PLANT ADDRESS:
1650 Kingsview Drive
Lebanon, OH 45036

MAILING ADDRESS:
P.O. Box 149
Lebanon, OH 45036

PLANT SIZE: 65,000 sq. ft.

INVESTMENT: \$6,000,000

CONTACT: Keishi Koba, President and General Manager

PHONE: 513-932-7878

FAX: 513-932-7975

YEAR ESTABLISHED: 1989

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 63

SALARIED EMPLOYEES: 26

PARENT CORPORATIONS:

Lucas Industries Limited, 50%; Birmingham, England

Sumitomo Electric Industries, Limited, 50%; Osaka, Japan

OEM/AFTERMARKET: Both

EXPORT TO: No exports

PRODUCTS PRODUCED:

Disc brake caliper assemblies

CUSTOMERS:

Ford Motor Co.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

M-TEK Incorporated

PLANT ADDRESS:
Route 8
Manchester, TN 37355

MAILING ADDRESS:
P.O. Box 8350
Manchester, TN 37355

PLANT SIZE: 135,000 sq. ft.

INVESTMENT: \$27,900,000

CONTACT: S. Okada, Vice President, Marketing and Sales

PHONE: 615-728-4122

FAX: 615-728-4192

YEAR ESTABLISHED: 1987

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 280

SALARIED EMPLOYEES: 40

PARENT CORPORATIONS:

Kasai Kogyo Company, Limited, 100%; Kanagawa Pref., Japan

OEM/AFTERMARKET: OEM

EXPORT TO: No exports

PRODUCTS PRODUCED:

Door trim

Trunk trim

Rear package shelf

CUSTOMERS:

Nissan Motor Manufacturing Corp., USA

Honda of America Manufacturing, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Matsushita Electronics Components Corporation of America

PLANT ADDRESS:

5105 South National Drive
Knoxville, TN 37914

MAILING ADDRESS:

Same

PLANT SIZE: 135,000 sq. ft.

INVESTMENT: \$30,000,000

CONTACT: Ron Green, Operations Manager

PHONE: 615-673-0700

FAX: 615-673-0309

YEAR ESTABLISHED: 1982

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 320

SALARIED EMPLOYEES: 60

PARENT CORPORATIONS:

Matsushita Electric Industry, 40%; Osaka, Japan

Matsushita Components, 60%; Osaka, Japan

OEM/AFTERMARKET: Both

EXPORT TO: Canada, Europe, Japan

PRODUCTS PRODUCED:

Audio speakers
Capacitors
Panel switches

CUSTOMERS:

Honda of America Manufacturing, Inc.

Toyota Motor Manufacturing, USA, Inc.

Mazda Motor Manufacturing (USA) Corp.

Ford Motor Co.

Subaru-Isuzu Automotive, Inc.

NUMMI

Toyota Motor Manufacturing, Canada Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 80%

UNION AFFILIATION: None

Mattoon Precision Manufacturing, Incorporated

PLANT ADDRESS:

1221 Old State Road
Mattoon, IL 61938

MAILING ADDRESS:

Same

PLANT SIZE: 60,000 sq. ft.

INVESTMENT: \$8,000,000

CONTACT: Gordon B. Short, Executive Vice President

PHONE: 217-235-6000

FAX: 217-235-6000

YEAR ESTABLISHED: 1990

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: 20

SALARIED EMPLOYEES: 15

PARENT CORPORATIONS:

Zexel Illinois, 19%; Decatur, IL

Zexel Japan, 25%; Tokyo, Japan

Nukabe Manufacturing Company, Limited, 51%; Tomioka-shi, Japan

Gunma Seiki Company, Limited, 5%; Takasaki-shi, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: No exports

PRODUCTS PRODUCED:

Machined aluminum die castings
Machined bar stock

CUSTOMERS:

Zexel Illinois

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

MBL (USA) Corporation**PLANT ADDRESS:**

601 Dayton Road
Ottawa, IL 61350

MAILING ADDRESS:

Same

PLANT SIZE: 190,000 sq. ft.

INVESTMENT: \$30,000,000

CONTACT: Jim MacDougall, Plant Manager

PHONE: 815-434-1282

FAX: 815-434-2897

YEAR ESTABLISHED: 1988

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: 190

SALARIED EMPLOYEES: 14

PARENT CORPORATIONS:

Mitsubishi Belting, Limited, 100%; Kobe City, Japan

OEM/AFTERMARKET: Both

EXPORT TO: Japan

PRODUCTS PRODUCED:

Power transmission belts

CUSTOMERS:

Chrysler Motors

Honda of America Manufacturing, Inc.

Subaru-Isuzu Automotive, Inc.

Nissan Motor Manufacturing Corp., USA

Saturn Corp.-General Motors

Toyota Motor Manufacturing, USA, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 80%

UNION AFFILIATION: None

MG International, Inc.**PLANT ADDRESS:**

3004-A Springs Industrial Drive
Powder Springs, GA 30073

MAILING ADDRESS:

Same

PLANT SIZE: 30,000 sq. ft.

INVESTMENT: Not available

CONTACT: Richard G. Woods, Personnel Manager

PHONE: 404-943-4078

FAX: 404-943-4471

YEAR ESTABLISHED: 1987

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: 31

SALARIED EMPLOYEES: 14

PARENT CORPORATIONS:

MG Corporation, Limited, 100%; Japan

OEM/AFTERMARKET: OEM

EXPORT TO: No exports

PRODUCTS PRODUCED:

Wire harness connectors

CUSTOMERS:

Elcom, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 40%

UNION AFFILIATION: None

Michigan Automotive Compressor, Incorporated**PLANT ADDRESS:**

2400 North Dearing Road
Parma, MI 49269

MAILING ADDRESS:

P.O. Box 69
Parma, MI 49269

PLANT SIZE: 457,000 sq. ft.**INVESTMENT:** \$140,000,000**CONTACT:** Bill Lambkin, Senior Manager-Human Resources**PHONE:** 517-531-5500**FAX:** 517-531-5680**YEAR ESTABLISHED:** 1989**TYPE OF OPERATION:** Mfg. and Assy.**HOURLY EMPLOYEES:** 250**SALARIED EMPLOYEES:** 100**PARENT CORPORATIONS:**

Toyoda Automatic Loom, 50%; Kariya City, Japan

Nippondenso Company, Limited., 50%; Kayira City, Japan

OEM/AFTERMARKET: OEM**EXPORT TO:** Canada**PRODUCTS PRODUCED:**

Automotive air conditioner compressors

CUSTOMERS:

Chrysler Motors

Honda of America Manufacturing, Inc.

Toyota Motor Manufacturing, USA, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%**UNION AFFILIATION:** None**Mitsubishi Electric Manufacturing Cincinnati, Incorporated****PLANT ADDRESS:**

4773 Bethany Road
Mason, OH 45040

MAILING ADDRESS:

Same

PLANT SIZE: 180,000 sq. ft.**INVESTMENT:** Not available**CONTACT:** Akira Higuchi, President**PHONE:** 513-398-2220**FAX:** 513-398-1121**YEAR ESTABLISHED:** 1988**TYPE OF OPERATION:** Mfg. and Assy.**HOURLY EMPLOYEES:** 117**SALARIED EMPLOYEES:** 47**PARENT CORPORATIONS:**

Mitsubishi Electric America, Incorporated, 100%; New York, NY

OEM/AFTERMARKET: OEM**EXPORT TO:** Canada**PRODUCTS PRODUCED:**

Starters
Cruise controls
Alternators

CUSTOMERS:

Diamond-Star Motors Corp.

Honda of America Manufacturing, Inc.

Mazda Motor Manufacturing (USA) Corp.

CAMI Automotive, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%**UNION AFFILIATION:** None

Mitsubishi Heavy Industries America

PLANT ADDRESS:

3030 East Victoria Street
Rancho Dominguez, CA 90221

MAILING ADDRESS:

Same

PLANT SIZE: 45,000 sq. ft.

INVESTMENT: \$500,000

CONTACT: Nakaji Kawauchi, Executive Vice President

PHONE: 213-635-8111

FAX: 213-635-4588

YEAR ESTABLISHED: 1982

TYPE OF OPERATION: Assembly

HOURLY EMPLOYEES: 20

SALARIED EMPLOYEES: 30

PARENT CORPORATIONS:

Mitsubishi Heavy Industries, 100%; Tokyo, Japan

OEM/AFTERMARKET: Both

EXPORT TO: Canada, Carribean

PRODUCTS PRODUCED:

Air conditioners

CUSTOMERS:

Chrysler Motors

Diamond-Star Motors Corp.

Mitsubishi FUSO Trucks

Mitsubishi Motor Sales of America, Inc.

Mitsubishi Motor Sales Caribbean, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 98%

UNION AFFILIATION: None

Modern Industrial Plastics

PLANT ADDRESS:

3337 North Dixie Drive
Dayton, OH 45414

MAILING ADDRESS:

Same

PLANT SIZE: 90,000 sq. ft.

INVESTMENT: \$15,000,000

CONTACT: W. C. Monahan, Director, Manufacturing and Engineering

PHONE: 513-276-6400

FAX: 513-276-6414

YEAR ESTABLISHED: 1988

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 75

SALARIED EMPLOYEES: 25

PARENT CORPORATIONS:

Riken Corporation, 100%; Tokyo, Japan

OEM/AFTERMARKET: Both

EXPORT TO: Canada, Europe, Japan

PRODUCTS PRODUCED:

Seals

Gaskets

Machined parts

CUSTOMERS:

General Motors

Ford Motor Co.

TRW

Chrysler Motors

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 70%

UNION AFFILIATION: United Steel Workers Of America, Local 6046

Modern Industrial Plastics Incorporated**PLANT ADDRESS:**

365 Carr Drive
Brookville, OH 45309-0429

MAILING ADDRESS:

Same

PLANT SIZE: 48,000 sq. ft.

CONTACT: R. H. Daniels, Manager

INVESTMENT: Not available

PHONE: 513-833-4444

YEAR ESTABLISHED: 1990

HOURLY EMPLOYEES: 38

PARENT CORPORATIONS:

Riken Corporation, 100%; Tokyo, Japan

FAX: 513-833-4343

TYPE OF OPERATION: Manufacturing

SALARIED EMPLOYEES: 6

OEM/AFTERMARKET: Both

PRODUCTS PRODUCED:

Shock strut suspension

Injection molded parts

Seal rings

CUSTOMERS:

General Motors

Maremont

EXPORT TO: Europe, Japan, South America

Ford Motor Co.

KYB Industries, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 83%

UNION AFFILIATION: United Steel Workers Of America, Local 6046

Moriden America, Inc.**PLANT ADDRESS:**

7702 Moller Road
Indianapolis, IN 46268

MAILING ADDRESS:

Same

PLANT SIZE: 10,000 sq. ft.

CONTACT: Noel Temple, General Manager

INVESTMENT: Not available

PHONE: 317-876-0700

YEAR ESTABLISHED: 1989

HOURLY EMPLOYEES: 6

PARENT CORPORATIONS:

Moriden Co. Ltd, 100%; Tokyo, Japan

FAX: 317-876-0776

TYPE OF OPERATION: Manufacturing

SALARIED EMPLOYEES: 5

OEM/AFTERMARKET: OEM

PRODUCTS PRODUCED:

Textile materials

EXPORT TO: Japan

CUSTOMERS:

Subaru-Isuzu Automotive, Inc.

Heartland Automotive, Inc.

TechnoTrim (Greencastle, IN plant)

General Seating of America, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 99%

UNION AFFILIATION: None

N.S.U. Corporation**PLANT ADDRESS:**

3198 East 83rd Place
Merrillville, IN 46410

MAILING ADDRESS:

Same

PLANT SIZE: 53,000 sq. ft.

CONTACT: Yasuyuki Watenbe, Plant Manager

INVESTMENT: Not available

PHONE: 219-942-5738

YEAR ESTABLISHED: 1988

HOURLY EMPLOYEES: 4

PARENT CORPORATIONS:

Nakagawa Sangyo Company, Limited, 100%; Nishikasugai, Japan

FAX: 219-942-5934

TYPE OF OPERATION: Mfg. and Assy.

SALARIED EMPLOYEES: 4

OEM/AFTERMARKET: OEM

PRODUCTS PRODUCED:

Muffler components

EXPORT TO: No exports

CUSTOMERS:

Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Nachi Technology, Incorporated**PLANT ADDRESS:**

713 Pushville Road
Greenwood, IN 46134

MAILING ADDRESS:

Same

PLANT SIZE: 57,000 sq. ft.

CONTACT: Joseph V. Plankis, Plant Manager

INVESTMENT: Not available

PHONE: 317-535-5000

YEAR ESTABLISHED: 1990

HOURLY EMPLOYEES: 30

PARENT CORPORATIONS:

Nachi-Fujikoshi, 100%; Tokyo, Japan

FAX: 317-535-8484

TYPE OF OPERATION: Mfg. and Assy.

SALARIED EMPLOYEES: 8

OEM/AFTERMARKET: Both

PRODUCTS PRODUCED:

Ball bearings

EXPORT TO: No exports

CUSTOMERS:

Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Nakanishi Manufacturing Corporation**PLANT ADDRESS:**

1225 Voyles Road
Winterville, GA 30683

MAILING ADDRESS:

Same

PLANT SIZE: 100,000 sq. ft.

INVESTMENT: \$35,000,000

CONTACT: Bob Schmitt, Plant Manager

PHONE: 404-353-0006

FAX: 404-353-0157

YEAR ESTABLISHED: 1988

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: 72

SALARIED EMPLOYEES: 12

PARENT CORPORATIONS:

Nakanishi Metal Works Co., Ltd., 100%; Osaka, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: Canada, Europe, Japan, Others

PRODUCTS PRODUCED:

Bearing retainer (steel)
Bearing retainer (plastic)

CUSTOMERS:

Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 40%

UNION AFFILIATION: None

Nakatan-Horizon Industries, Incorporated**PLANT ADDRESS:**

36485 South Huron Road
New Boston, MI 48164-9513

MAILING ADDRESS:

Same

PLANT SIZE: 40,000 sq. ft.

INVESTMENT: \$10,000,000

CONTACT: Charles Powers, Vice President and General Manager

PHONE: 313-753-3401

FAX: 313-753-3342

YEAR ESTABLISHED: 1988

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: 5

SALARIED EMPLOYEES: 8

PARENT CORPORATIONS:

Nakamura Tanzo Company, Limited, 50%; Hamamatsu City, Japan

Columbus Auto Parts, 50%; Ann Arbor, MI

OEM/AFTERMARKET: OEM

EXPORT TO: No exports

PRODUCTS PRODUCED:

Gear blanks
Clutch pistons
Hubs

CUSTOMERS:

Ford Motor Co.
Saturn Corp.-General Motors
Koyo

Honda of America Manufacturing, Inc.
Technical Auto Parts

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Nastech**PLANT ADDRESS:**

One Shields Drive
Bennington, VT 05201

MAILING ADDRESS:

Route 2, P. O. Box 0030
Bennington, VT 05201

PLANT SIZE: 50,000 sq. ft.**INVESTMENT:** \$13,000,000**CONTACT:** Dennis Noel, President and General Manager**PHONE:** 802-442-5448**FAX:** 802-442-2253**YEAR ESTABLISHED:** 1988**TYPE OF OPERATION:** Mfg. and Assy.**HOURLY EMPLOYEES:** 97**SALARIED EMPLOYEES:** 29**PARENT CORPORATIONS:**

The Torrington Company, 50%; Torrington, CT

NSK Corporation, 50%; Ann Arbor, MI

OEM/AFTERMARKET: OEM**EXPORT TO:** Canada**PRODUCTS PRODUCED:**

Steering columns

CUSTOMERS:

Honda of America Manufacturing, Inc.
Nissan Motor Manufacturing Corp., USA
Toyota Motor Manufacturing, USA, Inc.

Mazda Motor Manufacturing (USA) Corp.
Diamond-Star Motors Corp.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%**UNION AFFILIATION:** None**ND-Tech Corporation****PLANT ADDRESS:**

6710 Innovation Boulevard
Fort Wayne, IN 46818

MAILING ADDRESS:

Same

PLANT SIZE: 48,600 sq. ft.**INVESTMENT:** \$25,000,000**CONTACT:** Inacio Moriguchi, Vice President**PHONE:** 219-489-3700**FAX:** 219-489-8720**YEAR ESTABLISHED:** 1989**TYPE OF OPERATION:** Manufacturing**HOURLY EMPLOYEES:** -**SALARIED EMPLOYEES:** 21**PARENT CORPORATIONS:**

Nichidai Corporation; Kyoto, Japan

OEM/AFTERMARKET: OEM**EXPORT TO:** No exports**PRODUCTS PRODUCED:**

Differential-bevel gear
C.V. Joint-spider, pumpkin
Cone clutch

Journal cross

CUSTOMERS:

Chrysler Motors
General Motors

Ford Motor Co.
Dana Corp.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%**UNION AFFILIATION:** None

Neaton Auto Products Mfg., Incorporated**PLANT ADDRESS:**

975 South Franklin Street
Eaton, OH 45320

MAILING ADDRESS:

Same

PLANT SIZE: 224,000 sq. ft.

INVESTMENT: Not available

CONTACT: Kim R. Willets, Manager, Research and Development

PHONE: 513-456-7103

FAX: 513-456-1437

YEAR ESTABLISHED: 1984

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 280

SALARIED EMPLOYEES: 45

PARENT CORPORATIONS:

Nihon Plast Company, 100%; Fuji, Japan

OEM/AFTERMARKET: Not available

EXPORT TO: No exports

PRODUCTS PRODUCED:

Steering wheels
Other plastic parts
Instrument panels

CUSTOMERS:

Honda of America Manufacturing, Inc.
Freightliner

Nissan Motor Manufacturing Corp., USA

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

New Mather Metals, Incorporated**PLANT ADDRESS:**

5270 North Detroit Avenue
Toledo, OH 43612

MAILING ADDRESS:

P.O. Box 12040
Toledo, OH 43612

PLANT SIZE: 105,000 sq. ft.

INVESTMENT: \$25,000,000

CONTACT: William O'Mailia, Director, Sales and Marketing

PHONE: 419-476-9311

FAX: 419-476-3466

YEAR ESTABLISHED: 1987

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: 110

SALARIED EMPLOYEES: 35

PARENT CORPORATIONS:

NHK Spring Company, Limited, 100%; Yokohama, Japan

OEM/AFTERMARKET: Both

EXPORT TO: Canada, Japan

PRODUCTS PRODUCED:

Stabilizer bars

CUSTOMERS:

Chrysler Motors, General Motors
Nissan Motor Manufacturing Corp., USA
NUMMI
CAMI Automotive, Inc.

Honda of America Manufacturing, Inc.
Toyota Motor Manufacturing, USA, Inc.
Subaru-Isuzu Automotive, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: United Auto Workers, Local 12

New Sabina Industries

PLANT ADDRESS:

12555 East U. S. Route 22 & State Route 3
Sabina, OH 45169

MAILING ADDRESS:

P.O. Box 8
Sabina, OH 45169

PLANT SIZE: 71,880 sq. ft.

INVESTMENT: Not available

CONTACT: Kazuo Nirasawa, Plant Manager

PHONE: 513-584-2433

FAX: 513-584-2477

YEAR ESTABLISHED: 1986

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 120

SALARIED EMPLOYEES: 20

PARENT CORPORATIONS:

Nippon Seki Company, Limited, 65%; Japan

Honda North America, Incorporated; 35%; Torrance, CA

OEM/AFTERMARKET: OEM

EXPORT TO: No exports

PRODUCTS PRODUCED:

Instrumentation clusters

Speedometers

CUSTOMERS:

Honda of America Manufacturing, Inc.

CAMI Automotive, Inc.

Subaru-Isuzu Automotive, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Newman Technology, Incorporated

PLANT ADDRESS:

100 Cairns Road
Mansfield, OH 44903

MAILING ADDRESS:

Same

PLANT SIZE: 218,000 sq. ft.

INVESTMENT: Not available

CONTACT: None given

PHONE: Not available

FAX: Not available

YEAR ESTABLISHED: 1988

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: Not available

SALARIED EMPLOYEES: Not available

PARENT CORPORATIONS:

Sankei Giken, 100%; Tokyo, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: No exports

PRODUCTS PRODUCED:

Not available

CUSTOMERS:

Honda of America Manufacturing, Inc.

Honda of Canada Manufacturing, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

NGK Spark Plug Manufacturing U.S.A.**PLANT ADDRESS:**

No. 6 Whatney
Irvine, CA 92718

MAILING ADDRESS:

Same

PLANT SIZE: Not available

CONTACT: None given

INVESTMENT: Not available

PHONE: 714-855-8191

YEAR ESTABLISHED: 1977

HOURLY EMPLOYEES: Not available

PARENT CORPORATIONS:

NGK Spark Plug Company; Nagoya, Japan

FAX: Not available

TYPE OF OPERATION: Manufacturing

SALARIED EMPLOYEES: Not available

OEM/AFTERMARKET: Aftermarket

PRODUCTS PRODUCED:

Spark plugs

EXPORT TO: Not available

CUSTOMERS:

Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available

UNION AFFILIATION: Not available

NHK-Associated Spring Suspension Components, Incorporated (NASCO)**PLANT ADDRESS:**

3251 Nashville Road
Bowling Green, KY 42101

MAILING ADDRESS:

Same

PLANT SIZE: Not available

CONTACT: Tsuneharu Matsuoka, President

INVESTMENT: Not available

PHONE: 502-842-4006

YEAR ESTABLISHED: 1987

HOURLY EMPLOYEES: 60

PARENT CORPORATIONS:

NHK Spring Company, Limited, 55%; Yokohama, Japan

Associated Spring/Barnes Group, 45%; Bristol, CT

FAX: 502-842-4618

TYPE OF OPERATION: Manufacturing

SALARIED EMPLOYEES: 16

OEM/AFTERMARKET: OEM

PRODUCTS PRODUCED:

Suspension coil springs

EXPORT TO: No exports

CUSTOMERS:

Honda of America Manufacturing, Inc.

Mazda Motor Manufacturing (USA) Corp.

Subaru-Isuzu Automotive, Inc.

Toyota Motor Manufacturing, USA, Inc.

Nissan Motor Manufacturing Corp., USA

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Nippondenso Manufacturing USA, Incorporated

PLANT ADDRESS:

One Denso Road
Battle Creek, MI 49015

MAILING ADDRESS:

Same

PLANT SIZE: 838,800 sq. ft.

INVESTMENT: \$214,000,000

CONTACT: Art Learmonth, Vice President-Manufacturing

PHONE: 616-965-3322

FAX: 616-962-0018

YEAR ESTABLISHED: 1986

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 796

SALARIED EMPLOYEES: 220

PARENT CORPORATIONS:

Nippondenso Company Limited, 100%; Kariya City, Japan

OEM/AFTERMARKET: Both

EXPORT TO: Canada, Japan, Brazil

PRODUCTS PRODUCED:

Evaporators, Condensers
Cooling units, Heater cores
Radiators

Blower assemblies
Heater assemblies

CUSTOMERS:

Diamond-Star Motors Corp.
Mazda Motor Manufacturing (USA) Corp.
Subaru-Isuzu Automotive, Inc.
CAMI Automotive, Inc.

Honda of America Manufacturing, Inc.
Toyota Motor Manufacturing, USA, Inc., TMMC
Ford Motor Co.
NUMMI

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Nippondenso of Los Angeles, Incorporated

PLANT ADDRESS:

3900 Via Oro
Long Beach, CA 90810

MAILING ADDRESS:

Same

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: None given

PHONE: 213-834-6352

FAX: Not available

YEAR ESTABLISHED: 1971

TYPE OF OPERATION: Assembly

HOURLY EMPLOYEES: -

SALARIED EMPLOYEES: 250 (total)

PARENT CORPORATIONS:

Nippondenso Company Limited, 100%; Kariya City, Japan

OEM/AFTERMARKET: Not available

EXPORT TO: Not available

PRODUCTS PRODUCED:

Air conditioning systems
Condensers
Radiators

CUSTOMERS:

Ford Motor Co.
Toyota Motor Manufacturing, USA, Inc.

Mazda Motor Manufacturing (USA) Corp.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available

UNION AFFILIATION: Not available

Nippondenso Tennessee, Inc.**PLANT ADDRESS:**

1720 Robert C. Jackson Drive
Maryville, TN 37801

MAILING ADDRESS:

Same

PLANT SIZE: 690,000 sq. ft.

INVESTMENT: \$220,000,000

CONTACT: Simon Nakagoshi, Treasurer

PHONE: 615-982-7000

FAX: 615-981-5250

YEAR ESTABLISHED: 1988

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: Not available

SALARIED EMPLOYEES: Not available

PARENT CORPORATIONS:

Nippondenso America, Inc., 100%; Southfield, MI

OEM/AFTERMARKET: OEM

EXPORT TO: Canada

PRODUCTS PRODUCED:

Alternators
Starters
Instrument clusters

CUSTOMERS:

Ford Motor Co.	Honda of America Manufacturing, Inc.
Chrysler Motors, Diamond-Star Motors Corp.	General Motors
Subaru-Isuzu Automotive, Inc.	Toyota Motor Manufacturing, USA, Inc.
Mazda Motor Manufacturing, USA	NUMMI

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Nishawaka Standard Co. (NISCO)**PLANT ADDRESS:**

Indiana & Morrow Streets
Topeka, IN 46571

MAILING ADDRESS:

P.O. Box 308
Topeka, IN 46571

PLANT SIZE: 172,700 sq. ft.

INVESTMENT: \$28,000,000

CONTACT: Takashi Ise, Plant Manager

PHONE: 219-593-2156

FAX: 219-593-2397

YEAR ESTABLISHED: 1987

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: 237

SALARIED EMPLOYEES: 61

PARENT CORPORATIONS:

Nishikawa Rubber Company, Limited, 60%; Hiroshima, Japan

Standard Products, 40%; Cleveland, OH

OEM/AFTERMARKET: OEM

EXPORT TO: Canada

PRODUCTS PRODUCED:

Weather stripping

CUSTOMERS:

Honda of America Manufacturing, Inc.	Ford Motor Co.
Mazda Motor Manufacturing (USA) Corp.	

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Nishawaka Standard Co. (NISCO)

PLANT ADDRESS:
501 High street
Bremen, IN 46506

MAILING ADDRESS:
Same

PLANT SIZE: 74,100 sq. ft.
CONTACT: None given

INVESTMENT: Not available

PHONE: 219-546-5938
YEAR ESTABLISHED: 1989
HOURLY EMPLOYEES: 270
PARENT CORPORATIONS:

FAX: Not available
TYPE OF OPERATION: Manufacturing
SALARIED EMPLOYEES: 10

Nishikawa Rubber Company, Limited, 60%; Hiroshima, Japan

Standard Products, 40%; Cleveland, OH

OEM/AFTERMARKET: OEM
PRODUCTS PRODUCED:
Weather stripping

EXPORT TO: Canada

CUSTOMERS:

Ford Motor Co.
Mazda Motor Manufacturing (USA) Corp.
CAMI Automotive, Inc.

Honda of America Manufacturing, Inc.
Subaru-Isuzu Automotive, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available
UNION AFFILIATION: Not available

North American Lighting, Incorporated

PLANT ADDRESS:
20 Industrial Park
Flora, IL 62839

MAILING ADDRESS:
P.O. Box 499
Flora, IL 62839

PLANT SIZE: 260,000 sq. ft.
CONTACT: Ed Grenda, General Manager

INVESTMENT: Not available

PHONE: 618-662-4483
YEAR ESTABLISHED: 1983
HOURLY EMPLOYEES: 600
PARENT CORPORATIONS:

FAX: 618-662-8143
TYPE OF OPERATION: Mfg. and Assy.
SALARIED EMPLOYEES: 130

Hella North America, Incorporated, 50%; Flora, IL
Koito Manufacturing Company, Limited, 40%; Tokyo, Japan
Ichikoh Industries, Incorporated, 10%; Tokyo, Japan

OEM/AFTERMARKET: OEM
PRODUCTS PRODUCED:
Headlamps
Rear combination lamps
Other signal lamps

EXPORT TO: Canada, Europe, Japan, Others

High mounted stop lamps

CUSTOMERS:

Toyota Motor Manufacturing, USA, Inc.
Nissan Motor Manufacturing Corp., USA
Mazda Motor Manufacturing (USA) Corp.
Subaru-Isuzu Automotive, Inc.

General Motors (Fisher Guide)
Ford Motor Co.
NUMMI
Chrysler Motors

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Yes
UNION AFFILIATION: None

North American Lighting, Incorporated

PLANT ADDRESS:

Highway 50 West
Salem, IL 62881

MAILING ADDRESS:

Same

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: None given

PHONE: Not available

FAX: Not available

YEAR ESTABLISHED: 1984

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: -

SALARIED EMPLOYEES: 400 (total)

PARENT CORPORATIONS:

Hella North America, Incorporated, 51%; Flora, IL
Koito Manufacturing Company, Limited, 39%; Tokyo, Japan
Ichikoh Industries, Incorporated, 10%; Tokyo, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: Not available

PRODUCTS PRODUCED:

Not available

CUSTOMERS:

Sister plant (Flora, IL)

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available

UNION AFFILIATION: Not available

NSK Corporation, Bearing Division

PLANT ADDRESS:

5400 South State Street
Ann Arbor, MI 48104

MAILING ADDRESS:

3861 Research Park Drive, P.O. Box 1507
Ann Arbor, MI 48106-0990

PLANT SIZE: 240,000 sq. ft.

INVESTMENT: \$75,000,000

CONTACT: Paul Bourque, Cost and Budget Control Manager

PHONE: 313-996-4400

FAX: 313-996-4707

YEAR ESTABLISHED: 1975

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 240

SALARIED EMPLOYEES: 68

PARENT CORPORATIONS:

Nippon Seiko, K.K., 100%; Tokyo, Japan

OEM/AFTERMARKET: Both

EXPORT TO: Canada, Europe, Japan, Mexico, S. America

PRODUCTS PRODUCED:

Water pump bearings
Wheel hub units
Electro-magnetic clutch bearings

Single row bearings
Double row bearings

CUSTOMERS:

General Motors
Ford Motor Co.

Chrysler Motors
Nissan Motor Manufacturing Corp., USA

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 70%

UNION AFFILIATION: United Auto Workers, Local 38

NSK Corporation, Bearing Division**PLANT ADDRESS:**

1100 North First Street
Clarinda, IA 51632

MAILING ADDRESS:

P.O. Box 369
Clarinda, IA 51632

PLANT SIZE: 250,000 sq. ft.**CONTACT:** Tom Griffith, Plant Manager**INVESTMENT:** \$97,000,000**PHONE:** 712-542-5121**YEAR ESTABLISHED:** 1975**HOURLY EMPLOYEES:** -**PARENT CORPORATIONS:**

Nippon Seiko, K.K., 100%; Tokyo, Japan

FAX: 712-542-4905**TYPE OF OPERATION:** Mfg. and Assy.**SALARIED EMPLOYEES:** 391 (total)**OEM/AFTERMARKET:** Both**PRODUCTS PRODUCED:**

Single row, deep groove ball bearings

EXPORT TO: Canada, Mexico, S. America**CUSTOMERS:**

General Motors

Eaton Corporation

Coltec

ASMO, North Carolina

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 18%**UNION AFFILIATION:** None**NSK, Incorporated****PLANT ADDRESS:**

3400 Bearing Drive
Franklin, IN 46131

MAILING ADDRESS:

Same

PLANT SIZE: 80,000 sq. ft.**CONTACT:** Jim Deutscher, Plant Superintendent**INVESTMENT:** \$3,000,000**PHONE:** 317-738-4308**YEAR ESTABLISHED:** 1989**HOURLY EMPLOYEES:** 1**PARENT CORPORATIONS:**

Nippon Seiko, K.K., 100%; Tokyo, Japan

FAX: Not available**TYPE OF OPERATION:** Manufacturing**SALARIED EMPLOYEES:** 2**OEM/AFTERMARKET:** Not available**PRODUCTS PRODUCED:**

Bearing rings

EXPORT TO: No exports**CUSTOMERS:**

N.S.K., Inc. (Ann Arbor)

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available**UNION AFFILIATION:** None

NSK-AKS**PLANT ADDRESS:**

1100 North First Street
Clarinda, IA 51632

MAILING ADDRESS:

P.O. Box 369
Clarinda, IA 51632

PLANT SIZE: 48,000 sq. ft.**INVESTMENT:** Not available**CONTACT:** Jerry Swanson, Manufacturing Manager**PHONE:** 712-542-6515**FAX:** Not available**YEAR ESTABLISHED:** 1988**TYPE OF OPERATION:** Manufacturing**HOURLY EMPLOYEES:** -**SALARIED EMPLOYEES:** 55 (total)**PARENT CORPORATIONS:**

Nippon Seiko, K.K., 60%; Tokyo, Japan

AKS, 40%; Japan

OEM/AFTERMARKET: OEM**EXPORT TO:** No exports**PRODUCTS PRODUCED:**

Precision steel balls for bearings

CUSTOMERS:

NSK Corp., Bearing Division

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available**UNION AFFILIATION:** Not available**NTN Driveshaft, Incorporated****PLANT ADDRESS:**

8251 South International Drive
Columbus, IN 47201

MAILING ADDRESS:

Same

PLANT SIZE: 380,000 sq. ft.**INVESTMENT:** \$40,000,000**CONTACT:** Masahiro Mori, Vice President-Administration**PHONE:** 812-342-7000**FAX:** 812-342-1155**YEAR ESTABLISHED:** 1989**TYPE OF OPERATION:** Mfg. and Assy.**HOURLY EMPLOYEES:** 25**SALARIED EMPLOYEES:** 30**PARENT CORPORATIONS:**

NTN Corporation, 100%; Osaka, Japan

OEM/AFTERMARKET: OEM**EXPORT TO:** No exports**PRODUCTS PRODUCED:**

Constant velocity joints

CUSTOMERS:

Diamond-Star Motors Corp.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%**UNION AFFILIATION:** None

NTN Elgin Corporation**PLANT ADDRESS:**

1500 Holmes Road
Elgin, IL 60123

MAILING ADDRESS:

Same

PLANT SIZE: 297,120 sq. ft.

INVESTMENT: \$53,000,000

CONTACT: Danny Yamamoto, Plant Manager

PHONE: 708-741-4545

FAX: 708-888-1226

YEAR ESTABLISHED: 1975

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 169

SALARIED EMPLOYEES: 38

PARENT CORPORATIONS:

NTN Toyo Bearing Company, Limited, 100%; Osaka, Japan

OEM/AFTERMARKET: Both

EXPORT TO: Canada, Europe

PRODUCTS PRODUCED:

Ball bearings
Steel balls
Tapered roller bearings

Unit bearings (ball & tapered roller)
Wheel hub units

CUSTOMERS:

Federal-Mogal
General Motors

Ford Motor Co.
Nissan Motor Manufacturing Corp., USA

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 75%

UNION AFFILIATION: None

NTN-Bower Corporation**PLANT ADDRESS:**

711 North Bower Avenue
Macomb, IL 61455

MAILING ADDRESS:

Same

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: J. K. Knight

PHONE: 309-833-4541

FAX: Not available

YEAR ESTABLISHED: 1966

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: -

SALARIED EMPLOYEES: 540 (total)

PARENT CORPORATIONS:

NTN Toyo Bearing Company, Limited, 100%; Osaka, Japan

OEM/AFTERMARKET: Both

EXPORT TO: Not available

PRODUCTS PRODUCED:

Cylindrical roller bearings
Tapered roller bearings

CUSTOMERS:

Ford Motor Co.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available

UNION AFFILIATION: Not available

Ogihara America Corporation

PLANT ADDRESS:
1480 West McPherson Park Drive
Howell, MI 48843

MAILING ADDRESS:
Same

PLANT SIZE: 600,000 sq. ft. **INVESTMENT:** \$100,000,000
CONTACT: Ryoichi Morito, Vice President-Engineering

PHONE: 517-548-4900 **FAX:** 517-546-9594
YEAR ESTABLISHED: 1985 **TYPE OF OPERATION:** Mfg. and Assy.
HOURLY EMPLOYEES: 350 **SALARIED EMPLOYEES:** 61

PARENT CORPORATIONS:

Ogihara Iron Works Company, Limited, 86.4%; Ohta City, Japan
Marubeni Corporation, 3.4%; Tokyo, Japan
The Gunma Bank, 8.2%; Tokyo, Japan
Marubeni American Corporation, 2%; New York, NY

OEM/AFTERMARKET: OEM**EXPORT TO:** Canada**PRODUCTS PRODUCED:**

Stamped and subassembled sheet metal parts
Machining of stamping dies

CUSTOMERS:

Ford Motor Co. Mazda Motor Manufacturing (USA) Corp.
CAMI Automotive, Inc. Diamond-Star Motors Corp.
Subaru-Isuzu Automotive, Inc. Honda of America Manufacturing, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%**UNION AFFILIATION:** None**Ohi-Atwood Automotive Corporation**

PLANT ADDRESS:
1030 Hoover Boulevard
Frankfort, KY 40601

MAILING ADDRESS:
Same

PLANT SIZE: 160,000 sq. ft. **INVESTMENT:** Not available
CONTACT: Tom Lingeman, President

PHONE: 502-695-4000 **FAX:** 502-695-7777
YEAR ESTABLISHED: 1990 **TYPE OF OPERATION:** Mfg. and Assy.
HOURLY EMPLOYEES: 140 **SALARIED EMPLOYEES:** 40

PARENT CORPORATIONS:

Ohi Seisakusho, Limited, 50%; Yokohama, Japan

Nissho Iwai America Corporation, 50%; New York, NY

OEM/AFTERMARKET: OEM**EXPORT TO:** No exports**PRODUCTS PRODUCED:**

Widow regulators
Door locks
Seat adjusters

CUSTOMERS:

Ford Motor Co. Nissan Motor Manufacturing Corp., USA
Subaru-Isuzu Automotive, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%**UNION AFFILIATION:** None

Ohio Star Forge Co.

PLANT ADDRESS:
4000 Mahoning Avenue
Warren, OH 44483

MAILING ADDRESS:
Same

PLANT SIZE: 49,800 sq. ft.
CONTACT: Tokio Miyachi, Director, Sales and Finance

INVESTMENT: \$6,800,000

PHONE: 216-847-6360
YEAR ESTABLISHED: 1989
HOURLY EMPLOYEES: 25
PARENT CORPORATIONS:

FAX: 216-847-6368
TYPE OF OPERATION: Manufacturing
SALARIED EMPLOYEES: 11

Daido Steel Co., Ltd., 74.5%; Nagoya, Japan

CSC Industries, Incorporated, 25.5%; Warren, OH

OEM/AFTERMARKET: OEM
PRODUCTS PRODUCED:

EXPORT TO: No exports

Hub inner race
Gear reverse
Sleeve synchronizer

CUSTOMERS:

Simpson Industries, Inc.
L&S Automotive

Borg-Warner Automotive, Inc.
Nucor Machined Products

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 30%

UNION AFFILIATION: United Steel Workers Association 2243-4

Oiles America Corporation

PLANT ADDRESS:
4510 Enterprise Drive, N. W.
Concord, NC 28026

MAILING ADDRESS:
Same

PLANT SIZE: 3,000 sq. ft.
CONTACT: Tom Nozu, Plant Manager

INVESTMENT: \$4,000,000

PHONE: 704-784-4500
YEAR ESTABLISHED: 1976
HOURLY EMPLOYEES: 20
PARENT CORPORATIONS:

FAX: 704-784-4501
TYPE OF OPERATION: Mfg. and Assy.
SALARIED EMPLOYEES: 9

Oiles Corporation, 100%; Tokyo, Japan

OEM/AFTERMARKET: OEM
PRODUCTS PRODUCED:

EXPORT TO: Europe

Self-lubricating bearings and assembly with other components

CUSTOMERS:

Ford Motor Co.
KYB Industries, Inc.

Honda of America Manufacturing, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 80%

UNION AFFILIATION: None

OKI Telecom**PLANT ADDRESS:**

437 Old Peachtree Road
Suwanee, GA 30136

MAILING ADDRESS:

Same

PLANT SIZE: 200,000 sq. ft.

INVESTMENT: Not available

CONTACT: Kaz Tagawa, Director

PHONE: 404-995-9800

FAX: 404-822-0744

YEAR ESTABLISHED: 1987

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 90

SALARIED EMPLOYEES: 32

PARENT CORPORATIONS:

OKI Electric Industry, 100%; Oki, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: Japan

PRODUCTS PRODUCED:

High power ignitor
Electronic automatic transmission control

CUSTOMERS:

Honda of America Manufacturing, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 30%

UNION AFFILIATION: None

Omega Tube and Conduit Corporation**PLANT ADDRESS:**

8200 Frazier Pike
Little Rock, AR 72206

MAILING ADDRESS:

Same

PLANT SIZE: 252,000 sq. ft.

INVESTMENT: Not available

CONTACT: Sam Eguchi, Director of Sales

PHONE: 501-490-1900

FAX: 501-490-1011

YEAR ESTABLISHED: 1987

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: 170

SALARIED EMPLOYEES: 30

PARENT CORPORATIONS:

Sumitomo Metal Industries Limited, 80%; Osaka, Japan
Nippon Pipe Manufacturing Company, Limited, 6.7%; Japan
Sumitomo Corporation, 6.7%; Tokyo, Japan
Sumikin Bussan Kaisha, Limited, 6.7%; Osaka, Japan

OEM/AFTERMARKET: Both

EXPORT TO: No exports

PRODUCTS PRODUCED:

Stainless and aluminized exhaust tubing
Stabilizer tubing
Shock absorber tubing

CUSTOMERS:

Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 40%

UNION AFFILIATION: None

Onkyo Manufacturing, Incorporated

PLANT ADDRESS:

3030 Barker Drive
Columbus, IN 47201

MAILING ADDRESS:

Same

PLANT SIZE: Not available

CONTACT: None given

INVESTMENT: Not available

PHONE: 812-342-0332

YEAR ESTABLISHED: 1989

HOURLY EMPLOYEES: Not available

PARENT CORPORATIONS:

Onkyo Company, Ltd.; Osaka, Japan

FAX: 812-342-0422

TYPE OF OPERATION: Not available

SALARIED EMPLOYEES: Not available

OEM/AFTERMARKET: Not available

PRODUCTS PRODUCED:

Audio speakers

EXPORT TO: Not available

CUSTOMERS:

Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available

UNION AFFILIATION: Not available

Ortech

PLANT ADDRESS:

2806 Industrial Road
Kirksville, MO 63501

MAILING ADDRESS:

P.O. Box 781
Kirksville, MO 63501

PLANT SIZE: Not available

CONTACT: William Bechtel, Vice President, General Manager

INVESTMENT: Not available

PHONE: 816-626-1655

YEAR ESTABLISHED: 1987

HOURLY EMPLOYEES: -

PARENT CORPORATIONS:

U-Shin, 50%; Tokyo, Japan

Orschiln, 50%; Japan

FAX: Not available

TYPE OF OPERATION: Mfg. and Assy.

SALARIED EMPLOYEES: 25 (total)

OEM/AFTERMARKET: OEM

PRODUCTS PRODUCED:

Heat controllers

Sensors

Relays

EXPORT TO: Not available

Switches

CUSTOMERS:

Diamond-Star Motors Corp.

Mazda Motor Manufacturing (USA) Corp.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available

UNION AFFILIATION: Not available

Pacific Industries USA, Incorporated

PLANT ADDRESS:
8870 North Gilmore Road
Fairfield, OH 45014

MAILING ADDRESS:
Same

PLANT SIZE: Not available
CONTACT: Kazuo Takenaka, President

INVESTMENT: Not available

PHONE: 513-860-3900
YEAR ESTABLISHED: 1988
HOURLY EMPLOYEES: 14
PARENT CORPORATIONS:

FAX: 513-860-3953
TYPE OF OPERATION: Mfg. and Assy.
SALARIED EMPLOYEES: 2

Pacific Industrial Company, Limited, 100%; Ogoki, Gifu, Japan

OEM/AFTERMARKET: Aftermarket
PRODUCTS PRODUCED:
Tire valves

EXPORT TO: Canada, Japan

CUSTOMERS:
Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%
UNION AFFILIATION: Not available

Penstone, Incorporated

PLANT ADDRESS:
31605 Gossett Drive
Rockwood, MI 48173

MAILING ADDRESS:
Same

PLANT SIZE: Not available
CONTACT: Noriaki Kunihiro, Manufacturing Manager

INVESTMENT: Not available

PHONE: 313-397-3160
YEAR ESTABLISHED: 1987
HOURLY EMPLOYEES: 41
PARENT CORPORATIONS:

FAX: 313-397-4180
TYPE OF OPERATION: Assembly
SALARIED EMPLOYEES: 18

Ihizaki Honten Company, Limited, 54%; Japan
Nippon Sheet Glass Company, Limited, 23%; Osaka, Japan
Ford Motor Co., 23%; Dearborn, MI

OEM/AFTERMARKET: Both
PRODUCTS PRODUCED:
Glass assembly

EXPORT TO: Not available

CUSTOMERS:
Mazda Motor Manufacturing (USA) Corp.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%
UNION AFFILIATION: Not available

Pioneer Industrial Components, Incorporated

PLANT ADDRESS:

100 Pioneer Boulevard
Springsboro, OH 45066

MAILING ADDRESS:

Same

PLANT SIZE: 70,000 sq. ft.

INVESTMENT: \$15,000,000

CONTACT: Hideo Suzuki, President

PHONE: 513-746-6600

FAX: 513-746-2293

YEAR ESTABLISHED: 1986

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 130

SALARIED EMPLOYEES: 35

PARENT CORPORATIONS:

Pioneer Electronic Corporation, 100%; Tokyo, Japan

OEM/AFTERMARKET: Both

EXPORT TO: Canada, Japan

PRODUCTS PRODUCED:

Audio equipment

CUSTOMERS:

Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 60%

UNION AFFILIATION: None

Piqua Technologies, Incorporated

PLANT ADDRESS:

1620 South Main Street
Piqua, OH 45356

MAILING ADDRESS:

P.O. Box 740
Piqua, OH 45356

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: Ralph Marratta, Accounting, Personnel Manager

PHONE: 513-773-4820

FAX: 513-773-9760

YEAR ESTABLISHED: 1988

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: 17

SALARIED EMPLOYEES: 3

PARENT CORPORATIONS:

Kyoshin Shoji, 100%; Osaka, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: No exports

PRODUCTS PRODUCED:

Urethane foam
Rubber felts

CUSTOMERS:

Honda of America Manufacturing, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: Not available

PK USA, Incorporated**PLANT ADDRESS:**

600 Northridge Drive, P.O. Box 420
Shelbyville, IN 46176

MAILING ADDRESS:

Same

PLANT SIZE: 168,000 sq. ft.

INVESTMENT: \$46,000,000

CONTACT: Chet Pietras, General Manager-Manufacturing

PHONE: 317-398-6909

FAX: 317-398-0420

YEAR ESTABLISHED: 1989

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 76

SALARIED EMPLOYEES: 48

PARENT CORPORATIONS:

Press Kogyo Company, Limited, 75%; Kawasaki, Japan

Mitsui Steel Development Company, Incorporated, 25%; Delaware

OEM/AFTERMARKET: Both

EXPORT TO: No exports

PRODUCTS PRODUCED:

Steel and plastic auto parts

CUSTOMERS:

Subaru-Isuzu Automotive, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Plumley Marugo, Limited**PLANT ADDRESS:**

P.O. Box 69, Henry County Industrial Park
Paris, TN 38242

MAILING ADDRESS:

Same

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: Bernie Sleadd, President

PHONE: 901-642-7398

FAX: 901-642-1083

YEAR ESTABLISHED: 1988

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: Not available

SALARIED EMPLOYEES: Not available

PARENT CORPORATIONS:

Plumley Companies; Paris, TN

Mitsubishi Corporation; Tokyo, Japan

Maruugo Rubber Industries, LTD; Kurashiki, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: Canada, Japan

PRODUCTS PRODUCED:

Molded and extruded rubber products

CUSTOMERS:

CAMI Automotive, Inc.

Diamond-Star Motors Corp.

Hyundai

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 85%

UNION AFFILIATION: None

Purodenso Company**PLANT ADDRESS:**

1410 Highway 70 Bypass
Jackson, TN 38302

MAILING ADDRESS:

Same

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: Chuck Gwilliam, Vice President-Operations

PHONE: 901-427-4774

FAX: 901-424-4733

YEAR ESTABLISHED: 1989

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: Not available

SALARIED EMPLOYEES: Not available

PARENT CORPORATIONS:

Purdator Products, 50%; Tulsa, OK

Nippondenso Company Limited, 50%; Kariya, Japan

OEM/AFTERMARKET: Both

EXPORT TO: Canada

PRODUCTS PRODUCED:

Air filter elements
Air filter housings
Oil filter elements

CUSTOMERS:

Toyota Motor Manufacturing, USA, Inc.
Chrysler Canada Ltd.

NUMMI
General Motors of Canada Ltd.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: Not available

Quality Spring/Togo, Incorporated**PLANT ADDRESS:**

355 Jay Street
Coldwater, MI 49036

MAILING ADDRESS:

Same

PLANT SIZE: 98,000 sq. ft.

INVESTMENT: \$4,483,665

CONTACT: Rod Schoon, Operations Manager

PHONE: 517-278-2391

FAX: 517-279-8142

YEAR ESTABLISHED: 1988

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 94

SALARIED EMPLOYEES: 37

PARENT CORPORATIONS:

Togo Seisakusyo Corporation, 50%; Nogoya, Japan

Kuhlman Corporation, 50%; Troy, MI

OEM/AFTERMARKET: Both

EXPORT TO: Canada, Japan

PRODUCTS PRODUCED:

Springs and spring assemblies
Hose clamps

CUSTOMERS:

Bendix Division, Allied Signal
General Motors (Hydra-matic Division)

Chrysler Motors
Dana Corp.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 95%

UNION AFFILIATION: United Auto Workers, Local 1386

Riken Spring, Incorporated

PLANT ADDRESS:
520 Lively Boulevard
Elk Grove, IL 60007

MAILING ADDRESS:
Same

PLANT SIZE: Not available
CONTACT: Max Takada, Plant Manager

INVESTMENT: Not available

PHONE: 312-640-6433
YEAR ESTABLISHED: 1980
HOURLY EMPLOYEES: -
PARENT CORPORATIONS:

FAX: Not available
TYPE OF OPERATION: Manufacturing
SALARIED EMPLOYEES: 25 (total)

Riken Spring Industry Company, Limited; Japan

OEM/AFTERMARKET: Both
PRODUCTS PRODUCED:
Precision springs

EXPORT TO: Canada

CUSTOMERS:

Chrysler Motors
General Motors
Mazda Motor Manufacturing (USA) Corp.

Ford Motor Co.
Honda of America Manufacturing, Inc.
Toyota Motor Manufacturing, USA, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available
UNION AFFILIATION: None

Rocknel Fastener, Incorporated

PLANT ADDRESS:
5309 11th Street
Rockford, IL 61125-7009

MAILING ADDRESS:
P.O. Box 7009
Rockford, IL 61125-7009

PLANT SIZE: 50,000 sq. ft.
CONTACT: Eugene Werlich

INVESTMENT: \$12,000,000

PHONE: 815-397-5155
YEAR ESTABLISHED: 1989
HOURLY EMPLOYEES: 25
PARENT CORPORATIONS:

FAX: 815-397-9953
TYPE OF OPERATION: Manufacturing
SALARIED EMPLOYEES: 5

Elco Industries, Incorporated, 50%; Rockford, IL

Nagoya Screw Manufacturing Company, Limited, 50%; Nagoya, Japan

OEM/AFTERMARKET: OEM
PRODUCTS PRODUCED:

Bolts for body
Engine/transmission bolts
Bolts for chassis

EXPORT TO: Canada

CUSTOMERS:

Honda of America Manufacturing, Inc.

Honda of Canada Manufacturing, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%
UNION AFFILIATION: None

Ryobi Die Casting (USA), Incorporated**PLANT ADDRESS:**

800 Mausoleum Road
Shelbyville, IN 46176

MAILING ADDRESS:

Same

PLANT SIZE: 191,000 sq. ft.

INVESTMENT: \$40,000,000

CONTACT: Harry Richey, Vice President, Operations and Finance

PHONE: 317-398-3398

FAX: 317-398-2873

YEAR ESTABLISHED: 1985

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: -

SALARIED EMPLOYEES: 203

PARENT CORPORATIONS:

Ryobi North America, 100%; Chicago, IL

OEM/AFTERMARKET: OEM

EXPORT TO: No exports

PRODUCTS PRODUCED:

Automatic transmission housing casting
Air conditioner compressor housing castings

CUSTOMERS:

Ford Motor Co.

General Motors

Sanden International USA Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

S. K. Y. (Sakaiya) Corporation**PLANT ADDRESS:**

12650 Burt Road
Detroit, MI 48223

MAILING ADDRESS:

Same

PLANT SIZE: 14,000 sq. ft.

INVESTMENT: \$1,000,000

CONTACT: Yoichi Tsushima, Sales Manager, Vice President

PHONE: 313-592-1160

FAX: 313-592-1938

YEAR ESTABLISHED: 1988

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: 30

SALARIED EMPLOYEES: 6

PARENT CORPORATIONS:

Sakaiya Company, Limited, 83%; Kawagoe, Japan

Process Lab, Micron Company Limited, 8.5%; Kawagoe, Japan

Advance Company, Limited, 8.5%; Kawagoe, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: No exports

PRODUCTS PRODUCED:

Panels for stereo equipment
Backlit panel printing for tachometers
Substrate printing for speedometers

CUSTOMERS:

Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Sanden International**PLANT ADDRESS:**

601 South Sanden Boulevard
Wylie, TX 75098

MAILING ADDRESS:

Same

PLANT SIZE: 300,000 sq. ft.

INVESTMENT: Not available

CONTACT: M. S. Adams, Vice President-Marketing

PHONE: 214-442-8400

FAX: 214-442-8700

YEAR ESTABLISHED: 1974

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 300

SALARIED EMPLOYEES: 100

PARENT CORPORATIONS:

Sanden Corporation, 100%; Japan

OEM/AFTERMARKET: Both

EXPORT TO: Canada, Europe, South America

PRODUCTS PRODUCED:

Compressors
A/C clutches
Evaporators coils

CUSTOMERS:

Chrysler Motors
Ford Motor Co.

Honda of America Manufacturing, Inc.
General Motors

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Sanden International**PLANT ADDRESS:**

10710 Sanden Drive
Dallas, TX 75238

MAILING ADDRESS:

Same

PLANT SIZE: 300,000 sq. ft.

INVESTMENT: Not available

CONTACT: M. S. Adams, Vice President-Marketing

PHONE: 214-442-8400

FAX: 214-442-8700

YEAR ESTABLISHED: 1980

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 332

SALARIED EMPLOYEES: 30

PARENT CORPORATIONS:

Sanden Corporation, 100%; Japan

OEM/AFTERMARKET: Both

EXPORT TO: Europe, Japan, South America

PRODUCTS PRODUCED:

Air conditioner compressors
A/C evaporator coils
A/C clutches

CUSTOMERS:

Chrysler Motors
General Motors

Ford Motor Co.
Wynn's Climate systems

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Setex, Incorporated

PLANT ADDRESS:
1111 McKinley Road
St. Marys, OH 45885

MAILING ADDRESS:
Same

PLANT SIZE: 90,000 sq. ft.
CONTACT: Masahiko Enami, President

INVESTMENT: Not available

PHONE: 419-394-7800
YEAR ESTABLISHED: 1987
HOURLY EMPLOYEES: 200
PARENT CORPORATIONS:

FAX: 419-394-7193
TYPE OF OPERATION: Mfg. and Assy.
SALARIED EMPLOYEES: 36

Tachi-S Company Limited, 51%; Tokyo, Japan

Johnson Controls, Incorporated, 49%; Milwaukee, WI

OEM/AFTERMARKET: OEM
PRODUCTS PRODUCED:
Seats

EXPORT TO: No exports

CUSTOMERS:
Honda of America Manufacturing, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%
UNION AFFILIATION: None

Seymour Tubing, Incorporated

PLANT ADDRESS:
1515 East 4th Street
Seymour, IN 47274

MAILING ADDRESS:
Same

PLANT SIZE: 77,000 sq. ft.
CONTACT: S. Matsukawa, Plant Manager

INVESTMENT: Not available

PHONE: 812-523-3638
YEAR ESTABLISHED: 1990
HOURLY EMPLOYEES: 24
PARENT CORPORATIONS:

FAX: 812-523-3648
TYPE OF OPERATION: Manufacturing
SALARIED EMPLOYEES: 10

Nippon Pipe, 50%; Japan
Mitsui & Company, 20%; Tokyo, Japan
Sumitomo Metal Industries Limited, 30%; Osaka Japan

OEM/AFTERMARKET: Both
PRODUCTS PRODUCED:
Steel tubing for shock absorbers
Steel tubing for steering columns

EXPORT TO: No exports

CUSTOMERS:
Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%
UNION AFFILIATION: None

Showa Aluminum Corporation of America

PLANT ADDRESS:

10500 O'Day Harrison Road
Mt. Sterling, OH 43143

MAILING ADDRESS:

Same

PLANT SIZE: 225,000 sq. ft.

INVESTMENT: \$19,000,000

CONTACT: Jim Gilbert, Associate Relations

PHONE: 614-869-3333

FAX: Not available

YEAR ESTABLISHED: 1987

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: -

SALARIED EMPLOYEES: 200 (total)

PARENT CORPORATIONS:

Showa Aluminum Corporation, 100%; Osaka, Japan

OEM/AFTERMARKET: Not available

EXPORT TO: Japan

PRODUCTS PRODUCED:

Aluminum heat exchangers
Photo sensitive copy drum

CUSTOMERS:

Ford Motor Co.

Honda of America Manufacturing, Inc.

Subaru-Isuzu Automotive, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 90%

UNION AFFILIATION: None

Sintering Technologies, Incorporated

PLANT ADDRESS:

1024 Barachel Lane
Greensburg, IN 47240

MAILING ADDRESS:

P.O. Box 588
Greensburg, IN 47240

PLANT SIZE: 80,000 sq. ft.

INVESTMENT: \$10,000,000

CONTACT: Kazuo Aoi, Plant Manager

PHONE: 812-663-5058

FAX: 812-663-8118

YEAR ESTABLISHED: 1987

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: 88

SALARIED EMPLOYEES: 34

PARENT CORPORATIONS:

Hitachi Powdered Metals Co., Limited, 70%; Matsudo, Japan

Hitachi Metals International, Limited, 5%; Purchase, NY

Cummins Engine Company, 25%; Columbus, IN

OEM/AFTERMARKET: OEM

EXPORT TO: Canada, Europe, Japan

PRODUCTS PRODUCED:

Valve guides
Structural parts (gears, etc.)

CUSTOMERS:

Chrysler Motors

General Motors

Honda of America Manufacturing, Inc.

Cummins Engine

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 90%

UNION AFFILIATION: None

Stanley Electric USA Company, Incorporated

PLANT ADDRESS:
420 East High Street
London, OH 43140

MAILING ADDRESS:
Same

PLANT SIZE: 150,000 sq. ft.
CONTACT: Toshio Uchikawa, President

INVESTMENT: Not available

PHONE: 614-852-5200
YEAR ESTABLISHED: 1981
HOURLY EMPLOYEES: 330
PARENT CORPORATIONS:

FAX: 614-852-5201
TYPE OF OPERATION: Mfg. and Assy.
SALARIED EMPLOYEES: 30

Stanley Electric Company, Limited; Tokyo, Japan

OEM/AFTERMARKET: Both
PRODUCTS PRODUCED:
Headlamps
Tail lights

EXPORT TO: Canada, Japan

CUSTOMERS:
Honda of America Manufacturing, Inc.
American Honda Motor Co., Inc.

Honda of Canada Manufacturing, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%
UNION AFFILIATION: Not available

Sterling Inoac Company

PLANT ADDRESS:
1410 Motor Drive
Fremont, OH 43420

MAILING ADDRESS:
Same

PLANT SIZE: 215,000 sq. ft.
CONTACT: Michael Beebe, Operations Manager

INVESTMENT: \$20,000,000

PHONE: 419-334-8951
YEAR ESTABLISHED: 1988
HOURLY EMPLOYEES: 280
PARENT CORPORATIONS:

FAX: 419-332-1866
TYPE OF OPERATION: Mfg. and Assy.
SALARIED EMPLOYEES: 50

Sterling Inoac Holding Company, 51%; Maumee, OH

Inoac Corporation, 49%; Japan

OEM/AFTERMARKET: OEM
PRODUCTS PRODUCED:
Blow molded spoilers
RIM spoilers
PVC body side moldings

EXPORT TO: Japan, Mexico

CUSTOMERS:
Nissan Motor Manufacturing Corp., USA
Ford Motor Co.
Diamond-Star Motors Corp.

Mazda Motor Manufacturing (USA) Corp.
Chrysler Motors
General Motors (BOC Division)

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%
UNION AFFILIATION: None

Sumitomo Electric Wiring Systems, Incorporated

PLANT ADDRESS:

Industrial Drive
Edmonton, KY 42129

MAILING ADDRESS:

Same

PLANT SIZE: 125,000 sq. ft.

INVESTMENT: Not available

CONTACT: M. Mizutani, Plant Manager

PHONE: 502-432-3218

FAX: Not available

YEAR ESTABLISHED: 1988

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 850

SALARIED EMPLOYEES: 23

PARENT CORPORATIONS:

Sumitomo Electric Industries, Limited, 60%; Tokyo, Japan

Sumitomo Wiring Systems, 40%; Yokkaich City, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: Canada

PRODUCTS PRODUCED:

Wiring harnesses

CUSTOMERS:

Honda of America Manufacturing, Inc.

Honda of Canada Manufacturing, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Sumitomo Electric Wiring Systems, Incorporated

PLANT ADDRESS:

769 Smith Grove Road
Scotsville, KY 42164

MAILING ADDRESS:

Same

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: Steve Demarest, Manager

PHONE: 502-237-5419

FAX: 502-237-4653

YEAR ESTABLISHED: 1988

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 86

SALARIED EMPLOYEES: 14

PARENT CORPORATIONS:

Sumitomo Electric Industries, Limited, 60%; Tokyo, Japan

Sumitomo Wiring Systems, 40%; Yokkaich City, Japan

OEM/AFTERMARKET: Both

EXPORT TO: Canada, Europe, Japan

PRODUCTS PRODUCED:

Plastic connectors for wiring harnesses

Terminal (brass) for wiring harness

Fuse boxes

CUSTOMERS:

Sister plants (Morgantown, Edmonton, KY)

General Motors (Packard Electric Division)

Honda of America Manufacturing, Inc.

American Yazaki

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Sumitomo Electric Wiring Systems, Incorporated

PLANT ADDRESS:

755 Rochester Street
Morgantown, KY 42261

MAILING ADDRESS:

Same

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: Lee Melear, Plant Manager

PHONE: 502-526-5655

FAX: Not available

YEAR ESTABLISHED: 1987

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: -

SALARIED EMPLOYEES: 800 (total)

PARENT CORPORATIONS:

Sumitomo Electric Industries, Limited, 60%; Tokyo, Japan

Sumitomo Wiring Systems, 40%; Yokkaich City, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: Not available

PRODUCTS PRODUCED:

Wiring harnesses

CUSTOMERS:

Honda of America Manufacturing, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available

UNION AFFILIATION: Not available

Sunbury Components Industries, Incorporated

PLANT ADDRESS:

707 West Cherry Street
Sunbury, OH 43074

MAILING ADDRESS:

P.O. Box 1069
Sunbury, OH 43074

PLANT SIZE: 100,000 sq. ft.

INVESTMENT: \$13,000,000

CONTACT: Donald J. Westover, Plant Manager

PHONE: 614-965-1133

FAX: 614-965-5735

YEAR ESTABLISHED: 1986

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 138

SALARIED EMPLOYEES: 20

PARENT CORPORATIONS:

Showa Manufacturing Company, Limited, 65%; Tokyo, Japan

Honda North America, Incorporated; 35%; Torrance, CA

OEM/AFTERMARKET: OEM

EXPORT TO: Canada

PRODUCTS PRODUCED:

Shock absorbers

CUSTOMERS:

Honda of America Manufacturing, Inc.

CAMI Automotive, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

SW Manufacturing, Incorporated**PLANT ADDRESS:**

1111 West Broad Street
Smithville, TN 37166

MAILING ADDRESS:

Same

PLANT SIZE: 100,000 sq. ft.

INVESTMENT: \$6,000,000

CONTACT: William Heuman, Plant Manager

PHONE: 615-597-8870

FAX: 615-597-8876

YEAR ESTABLISHED: 1988

TYPE OF OPERATION: Assembly

HOURLY EMPLOYEES: 180

SALARIED EMPLOYEES: 42

PARENT CORPORATIONS:

Shiroki Corporation, 100%; Yokohama, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: No exports

PRODUCTS PRODUCED:

Manual window regulators
Power window regulators
Seat adjusters

Seat recliners

CUSTOMERS:

Toyota Motor Manufacturing, USA, Inc.
NUMMI

Diamond-Star Motors Corp.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

TABC, Incorporated**PLANT ADDRESS:**

6375 Paramount Boulevard
Long Beach, CA 90805

MAILING ADDRESS:

P.O. Box 2140
Long Beach, CA 90801

PLANT SIZE: 300,000 sq. ft.

INVESTMENT: Not available

CONTACT: D.V. Haller

PHONE: 213-428-3604

FAX: 213-637-6096

YEAR ESTABLISHED: 1972

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: -

SALARIED EMPLOYEES: 400 (total)

PARENT CORPORATIONS:

Toyota Motor Corporation, 100%; Tokyo, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: Canada, Japan

PRODUCTS PRODUCED:

Catalytic converters
Truck beds
Sheet metal components

CUSTOMERS:

Toyota Motor Manufacturing, Canada, Inc.
Toyota Motor Corp. (Japan)

NUMMI

Toyota Motor Manufacturing, USA, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available

UNION AFFILIATION: Teamsters

Takata-Fisher Corporation**PLANT ADDRESS:**

9200 North Country Club Road
Piqua, OH 45356

MAILING ADDRESS:

Same

PLANT SIZE: 50,000 sq. ft.

CONTACT: Rex McCoy

INVESTMENT: Not available

PHONE: 513-778-9713

YEAR ESTABLISHED: 1989

HOURLY EMPLOYEES: 90

PARENT CORPORATIONS:

Takata Corporation, 50%; Tokyo, Japan

General Safety Corporation, 50%; St. Clair Shores, MI

FAX: 513-778-9748

TYPE OF OPERATION: Manufacturing

SALARIED EMPLOYEES: 2

OEM/AFTERMARKET: Not available

PRODUCTS PRODUCED:

Seat belts

EXPORT TO: No exports

CUSTOMERS:

Honda of America Manufacturing, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Takata-Fisher Corporation**PLANT ADDRESS:**

33180 Freeway Drive
St. Clair Shores, MI 48082

MAILING ADDRESS:

Same

PLANT SIZE: Not available

CONTACT: Hiroshi Shimizu, Assistant Treasurer

INVESTMENT: Not available

PHONE: 313-296-7660

YEAR ESTABLISHED: 1984

HOURLY EMPLOYEES: 240

PARENT CORPORATIONS:

Takata Corporation, 50%; Tokyo, Japan

General Safety Corporation, 50%; St. Clair Shores, MI

FAX: 313-296-7743

TYPE OF OPERATION: Assembly

SALARIED EMPLOYEES: 13

OEM/AFTERMARKET: Both

PRODUCTS PRODUCED:

Seat belts

EXPORT TO: Canada, Japan

CUSTOMERS:

Honda of America Manufacturing, Inc.
Mazda Motor Manufacturing (USA) Corp.
Nissan Motor Manufacturing Corp., USA

CAMI Automotive, Inc.
Subaru-Isuzu Automotive, Inc.
Diamond-Star Motors Corp.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available

UNION AFFILIATION: None

TASUS Corporation**PLANT ADDRESS:**

300 Daniels Way
Bloomington, IN 47404

MAILING ADDRESS:

Same

PLANT SIZE: 45,000 sq. ft.

INVESTMENT: \$3,000,000

CONTACT: Jerry Johnson, General Manager

PHONE: 812-333-6500

FAX: 812-333-6521

YEAR ESTABLISHED: 1986

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: 25

SALARIED EMPLOYEES: 45

PARENT CORPORATIONS:

Tsuchiya Company Limited, 100%; Nagoya, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: Japan

PRODUCTS PRODUCED:

Screen printed graphics
Plastic injection molding
Paint masking systems

CUSTOMERS:

Toyota Motor Manufacturing, USA, Inc.
Ford Motor Co.
Paccar Parts

Diamond-Star Motors Corp.
Sterling Inoac

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

TDK Components, USA, Incorporated**PLANT ADDRESS:**

1 TDK Boulevard Highway 74 South
Peachtree City, GA 30269

MAILING ADDRESS:

Same

PLANT SIZE: 27,000 sq. ft.

INVESTMENT: \$8,682,000

CONTACT: Kiyoshi Furukawa, Vice President and Plant Manager

PHONE: 404-631-0410

FAX: 404-631-0425

YEAR ESTABLISHED: 1986

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: 100

SALARIED EMPLOYEES: 10

PARENT CORPORATIONS:

TDK Corporation, 100%; Tokyo, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: No exports

PRODUCTS PRODUCED:

Ceramic capacitor chips

CUSTOMERS:

General Motors

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Technical Auto Parts**PLANT ADDRESS:**

195 Brydges Drive
Battle Creek, MI 49015

MAILING ADDRESS:

Same

PLANT SIZE: 90,000 sq. ft.

INVESTMENT: Not available

CONTACT: Patrick Aldworth, Senior Personnel Manager

PHONE: 616-965-0057

FAX: 616-965-1175

YEAR ESTABLISHED: 1985

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 85

SALARIED EMPLOYEES: 10

PARENT CORPORATIONS:

Musashi Seimitsu Industries Company, Limited; 100%, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: No exports

PRODUCTS PRODUCED:

Suspension components
Steering components
Transmission components

CUSTOMERS:

Ford Motor Co.

Honda of America Manufacturing, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Techno Trim, Incorporated***PLANT ADDRESS:**

1125 Progress Way
Maysville, KY 41056

MAILING ADDRESS:

Same

* See additional Techno Trim facility at end of section I

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: John R. Tallman, Plant Manager

PHONE: 606-759-7181

FAX: Not available

YEAR ESTABLISHED: 1988

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: -

SALARIED EMPLOYEES: 110 (total)

PARENT CORPORATIONS:

Tachi-S Company Limited, 49%; Tokya, Japan

Johnson Controls, Incorporated, 51%; Milwaukee, WI

OEM/AFTERMARKET: OEM

EXPORT TO: Not available

PRODUCTS PRODUCED:

Seat trim covers

CUSTOMERS:

Chrysler Motors

Johnson Controls

Nissan Motor Manufacturing Corp., USA

Setex, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available

UNION AFFILIATION: Not available

Techno Trim, Incorporated**PLANT ADDRESS:**

2601 State Road 240 East
Greencastle, IN 46135

MAILING ADDRESS:

P.O. Box 495
Greencastle, IN 46135

PLANT SIZE: Not available**INVESTMENT:** Not available**CONTACT:** James Mallow, Plant Manager**PHONE:** 317-653-9721**FAX:** 317-653-4576**YEAR ESTABLISHED:** 1988**TYPE OF OPERATION:** Manufacturing**HOURLY EMPLOYEES:** 230**SALARIED EMPLOYEES:** 28**PARENT CORPORATIONS:**

Tachi-S Company Limited, 50%; Tokyo, Japan

Johnson Controls, Incorporated, 50%; Milwaukee, WI

OEM/AFTERMARKET: OEM**EXPORT TO:** Not available**PRODUCTS PRODUCED:**

Seat trim covers

CUSTOMERS:

Bloomington Seating

Johnson Controls

General Seating of America, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%**UNION AFFILIATION:** Not available**Tennex Industries, Incorporated****PLANT ADDRESS:**

906 Butler Drive
Murfreesboro, TN 37133

MAILING ADDRESS:

Same

PLANT SIZE: 80,000 sq. ft.**INVESTMENT:** Not available**CONTACT:** None given**PHONE:** 615-895-5572**FAX:** 615-896-5004**YEAR ESTABLISHED:** 1987**TYPE OF OPERATION:** Mfg. and Assy.**HOURLY EMPLOYEES:** -**SALARIED EMPLOYEES:** 87 (total)**PARENT CORPORATIONS:**

Tsuchiya Manufacturing Company, Limited, 100%; Tokyo, Japan

OEM/AFTERMARKET: Not available**EXPORT TO:** Japan**PRODUCTS PRODUCED:**

Air cleaners

Carbon canisters

Fuel filters

Air cleaner elements

Oil filters

CUSTOMERS:

Chrysler Motors

Nissan Motor Manufacturing Corp., USA Nissan-Japan

Fuji Heavy Industries-Japan

Subaru-Isuzu Automotive, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%**UNION AFFILIATION:** None

TFO Tech Company, Limited**PLANT ADDRESS:**

221 State Street
Jeffersonville, OH 43128

MAILING ADDRESS:

Same

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: Bill Mallory, Assistant Operations Manager

PHONE: 614-426-6381

FAX: 614-426-6511

YEAR ESTABLISHED: 1988

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: -

SALARIED EMPLOYEES: 51 (total)

PARENT CORPORATIONS:

Murayoma, 100%; Tokyo, Japan

OEM/AFTERMARKET: Not available

EXPORT TO: Not available

PRODUCTS PRODUCED:

Suspension systems

CUSTOMERS:

Honda of America Manufacturing, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: Not available

TG (USA) Corporation**PLANT ADDRESS:**

2200 Plattin Road
Perryville, MO 63775

MAILING ADDRESS:

Same

PLANT SIZE: 224,000 sq. ft.

INVESTMENT: \$20,000,000

CONTACT: Glen N. Graham, Plant Manager

PHONE: 314-547-1041

FAX: 314-547-7377

YEAR ESTABLISHED: 1986

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: 290

SALARIED EMPLOYEES: 40

PARENT CORPORATIONS:

Toyoda Gosei Company, Limited, 80%; Japan

Mitsui & Company, Limited, 20%; Tokyo, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: Canada, Japan, Mexico

PRODUCTS PRODUCED:

Plastic injection molded parts

Plastic extruded parts

Polyurethane RIM parts

Steering wheels

CUSTOMERS:

Toyota Motor Manufacturing, USA, Inc.

Chrysler Motors

Diamond-Star Motors Corp.

NUMMI

Toyota Motor Manufacturing, Canada Inc.

Ford Motor Co.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 99%

UNION AFFILIATION: None

Thermalex, Incorporated

PLANT ADDRESS:
2758 Gunter Park Drive West
Montgomery, AL 36109

MAILING ADDRESS:
Same

PLANT SIZE: Not available **INVESTMENT:** Not available
CONTACT: Yoshi Toi, Executive Vice President and General Manager

PHONE: 205-272-8270 **FAX:** 205-244-0308
YEAR ESTABLISHED: 1986 **TYPE OF OPERATION:** Manufacturing
HOURLY EMPLOYEES: 60 **SALARIED EMPLOYEES:** 8
PARENT CORPORATIONS:

Thermal Components Incorporated, 50%; U. S. A.

Mitsubishi Aluminum Company, Limited, 50%; Tokyo, Japan

OEM/AFTERMARKET: Both **EXPORT TO:** No exports
PRODUCTS PRODUCED:
Multiple port aluminum extrusions

CUSTOMERS:
Koyo Corporation Calsonic Manufacturing Corp.
State American (Zexel) General Motors (Harrison Radiator)

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%
UNION AFFILIATION: None

Tigerpoly Manufacturing, Incorporated

PLANT ADDRESS:
6231 Enterprise Parkway
Grove City, OH 43123

MAILING ADDRESS:
Same

PLANT SIZE: 60,800 sq. ft. **INVESTMENT:** Not available
CONTACT: Jim Gallup, Plant Manager

PHONE: 614-871-0045 **FAX:** 614-871-2576
YEAR ESTABLISHED: 1987 **TYPE OF OPERATION:** Mfg. and Assy.
HOURLY EMPLOYEES: 53 **SALARIED EMPLOYEES:** 26
PARENT CORPORATIONS:

Tiger Polymer Corporation, 100%; Osaka, Japan

OEM/AFTERMARKET: OEM **EXPORT TO:** Canada
PRODUCTS PRODUCED:
Blow molded plastic parts
Rubber injected parts

CUSTOMERS:
Honda of America Manufacturing, Inc. Honda of Canada Manufacturing, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%
UNION AFFILIATION: None

Tokai Rika U.S.A., Inc.

PLANT ADDRESS:
100 Hillbrady Road
Battle Creek, MI 49015

MAILING ADDRESS:
Same

PLANT SIZE: 190,000 sq. ft.
CONTACT: Mike Maurer, Senior Manager

INVESTMENT: Not available

PHONE: 616-966-0100
YEAR ESTABLISHED: 1988
HOURLY EMPLOYEES: 270
PARENT CORPORATIONS:

Tokai Rika Company, Limited, 100%; Japan

FAX: 616-966-0102
TYPE OF OPERATION: Mfg. and Assy.
SALARIED EMPLOYEES: 40

OEM/AFTERMARKET: OEM
PRODUCTS PRODUCED:
Switches

EXPORT TO: Canada, Japan

CUSTOMERS:
Chrysler Motors
General Motors

Ford Motor Co.
Toyota Motor Manufacturing, USA, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%
UNION AFFILIATION: None

Tokico Manufacturing, Incorporated

PLANT ADDRESS:
301 Mayde Road
Berea, KY 40403

MAILING ADDRESS:
Same

PLANT SIZE: Not available
CONTACT: Bill Wildman, General Affairs Manager

INVESTMENT: Not available

PHONE: 606-986-2359
YEAR ESTABLISHED: 1987
HOURLY EMPLOYEES: 43
PARENT CORPORATIONS:

Tokico America, Incorporated, 100%; Torrance, CA

FAX: 606-986-7114
TYPE OF OPERATION: Assembly
SALARIED EMPLOYEES: 29

OEM/AFTERMARKET: OEM
PRODUCTS PRODUCED:
Shock absorbers
Struts

EXPORT TO: Not available

CUSTOMERS:
Chrysler Motors
CAMI Automotive, Inc.

Ford Motor Co.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%
UNION AFFILIATION: Not available

Tomasco Mulcifer Incorporated

PLANT ADDRESS:
2001 Courtright Road
Columbus, OH 43232

MAILING ADDRESS:
Same

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: Allen Brown, Administrative Manager

PHONE: 614-231-0075

FAX: Not available

YEAR ESTABLISHED: 1987

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: -

SALARIED EMPLOYEES: 106 (total)

PARENT CORPORATIONS:

Masudd Manufacturing; Japan
Kyohei Kinzoku Kogyosho; Tokaname, Japan
Marujun Seiki Kogyo Company, Limited; Japan

OEM/AFTERMARKET: OEM

EXPORT TO: Not available

PRODUCTS PRODUCED:

Stamped metal parts

CUSTOMERS:

Honda of America Manufacturing, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available

UNION AFFILIATION: Not available

Topy Corporation

PLANT ADDRESS:
980 Chenault Road
Frankfort, KY 40601

MAILING ADDRESS:
P.O. Box 1010
Frankfort, KY 40601

PLANT SIZE: 287,000 sq. ft.

INVESTMENT: \$150,000,000

CONTACT: Jim Burch, Manager-General Affairs

PHONE: 502-695-6163

FAX: 502-875-5424

YEAR ESTABLISHED: 1985

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 405

SALARIED EMPLOYEES: 60

PARENT CORPORATIONS:

Topy Industries, Limited, 100%; Tokyo, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: Canada, Japan, Mexico

PRODUCTS PRODUCED:

Steel wheels
Aluminum wheels

CUSTOMERS:

Honda of America Manufacturing, Inc.
Mazda Motor Manufacturing (USA) Corp.
Diamond-Star Motors Corp.
CAMI Automotive, Inc.

Nissan Motor Manufacturing Corp., USA
Saturn Corp.-General Motors
Subaru-Isuzu Automotive, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Topy Precision Manufacturing, Inc.

PLANT ADDRESS:

1375 Lunt Avenue
Elk Grove Village, IL 60007

MAILING ADDRESS:

Same

PLANT SIZE: 40,500 sq. ft.

CONTACT: Harry Okamoto, General Manager

INVESTMENT: \$5,000,000

PHONE: 708-228-5902

YEAR ESTABLISHED: Not available

HOURLY EMPLOYEES: 13

PARENT CORPORATIONS:

Topy International, Inc.; Elk Grove Village, IL

FAX: 708-228-1599

TYPE OF OPERATION: Manufacturing

SALARIED EMPLOYEES: 6

OEM/AFTERMARKET: OEM

PRODUCTS PRODUCED:

Fasteners (spring steel)

EXPORT TO: No exports

CUSTOMERS:

Honda of America Manufacturing, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 25%

UNION AFFILIATION: None

Toyo Seat (USA) Corporation

PLANT ADDRESS:

2155 Almont Avenue
Imlay City, MI 48444

MAILING ADDRESS:

Same

PLANT SIZE: 126,000 sq. ft.

CONTACT: Johnny Smith, Plant Manager

INVESTMENT: Not available

PHONE: 313-724-0300

YEAR ESTABLISHED: 1988

HOURLY EMPLOYEES: -

PARENT CORPORATIONS:

Toyo Seat, 100%; Hiroshima, Japan

FAX: 313-724-0684

TYPE OF OPERATION: Assembly

SALARIED EMPLOYEES: 140

OEM/AFTERMARKET: OEM

PRODUCTS PRODUCED:

Automotive seats

EXPORT TO: No exports

CUSTOMERS:

Ford Motor Co.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: Not available

Toyota TRW Automotive Inc.**PLANT ADDRESS:**

5932 Commerce Boulevard
Morristown, TN 37814

MAILING ADDRESS:

Same

PLANT SIZE: 144,000 sq. ft.

INVESTMENT: \$18,000,000

CONTACT: Max K. Biery, Vice President-Administration

PHONE: 615-585-0999

FAX: 615-585-2502

YEAR ESTABLISHED: 1989

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 29

SALARIED EMPLOYEES: 20

PARENT CORPORATIONS:

Toyota Machine Works, 80%; Kariya City, Japan
TRW Incorporated, 10%; Cleveland, OH
Toyota Tsuscho Corporation, 10%; Nagoya, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: Canada

PRODUCTS PRODUCED:

Power steering pumps
Power steering hoses

CUSTOMERS:

NUMMI

Toyota Motor Manufacturing, Canada, Inc.

Toyota Motor Manufacturing, USA, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Toyoshima Service Spring**PLANT ADDRESS:**

735 St. Paul
Indianapolis, IN 46206

MAILING ADDRESS:

P.O. Box 765
Indianapolis, IN 46206

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: Sam Gibson, Plant Manager

PHONE: 317-638-3511

FAX: Not available

YEAR ESTABLISHED: 1986

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: -

SALARIED EMPLOYEES: 120 (total)

PARENT CORPORATIONS:

Toyoshima Specialty Steel, 100%; Ikeda, Japan

OEM/AFTERMARKET: Both

EXPORT TO: Not available

PRODUCTS PRODUCED:

Leaf springs

CUSTOMERS:

Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available

UNION AFFILIATION: Not available

Tri-Con Industries Company, LTD.

PLANT ADDRESS:
1215 Airport Road
Livingston, TN 38570

MAILING ADDRESS:
Same

PLANT SIZE: 96,000 sq. ft.
CONTACT: Yutaka Maeda, Plant Manager

INVESTMENT: Not available

PHONE: 615-823-7301
YEAR ESTABLISHED: 1987
HOURLY EMPLOYEES: 230
PARENT CORPORATIONS:

FAX: 615-823-7305
TYPE OF OPERATION: Manufacturing
SALARIED EMPLOYEES: 30

Tokyo Seat Company, Limited, 100%; Saitama, Japan

OEM/AFTERMARKET: OEM
PRODUCTS PRODUCED:
Seat covers

EXPORT TO: Canada

CUSTOMERS:
Chrysler Motors (via sister plants)

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%
UNION AFFILIATION: None

Tri-Con Industries Company, LTD.

PLANT ADDRESS:
2101 Vandiver Drive
Columbia, MO 65202

MAILING ADDRESS:
Same

PLANT SIZE: Not available
CONTACT: Mike Cathcart, Plant Manager

INVESTMENT: Not available

PHONE: 314-474-1412
YEAR ESTABLISHED: 1987
HOURLY EMPLOYEES: -
PARENT CORPORATIONS:

FAX: Not available
TYPE OF OPERATION: Manufacturing
SALARIED EMPLOYEES: 12 (total)

Tokyo Seat Company, Limited, 100%; Saitama, Japan

OEM/AFTERMARKET: OEM
PRODUCTS PRODUCED:
Seat foam

EXPORT TO: Not available

CUSTOMERS:
Honda of America Manufacturing, Inc. Sister plant

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available
UNION AFFILIATION: Not available

Tri-Con Industries Company, LTD.

PLANT ADDRESS:
4001 N.W. 44th Street
Lincoln, NE 68524

MAILING ADDRESS:
Same

PLANT SIZE: Not available
CONTACT: Y. Mizuno, Plant Manager

INVESTMENT: Not available

PHONE: 402-470-3454
YEAR ESTABLISHED: 1985
HOURLY EMPLOYEES: -
PARENT CORPORATIONS:

FAX: Not available
TYPE OF OPERATION: Manufacturing
SALARIED EMPLOYEES: 62 (total)

Tokyo Seat Company, Limited, 100%; Saitama, Japan

OEM/AFTERMARKET: OEM
PRODUCTS PRODUCED:
Seat frames

EXPORT TO: Not available

CUSTOMERS:
Honda of America Manufacturing, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available
UNION AFFILIATION: Not available

Tri-Con Industries Company, LTD.

PLANT ADDRESS:
4020 N.W. 36th Street
Lincoln, NE 68524

MAILING ADDRESS:
Same

PLANT SIZE: Not available
CONTACT: Takao Sato, Plant Manager

INVESTMENT: Not available

PHONE: 402-470-3454
YEAR ESTABLISHED: 1985
HOURLY EMPLOYEES: 45
PARENT CORPORATIONS:

FAX: 402-470-3502
TYPE OF OPERATION: Manufacturing
SALARIED EMPLOYEES: 16

Tokyo Seat Company, Limited, 100%; Saitama, Japan

OEM/AFTERMARKET: OEM
PRODUCTS PRODUCED:
Seat frames

EXPORT TO: Japan

CUSTOMERS:
Chrysler Motors

Honda of America Manufacturing, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%
UNION AFFILIATION: None

Tri-Con Industries Company, LTD.**PLANT ADDRESS:**

334 North Broadview
Cape Girardeau, MO 63701

MAILING ADDRESS:

Same

PLANT SIZE: 150,000 sq. ft.

CONTACT: Mike Stevens, Plant Manager

INVESTMENT: Not available

PHONE: 314-334-0260

YEAR ESTABLISHED: 1983

HOURLY EMPLOYEES: 429

PARENT CORPORATIONS:

Tokyo Seat Company, Limited, 100%; Saitama, Japan

FAX: 314-334-0348

TYPE OF OPERATION: Manufacturing

SALARIED EMPLOYEES: 40

OEM/AFTERMARKET: OEM

PRODUCTS PRODUCED:

Seat covers

EXPORT TO: No exports

CUSTOMERS:

Chrysler Motors

Tokyo Seat Trim Industries

Delta U.S.A. Corp.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Tri-Con Industries Company, LTD.**PLANT ADDRESS:**

2810 Lemone Industrial Boulevard
Columbia, MO 65201

MAILING ADDRESS:

Same

PLANT SIZE: 92,300 sq. ft.

CONTACT: Phil Kennedy, Plant Manager

INVESTMENT: Not available

PHONE: 314-449-1500

YEAR ESTABLISHED: 1983

HOURLY EMPLOYEES: 76

PARENT CORPORATIONS:

Tokyo Seat Company, Limited, 100%; Saitama, Japan

FAX: 314-443-4440

TYPE OF OPERATION: Assembly

SALARIED EMPLOYEES: 35

OEM/AFTERMARKET: OEM

PRODUCTS PRODUCED:

Seats

EXPORT TO: No exports

CUSTOMERS:

Chrysler Motors

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Trim Masters, Incorporated**PLANT ADDRESS:**

1120 Industry Road
Harrodsburg, KY 40330

MAILING ADDRESS:

Same

PLANT SIZE: 93,000 sq. ft.

INVESTMENT: \$7,000,000

CONTACT: Phillip Ashcraft, Vice President and General Manager

PHONE: 606-734-6000

FAX: 606-734-2265

YEAR ESTABLISHED: 1988

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: 450

SALARIED EMPLOYEES: 25

PARENT CORPORATIONS:

ARACA Corporation, 45%; Toyota City, Japan
Toyota Tsusho Corporation, 5%; Nagoya, Japan
Johnson Controls, Incorporated, 50%; Milwaukee, WI

OEM/AFTERMARKET: OEM

EXPORT TO: Canada

PRODUCTS PRODUCED:

Seat covers

CUSTOMERS:

Toyota Motor Manufacturing, USA, Inc. (via Johnson Controls)

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

TRW Fuji Valve, Incorporated**PLANT ADDRESS:**

128 River Bend Drive
Sevierville, TN 37862

MAILING ADDRESS:

Same

PLANT SIZE: 126,000 sq. ft.

INVESTMENT: \$25,000,000

CONTACT: Mack Ochiai, Director of Sales, Marketing and Business Planning

PHONE: 615-453-0199

FAX: 615-453-0429

YEAR ESTABLISHED: 1988

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: -

SALARIED EMPLOYEES: 120

PARENT CORPORATIONS:

TRW, Incorporated, 65%; Cleveland, OH

Fuji Valve Company Limited, 35%; Tokyo, Japan

OEM/AFTERMARKET: Both

EXPORT TO: No exports

PRODUCTS PRODUCED:

Engine poppet valves

CUSTOMERS:

Nissan Motor Manufacturing Corp., USA

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

TRW Koyo Steering Systems Company**PLANT ADDRESS:**

55 Excellence Way
Vonore, TN 37885

MAILING ADDRESS:

Same

PLANT SIZE: 300,000 sq. ft.

INVESTMENT: \$60,000,000

CONTACT: Larry W. Trent, Director-Human Relations

PHONE: 615-884-9210

FAX: 615-884-9295

YEAR ESTABLISHED: 1990

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: -

SALARIED EMPLOYEES: 150

PARENT CORPORATIONS:

TRW, Incorporated, 51%; Cleveland, OH

Koyo Seiko Company, 49%; Osaka, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: Canada

PRODUCTS PRODUCED:

Power rack and pinion steering
Hydraulic hose/steering (future plans)

CUSTOMERS:

Diamond-Star Motors Corp.
Subaru-Isuzu Automotive, Inc.

Nissan Motor Manufacturing Corp., USA
Toyota Motor Manufacturing, USA, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

TS Trim Industries, Inc.**PLANT ADDRESS:**

59 Gender Road
Canal Winchester, OH 43110

MAILING ADDRESS:

Same

PLANT SIZE: 19,000 sq. ft.

INVESTMENT: \$36,000,000

CONTACT: James H. Bryant, Sales Manger

PHONE: 614-837-4114

FAX: 614-837-4127

YEAR ESTABLISHED: 1986

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 470

SALARIED EMPLOYEES: 40

PARENT CORPORATIONS:

Tokyo Seat Company, Limited; Tokyo, Japan

Honda North America, Incorporated; Torrance, CA

OEM/AFTERMARKET: Both

EXPORT TO: No exports

PRODUCTS PRODUCED:

Door liners
Head liners
Trim covers

Rear trays

CUSTOMERS:

Honda of America Manufacturing, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

TS Trim Industries, Inc.**PLANT ADDRESS:**

10 Kenny Drive
Athens, OH 45701

MAILING ADDRESS:

Same

PLANT SIZE: Not available

CONTACT: None given

INVESTMENT: Not available

PHONE: 614-593-5958

YEAR ESTABLISHED: 1987

HOURLY EMPLOYEES: Not available

PARENT CORPORATIONS:

Tokyo Seat Limited; Tokyo, Japan

FAX: Not available

TYPE OF OPERATION: Mfg. and Assy.

SALARIED EMPLOYEES: Not available

Honda North America, Incorporated; Torrance, CA

OEM/AFTERMARKET: Not available

PRODUCTS PRODUCED:

Not available

EXPORT TO: Not available

CUSTOMERS:

Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available

UNION AFFILIATION: Not available

U.S. Engine Valve**PLANT ADDRESS:**

7039 South Highway 11
Westminster, SC 29693

MAILING ADDRESS:

Same

PLANT SIZE: 120,000 sq. ft.

CONTACT: None given

INVESTMENT: \$23,000,000

PHONE: 803-647-2061

YEAR ESTABLISHED: 1989

HOURLY EMPLOYEES: 68

PARENT CORPORATIONS:

Eaton Corporation, 70%; Cleveland, OH

FAX: Not available

TYPE OF OPERATION: Not available

SALARIED EMPLOYEES: 12

Nitton Valve Company, Limited, 30%; Tokyo, Japan

OEM/AFTERMARKET: Not available

PRODUCTS PRODUCED:

Engine valves

EXPORT TO: Japan

CUSTOMERS:

Honda of America Manufacturing, Inc.

Toyota Motor Manufacturing, USA, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

U.S. Tsubaki, Incorporated**PLANT ADDRESS:**

821 Main Street
Holyoke, MA 01040

MAILING ADDRESS:

Same

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: Ted Kitaori, Vice President

PHONE: 413-536-1576

FAX: 413-534-8239

YEAR ESTABLISHED: 1988

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 120

SALARIED EMPLOYEES: 80

PARENT CORPORATIONS:

Tsubakimoto Chain Company, 100%; Osaka, Japan

OEM/AFTERMARKET: Both

EXPORT TO: No exports

PRODUCTS PRODUCED:

Roller chains
Sprockets
Tensor guides

CUSTOMERS:

Chrysler Motors
General Motors
Saturn Corp.-General Motors

Ford Motor Co.
Nissan Motor Manufacturing Corp., USA

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 10%

UNION AFFILIATION: Not available

United Globe Nippon, Incorporated**PLANT ADDRESS:**

1001 State Street
Chicago Heights, IL 60411

MAILING ADDRESS:

Same

PLANT SIZE: 10,000 sq. ft.

INVESTMENT: Not available

CONTACT: James H. Christopher, Plant Manager

PHONE: 708-758-0211

FAX: 708-758-0213

YEAR ESTABLISHED: 1987

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 200

SALARIED EMPLOYEES: 50

PARENT CORPORATIONS:

Nihon Tokushu Toryo Company, Limited; Tokyo, Japan
Globe Industries, 50%; Chicago, IL
Hirotoni Company, Limited; Hiroshima, Japan
Fuji, Limited; Tokyo, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: No exports

PRODUCTS PRODUCED:

Sound dampening sheets
Molded dash insulators
Anti-chipping paint

Headliners

CUSTOMERS:

Honda of America Manufacturing, Inc.
Mazda Motor Manufacturing (USA) Corp.
Toyota Motor Manufacturing, USA, Inc.

Diamond-Star Motors Corp.
Subaru-Isuzu Automotive, Inc.
NUMMI

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

United L-N Glass, Incorporated**PLANT ADDRESS:**

102 Kuhlman Drive
Versailles, KY 40383

MAILING ADDRESS:

Same

PLANT SIZE: 400,000 sq. ft.

INVESTMENT: \$730,000,000

CONTACT: Bill Doig, General Manager

PHONE: 606-873-2802

FAX: 606-873-1810

YEAR ESTABLISHED: 1987

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: -

SALARIED EMPLOYEES: 500

PARENT CORPORATIONS:

Nippon Sheet Glass Company, Limited, 50%; Tokyo, Japan

Libbey-Owens-Ford, 50%; Toledo, OH

OEM/AFTERMARKET: Both

EXPORT TO: Japan

PRODUCTS PRODUCED:

Automotive glass fabrication

CUSTOMERS:

Chrysler Motors

General Motors

Toyota Motor Manufacturing, USA, Inc.

Nissan Motor Manufacturing Corp., USA

Subaru-Isuzu Automotive, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

VDO-Yazaki Corporation**PLANT ADDRESS:**

980 Brook Road
Winchester, VA 22601

MAILING ADDRESS:

P.O. Box 2897
Winchester, VA 22601

PLANT SIZE: 210,000 sq. ft.

INVESTMENT: Not available

CONTACT: Nigal Thompson, President

PHONE: 703-665-0100

FAX: 703-662-2515

YEAR ESTABLISHED: 1987

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 433

SALARIED EMPLOYEES: 264

PARENT CORPORATIONS:

VDO Aldolph Schindling AG., 50%; Schwalbach, Germany

Yazaki Corporation, 50%; Tokyo, Japan

OEM/AFTERMARKET: Both

EXPORT TO: Canada, Mexico

PRODUCTS PRODUCED:

Instrument clusters

CUSTOMERS:

Chrysler Motors

General Motors

Ford Motor Co.

Volkswagan-Mexico

Honeywell

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available

UNION AFFILIATION: None

Viam Manufacturing, Incorporated**PLANT ADDRESS:**

9440 Norwalk Boulevard
Santa Fe Springs, CA 90670

MAILING ADDRESS:

Same

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: J. Kelso, Executive Vice President

PHONE: 213-695-0651

FAX: 213-695-1043

YEAR ESTABLISHED: 1984

TYPE OF OPERATION: Manufacturing

HOURLY EMPLOYEES: 150

SALARIED EMPLOYEES: 49

PARENT CORPORATIONS:

Japan Vilene Company; Tokyo, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: Canada, Japan

PRODUCTS PRODUCED:

Floormats

CUSTOMERS:

Toyota Motor Corp. (Japan)

Toyota Motor Sales USA, Inc.

General Motors

Mazda Motor Manufacturing (USA) Corp.

Toyota Motor Corp. (Japan)

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Vintec**PLANT ADDRESS:**

1501 Molloy Lane
Murfreesboro, TN 37130

MAILING ADDRESS:

P.O. Box 1258
Murfreesboro, TN 37133

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: Roger D. Miracle, President

PHONE: 615-890-5559

FAX: 615-895-1868

YEAR ESTABLISHED: 1988

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 115

SALARIED EMPLOYEES: 18

PARENT CORPORATIONS:

Johnson Controls, Incorporated, 50%; Milwaukee, WI

Ikedo Bussan Company, Limited, 50%; Ayase City, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: No exports

PRODUCTS PRODUCED:

Seating
Headliners

CUSTOMERS:

Nissan Motor Manufacturing Corp., USA

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Vuteq Corporation**PLANT ADDRESS:**

100 Carley
Georgetown, KY 40324

MAILING ADDRESS:

Same

PLANT SIZE: 60,000 sq. ft.

INVESTMENT: \$2,500,000

CONTACT: Ken Krebs, Plant Manager

PHONE: 502-863-6322

FAX: 502-863-6999

YEAR ESTABLISHED: 1987

TYPE OF OPERATION: Assembly

HOURLY EMPLOYEES: 35

SALARIED EMPLOYEES: 15

PARENT CORPORATIONS:

Chubu Industries Incorporated, 100%; Toyota City, Japan

OEM/AFTERMARKET: Both

EXPORT TO: Not available

PRODUCTS PRODUCED:

Window assemblies

CUSTOMERS:

Diamond-Star Motors Corp.
Isuzu Motors

Toyota Motor Manufacturing, USA, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: Not available

Vuteq Corporation**PLANT ADDRESS:**

2222 West College Avenue
Normal, IL 61716

MAILING ADDRESS:

Same

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: Robert Bier, Personnel Manager

PHONE: 309-452-9933

FAX: 309-452-9362

YEAR ESTABLISHED: 1988

TYPE OF OPERATION: Assembly

HOURLY EMPLOYEES: 51

SALARIED EMPLOYEES: 6

PARENT CORPORATIONS:

Chubu Industries Incorporated, 100%; Toyota City, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: No exports

PRODUCTS PRODUCED:

Window assemblies

CUSTOMERS:

Diamond-Star Motors Corp.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: Not available

Warner-Ishi**PLANT ADDRESS:**

Route 16 West
Shelbyville, IL 62565

MAILING ADDRESS:

Same

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: John R. Dennis, General Manager

PHONE: 217-774-9571

FAX: 217-774-3834

YEAR ESTABLISHED: 1980

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: -

SALARIED EMPLOYEES: 42 (total)

PARENT CORPORATIONS:

Borg-Warner Automotive, 50%; Troy, MI

Ishikawajima Heavy Incorporated (IHI), 50%; Tokyo, Japan

OEM/AFTERMARKET: Both

EXPORT TO: Not available

PRODUCTS PRODUCED:

Turbochargers

CUSTOMERS:

Ford Motor Co.

General Motors

Subaru-Isuzu Automotive, Inc.

Mazda Motor Manufacturing (USA) Corp.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Weastec, Incorporated**PLANT ADDRESS:**

1600 North High Street
Hillsboro, OH 45133

MAILING ADDRESS:

Same

PLANT SIZE: 79,700 sq. ft.

INVESTMENT: Not available

CONTACT: Les Bloedel, Vice President, Plant Manager

PHONE: 513-393-6800

FAX: 513-393-4958

YEAR ESTABLISHED: 1987

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 309

SALARIED EMPLOYEES: 47

PARENT CORPORATIONS:

Toyo Denso, 100%; Tokyo, Japan

OEM/AFTERMARKET: OEM

EXPORT TO: Japan

PRODUCTS PRODUCED:

Distributors and ignition coils

Electronic switches

Sensing devices

CUSTOMERS:

Ford Motor Co.

Chrysler Motors

Honda of America Manufacturing, Inc.

General Motors

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Western Wheel Company**PLANT ADDRESS:**

2440 West Highland Road
Howell, MI 48843

MAILING ADDRESS:

Same

PLANT SIZE: 142,000 sq. ft.

CONTACT: Richard L. Carr, Plant Manager

INVESTMENT: Not available

PHONE: 517-546-3441

YEAR ESTABLISHED: 1982

HOURLY EMPLOYEES: 400

PARENT CORPORATIONS:

Kelsey-Hayes Company, 80%; Romulus, MI

Nippon Light Metal, 20%; Tokyo, Japan

FAX: 517-546-7292

TYPE OF OPERATION: Manufacturing

SALARIED EMPLOYEES: 55

OEM/AFTERMARKET: OEM

PRODUCTS PRODUCED:

Aluminum wheels

EXPORT TO: Canada, Mexico

CUSTOMERS:

Chrysler Motors

General Motors

Ford Motor Co.

Mazda Motor Manufacturing (USA) Corp.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: United Auto Workers, Local 147

Woodbridge Inouac, Incorporated**PLANT ADDRESS:**

900 Nutter Drive
Bardstown, KY 40004

MAILING ADDRESS:

Same

PLANT SIZE: Not available

CONTACT: Alex Turner, Plant Manager

INVESTMENT: Not available

PHONE: 502-348-1116

YEAR ESTABLISHED: 1987

HOURLY EMPLOYEES: -

PARENT CORPORATIONS:

Woodbridge Foam-Canada, 51%; Canada

Inoue MTP Company, 49%; Japan

FAX: Not available

TYPE OF OPERATION: Mfg. and Assy.

SALARIED EMPLOYEES: 280 (total)

OEM/AFTERMARKET: OEM

PRODUCTS PRODUCED:

Instrument panels

Exterior trim

EXPORT TO: Not available

CUSTOMERS:

Diamond-Star Motors Corp.

Ford Motor Co.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available

UNION AFFILIATION: Not available

YA America, Inc.

PLANT ADDRESS:
105 Kuhlman Drive
Versailles, KY 40383

MAILING ADDRESS:
Same

PLANT SIZE: 78,400 sq. ft. **INVESTMENT:** \$5,000,000
CONTACT: Dwaine W. Gauding, Sr. Vice President-General Manager

PHONE: 606-873-2188 **FAX:** 606-873-8943
YEAR ESTABLISHED: 1989 **TYPE OF OPERATION:** Mfg. and Assy.
HOURLY EMPLOYEES: 66 **SALARIED EMPLOYEES:** 37
PARENT CORPORATIONS:
Yokohama Aeroquip Company, 100%; Tokyo, Japan

OEM/AFTERMARKET: OEM **EXPORT TO:** No exports
PRODUCTS PRODUCED:
Air conditioner hoses, fittings and assembly
Power steering hose assemblies

CUSTOMERS:
Nissan Motor Manufacturing Corp., USA Mazda Motor Manufacturing (USA) Corp.
Subaru-Isuzu Automotive, Inc. CAMI Automotive, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%
UNION AFFILIATION: None

Yamakawa Manufacturing Corporation of America

PLANT ADDRESS:
201 Kirby Drive
Portland, TN 37148

MAILING ADDRESS:
P.O. Box 799
Portland, TN 37148

PLANT SIZE: Not available **INVESTMENT:** Not available
CONTACT: Minoru Takeuchi, Executive Vice President

PHONE: 615-325-7311 **FAX:** 615-325-4956
YEAR ESTABLISHED: 1987 **TYPE OF OPERATION:** Mfg. and Assy.
HOURLY EMPLOYEES: 280 **SALARIED EMPLOYEES:** 25
PARENT CORPORATIONS:
Yamakawa Industrial Co., Ltd., 60%; Fuji City, Japan

Marubeni Corporation, 40%; Tokyo, Japan

OEM/AFTERMARKET: OEM **EXPORT TO:** No exports
PRODUCTS PRODUCED:
Metal stampings and sub-assemblies

CUSTOMERS:
Nissan Motor Manufacturing Corp., USA Isuzu Motors of America
Neaton Auto Products Mfg., Inc. Happico H.A. Parts Products

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%
UNION AFFILIATION: Not available

Yotec, Incorporated**PLANT ADDRESS:**

9000 Columbus-Cincinnati Road
South Charleston, OH 45368

MAILING ADDRESS:

Same

PLANT SIZE: 110,000 sq. ft.

INVESTMENT: \$12,000,000

CONTACT: Susumu Yamada, Accounting Manager

PHONE: 513-462-7111

FAX: 513-462-7466

YEAR ESTABLISHED: 1988

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 48

SALARIED EMPLOYEES: 10

PARENT CORPORATIONS:

Yamada Seisakusho, Company, Limited, 70%; Japan

Honda North America, Incorporated; 30%; Torrance, CA

OEM/AFTERMARKET: OEM

EXPORT TO: No exports

PRODUCTS PRODUCED:

Steering rack and pinion

CUSTOMERS:

Honda of America Manufacturing, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

YSK Corporation**PLANT ADDRESS:**

1 Colomet Drive
Chillicothe, OH 45601-8819

MAILING ADDRESS:

Same

PLANT SIZE: 100,000 sq. ft.

INVESTMENT: \$40,000,000

CONTACT: Arthur Rovins, Senior Manager, Administration

PHONE: 614-775-9752

FAX: 614-775-2221

YEAR ESTABLISHED: 1989

TYPE OF OPERATION: Mfg. and Assy.

HOURLY EMPLOYEES: 99

SALARIED EMPLOYEES: 17

PARENT CORPORATIONS:

Yanagawa Seiki Co., LTD, 100%; Fuchu-City, Tokyo

OEM/AFTERMARKET: Both

EXPORT TO: No exports

PRODUCTS PRODUCED:

Suspension components

Wheels

Engine components

Chassis parts

CUSTOMERS:

Honda of America Manufacturing, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

YUSA Corporation

PLANT ADDRESS:
151 Jamison Road, S.W.
Washington Court House, OH 43160

MAILING ADDRESS:
Same

PLANT SIZE: 67,825 sq. ft.
CONTACT: Charles Crutcher, Vice President

INVESTMENT: \$20,000,000

PHONE: 614-335-0335
YEAR ESTABLISHED: 1988
HOURLY EMPLOYEES: 201
PARENT CORPORATIONS:
Yamashita Rubber Company, 75%; Japan

FAX: 614-335-0330
TYPE OF OPERATION: Mfg. and Assy.
SALARIED EMPLOYEES: 30

Lord Corporation, 25%; Erie, PA

OEM/AFTERMARKET: OEM
PRODUCTS PRODUCED:

EXPORT TO: Canada, Japan

Rubber engine mounts
Tubes
Rubber molded parts

CUSTOMERS:

Honda of America Manufacturing, Inc.
Yamashita Rubber Co. (Japan)

Honda of Canada Manufacturing, Inc.
Technical Auto Parts

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Zexel Illinois Incorporated

PLANT ADDRESS:
625 Southside Drive
Decatur, IL 62521

MAILING ADDRESS:
Same

PLANT SIZE: 436,000 sq. ft.
CONTACT: C. P. Farley, Jr., Executive Vice President

INVESTMENT: Not available

PHONE: 217-362-2313
YEAR ESTABLISHED: 1988
HOURLY EMPLOYEES: -
PARENT CORPORATIONS:
Zexel USA, 100%; Decatur, IL

FAX: 217-428-7687
TYPE OF OPERATION: Mfg. and Assy.
SALARIED EMPLOYEES: 330

OEM/AFTERMARKET: OEM
PRODUCTS PRODUCED:

EXPORT TO: No exports

Air conditioner systems
A/C compressors

CUSTOMERS:

Subaru-Isuzu Automotive, Inc.
Zexel USA

General Motors
Saturn Corp.-General Motors

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Zexel Texas Incorporated**PLANT ADDRESS:**

1102 W. N. Carrier Parkway
Grand Prairie, TX 75050

MAILING ADDRESS:

Same

PLANT SIZE: 103,000 sq. ft.

CONTACT: A. Tanaka

INVESTMENT: Not available

PHONE: 214-641-7000

YEAR ESTABLISHED: 1988

HOURLY EMPLOYEES: 182

PARENT CORPORATIONS:

Zexel USA, 100%; Decatur, IL

FAX: 214-641-0123

TYPE OF OPERATION: Mfg. and Assy.

SALARIED EMPLOYEES: 45

OEM/AFTERMARKET: Both

PRODUCTS PRODUCED:

Air conditioner condensers

Cooling units

Hook-up tubes

CUSTOMERS:

Zexel USA

Wynn's Climate Systems

EXPORT TO: Australia, Taiwan

Mazda Motor Manufacturing (USA) Corp.

Subaru-Isuzu Automotive, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Zua Autoparts, Inc.**PLANT ADDRESS:**

5750 McEver Rd.
Oakwood, GA 30566

MAILING ADDRESS:

Same

PLANT SIZE: 56,000 sq. ft.

CONTACT: Isamu Seki, Vice President of Operation

INVESTMENT: \$15,000,000

PHONE: 404-967-2000

YEAR ESTABLISHED: Not available

HOURLY EMPLOYEES: 140

PARENT CORPORATIONS:

Zahnradfabrik Friedrichshafen AG., 51%; Germany

Atsugi Unisia Corp., 49%; Japan

FAX: 404-967-0827

TYPE OF OPERATION: Mfg. and Assy.

SALARIED EMPLOYEES: 60

OEM/AFTERMARKET: OEM

PRODUCTS PRODUCED:

Power steering pump

EXPORT TO: Not available

CUSTOMERS:

Nissan Motor Manufacturing Corp., USA

Subaru-Isuzu Automotive, Inc.

Mazda Motor Manufacturing (USA) Corp.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Techno Trim, Incorporated

PLANT ADDRESS:
3745 Peterson Road
Stockton, CA 95205

MAILING ADDRESS:
Same

PLANT SIZE: Not available
CONTACT: Bob Sarnz, Plant Manager

INVESTMENT: Not available

PHONE: 209-942-3431
YEAR ESTABLISHED: 1988
HOURLY EMPLOYEES: -
PARENT CORPORATIONS:

FAX: 209-942-3433
TYPE OF OPERATION: Manufacturing
SALARIED EMPLOYEES: 260

Tachi-S Company Limited, 50%; Tokyo, Japan

Johnson Controls, Incorporated, 50%; Milwaukee, WI

OEM/AFTERMARKET: OEM
PRODUCTS PRODUCED:
Seat trim covers

EXPORT TO: No exports

CUSTOMERS:
NUMMI

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%
UNION AFFILIATION: Not available

* Techno Trim, Incorporated-Stockton, CA was mistakenly omitted from the main text of the directory. We apologize for the error.

Alcan-Toyo America, Incorporated

PLANT ADDRESS:
1717 North Naper Boulevard, Suite 201
Naperville, IL 60563

PHONE: 815-740-3000

FAX: 815-740-3035

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: Osam Takano, Director and Secretary of the Board, Finance and Administration

YEAR ESTABLISHED: 1987

EXPORT TO: Canada, Europe, Japan, C. & S. America

HOURLY EMPLOYEES: 57

SALARIED EMPLOYEES: 51

PARENT CORPORATIONS:

Toyo Aluminum K. K., 80%; Japan

Alcan Aluminum Corporation, 20%; U.S.A.

TYPE OF OPERATION: Manufacturing

PRODUCTS PRODUCED:

Aluminum pigment for metallic paint use

CUSTOMERS:

PPG Industries

DuPont

BASF/ Inmont

Bee Chemical

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 20%

UNION AFFILIATION: Boiler Makers

Anderson Development Company

PLANT ADDRESS:
1415 East Michigan Street
Adrian, MI 49221

PHONE: 517-263-2121

FAX: 517-263-1000

PLANT SIZE: 250,000 sq. ft.

INVESTMENT: Not available

CONTACT: Dale Stoy, Marketing Manager

YEAR ESTABLISHED: 1988

EXPORT TO: No exports

HOURLY EMPLOYEES: 80

SALARIED EMPLOYEES: 40

PARENT CORPORATIONS:

Mitsui Toatsu Chemicals Incorporated, 100%; Tokyo, Japan

TYPE OF OPERATION: Chemical manufacturing

PRODUCTS PRODUCED:

Polymers

Custom acrylic and SBR urethane

Resins

CUSTOMERS:

Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available

UNION AFFILIATION: None

Anderson Development Company**PLANT ADDRESS:**

3400 West Fourth Avenue
Gary, IN 46808

PHONE: 219-977-9850**FAX:** Not available**PLANT SIZE:** Not available**INVESTMENT:** Not available**CONTACT:** None given**YEAR ESTABLISHED:** 1988**EXPORT TO:** Not available**HOURLY EMPLOYEES:** Not available**SALARIED EMPLOYEES:** Not available**PARENT CORPORATIONS:**

Mitsui Toatsu Chemicals Incorporated, 100%; Tokyo, Japan

TYPE OF OPERATION: Chemical manufacturing**PRODUCTS PRODUCED:**

Not available

CUSTOMERS:

Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available**UNION AFFILIATION:** Not available**ARCO/ JSP Company****PLANT ADDRESS:**

394 Franfort Road
Monaca, PA 15061

PHONE: 215-359-3151**FAX:** 215-359-3155**PLANT SIZE:** Not available**INVESTMENT:** Not available**CONTACT:** Richard C. Alloway, General Manager**YEAR ESTABLISHED:** 1985**EXPORT TO:** Canada, Europe**HOURLY EMPLOYEES:** Not available**SALARIED EMPLOYEES:** Not available**PARENT CORPORATIONS:**

ARCO Chemical Company; Philadelphia, PA
Mitsubishi Gas Chemical; Tokyo, Japan
JSP Corporation; Tokyo, Japan

TYPE OF OPERATION: Manufacturing**PRODUCTS PRODUCED:**

Foam plastic raw materials

CUSTOMERS:

Ford Motor Co.

Mazda Motor Mfg. (USA) Corp.

General Motors

Nissan Motor Mfg. Corp., USA

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available**UNION AFFILIATION:** Not available

Armco Steel Company, L.P.**General Offices:**

Armco Steel Company
703 Curtis Street
Middletown, OH 45043

Public Affairs Contact:

Alan H. McCoy
Supervisor, External Affairs
703 Curtis Street
Middletown, OH 45043

Telephone: 513-425-2826

Overseas Parent:

Kawasaki Steel Corporation (40%)
Hibiya Kokusai Building, 2-2-3
Uchisaiwaicho
Chiyoda-ku, Tokyo 100, Japan

North American Parent:

Armco Incorporated (60%)
300 Interpace Parkway
Parsippany, NJ 07054

Ashland, KY Plant:**Major Facilities:**

Coke Plant, 2 blast furnaces, basic oxygen furnace, slab caster, cold, hot strip mill,
Annealing and galvanize facilities

Employment: 4,000 approximately

Contact: Bill Skaggs, 606-329-7707

Middletown, OH Plant:**Major Facilities:**

Coke Plant, 2 blast furnaces, basic oxygen furnace, slab caster, cold mill, hot strip
mill, Annealing and galvanize facilities

Employment: 5,000 approximately

Contact: Terry Ward, 513-425-6250

Companies Supplied to:

General Motors
Honda of America Mfg.
Toyota Motor Mfg., USA

Ford Motor Co
Nissan Motor Mfg. USA

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available

UNION AFFILIATION: Not available

134 **Berwick Steel Company**

PLANT ADDRESS:

5677 Alshire Road
Columbus, OH 43232

PHONE: 614-866-1338

FAX: 614-866-6457

PLANT SIZE: 100,000 sq. ft.

INVESTMENT: \$10,000,000

CONTACT: Dean Wickensimer, Executive Vice President

YEAR ESTABLISHED: 1986

EXPORT TO: Canada

HOURLY EMPLOYEES: 59

SALARIED EMPLOYEES: 38

PARENT CORPORATIONS:

Nissho Iwai American Corporation, 100%; New York, NY

TYPE OF OPERATION: Steel processing

PRODUCTS PRODUCED:

Slitting
Leveling

CUSTOMERS:

General Motors

Honda of America Mfg., Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available

UNION AFFILIATION: None

Bleim Steel Company

PLANT ADDRESS:

1500 Coining Drive
Toledo, OH 43612

PHONE: 419-476-0011

FAX: 419-476-3008

PLANT SIZE: 92,800 sq. ft.

INVESTMENT: \$2,600,000

CONTACT: Doug Ridenour, Operations Manager

YEAR ESTABLISHED: 1985

EXPORT TO: No exports

HOURLY EMPLOYEES: 25

SALARIED EMPLOYEES: 18

PARENT CORPORATIONS:

Marubeni America Corporation, 100%; U.S.A.

TYPE OF OPERATION: Steel processing

PRODUCTS PRODUCED:

Flat rolled carbon slit steel
Flat rolled SS409 slit coil

Flat rolled carbon sheet cut lengths

CUSTOMERS:

Stamping suppliers

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 80%

UNION AFFILIATION: Teamsters local 20

C. Itoh Steel, Incorporated**PLANT ADDRESS:**

510 Rolling Hills Lane
Winchester, KY 40391

PHONE: 606-744-0073**FAX:** 606-744-0689**PLANT SIZE:** 52,000 sq. ft.**INVESTMENT:** \$5,500,000**CONTACT:** Jim Maxam, Plant Manager**YEAR ESTABLISHED:** 1986**EXPORT TO:** No exports**HOURLY EMPLOYEES:** 8**SALARIED EMPLOYEES:** 3**PARENT CORPORATIONS:**

C. Itoh & Co., (America) Incorporated; New York, NY

C. Itoh & Co., LTD; Tokyo, Japan

TYPE OF OPERATION: Manufacturing**PRODUCTS PRODUCED:**

Steel slitters

CUSTOMERS:

Ambrake

Topy Corp.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available**UNION AFFILIATION:** None**California Steel Industries****PLANT ADDRESS:**

P. O. Box 5080
Fontana, CA 92335

PHONE: 714-350-6300**FAX:** 714-350-6223**PLANT SIZE:** Not available**INVESTMENT:** Not available**CONTACT:** H. Sunami, President**YEAR ESTABLISHED:** 1984**EXPORT TO:** Not available**HOURLY EMPLOYEES:** -**SALARIED EMPLOYEES:** 880 (total)**PARENT CORPORATIONS:**

Kawasaki Steel, 50%; Kobe, Japan

Rio Doce Mining, 50%; Brazil

TYPE OF OPERATION: Manufacturing**PRODUCTS PRODUCED:**

Hot rolled steel coils and sheets

Galvanized steel coils and sheets

Cold rolled steel coils and sheets

Steel pipe

CUSTOMERS:

General Motors

Honda of America Mfg., Inc.

Toyota Motor Mfg., USA, Corp.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available**UNION AFFILIATION:** Not available

Coil Center Corporation**PLANT ADDRESS:**

1415 Durant Drive
Howell, MI 48843

PHONE: 517-548-0100**FAX:** 517-548-9289**PLANT SIZE:** 50,000 sq. ft.**INVESTMENT:** \$9,500,000**CONTACT:** William C. Hollister, General Manager**YEAR ESTABLISHED:** 1991**EXPORT TO:** No exports**HOURLY EMPLOYEES:** 9**SALARIED EMPLOYEES:** 4**PARENT CORPORATIONS:**

Tomen Corporation, 50%; Tokyo, Japan

Kasle International, 50%; Dearborn, MI

TYPE OF OPERATION: Steel processing**PRODUCTS PRODUCED:**

Steel blanks

CUSTOMERS:

General Motors (BOC Lansing Fabrication)

Ogihara America Corp.

General Motors (Truck and Bus Division)

The Gerstenslager Company

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 95%**UNION AFFILIATION:** None**Coilplus-Alabama, Incorporated****PLANT ADDRESS:**

107 Durham Drive
Athens, AL 35611

PHONE: 205-233-3550**FAX:** 205-233-3571**PLANT SIZE:** Not available**INVESTMENT:** Not available**CONTACT:** R.E. Evans, Executive Vice President**YEAR ESTABLISHED:** 1985**EXPORT TO:** No exports**HOURLY EMPLOYEES:** 45**SALARIED EMPLOYEES:** 30**PARENT CORPORATIONS:**

Mitsubishi Corporation, 100%; Tokyo, Japan

TYPE OF OPERATION: Steel processing**PRODUCTS PRODUCED:**

Cold rolled/galvanized steel

CUSTOMERS:

Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 10%**UNION AFFILIATION:** Not available

Coilplus-Ohio, Incorporated

PLANT ADDRESS:

4801 Gateway Boulevard
Springfield, OH 45502

PHONE: 513-322-4455

FAX: 513-322-2727

PLANT SIZE: 130,000 sq. ft.

INVESTMENT: Not available

CONTACT: T. Mitsufuji, President

YEAR ESTABLISHED: Not available

EXPORT TO: Canada, Mexico

HOURLY EMPLOYEES: 15

SALARIED EMPLOYEES: 15

PARENT CORPORATIONS:

Coilplus Holding, Inc., 100%; New York, NY*

* subsidiary of Mitsubishi Corporation, 100%; Tokyo, Japan

TYPE OF OPERATION: Steel processing

PRODUCTS PRODUCED:

Slit steel coils
Steel sheets and blanks

CUSTOMERS:

Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 40%

UNION AFFILIATION: None

Color and Composite Technologies, Incorporated

PLANT ADDRESS:

P. O. Box 747
Sidney, OH 45365

PHONE: 513-498-9187

FAX: 513-498-4837

PLANT SIZE: 60,000 sq. ft.

INVESTMENT: \$4,000,000

CONTACT: Gary O. Eakes, Production Manager

YEAR ESTABLISHED: 1986

EXPORT TO: Canada, Japan

HOURLY EMPLOYEES: 30

SALARIED EMPLOYEES: 35

PARENT CORPORATIONS:

Mitsui Toatsu Chemical Incorporated, 19%; Tokyo, Japan
Mitsui & Co., Ltd, 30%; Japan
Toyo Ink Manufacturing, Incorporated, 51%; Japan

TYPE OF OPERATION: Manufacturing

PRODUCTS PRODUCED:

Colored plastic compounds
Plastic color concentrates

CUSTOMERS:

Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 75%

UNION AFFILIATION: None

FEC Incorporated**PLANT ADDRESS:**

32655 Industrial Drive
Madison Hts., MI 48071

PHONE: 313-589-1444**FAX:** 313-589-3789**PLANT SIZE:** 35,000 sq. ft.**INVESTMENT:** \$2,800,000**CONTACT:** Joseph D. Fronius, Vice President**YEAR ESTABLISHED:** 1983**EXPORT TO:** Canada, Korea, Mexico**HOURLY EMPLOYEES:** 23**SALARIED EMPLOYEES:** 13**PARENT CORPORATIONS:**

Da Ichi Dentsu, 100%; Tokyo Japan

TYPE OF OPERATION: Manufacturing**PRODUCTS PRODUCED:**

Assembly machines	Automation
Fastening equipment (nutrunners)	

CUSTOMERS:

General Motors (CPC Division)	Diamond-Star Motors Corp.
Ford Motor Co.	Honda of America Mfg., Inc.
Mazda Motor Mfg. (USA) Corp.	Nissan Motor Mfg. Corp. USA
Chrysler Motors	

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available**UNION AFFILIATION:** None**FET Engineering, Incorporated****PLANT ADDRESS:**

903 Nutter Drive
Bardstown, KY 40004

PHONE: 502-348-2130**FAX:** 502-348-7040**PLANT SIZE:** 400,000 sq. ft.**INVESTMENT:** \$32,000,000**CONTACT:** Morris Mengel, Director of Marketing**YEAR ESTABLISHED:** 1988**EXPORT TO:** Japan**HOURLY EMPLOYEES:** 9**SALARIED EMPLOYEES:** 4**PARENT CORPORATIONS:**

Far East Tool, Limited, 100%; Nagoya, Japan

TYPE OF OPERATION: Manufacturing/assembly**PRODUCTS PRODUCED:**

Slush molding skin tools for instrument panels
RTM tools
Urethane foaming molds

CUSTOMERS:

Chrysler Motors	Ford Motor Co.
General Motors	Goodyear Tire and Rubber Co.
Kantus Corp.	Woodbridge Inoac

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available**UNION AFFILIATION:** None

GMFANUC Robotics Corporation**PLANT ADDRESS:**

2000 South Adams Road
Auburn Hills, MI 48236-2800

PHONE: 313-377-7000**FAX:** 313-377-7477**PLANT SIZE:** Not available**INVESTMENT:** Not available**CONTACT:** Eric Mittlestadt, President, CEO**YEAR ESTABLISHED:** 1982**EXPORT TO:** Canada, Europe**HOURLY EMPLOYEES:** -**SALARIED EMPLOYEES:** 600**PARENT CORPORATIONS:**

Fanuc, LTD, 50%; Japan

General Motors Corporation, 50%; Detroit, MI

TYPE OF OPERATION: Manufacturing**PRODUCTS PRODUCED:**

Robotic systems

CUSTOMERS:

Chrysler Motors

Ford Motor Co.

General Motors

Honda of America Mfg., Inc.

Nissan Motor Mfg. Corp., USA

Mazda Motor Mfg. (USA) Corp.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available**UNION AFFILIATION:** None**Hercules Welding Products-Division of Obara Corp.****PLANT ADDRESS:**

11478 Timken
Warren, MI 48089

PHONE: 313-755-1250**FAX:** 313-755-6790**PLANT SIZE:** 17,000 sq. ft.**INVESTMENT:** Not available**CONTACT:** Daniel C. Wellman, Chief Coordinator**YEAR ESTABLISHED:** 1987**EXPORT TO:** Canada, Mexico**HOURLY EMPLOYEES:** 35**SALARIED EMPLOYEES:** 5**PARENT CORPORATIONS:**

Obara Corporation, 100%; Tokyo, Japan

TYPE OF OPERATION: Manufacturing/assembly**PRODUCTS PRODUCED:**

Electrodes, spot welding

Other resistance welding products

Holders and adapters

CUSTOMERS:

Ford Motor Co.

Chrysler Motors

General Motors

Transpant assemblers

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 97%**UNION AFFILIATION:** None

HIFLO, Incorporated**PLANT ADDRESS:**

6701 Wales Road
Northwood, OH 43619

PHONE: 419-666-0503**FAX:** 419-666-3359**PLANT SIZE:** 75,000 sq. ft.**INVESTMENT:** \$3,000,000**CONTACT:** Masaaki Honjo, President**YEAR ESTABLISHED:** 1987**EXPORT TO:** No exports**HOURLY EMPLOYEES:** 30**SALARIED EMPLOYEES:** 6**PARENT CORPORATIONS:**

Toray Industries, 70%; Tokyo, Japan
Toyo Flocking, 21%; Japan
Toray (America), 9%; New York, USA

TYPE OF OPERATION: Manufacturing**PRODUCTS PRODUCED:**

Fiber coating on plastics for automotive interiors

CUSTOMERS:

Neaton Auto Products
Greenville Technology

GenCorp
Capitol Plastics

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%**UNION AFFILIATION:** Not available**Hitachi Seiki U.S.A., Inc.****PLANT ADDRESS:**

9550 Kellner Road
Huntsville, AL 35824

PHONE: 914-268-4124**FAX:** 914-268-7304**PLANT SIZE:** 70,000 sq. ft.**INVESTMENT:** \$10,000,000**CONTACT:** M. Nako, Chairman**YEAR ESTABLISHED:** 1990**EXPORT TO:** Canada**HOURLY EMPLOYEES:** 22**SALARIED EMPLOYEES:** 8**PARENT CORPORATIONS:**

Hitachi Seiki Company, Limited, 100%; Abiko, Japan

TYPE OF OPERATION: Manufacturing/assembly**PRODUCTS PRODUCED:**

CNC machine tools

CUSTOMERS:

General Motors

Ford Motor Co.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 10%**UNION AFFILIATION:** None

I/N Tek**PLANT ADDRESS:**

30755 Edison Road
New Carlisle, IN 46552

PHONE: 219-654-1000**FAX:** 219-654-7878**PLANT SIZE:** 485,000 sq. ft.**INVESTMENT:** \$500,000,000**CONTACT:** George Landsly, Assistant to the President**YEAR ESTABLISHED:** 1990**EXPORT TO:** No exports**HOURLY EMPLOYEES:** -**SALARIED EMPLOYEES:** 260**PARENT CORPORATIONS:**

Inland Steel Company, 60%; Chicago, IL

Nippon Steel, 40%; Tokyo Japan

TYPE OF OPERATION: Manufacturing**PRODUCTS PRODUCED:**

Cold rolled steel

CUSTOMERS:

Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available**UNION AFFILIATION:** United Steelworkers, Local 9231**Index-o-matic****PLANT ADDRESS:**

45807 Helmstreet
Plymouth, MI 48170

PHONE: 313-454-9500**FAX:** 313-454-9504**PLANT SIZE:** 16,000 sq. ft.**INVESTMENT:** Not available**CONTACT:** Randy Langdon, Plant Manager**YEAR ESTABLISHED:** 1988**EXPORT TO:** No exports**HOURLY EMPLOYEES:** 17**SALARIED EMPLOYEES:** 12**PARENT CORPORATIONS:**

Dijet Incorporated, 100%; Japan

TYPE OF OPERATION: Manufacturing/assembly**PRODUCTS PRODUCED:**

Indexable milling cutters

CUSTOMERS:

Chrysler Motors

Ford Motor Co.

Honda of America Mfg., Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available**UNION AFFILIATION:** None

Kobelco Metal Powder of America, Incorporated

PLANT ADDRESS:
1625 Bateman Drive
Seymour, IN 47274

PHONE: 812-522-3033

FAX: 812-522-5191

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: George Abbott, Executive Vice President

YEAR ESTABLISHED: 1989

EXPORT TO: No exports

HOURLY EMPLOYEES: -

SALARIED EMPLOYEES: 69

PARENT CORPORATIONS:

Kobe Steel LTD, 80%, Kobe, Japan
Shinso Corporation, 12%; Japan
Nissho-Iwai Corporation, 8%; Tokyo Japan

TYPE OF OPERATION: Manufacturing

PRODUCTS PRODUCED:

Steel powder

CUSTOMERS:

Second tier supplier

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 10%

UNION AFFILIATION: Not available

Koyo Corporation

PLANT ADDRESS:
300 Fritz Keiper Boulevard
Battle Creek, MI 49015

PHONE: 616-962-9676

FAX: 616-962-4975

PLANT SIZE: 50,000 sq. ft.

INVESTMENT: \$2,500,000

CONTACT: Tamotsu Imagawa, President

YEAR ESTABLISHED: 1987

EXPORT TO: No exports

HOURLY EMPLOYEES: 77

SALARIED EMPLOYEES: 9

PARENT CORPORATIONS:

Koyo Metals Company, Ltd., 71%; Japan
Sumitomo Light Metals Industries, Ltd., 10%; Japan
Tomei Piping Company, Ltd., 10%; Japan
Katyama Corporation, 6%; Japan

TYPE OF OPERATION: Manufacturing

PRODUCTS PRODUCED:

Nonferrous Metals
Aluminum tubing

CUSTOMERS:

Nippondeso Manufacturing USA, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

L-S II Electro-Galvanizing Company

PLANT ADDRESS:
1800 Watkins Road
Columbus, OH 43232

PHONE: 216-328-5002

FAX: 216-328-5001

PLANT SIZE: 340,000 sq. ft.

INVESTMENT: \$200,000,000

CONTACT: Donald Vernon, Vice President and General Manager

YEAR ESTABLISHED: 1986

EXPORT TO: Canada, Mexico

HOURLY EMPLOYEES: -

SALARIED EMPLOYEES: 74

PARENT CORPORATIONS:

Sumitomo Metals Industries, 50%; Osaka, Japan
LTV Corporation, 50%; Cleveland, OH

TYPE OF OPERATION: Manufacturing

PRODUCTS PRODUCED:

Zinc coated
Zinc/nickle coated

CUSTOMERS:

Ford Motor Co.
Mazda Motor Mfg. (USA) Corp.

General Motors
Nissan Motor Mfg. Corp., USA

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

L-S II Electro-Galvanizing Company

PLANT ADDRESS:
3100 East 45th Street
Cleveland, OH 44131

PHONE: 216-429-6900

FAX: Not available

PLANT SIZE: 500,000 sq. ft.

INVESTMENT: \$168,000,000

CONTACT: Dale Dicken, Plant Manager

YEAR ESTABLISHED: 1986

EXPORT TO: Mexico

HOURLY EMPLOYEES: 70

SALARIED EMPLOYEES: 26

PARENT CORPORATIONS:

Sumitomo Metals Industries, 40%; Osaka, Japan
LTV Corporation, 60%; Cleveland, OH

TYPE OF OPERATION: Manufacturing

PRODUCTS PRODUCED:

Electro-galvanized sheet steel

CUSTOMERS:

Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available

UNION AFFILIATION: United Steelworkers, Local 9126

Marubeni Steel Processing, Incorporated**PLANT ADDRESS:**

104 Western Avenue
Portland, TN 37148

PHONE: 615-325-5454**FAX:** 615-325-4815**PLANT SIZE:** 50,000 sq. ft.**INVESTMENT:** \$3,000,000**CONTACT:** Ed Jones, Manager, Accounting and Gen. Admin.**YEAR ESTABLISHED:** 1990**EXPORT TO:** No exports**HOURLY EMPLOYEES:** 8**SALARIED EMPLOYEES:** 4**PARENT CORPORATIONS:**

Marubeni Corporation, 60%; Tokyo, Japan
Yamakwa Industrial Company, 10%; Fuji City, Japan
Marubeni America Corporation, 30%; New York, NY

TYPE OF OPERATION: Steel processing**PRODUCTS PRODUCED:**

Slit steel coils

CUSTOMERS:

Yamakawa Mfg. Corp. of America
KI (USA) Corporation

Nissan Motor Mfg. Corp., USA

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available**UNION AFFILIATION:** None**Mazak Corporation****PLANT ADDRESS:**

8025 Production Drive
Florence, KY 41042

PHONE: 606-727-5700**FAX:** 606-727-5785**PLANT SIZE:** 45,000 sq. ft.**INVESTMENT:** Not available**CONTACT:** Robert Ralston, Manufacturing Vice President**YEAR ESTABLISHED:** 1974**EXPORT TO:** Canada, Europe, Pacific Rim**HOURLY EMPLOYEES:** 300**SALARIED EMPLOYEES:** 150**PARENT CORPORATIONS:**

Yamazaki Mazak Corporation; Japan

TYPE OF OPERATION: Manufacturing/assembly**PRODUCTS PRODUCED:**

Horizontal machine centers
Horizontal lathes

Vertical machining centers

CUSTOMERS:

General Motors (Powertrain Division) General Motors (CPC Division)
General Motors (BOC Division)

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available**UNION AFFILIATION:** None

Michigan Steel Processing, Incorporated

PLANT ADDRESS:

36211 South Huron Road
New Boston, MI 48164

PHONE: 313-753-3410

FAX: 313-753-4934

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: Neil Hidaka, General Manager

YEAR ESTABLISHED: 1989

EXPORT TO: Canada

HOURLY EMPLOYEES: 23

SALARIED EMPLOYEES: 13

PARENT CORPORATIONS:

Mazda Steel; Japan
Sumitomo Corporation; Japan
Sumitomo Corporation of America; New York, NY

TYPE OF OPERATION: Steel processing

PRODUCTS PRODUCED:

Steel processing

CUSTOMERS:

Chrysler Motors
Mazda Motor Mfg. (USA) Corp.

Ford Motor Co.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Midwest Mold & Texture Corporation

PLANT ADDRESS:

4270 Armstrong Boulevard
Batavia, OH 45103

PHONE: 513-732-1300

FAX: 513-732-3125

PLANT SIZE: 20,125 sq. ft.

INVESTMENT: \$4,802,000

CONTACT: Shoh M. Churiki, Executive Vice President

YEAR ESTABLISHED: 1987

EXPORT TO: Canada, Japan

HOURLY EMPLOYEES: 7

SALARIED EMPLOYEES: 12

PARENT CORPORATIONS:

Tetematsu Mold Works Company, Limited, 85%; Inazawa, Japan
Tokushima Showa Precision Company Limited 3%; Tokushima, Japan
Tanazawa Hakkosha Company, Limited 9%; Highashi-Osaka, Japan
Mitsubishi Corporation, 3%; Tokyo, Japan

TYPE OF OPERATION: Manufacturing

PRODUCTS PRODUCED:

Steel molds for plastic injection molding parts

CUSTOMERS:

Diamond-Star Motors Corp.
Mazda Motor Mfg. (USA) Corp.
Toyota Motor Mfg., USA, Corp.

Honda of America Mfg., Inc.
Subaru-Isuzu Automotive, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 95%

UNION AFFILIATION: None

Morton Yokohama, Incorporated**PLANT ADDRESS:**

333 Wacker Drive
Chicago, IL 60606

PHONE: 312-807-3465**FAX:** 312-807-3150**PLANT SIZE:** Not available**INVESTMENT:** Not available**CONTACT:** Tom Toomey, Vice President and General Manager**YEAR ESTABLISHED:** 1987**EXPORT TO:** Canada**HOURLY EMPLOYEES:** 4**SALARIED EMPLOYEES:** 2**PARENT CORPORATIONS:**

Morton International, Incorporated, 50%; Chicago, IL

Yokohama Rubber Company, Limited, 50%; Tokyo, Japan

TYPE OF OPERATION: Manufacturing**PRODUCTS PRODUCED:**

Windshield adhesives
Primer for sealant

CUSTOMERS:

Toyota Motor Mfg., USA, Corp.
CAMI Automotive, Inc

NUMMI
Diamond-Star Motors Corp.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%**UNION AFFILIATION:** None**National Steel Corporation-Granite City Division****PLANT ADDRESS:**

Granite City, IL

PHONE: Not available**FAX:** Not available**PLANT SIZE:** Not available**INVESTMENT:** Not available**CONTACT:** None given**YEAR ESTABLISHED:** 1984**EXPORT TO:** Not available**HOURLY EMPLOYEES:** Not available**SALARIED EMPLOYEES:** Not available**PARENT CORPORATIONS:**

Nippon Kokan K. K., 100%; Japan

TYPE OF OPERATION: Manufacturing**PRODUCTS PRODUCED:**

Not available

CUSTOMERS:

Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available**UNION AFFILIATION:** None

National Steel Corporation-Midwest Steel Division**PLANT ADDRESS:**

U. S. Route 12
Portage, IN 46368

PHONE: Not available**FAX:** Not available**PLANT SIZE:** Not available**INVESTMENT:** Not available**CONTACT:** None given**YEAR ESTABLISHED:** 1984**EXPORT TO:** Not available**HOURLY EMPLOYEES:** Not available**SALARIED EMPLOYEES:** Not available**PARENT CORPORATIONS:**

Nippon Kokan K. K., 100%; Japan

TYPE OF OPERATION: Manufacturing**PRODUCTS PRODUCED:**

Not available

CUSTOMERS:

Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available**UNION AFFILIATION:** None**National Steel Corporation-Midwest Steel Division****PLANT ADDRESS:**

1 Quality Drive
Ecorse, MI 48229

PHONE: Not available**FAX:** Not available**PLANT SIZE:** Not available**INVESTMENT:** Not available**CONTACT:** None given**YEAR ESTABLISHED:** 1984**EXPORT TO:** Not available**HOURLY EMPLOYEES:** Not available**SALARIED EMPLOYEES:** Not available**PARENT CORPORATIONS:**

Nippon Kokan K. K., 100%; Japan

TYPE OF OPERATION: Manufacturing**PRODUCTS PRODUCED:**

Not available

CUSTOMERS:

Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available**UNION AFFILIATION:** None

Neomet Corporation**PLANT ADDRESS:**

P. O. Box 325, Route 168
West Pittsburgh, PA 16160

PHONE: 412-535-1000**FAX:** 412-535-1400**PLANT SIZE:** 80,000 sq. ft.**INVESTMENT:** Not available**CONTACT:** T. Arima, President**YEAR ESTABLISHED:** Not available**EXPORT TO:** Europe, Japan**HOURLY EMPLOYEES:** Not available**SALARIED EMPLOYEES:** Not available**PARENT CORPORATIONS:**

Mitsubishi Materials Corporation, 100%; Tokyo, Japan

TYPE OF OPERATION: Manufacturing**PRODUCTS PRODUCED:**

Permanent materials magnets

CUSTOMERS:

General Motors (Delco Remy)

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 30%**UNION AFFILIATION:** None**NGK Ceramics, USA, Incorporated****PLANT ADDRESS:**

P. O. Box 390
Mooresville, NC 28115

PHONE: 704-664-7000**FAX:** 704-664-1460**PLANT SIZE:** 200,000 sq. ft.**INVESTMENT:** \$25,000,000**CONTACT:** Stephen L. Dailey, Manufacturing Manager**YEAR ESTABLISHED:** 1988**EXPORT TO:** Canada, Japan**HOURLY EMPLOYEES:** -**SALARIED EMPLOYEES:** 115**PARENT CORPORATIONS:**

NGK Insulators Limited, 100%; Noyoga, Japan

TYPE OF OPERATION: Manufacturing.**PRODUCTS PRODUCED:**

Honeyceram

CUSTOMERS:

Ford Motor Co.

General Motors

Honda of America Mfg., Inc.

Mazda Motor Mfg. (USA) Corp.

Toyota Motor Mfg., USA, Corp.

Subaru-Isuzu Automotive. Inc.

Nissan Motor Manufacturing USA

Diamond-Star Motors

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%**UNION AFFILIATION:** None

NGK Metals Corporation**PLANT ADDRESS:**

P. O. Box 13367
Reading, PA 19612-3367

PHONE: 215-921-5000**FAX:** Not available**PLANT SIZE:** 400,000 sq. ft.**INVESTMENT:** Not available**CONTACT:** A. G. Zaborowski, Vice President Manufacturing**YEAR ESTABLISHED:** 1986**EXPORT TO:** Europe, Japan**HOURLY EMPLOYEES:** -**SALARIED EMPLOYEES:** 450 (total)**PARENT CORPORATIONS:**

NGK Insulators Limited, 100%; Noyoga, Japan

TYPE OF OPERATION: Manufacturing**PRODUCTS PRODUCED:**

Beryllium-copper and nickel-sheet, rod, wire, bar, ingot, and castings

CUSTOMERS:

Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available**UNION AFFILIATION:** United Steelworkers, Local 2317**NKC of America Incorporated****PLANT ADDRESS:**

1584 Brooks Road East
Memphis, TN 38116

PHONE: 901-396-5353**FAX:** 901-396-2339**PLANT SIZE:** 200,000 sq. ft.**INVESTMENT:** \$5,000,000**CONTACT:** Katsuichi Yokoyama, Plant Manager**YEAR ESTABLISHED:** 1984**EXPORT TO:** Canada, Europe, Japan**HOURLY EMPLOYEES:** 120**SALARIED EMPLOYEES:** 50**PARENT CORPORATIONS:**

Nakanishi Manufacturing Corporation, 100%; Osaka, Japan

TYPE OF OPERATION: Manufacturing/assembly**PRODUCTS PRODUCED:**

Conveyer equipment and control systems

CUSTOMERS:

Chrysler Motors

Ford Motor Co.

General Motors

Honda of America Mfg., Inc.

Nissan Motor Mfg. Corp., USA

Toyota Motor Mfg., USA, Corp.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 13%**UNION AFFILIATION:** None

Nova Steel Processing**PLANT ADDRESS:**

315 Park Avenue
Tipp City, OH 45371

PHONE: 513-667-6255**FAX:** 513-667-6783**PLANT SIZE:** 140,000 sq. ft.**INVESTMENT:** Not available**CONTACT:** Norio Kikuchi, General Manager**YEAR ESTABLISHED:** 1986**EXPORT TO:** No exports**HOURLY EMPLOYEES:** 40**SALARIED EMPLOYEES:** 8**PARENT CORPORATIONS:**

Armco Steel Company, L.P., 50%; Middletown, OH

C. Itoh & Co., LTD, 50%; Tokyo, Japan

TYPE OF OPERATION: Steel processing**PRODUCTS PRODUCED:**

Sheets

Slit coils

CUSTOMERS:

General Motors

Walker Manufacturing Co.-Tenneco

Toyota Motor Mfg., USA, Corp.

Ford Motor Co.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 80%**UNION AFFILIATION:** None**Obara Corporation****PLANT ADDRESS:**

1346 Jamike Lane
Erlanger Road, KY 41018

PHONE: 606-283-5490**FAX:** 606-283-5498**PLANT SIZE:** Not available**INVESTMENT:** Not available**CONTACT:** Allen Gibboney, Plant Manager**YEAR ESTABLISHED:** 1988**EXPORT TO:** Canada**HOURLY EMPLOYEES:** 18**SALARIED EMPLOYEES:** 6**PARENT CORPORATIONS:**

Obara Corporation, 100%; Tokyo, Japan

TYPE OF OPERATION: Manufacturing/assembly**PRODUCTS PRODUCED:**

Resistance welding guns and welding cables

Resistance welding cables

CUSTOMERS:

Nissan Motor Mfg. Corp., USA

Subaru-Isuzu Automotive, Inc.

Toyota Motor Mfg., USA, Corp.

Honda of America Mfg., Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%**UNION AFFILIATION:** None

Okamoto Corporation**PLANT ADDRESS:**

1500 Busch Parkway
Buffalo Grove, IL 60089

PHONE: 708-520-7700**FAX:** 708-520-7980**PLANT SIZE:** 52,000 sq. ft.**INVESTMENT:** Not available**CONTACT:** Daniel Bacchiere, Plant Manager**YEAR ESTABLISHED:** Not available**EXPORT TO:** Canada**HOURLY EMPLOYEES:** 10**SALARIED EMPLOYEES:** 26**PARENT CORPORATIONS:**

Okamoto Machine Tool Works LTD., 100%; Yokohama, Japan

TYPE OF OPERATION: Assembly**PRODUCTS PRODUCED:**

Surface grinding machines
Internal grinding machines

CUSTOMERS:

General Motors

Ford Motor Co.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 20%**UNION AFFILIATION:** None**Okuma Machinery, Incorporated****PLANT ADDRESS:**

12200 Steele Creek Road
Charlotte, NC 28241

PHONE: 704-588-7000**FAX:** 704-588-6503**PLANT SIZE:** 200,000 sq. ft.**INVESTMENT:** \$35,000,000**CONTACT:** Robert Boekhout, Vice President-Manufacturing**YEAR ESTABLISHED:** 1986**EXPORT TO:** Canada**HOURLY EMPLOYEES:** 90**SALARIED EMPLOYEES:** 210**PARENT CORPORATIONS:**

Okuma Corporation, 100%; Oguchi, Japan

TYPE OF OPERATION: Manufacturing/assembly**PRODUCTS PRODUCED:**

CNC machine tools

CUSTOMERS:

Ashi Motor Wheel
Enki America, Inc.

A-Mold Corp.
AAP St. Mary's

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 20%**UNION AFFILIATION:** Not available

Procoil Corporation**PLANT ADDRESS:**

5260 Haggerty Road South
Canton Township, MI 48188

PHONE: 313-397-5212**FAX:** 313-397-0029**PLANT SIZE:** 125,000 sq. ft.**INVESTMENT:** \$25,000,000**CONTACT:** Paul Janshego, Plant Manager**YEAR ESTABLISHED:** Not available**EXPORT TO:** No exports**HOURLY EMPLOYEES:** 58**SALARIED EMPLOYEES:** 15**PARENT CORPORATIONS:**

National Steel, 44%; Pittsburgh, PA
Mitsubishi Corporation, 10%; Tokyo, Japan
Marubeni Corporation, 44%; Tokyo, Japan
NKK Steel, 2%; Tokyo, Japan

TYPE OF OPERATION: Steel processing**PRODUCTS PRODUCED:**

Body panel blanks
Slit steel coils for parts

CUSTOMERS:

Chrysler Motors
Ogihara America Corp.

General Motors
Ford Motor Co.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%**UNION AFFILIATION:** United Steelworkers of America**Sankyo America, Incorporated****PLANT ADDRESS:**

10655 State Route 47
Sidney, OH 45365

PHONE: 513-498-4901**FAX:** 513-498-9403**PLANT SIZE:** 30,000 sq. ft.**INVESTMENT:** \$3,000,000**CONTACT:** Masao Nishioka, President**YEAR ESTABLISHED:** 1987**EXPORT TO:** Europe, South America**HOURLY EMPLOYEES:** 8**SALARIED EMPLOYEES:** 6**PARENT CORPORATIONS:**

Sankyo Manufacturing Company, Limited, 100%; Tokyo, Japan

TYPE OF OPERATION: Manufacturing/assembly**PRODUCTS PRODUCED:**

Press feeds
Cam index drives

Machine tool components

CUSTOMERS:

Ford Motor Co.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available**UNION AFFILIATION:** None

Sanyo Machine America Corporation

PLANT ADDRESS: 950 Rochester Road
Rochester Hills, MI 48307

PHONE: 313-651-5911

FAX: 313-651-5915

PLANT SIZE: 164,000 sq. ft.

INVESTMENT: \$4,500,000

CONTACT: Kazuyoshi Hara, Director

YEAR ESTABLISHED: 1986

EXPORT TO: Canada

HOURLY EMPLOYEES: 25

SALARIED EMPLOYEES: 50

PARENT CORPORATIONS:
Sanyo Machine Works, Limited, 100%; Nagoya, Japan

TYPE OF OPERATION: Manufacturing/assembly

PRODUCTS PRODUCED:

Automated welding lines Nutrunners
Automated assembly lines

CUSTOMERS:

Saturn Corp.-General Motors Ford Motor Co.
Chrysler Motors Honda of America Mfg., Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Sanyo Tools of Ohio, Incorporated

PLANT ADDRESS: 1285 South Patton Street
Xenia, OH 45385

PHONE: 513-436-3545

FAX: Not available

PLANT SIZE: 7,200 sq. ft.

INVESTMENT: \$800,000

CONTACT: Takatoshi Hayashi, Vice President

YEAR ESTABLISHED: Not available

EXPORT TO: No exports

HOURLY EMPLOYEES: 3

SALARIED EMPLOYEES: 2

PARENT CORPORATIONS:
Sanyo Tool Manufacturing Company, Limited, 100%; Tokyo, Japan

TYPE OF OPERATION: Manufacturing

PRODUCTS PRODUCED:

Drill Reamer
Endmill Note: These are future product plans

CUSTOMERS:

Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available

UNION AFFILIATION: None

Teikuro Corporation**PLANT ADDRESS:**

4500 Gateway Boulevard
Springfield, OH 45502

PHONE: 513-325-9900**FAX:** 513-325-2046**PLANT SIZE:** Not available**INVESTMENT:** Not available**CONTACT:** Mike Houseman, Plant Manager**YEAR ESTABLISHED:** 1988**EXPORT TO:** No exports**HOURLY EMPLOYEES:** 18**SALARIED EMPLOYEES:** 18**PARENT CORPORATIONS:**

Teikoku Kuromu; Japan

Teikuro Corporation; Japan

TYPE OF OPERATION: Manufacturing**PRODUCTS PRODUCED:**

Hard chrome surface treatment of stamping dies

CUSTOMERS:

Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available**UNION AFFILIATION:** None**Teikuro of America Co., LTD****PLANT ADDRESS:**

31469 Hayman
Hayward, CA 94544

PHONE: 415-487-6537**FAX:** Not available**PLANT SIZE:** Not available**INVESTMENT:** Not available**CONTACT:** None given**YEAR ESTABLISHED:** Not available**EXPORT TO:** Not available**HOURLY EMPLOYEES:** Not available**SALARIED EMPLOYEES:** Not available**PARENT CORPORATIONS:**

Teikoku Kuromu; Japan

Teikuro Corporation; Japan

TYPE OF OPERATION: Not available**PRODUCTS PRODUCED:**

Not available

CUSTOMERS:

Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available**UNION AFFILIATION:** Not available

Tennessee Metal Corporation

PLANT ADDRESS:

1718 J. P. Hennessey Drive
La Vergne, TN 37086

PHONE: 615-641-3300

FAX: 615-641-3399

PLANT SIZE: 80,000 sq. ft.

INVESTMENT: \$7,500,000

CONTACT: Haruhiki Miki, President

YEAR ESTABLISHED: 1987

EXPORT TO: No exports

HOURLY EMPLOYEES: 20

SALARIED EMPLOYEES: 6

PARENT CORPORATIONS:

Sumitomo Corporation of America, 80%; New York, NY

Sumitomo Corporation, 20%; Tokyo, Japan

TYPE OF OPERATION: Steel processing

PRODUCTS PRODUCED:

Steel coils

CUSTOMERS:

Calsonic Yorozu Corporation
Johnson Controls, Incorporated

Dyneer Corporation
KI (USA) Corporation

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 55%

UNION AFFILIATION: None

TESCO Engineering, Incorporated

PLANT ADDRESS:

1809 Rochester Industrial Drive
Rochester Hills, MI 48309

PHONE: 313-656-7755

FAX: 313-656-7759

PLANT SIZE: 22,000 sq. ft.

INVESTMENT: \$2,500,000

CONTACT: James Kiner, General Manager-Marketing

YEAR ESTABLISHED: 1989

EXPORT TO: No exports

HOURLY EMPLOYEES: 1

SALARIED EMPLOYEES: 9

PARENT CORPORATIONS:

Hirotec Corporation, 70%; Hiroshima, Japan

C. Itoh & Company, Limited, 5%; New York, NY

C. Itoh & Co., LTD, 25%; Tokyo, Japan

TYPE OF OPERATION: Engineering/Assembly

PRODUCTS PRODUCED:

Automated welding systems for auto closure panels

CUSTOMERS:

Chrysler Motors
Ford Motor Co.

Mazda Motor Mfg. (USA) Corp.

Ford Motor Co.

Lenawee Stamping Corp.

General Motors

Honda Engineering, N. A.

Toyota Motor Mfg., USA, Corp.

The Budd Company, Ogihara Amer. Corp.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%

UNION AFFILIATION: None

Thermofil Incorporated

PLANT ADDRESS:
384 Railroad Street
Ypsilanti, MI 48197

PHONE: 313-227-3500

FAX: 313-227-3824

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: David W. Donie, Manufacturing Manager

YEAR ESTABLISHED: 1989

EXPORT TO: No exports

HOURLY EMPLOYEES: 5

SALARIED EMPLOYEES: -

PARENT CORPORATIONS:

Nippon Steel Chemical Company, 100%, Tokyo, Japan

TYPE OF OPERATION: Manufacturing

PRODUCTS PRODUCED:

Specialty thermoplastic resins

CUSTOMERS:

Chrysler Motors

Ford Motor Co.

General Motors

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available

UNION AFFILIATION: None

Thermofil Incorporated

PLANT ADDRESS:
315 North Second Street
Brighton, MI 48116

PHONE: 313-227-3500

FAX: 313-227-3824

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: David W. Donie, Manufacturing Manager

YEAR ESTABLISHED: 1989

EXPORT TO: No exports

HOURLY EMPLOYEES: 20

SALARIED EMPLOYEES: 20

PARENT CORPORATIONS:

Nippon Steel Chemical Company, 100%, Tokyo, Japan

TYPE OF OPERATION: Manufacturing

PRODUCTS PRODUCED:

Specialty thermoplastic resins

CUSTOMERS:

Chrysler Motors

Ford Motor Co.

General Motors

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available

UNION AFFILIATION: None

Thermofil Incorporated**PLANT ADDRESS:**

6150 Whitmore Lake Road
Brighton, MI 48116

PHONE: 313-227-3500**FAX:** 313-227-3824**PLANT SIZE:** Not available**INVESTMENT:** Not available**CONTACT:** David W. Donie, Manufacturing Manager**YEAR ESTABLISHED:** 1989**EXPORT TO:** Canada, Europe, Japan, Mexico**HOURLY EMPLOYEES:** 70**SALARIED EMPLOYEES:** 60**PARENT CORPORATIONS:**

Nippon Steel Chemical Company, 100%, Tokyo, Japan

TYPE OF OPERATION: Manufacturing**PRODUCTS PRODUCED:**

Specialty and reinforced thermoplastic resins

CUSTOMERS:

Chrysler Motors
General Motors

Ford Motor Co.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 60%**UNION AFFILIATION:** None**TKS Industrial Company****PLANT ADDRESS:**

5750 Shier Rings Road
Dublin, OH 43017

PHONE: 614-764-2266**FAX:** 614-764-2454**PLANT SIZE:** 52,000 sq. ft.**INVESTMENT:** \$3,500,000**CONTACT:** Robert J. Tipple, Administrative Manager**YEAR ESTABLISHED:** 1981**EXPORT TO:** No exports**HOURLY EMPLOYEES:** 20**SALARIED EMPLOYEES:** 40**PARENT CORPORATIONS:**

Taikish LTD, 100%; Tokyo, Japan

TYPE OF OPERATION: Engineering/Manufacturing**PRODUCTS PRODUCED:**

Paint finishing systems

CUSTOMERS:

Nissan Motor Mfg. Corp., USA
NUMMI
Chrysler Motors
Subaru-Isuzu Automotive, Inc.

Honda of America Mfg., Inc.
Mazda Motor Mfg. (USA) Corp.
Diamond-Star Motors
Toyota Motor Mfg., USA, Corp.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 100%**UNION AFFILIATION:** None

Toshiba Tungaloy Manufacturing, Inc.**PLANT ADDRESS:**

755 Greenleaf Avenue
Elk Grove Village, IL 60007

PHONE: 708-806-9082**FAX:** 708-806-9087**PLANT SIZE:** 27,000 sq. ft.**INVESTMENT:** \$6,000,000**CONTACT:** Jerry Ulrich, Plant Manager**YEAR ESTABLISHED:** 1990**EXPORT TO:** Canada, Europe, Japan**HOURLY EMPLOYEES:** 35**SALARIED EMPLOYEES:** 6**PARENT CORPORATIONS:**

Toshiba Tungaloy Company, Limited, 85%; Kawasaki, Japan

Ueki Gas Corporation, 15%; Tokyo, Japan

TYPE OF OPERATION: Manufacturing**PRODUCTS PRODUCED:**

Indexable carbide tools

CUSTOMERS:

Nissan Motor Mfg. Corp., USA
Honda of America Mfg., Inc.

Toyota Motor Mfg., USA, Corp.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 65%**UNION AFFILIATION:** None**Trinity Industrial Corporation of America****PLANT ADDRESS:**

321 Triport Road
Georgetown, KY 40324

PHONE: 502-863-4941**FAX:** 502-863-5173**PLANT SIZE:** 33,000 sq. ft.**INVESTMENT:** \$1,700,000**CONTACT:** Jack Jones, Vice President**YEAR ESTABLISHED:** 1987**EXPORT TO:** Canada**HOURLY EMPLOYEES:** 12**SALARIED EMPLOYEES:** 20**PARENT CORPORATIONS:**

Trinity Industrial Corporation, 100%; Tokyo, Japan

TYPE OF OPERATION: Manufacturing/assembly**PRODUCTS PRODUCED:**

Paint finishing equipment
Sheet metal work

CUSTOMERS:

Toyota Motor Mfg., USA, Corp.
NUMMI

Toyota Auto Body California, Inc.
Subaru-Isuzu Automotive, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 90%**UNION AFFILIATION:** None

Trutec Industries Incorporated**PLANT ADDRESS:**

P. O. Box 715, Upper Valley Pike
Urbana, OH 43078

PHONE: 513-653-8500**FAX:** 513-652-3647**PLANT SIZE:** 74,000 sq. ft.**INVESTMENT:** \$12,500,000**CONTACT:** Hollis Smith, Plant Manager**YEAR ESTABLISHED:** 1985**EXPORT TO:** Canada, Europe, Japan**HOURLY EMPLOYEES:** 41**SALARIED EMPLOYEES:** 10**PARENT CORPORATIONS:**

Nihon Parkerizing of America; Detroit, MI

Nihon Parkerizing Company, Limited; Tokyo, Japan

TYPE OF OPERATION: Manufacturing**PRODUCTS PRODUCED:**

Spot and T-welding

Phosphate coating

Solid lubricant coatings

CUSTOMERS:

Honda of America Mfg., Inc.

Subaru-Isuzu Automotive, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 99%**UNION AFFILIATION:** None**Trutec Industries Incorporated****PLANT ADDRESS:**

4700 Gateway Boulevard
Springfield, OH 45506

PHONE: Not available**FAX:** Not available**PLANT SIZE:** Not available**INVESTMENT:** Not available**CONTACT:** None given**YEAR ESTABLISHED:** 1985**EXPORT TO:** Not available**HOURLY EMPLOYEES:** Not available**SALARIED EMPLOYEES:** Not available**PARENT CORPORATIONS:**

Nihon Parkerizing of America; Detroit, MI

Nihon Parkerizing Company, Limited; Tokyo, Japan

TYPE OF OPERATION: Steel Processing**PRODUCTS PRODUCED:**

Steel heat treatment plant

CUSTOMERS:

Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available**UNION AFFILIATION:** Not available

Tsubaki Conveyor of America**PLANT ADDRESS:**

138 Davis Street, P.O. Box 710
Portland, TN 37148

PHONE: 615-325-9221**FAX:** 615-325-2442**PLANT SIZE:** 70,000 sq ft**INVESTMENT:** \$3,000,000**CONTACT:** Kazua Hirono, Vice President, Sales**YEAR ESTABLISHED:** 1987**EXPORT TO:** Canada, Europe**HOURLY EMPLOYEES:** 80**SALARIED EMPLOYEES:** 50**PARENT CORPORATIONS:**

Tsubakimoto Chain Company, 100%; Osaka, Japan

TYPE OF OPERATION: Manufacturing/assembly**PRODUCTS PRODUCED:**

Conveyor and material handling systems

CUSTOMERS:

NUMMI

Mazda Motor Mfg. (USA) Corp.

Nissan Motor Mfg. Corp., USA

Toyota Motor Mfg., USA, Corp.

Subaru-Isuzu Automotive, Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 60%**UNION AFFILIATION:** None**U.S. Paint Corporation****PLANT ADDRESS:**

831 South 21st Street
St. Louis, MO 63005

PHONE: 314-621-0525**FAX:** 314-621-0722**PLANT SIZE:** 100,000 sq. ft.**INVESTMENT:** Not available**CONTACT:** Gary Fradkin, Director of Marketing-Auto OEM/Industrial**YEAR ESTABLISHED:** 1989**EXPORT TO:** Canada, Europe, Japan, Other**HOURLY EMPLOYEES:** 36**SALARIED EMPLOYEES:** 90**PARENT CORPORATIONS:**

Nippon Oil and Fats Ltd., 100%; Tokyo, Japan

TYPE OF OPERATION: Manufacturing**PRODUCTS PRODUCED:**

Paints

Coatings

CUSTOMERS:

Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 20%**UNION AFFILIATION:** Yes

USS/Kobe Steel Company

PLANT ADDRESS:
1807 East 28th Street
Lorain, OH 44055

PHONE: 216-277-3407

FAX: 216-277-3366

PLANT SIZE: 1,450 Acres

INVESTMENT: \$700,000,000

CONTACT: Robert C. Ralston, Manager-Marketing

YEAR ESTABLISHED: Not available

EXPORT TO: Canada

HOURLY EMPLOYEES: 2500

SALARIED EMPLOYEES: 300

PARENT CORPORATIONS:

USS Division, USX Corporation, 50%; Pittsburgh, PA

Kobe Steel LTD, 50%; Kobe, Japan

TYPE OF OPERATION: Manufacturing

PRODUCTS PRODUCED:

Hot rolled bars

CUSTOMERS:

Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available

UNION AFFILIATION: United Steel Workers of America, Locals 1104 & 2354

Voltek Incorporated

PLANT ADDRESS:
17 Allen Avenue
Coldwater, MI 49036

PHONE: 517-279-7587

FAX: Not available

PLANT SIZE: Not available

INVESTMENT: Not available

CONTACT: Mike Ridenour, Plant Manager

YEAR ESTABLISHED: 1975

EXPORT TO: Not available

HOURLY EMPLOYEES: Not available

SALARIED EMPLOYEES: Not available

PARENT CORPORATIONS:

Sekisui Chemical Company, Limited; Osaka, Japan

TYPE OF OPERATION: Manufacturing

PRODUCTS PRODUCED:

Not available

CUSTOMERS:

Not available

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: Not available

UNION AFFILIATION: None

Wheeling-Nisshin Incorporated**PLANT ADDRESS:**

P. O. Box 635
Follansbee, WV 26037

PHONE: 304-527-2800**FAX:** 304-797-1650**PLANT SIZE:** 200,000 sq. ft.**INVESTMENT:** \$72,000,000**CONTACT:** Mark Morelli, Manager of Operations**YEAR ESTABLISHED:** 1988**EXPORT TO:** No exports**HOURLY EMPLOYEES:** 65**SALARIED EMPLOYEES:** 41**PARENT CORPORATIONS:**

Nisshin Steel Company, Limited; Tokyo, Japan

Wheeling-Pittsburgh Corporation; Wheeling, WV

TYPE OF OPERATION: Manufacturing/assembly**PRODUCTS PRODUCED:**

Hot dipped galvanized steel sheets

Hot dipped aluminized steel sheets

Hot dipped galvanealed steel sheets

CUSTOMERS:

A. P. Parts Mfg., Co.

Arvin Industries

Walker Manufacturing Co.-Tenneco

Honda of America Mfg., Inc.

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 20%**UNION AFFILIATION:** United Steelworkres, Local 1280**Yuma Industries, Incorporated****PLANT ADDRESS:**

Road One Hundred North, P. O. Box 217
Shelbyville, IN 46176-9720

PHONE: 317-398-9862**FAX:** 317-392-4818**PLANT SIZE:** 16,000 sq. ft.**INVESTMENT:** \$6,000,000**CONTACT:** Masahisa Hirobe, Vice President and Operations Manager**YEAR ESTABLISHED:** 1987**EXPORT TO:** Canada, Europe**HOURLY EMPLOYEES:** -**SALARIED EMPLOYEES:** 19 (total)**PARENT CORPORATIONS:**

Master Chemical Corporation, 55%; Toledo, OH

Yushiro Chemical Industries, 45%; Tokyo, Japan

TYPE OF OPERATION: Manufacturing**PRODUCTS PRODUCED:**

Water soluble cutting and grinding fluids
Remover and cleaner

Automotive paint guard coatings

CUSTOMERS:

Toyota Motor Mfg., USA, Corp.

Honda of America Mfg., Inc.

Nissan Motor Mfg. Corp., USA

Mazda Motor Mfg. (USA) Corp.

NUMMI

PERCENT SUPPLIED TO AUTOMOBILE INDUSTRY: 90%**UNION AFFILIATION:** None

Company Name: Diamond-Star Motors Corporation

Plant Location: 100 North Diamond-Star Parkway
Normal, IL 61761

Telephone: 309-888-8000 **Facsimile:** 309-888-0129 or 309-888-0130

Plant Manager: Yoichi Nakane, President

Public Affairs Contact: Robin R. Skiles, Public Relations Manager

Overseas Parent:

Mitsubishi Motors Corporation
33-8 Shiba 5-chome
Minato-ku
Tokyo 108 Japan

Telephone: 011-81(03)-456-1111 **Facsimile:** 011-81-(03)-456-6710

North American Parent:

Chrysler Corporation
P.O. Box 1919, 12000 Chrysler Drive
Detroit, MI 48288-1919

Telephone: 313-956-3164 **Facsimile:** 313-956-1462

Date opened: November 1988

Capital invested: \$650 million **Plant size:** 2 million sq. ft.

Union affiliation: United Automobile Workers

Models produced: Mitsubishi Eclipse, Mirage
Plymouth Laser
Eagle Talon, Summit

Production capability: 240,000 units/year

Line rate: 63 vehicles/hour

Number of employees: Hourly: 2,450 **Salary:** 520

Operations performed:

On site stamping:

All major body panels

On site plastic molding:

Front and rear bumper fascias

Off line assemblies:

Instrument panel build-up
Door assemblies
Body shop sub-assembly
Engine dress-up

Research and Development, Technical and Liason Offices

Not Available

Company Name: Honda of America Manufacturing, Incorporated**Plant Location:** East Liberty, OH**Telephone:** 513-642-7333**Plant Manager:** Ed Buker, Assistant Vice President, Plant Manager**Public Affairs Contact:** Roger Lambert, Manager Corporate Communications**Overseas Parent:**

Honda Motor Company, Limited
No. 1-1, 2-chome, Minami-Aoyama
Minato-ku, Tokyo 107 Japan

Telephone: 011-81-(03) 423-1111**North American Parent:**

Honda North America, Incorporated
700 Van Ness Avenue
Torrence, CA 90509

Telephone: 213-781-4626**Date opened:** November 1989**Capital invested:** \$380 million **Plant size:** 1.4 million sq. ft.**Union affiliation:** No**Models produced:** Accord
Civic sedan**Production capability:** 150,000 units/year (By 1991)**Number of employees: Hourly:** 1,800 (By 1991)**Operations performed:****On site stamping:**

Provided by Marysville facility

On site plastic molding:

Plastic injection molding

Research and Development, Technical and Liason Offices

Honda R&D North America, Inc.
1900 Harpers Way
Torrence, CA 90501

1900 State Road 739
Marysville, OH 43040

Honda Engineering North America, Inc.
Honda Parkway
Marysville, OH 43040

Company Name: Honda of America Manufacturing, Incorporated 165

Plant Location: Honda Parkway
Marysville, OH 43040

Telephone: 513-642-5000

Plant Manager: Shin Ohkubo, Executive Vice President
Scott Whitlock, Senior Vice President and Plant Manager

Public Affairs Contact: Roger Lambert, Manager Corporate Communications

Overseas Parent:
Honda Motor Company, Limited
No. 1-1, 2-chome, Minami-Aoyama
Minato-ku, Tokyo 107 Japan

Telephone: 011-81-(03) 423-1111

North American Parent:
Honda North America, Incorporated
700 Van Ness Avenue
Torrence, CA 90509

Telephone: 213-781-4626

Capital invested: \$883 million **Plant size:** 2.2 million sq ft

Date opened: November 1982

Union affiliation: No

Models produced: Accord sedan and coupe
Accord station wagon

Production capability: 360,000 units/year

Line rate: 1,500 vehicles/day

Number of employees: 6,200 total

Operations performed:

On site stamping:

All frame and body parts

On site plastic molding:

Instrument panels
Bumpers

Off line assemblies:

Instrument panel
Doors

166 **Company Name:** Honda of America Manufacturing, Incorporated

Plant Location: 12500 Merenda Road
Anna, OH 45302

Telephone: 513-498-4545

Plant Manager: Al Kinzer, Senior Vice President
Tom Yashiki, Senior Vice President

Public Affairs Contact: Roger Lambert, Manager Corporate Communications

Overseas Parent:
Honda Motor Company, Limited
No. 1-1, 2-chome, Minami-Aoyama
Minato-ku, Tokyo 107 Japan

Telephone: 011-(03) 423-1111

North American Parent:
Honda North America, Incorporated
700 Van Ness Avenue
Torrence, CA 90509

Telephone: 213-781-4626

Capital invested: \$670 million **Plant size:** 1 million sq. ft.

Date opened: July 1985

Union affiliation: No

Models produced: 1.5 liter, 6 cylinder Goldwing motorcycle engine
1.5 liter, 4 cylinder Civic engine
2.2 liter Accord engine

Also Produced: Disk and drum brakes, automatic transmissions, drive shafts,
front and rear suspensions, aluminum wheels, crank shafts

Production capability: 500,000 units/year (by 1991)

Number of employees: 1,400 total

Operations performed:

Die Casting: Aluminum casting
Iron casting

Machining: Engine cases

Painting: Yes

Assembly: Yes

**Company Name: Mazda Motor Manufacturing (USA)
Corporation**

167

Plant Location: 1 Mazda Drive
Flat Rock, MI 48134

Telephone: 313-782-7800

Facsimile: 313-782-2289

Plant Manager: Mashiro Uchida, President,

Public Affairs Contact: Nancy Hennigar, Manager, Public Relations

Overseas Parent:

Mazda Motor Corporation
3-1, Shинchi, Fuchu-cho, Aki-gun
Hiroshima, 730-91, Japan

Telephone: 011-81-(082) 282-1111

Facsimile: 011-81-(082) 287-5190

North American Parent:

Mazda Motor Manufacturing (USA) Corporation
1 Mazda Drive
Flat Rock, MI 48134

Telephone: 313-782-7800

Facsimile: 313-782-2289

Date opened: 1988

Capital invested: \$550 million **Plant size:** 2.7 million sq. ft.

Union affiliation: Yes

Models produced: Ford Probe
Mazda MX-6
Mazda 626

Production capability: 240,000 units/year

Line rate: 60 vehicles/hour

Number of employees: Hourly: 2,850

Salary: 500

Operations performed:

On site stamping:

Fenders
Roofs
Side panels
Others

On site plastic molding:

Bumpers
Glove boxes
Instrument panels
Air dam skirts

Research and Development, Technical and Liason Offices

Mazda R&D, North America, Inc.
1421 Reynolds
Irvine, CA 92714

Mazda R&D, North America, Inc..
1203 Woodbridge Avenue
Ann Arbor, Mi 48105

168 **Company Name: Nissan Motor Manufacturing Corporation,
USA**

Plant Location: 812 Nissan Drive
Smyrna, TN 37167

Telephone: 615-459-1400

Plant Manager: Jerry L. Benefield, President/Chief Executive Officer

Public Affairs Contact: None given

Overseas Parent:

Nissan Motor Manufacturing Corporation
17- Ginza, 6-chome, Chuo-ku
Tokyo, 104 23 Japan

Telephone: 011-81-(03)-543-5523

North American Parent:

Nissan Motor Manufacturing Corporation, USA
812 Nissan Drive
Smyrna, TN 37167

Telephone: 615-459-1400

Date opened: 1988

Capital invested: \$ 1,200 million

Union affiliation: No

Models produced: Nissan Sentra; sedan. coupe
Nissan pickup truck

Production capability: 440,000 units/year

Number of employees: 3,300

Operations performed:

On site stamping:

Yes

On site plastic molding:

None given

Off line assemblies:

None given

Research and Development, Technical and Liason Offices

Nissan Research and Development, Inc.
3995 Research Park Drive
Ann Arbor, Mi 48104

**Company Name: New United Motor Manufacturing,
Incorporated**

Plant Location: 45500 Fremont Boulevard
Fremont, CA 94538

Telephone: 415-498-5765 **Facsimile:** 415-498-1037

Plant Manager: Gary Convis, Vice President, Manufacturing and Engineering

Public Affairs Contact: Sharon Sarris, Manager, Community Relations

Overseas Parent:

Toyota Motor Corporation
1, Toyota-cho Toyota City
Aichi Prefecture, 471, Japan

North American Parent:

General Motors Corporation
General Motors Building
3044 West Grand Boulevard
Detroit, MI 48202

Telephone: None give

Date opened: 1984

Capital invested: \$700 million **Plant size:** 3 million sq. ft.

Union affiliation: Yes

Models produced: Geo Prizm
Toyota Corolla sedan
Small Toyota pickup truck

Production capability: 220,000 units/year

Line rate: 60 vehicles/hour

Number of employees: Hourly: 2,400 **Salary:** 400

Operations performed:

On site plastic molding:

No on-site plastic component manufacturing

Off line assemblies:

None given

Research and Development, Technical and Liason Offices

Toyota Technical Center, U.S.A., Inc.
1638 West 186th Street
Gardena, CA 90284

Toyota Technical Center, U.S.A., Inc.
2000 Town Center, Suite 500
Southfield, MI 48075

Toyota Technical Center, U.S.A., Inc.
1588 Woodbridge PR#7
Ann Arbor, MI 48105

Company Name: Subaru-Isuzu Automotive Incorporated

Plant Location: 5500 State Road 38 East
Lafayette, IN 47905

Mailing Address: P.O. Box 5689
Lafayette, IN 47903

Telephone: 317-449-6269

Facsimile: 317-449-6952

Plant Manager: Richard McKinnon, Vice President Manufacturing

Public Affairs Contact: Christine M. Miller, Management Assoc.,
Community Affairs

Parent Corporation:

Fuji Heavy Industries, Limited
Subaru Building,
7-2, 1-Chome, Nishi-Shia juke
Shin juke-Ku, Tokyo 160, Japan

Telephone: 011-81-(03) 347-2023

Facsimile: 011- 81-(03)-347-2295

Parent Corporation:

Isuzu Motors Limited
22-10, Min-Ami-01,
6-chome
Shinagawa-Ku, Tokyo,140, Japan

Telephone: 81-3-762-1111

Facsimile: 81-3-762-2840

Date opened: 1989

Capital invested: \$600 Million **Plant size:** 2.3 million sq ft

Union affiliation: No

Models produced: Suburu Legacy sedan and station wagon
Isuzu Rodeo (sport utility vehicle)
Isuzu Pickup

Production capability: 120,000 units/year

Number of employees: Hourly: 1,300

Salary: 400

Operations performed:

On site stamping:

Yes

On site plastic molding:

Yes

Off line assemblies:

Not at present

Research and Development, Technical and Liason Offices

Not Available

**Company Name: Toyota Motor Manufacturing Corporation,
USA**

Plant Location: 1001 Cherry Blossom Way
Georgetown, KY 40324

Telephone: 502-868-2000

Plant Manager:

Public Affairs Contact: None given

Overseas Parent:

Toyota Motor Corporation
1, Toyota-cho, Toyota City
Toyota-shi, Aichi, 471 Japan

North American Parent:

Toyota Motor Manufacturing Corporation, U.S.A.
1001 Cherry Blossom Way
Georgetown, KY 40234

Telephone: 502-868-2000

Date opened: 1988

Capital invested: \$ 1.1 Billion

Plant size: 3.7 million sq ft

Union affiliation: No

Models produced: Toyota Camry 4-door sedan

Production capability: 200,000 units/year

Number of employees: 3,133

Operations performed:

On site stamping:

All major parts

On site plastic molding:

Injection parts molding: Front and rear bumpers

Slush molding/vacuum forming: Instrument panels

Off line assemblies:

None given

Engine facility:

Assembly and testing of 4 cylinder engines

Front and rear axle assembly

Research and Development, Technical and Liason Offices

Toyota Technical Center, U.S.A., Inc.
1638 West 186th Street
Gardena, CA 90284

Toyota Technical Center, U.S.A., Inc.
2000 Town Center, Suite 500
Southfield, MI 48075

Toyota Technical Center, U.S.A., Inc.
1588 Woodbridge PR#7
Ann Arbor, MI 48105

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Product Index: Part and Component Facilities
Cross reference to Company

Company

Product Produced

Engine

Ahresty Wilmington Corp.
International Crankshaft Inc.
YSK Corp.
DTR Industries-Livonia Division
Clevite Bridgestone Co.
TRW Fuji Valve, Inc.
U.S. Engine Valve
Fujikoki America, Inc.
ITW-NIFCO
Allied Ring Corp.
Diamet Corp.
U.S. Tsubaki, Inc.
Sintering Technologies, Inc.
Indiana Precision Technologys
YUSA Corp.
General Products Corp.
Thermalex, Inc.

Aluminum die cast engine components
Crankshafts (steel forged)
Engine components
Engine motor mounts
Engine mounts
Engine poppet valves
Engine valves
Expansion valves
Fuel chambers
Piston rings
Powder metal components
Roller chains
Valve guides
Intake manifolds (aluminum)
Rubber molded parts
Connecting rods
Multiple port aluminum extrusions

Transmission/transaxle

Ahresty Wilmington Corp.
Ryobi Die Casting (USA), Inc.
Hitachi Cable IN, Inc.
Daikin Clutch Corp.
Nakatan-Horizon Industries, Inc.
Jaytec, Inc.
ND-Tech Corp.
NTN Driveshaft, Inc.
ND-Tech Corp.
ND-Tech Corp.
Nakatan-Horizon Industries, Inc.
Ohio Star Forge Co.
MBL (USA) Corp.
Sintering Technologies, Inc.
Technical Auto Parts

Aluminum die cast transmission components
Automatic transmission housing casting
Clutch and other hoses
Clutch discs and cover assemblies
Clutch pistons
Clutches
Cone clutch
Constant velocity joints
Constant velocity joints-spider, pumpkin
Differential-bevel gear
Gear blanks
Gear reverse
Power transmission belts
Structural parts (gears, etc.)
Transmission components

Body structures/bumpers

Eagle Wings Industry, Inc.
YSK Corp.
Lenawee Stamping Corp.
Calsonic Yorozu Corp.
Yamakawa Mfg. Corp. of America
TABC, Inc.
Eagle Wings Industry, Inc.
Ogihara America Corp.
Tomasco Mulcifer Inc.
Jefferson Industries, Inc.
KTH Parts Industries
Delta USA Corp.
Kecy Products Inc.
TABC, Inc.
CKR Industries Inc.
Nishawaka Standard Co.
Nishawaka Standard Co.
Engineered Sintered Comp., Inc.

Bumpers
Chassis parts
Metal stampings
Metal stampings
Metal stampings and sub-assemblies
Sheet metal components
Shields and pillars
Stamped and subassembled sheet metal parts
Stamped metal parts
Stamped parts
Stamped welded and painted parts
Stampings
Stampings
Truck beds
Weather seals
Weather stripping
Weather stripping
Powdered metal structural parts

Hardware

Rocknel Fastener, Inc.
Rocknel Fastener, Inc.
KI (USA) Corp.

Bolts for body
Bolts for chassis
Brackets

Product Index: Part and Component Facilities
Cross reference to Company

<u>Company</u>	<u>Product Produced</u>
Hardware (continued)	
Honda All-Lock Mfg. Co., Ltd.	Car locks and key sets
Gecom Corp.	Door latches
Ohi-Atwood Auto. Corp.	Door locks
Rocknel Fastener, Inc.	Engine/transmission bolts
Key Fastener Corp.	Fasteners
ITW-NIFCO	Fasteners
Dexter Fastener Tech.	Fasteners (externally threaded)
Topy Precision Mfg., Inc.	Fasteners (spring steel)
Gecom Corp.	Inside door handles
Elco-Precision Stamping Div.	Metal roof clips
ASMO Mfg., Inc.	Retractable head light hinge assembly
Gecom Corp.	Trunk locks
Seats	
Ohi-Atwood Auto. Corp.	Seat adjusters
SW Mfg., Inc.	Seat adjusters
Bellemar Parts Industry	Seat assembly
Takata-Fisher Corp.	Seat belts
Tri-Con Industries Co, Ltd.	Seat foam
Tri-Con Industries Co, Ltd.	Seat frames
SW Mfg., Inc.	Seat recliners
KI (USA) Corp.	Seat spring assembly
Hyperion Seating Corp.	Seat systems
Tri-Con Industries Co, Ltd.	Seat trim covers
Trim Masters, Inc.	Seat trim covers
Techno Trim, Inc.	Seat trim covers
Delta USA Corp.	Seating sub assembly
Toyo Seat (USA) Corp.	Seats
Setex, Inc.	Seats
Tri-Con Industries Co, Ltd.	Seats
Bloomington-Normal Seat. Co.	Seats
General Seating of America, Inc.	Seats
Heritage Products, Inc.	Spring sheets
Moriden America, Inc.	Textile materials
TS Trim Industries, Inc.	Trim covers
Glass/window assemblies	
AP Technoglass Co.	Automobile safety glass
United L-N Glass, Inc.	Glass fabrication
Aisin U.S.A. Mfg., Inc.	Door window frames (pillars)
Hi-Lex Corp.	Electrical window regulators
D and A Technology	Encapsulation of modular windows
Penstone, Inc.	Glass assembly
Belletech Corp.	Glass assembly
SW Mfg., Inc.	Manual window regulators
Hi-Lex Corp.	Mechanical window regulators
ASMO North Carolina, Inc.	Power window lift motors
Jideco of Bardstown	Power window motors
SW Mfg., Inc.	Power window regulators
Ohi-Atwood Auto. Corp.	Window regulators
Katayama American Co., Inc.	Window and door sash trim
Vuteq Corp.	Window assemblies
Vuteq Corp.	Window assemblies
A.P. TennTech	Window assemblies
CME Corp.	Window motors
Hi-Lex Controls, Inc.	Window regulators

**Product Index: Part and Component Facilities
Cross reference to Company**

Company

Exterior trim/other plastic parts

Tigerpoly Mfg., Inc.
Sterling Inoac Co.
Aisin U.S.A. Mfg., Inc.
H A Parts Products of IN, Co.
Woodbridge Inouac, Inc.
Alpha Technology Corp.
Izumi Corp. Industries, Inc.
Modern Industrial Plastics Inc.
Ichikoh Mfg. Inc.
Keeler Murakami Inc.
Alpha Technology Corp.
Kamco Industries, Inc.
Greenville Technology, Inc.
TG (USA) Corp.
TG (USA) Corp.
Modern Industrial Plastics Inc.
TASUS Corp.
TG (USA) Corp.
Sterling Inoac Co.
Sterling Inoac Co.

Interior Trim/panels

London Industries, Inc.
Kux Mfg.
TS Trim Industries, Inc.
Amtex, Inc.
Heartland Automotive Inc.
Bellemar Parts Industry
M-TEK Inc.
General Seating of America, Inc.
Ikeda Interior Systems, Inc.
Amtex, Inc.
Amtex, Inc.
Viam Mfg., Inc.
Katayama American Co., Inc.
Ikeda Interior Systems, Inc.
TS Trim Industries, Inc.
Hirofani of America, Inc.
Ikeda Interior Systems, Inc.
Hoover Ikeda, Inc.
United Globe Nippon, Inc.
Vintec
Nippondenso Tennessee, Inc.
VDO-Yazaki Corp.
Kantus Corp.
Kantus Corp.
Neaton Auto Products Mfg., Inc.
Woodbridge Inouac, Inc.
Heartland Automotive Inc.
New Sabina Industries
Heartland Automotive Inc.
Izumi Corp. Industries, Inc.
London Industries, Inc.
Kamco Industries, Inc.
United Globe Nippon, Inc.
M-TEK Inc.
TS Trim Industries, Inc.
TASUS Corp.
Hirofani of America, Inc.

Product Produced

Blow molded plastic parts
Blow molded spoilers
Body molding
Exterior automotive trim
Exterior trim
Functional and decorative die castings
Horn pad assemblies
Injection molded parts
Mirrors
Mirrors (rear view)
Molded parts, plastic injection molding
Plastic auto parts
Plastic components
Plastic extruded parts
Plastic injection molded parts
Plastic injection molding
Plastic injection molding
Polyurethane RIM parts
PVC body side moldings
RIM spoilers

A-Pillar, B-Pillar Interior

Decorative decals
Door liners
Door opening trim
Door panels
Door sashes
Door trim
Door trim
Door trim panels
Floor carpets
Floor mats
Floor mats
Front and back window trim
Head rest
Headliners
Headliners
Headliners
Headliners
Headliners
Headliners
Headliners
Instrument clusters
Instrument clusters
Instrument clusters
Instrument panel system
Instrument panels
Instrument panels
Instrument panels
Instrumentation clusters
Interior parts
Interior trim parts
Interior trim- side lining
Laminated trunk liners
Molded dash insulators
Rear package shelf
Rear trays
Screen printed graphics
Spare tire covers

Product Index: Part and Component Facilities Cross reference to Company

Company**Interior Trim/panels (continued)**

Ikeda Interior Systems, Inc.
 Amtex, Inc.
 M-TEK Inc.
 Ikeda Interior Systems, Inc.

Steering/suspension

Firestone Indstl Products Co.
 General Products Corp.
 KI (USA) Corp.
 Ohio Star Forge Co.
 Nakatan-Horizon Industries, Inc.
 ND-Tech Corp.
 Heritage Products, Inc.
 Toyoshima Service Spring
 Heritage Products, Inc.
 TRW Koyo Steering Systems Co.
 YA America, Inc.
 Hitachi Cable IN, Inc.
 Toyoda TRW Auto. Inc.
 Hisan Inc.
 Zua Autoparts, Inc.
 Toyoda TRW Auto. Inc.
 Omega Tube and Conduit Corp.
 KYB Industries, Inc.
 Sunbury Comp. Industries, Inc.
 Tokico Mfg., Inc.
 Modern Industrial Plastics Inc.
 New Mather Metals, Inc.
 Omega Tube and Conduit Corp.
 Seymour Tubing, Inc.
 Seymour Tubing, Inc.
 Nastech
 Technical Auto Parts
 Yotec, Inc.
 Neaton Auto Products Mfg., Inc.
 TG (USA) Corp.
 Izumi Corp. Industries, Inc.
 Clevite Bridgestone Co.
 KYB Industries, Inc.
 Tokico Mfg., Inc.
 NHK-Assoc. Spring Susp. Comp.
 Technical Auto Parts
 YSK Corp.
 TFO Tech Co., Ltd.
 Calsonic Yorozu Corp.
 Eagle Wings Industry, Inc.
 NSK Corp., Bearing Div.

Fuel delivery systems

Indiana Precision Technologys
 Franklin Precision Industry, Inc.
 Curtis Maruyasu America, Corp.
 Hisan Inc.
 Assoc. Fuel Pump Systems Corp.
 Kantus Corp.
 Elsa Corp.
 Warner-Ishi

Product Produced

Trunk dressings
 Trunk mats
 Trunk trim
 Trunk trim

Air springs
 Axles
 Canister assembly (suspension part)
 Hub inner race
 Hubs
 Journal cross
 Knuckle brackets
 Leaf springs
 Lower arms
 Power rack and pinion steering
 Power steering hose assemblies
 Power steering hose assemblies
 Power steering hoses
 Power steering lines
 Power steering pump
 Power steering pumps
 Shock absorber tubing
 Shock absorbers
 Shock absorbers
 Shock absorbers
 Shock strut suspension
 Stabilizer bars
 Stabilizer tubing
 Steel tubing for shock absorbers
 Steel tubing for steering columns
 Steering columns
 Steering components
 Steering rack and pinion
 Steering wheels
 Steering wheels
 Steering wheels
 Strut mounts
 Struts
 Struts
 Suspension coil springs
 Suspension components
 Suspension components
 Suspension systems
 Suspension systems
 Torsion axle and arm assemblies
 Wheel hub units

Fuel injectors
 Fuel injection components
 Fuel line components
 Fuel lines
 Fuel pumps and kits
 Fuel sending unit
 Fuel tanks
 Turbochargers

Product Index: Part and Component Facilities
Cross reference to Company

Company

Product Produced

Engine electrical

Elco-Thermoplastics Div.
 Mitsubishi Elect. Mfg. Cinc.
 Nippondenso Tennessee, Inc.
 Hitachi Auto. Products (USA), Inc.
 Mitsubishi Elect. Mfg. Cinc.
 Jideco of Bardstown
 Weastec, Inc.
 Hitachi Auto. Products (USA), Inc.
 Hitachi Auto. Products (USA), Inc.
 Weastec, Inc.
 Sumitomo Elect. Wiring Sys., Inc.
 NGK Spark Plug Mfg. U.S.A.
 CME Corp.
 Mitsubishi Elect. Mfg. Cinc.
 Nippondenso Tennessee, Inc.
 Hitachi Auto. Products (USA), Inc.
 Elco-Thermoplastics Div.

Alternator bobbins
 Alternators
 Alternators
 Alternators
 Cruise controls
 Cruise controls
 Distributors
 Hot wire air flow sensor
 Ignition coil system
 Ignition coils
 Plastic connectors for wiring harnesses
 Spark plugs
 Starter motors
 Starters
 Starters
 Starters
 Throttle controls

Chassis electrical

Harada Industry of America, Inc.
 Pioneer Industrial Comp., Inc.
 Alpine Elect. Mfg. of America, Inc.
 Clarion Corp. of America
 Matsushita Elect. Comp. Corp. of America
 Foster Electric (USA) Inc.
 Fujitsu Ten Corp. of America
 Elcom, Inc.
 Enpak Inc.
 S. K. Y. (Sakaiya) Corp.
 Nippondenso Mfg. USA, Inc.
 Allen Bradley/TDK Magnetics
 Jideco of Bardstown
 Sumitomo Elect. Wiring Sys., Inc.
 Elcom, Inc.
 Elco-Precision Stamping Div.
 North American Lighting, Inc.
 Stanley Electric USA Co., Inc.
 North American Lighting, Inc.
 Elcom, Inc.
 I.I. Stanley Co., Inc.
 Aton Components, Inc.
 Matsushita Elect. Comp. Corp. of America
 S. K. Y. (Sakaiya) Corp.
 ASMO North Carolina, Inc.
 North American Lighting, Inc.
 Ortech
 North American Lighting, Inc.
 Hitachi Magnetics Corp.
 New Sabina Industries
 S. K. Y. (Sakaiya) Corp.
 Ortech
 Tokai Rika U.S.A., Inc.
 Stanley Electric USA Co., Inc.
 Sumitomo Elect. Wiring Sys., Inc.
 Elco-Thermoplastics Div.
 Jideco of Bardstown
 CME Corp.
 D. A. Inc.
 MG International, Inc.

Antennas
 Audio equipment
 Audio equipment
 Audio equipment
 Audio speakers
 Audio speakers
 Audio systems
 Automotive electric wire
 Automotive lead acid batteries
 Backlit panel printing for tachometers
 Blower assemblies
 Ceramic magnets for motors
 Cooling fan motors
 Fuse boxes
 Harness connectors
 Headlamp components
 Headlamps
 Headlamps
 High mounted stop lamps
 Junction block and fuse block assemblies
 Lighting equipment (automotive)
 Miniature incandescent lamps
 Panel switches
 Panels for stereo equipment
 Radiator cooling fan motors
 Rear combination lamps
 Relays
 Signal lamps
 Speaker magnets
 Speedometers
 Substrate printing (speedometers)
 Switches
 Switches
 Tail lights
 Terminal (brass) for wiring harness
 Windshield wiper motors
 Wiper motors
 Wiper motors
 Wire harness clamps
 Wire harness connectors

Product Index: Part and Component Facilities

Cross reference to Company

Company**Chassis electrical (continued)**

D. A. Inc.
Alcoa Fujikura Ltd.
Alcoa Fujikura Ltd.
G.S.W. Mfg., Inc.
Sumitomo Elect. Wiring Sys., Inc.

Product Produced

Wire harness protectors
Wire harnesses
Wire harnesses
Wire harnesses
Wire harnesses

Exhaust/emissions

Automotive Elect. Control Systems, Inc.
Century Tube Corp.
TABC, Inc.
Bellemar Parts Industry
Arvin Sango, Inc.
CT-South, Inc.
Elsa Corp.
Calsonic Mfg. Corp.
N.S.U. Corp.
Elsa Corp.
Omega Tube and Conduit Corp.
Century Tube Corp.

Air mass meter
Aluminized auto tubing
Catalytic converters
Catalytic converters
Exhaust components
Exhaust manifolds
Exhaust pipes
Exhaust systems
Muffler components
Mufflers
Stainless and aluminized exhaust tubing
Stainless steel auto tubing

Brakes and wheels

A-Mold Corp.
AAP St. Marys
Enkei America, Inc.
AMW
Bendix Jidosha Kiki Corp.
Aisin U.S.A. Mfg., Inc.
Ambrake Corp.
Intat Precision, Inc.
Ambrake Corp.
Hitachi Cable IN, Inc.
Hisan Inc.
J S Technos
Elco-Precision Stamping Div.
Findlex Corp.
Intat Precision, Inc.
Lucas Sumitomo Brakes Inc.
Intat Precision, Inc.
Heritage Products, Inc.
Curtis Maruyasu America, Corp.
Central Light Alloy
YSK Corp.
Topy Corp.
Western Wheel Co.
Central Mfg. Co.
Central Light Alloy
Central Mfg. Co.
Topy Corp.
ATR Wire and Cable Inc.

Aluminum wheels
Aluminum wheels
Aluminum wheels
Aluminum wheels
Brake boosters
Brake components
Brake disc assembly
Brake drum
Brake drum assembly
Brake hose assemblies
Brake lines
Brake master cylinders
Brake parts
Brakes
Caliper and anchor
Disc brake caliper assemblies
Disc rotor
Hand brake assemblies
Hydraulic brake components
Two piece cast aluminum discs
Wheels
Wheels (aluminum)
Wheels (aluminum)
Wheels (aluminum)
Wheels (cast aluminum)
Wheels (steel)
Wheels (steel)
Steel tirecord

Tires

Pacific Industries USA, Inc.
Bridgestone/Firestone, Inc.
Bridgestone/Firestone, Inc.
Bridgestone/Firestone, Inc.
Bridgestone/Firestone, Inc.
Bridgestone/Firestone-Lavergne Plant
Dunlop Tire Corp.-Buffalo Factory
Dunlop Tire Corp.-Huntsville Factory

Tire valves
Tires
Tires
Tires
Tires
Tires
Tires
Tires

Product Index: Part and Component Facilities
Cross reference to Company

Company

Heating/venting/air conditioning

ASMO North Carolina, Inc.
 Sanden International
 Calsonic Climate Control, Inc.
 Ryobi Die Casting (USA), Inc.
 Zexel Illinois Inc.
 Sanden International
 Michigan Auto. Comp., Inc.
 Sanden International
 Zexel Texas Inc.
 Nippondenso of L. A., Inc.
 Sanden International
 YA America, Inc.
 Calsonic Climate Control, Inc.
 Zexel Illinois Inc.
 Mitsubishi Heavy Industries America
 Nippondenso of L. A., Inc.
 Zexel Texas Inc.
 Nippondenso Mfg. USA, Inc.
 Sanden International
 Nippondenso Mfg. USA, Inc.
 Ortech
 Calsonic Mfg. Corp.
 Showa Aluminum Corp. of America
 Nippondenso Mfg. USA, Inc.
 Nippondenso Mfg. USA, Inc.
 Mattoon Precision Mfg., Inc.
 Mattoon Precision Mfg., Inc.
 Nippondenso Mfg. USA, Inc.
 Nippondenso of L. A., Inc.

Product Produced

Air conditioner blower motors
 Air conditioner clutches
 Air conditioner components
 Air conditioner compressor housing castings
 Air conditioner compressors
 Air conditioner compressors
 Air conditioner compressors
 Air conditioner compressors
 Air conditioner compressors
 Air conditioner condensers
 Air conditioner condensers
 Air conditioner evaporator coils
 Air conditioner hoses, fittings and assembly
 Air conditioner kits
 Air conditioner systems
 Air conditioners
 Air conditioning systems
 Cooling units
 Cooling units
 Evaporator coils
 Evaporators
 Heat controllers
 Heat exchange components
 Heat exchangers (aluminum)
 Heater assemblies
 Heater cores
 Machined aluminum die castings
 Machined bar stock
 Radiators
 Radiators

Electronics

Matsushita Elect. Comp. Corp. of America
 TDK Comp., USA, Inc.
 OKI Telecom
 Indiana Precision Technologys
 Automotive Elect. Control Systems, Inc.
 transmission
 Automotive Elect. Control Systems, Inc.
 Weastec, Inc.
 Circuit Controls Co.
 Hitachi Auto. Products (USA), Inc.
 Weastec, Inc.
 Ortech

Capacitors
 Ceramic capacitor chips
 Electronic automatic transmission control
 Electronic control boards
 Electronic control unit for automatic

 Electronic control unit for engine
 Electronic switches
 Electronic terminals
 Microcomputer engine control system
 Sensing devices
 Sensors

Bearings

Nachi Technology, Inc.
 NTN Elgin Corp.
 American Koyo Corp.
 American NTN Bearing Mfg., Corp.
 American Koyo Corp.
 Nakanishi Mfg., Corp.
 Nakanishi Mfg., Corp.
 NSK, Inc.
 NTN Elgin Corp.
 NTN-Bower Corp.
 NSK Corp., Bearing Div.
 NSK Corp., Bearing Div.
 NSK Corp., Bearing Div.
 NSK Corp., Bearing Div.

Ball bearings
 Ball bearings
 Ball bearings
 Ball bearings
 Bearing hub units
 Bearing retainer (plastic)
 Bearing retainer (steel)
 Bearing rings
 Bearing units
 Bearings (cylindrical roller)
 Bearings (double row)
 Bearings (electro-magnetic clutch)
 Bearings (single row)
 Bearings (single row, deep groove)

Product Index: Part and Component Facilities

Cross reference to Company

Company**Bearings (continued)**

NTN Elgin Corp.
 NTN-Bower Corp.
 American Koyo Corp.
 NSK-AKS
 Oiles America Corp.
 Ohio Star Forge Co.
 NTN Elgin Corp.
 NSK Corp., Bearing Div.

Product Produced

Bearings (tapered roller)
 Bearings (tapered roller)
 Bearings (tapered roller)
 Precision steel balls for bearings
 Self-lubricating bearings and assembly
 Sleeve synchronizer
 Steel balls
 Water pump bearings

Filters/cleaners

Nippondenso Mfg. USA, Inc.
 Tennex Industries, Inc.
 Tennex Industries, Inc.
 Filtech Inc.
 Purodenso Co.
 Purodenso Co.
 Tennex Industries, Inc.
 Purodenso Co.
 Tennex Industries, Inc.
 Filtech Inc.

Air cleaner assemblies
 Air cleaner elements
 Air cleaners
 Air cleaners
 Air filter elements
 Air filter housings
 Carbon canisters
 Oil filter elements
 Oil filters
 Oil filters

Other components

DTR Industries, Inc.
 Bando Mfg. of America, Inc.
 Century Tube Corp.
 Clevite Bridgestone Co.
 Elco-Thermoplastics Div.
 American MSC, Inc.
 ACK Controls Inc.
 Hi-Lex Corp.
 Modern Industrial Plastics Inc.
 Zexel Texas Inc.
 Qaulity Spring/Togo, Inc.
 TRW Koyo Steering Systems Co.
 NOK, Inc.
 Plumley Marugo, Ltd.
 A.R.S. Mfg., Inc.
 NOK, Inc.
 A.R.S. Mfg., Inc.
 Riken Spring, Inc.
 DTR Industries, Inc.
 YUSA Corp.
 Piqua Technologies, Inc.
 Tigerpoly Mfg., Inc.
 Modern Industrial Plastics Inc.
 Modern Industrial Plastics Inc.
 Qaulity Spring/Togo, Inc.
 U.S. Tsubaki, Inc.
 U.S. Tsubaki, Inc.
 Piqua Technologies, Inc.
 ASMO Mfg., Inc.
 Elco-Thermoplastics Div.
 ASMO Mfg., Inc.

Anti-vibration rubber molded products
 Belts
 Black mechanical tubing
 Bushings
 Bushings
 Compression springs
 Control cables
 Control cables
 Gaskets
 Hook-up tubes
 Hose clamps
 Hydraulic hoses
 Mechanical seals
 Molded and extruded rubber products
 O-Rings
 Oil seals
 Oil seals
 Precision springs
 Reinforced rubber hoses
 Rubber engine mounts
 Rubber felts
 Rubber injected parts
 Seal rings
 Seals
 Springs and spring assemblies
 Sprockets
 Tensor guides
 Urethane foam
 Wiper blade assembly
 Windshield wiper reservoirs
 Windshield washer tanks

**Product Index: Capital Tools and Materials Facilities
Cross Reference to Company**

Product

Materials

Aluminum pigment for metallic paint use
Aluminum tubing
Automotive paint guard coatings
Coatings
Colored plastic compounds
Custom acrylic and SBR urethane
Fiber coating on plastics for automotive interiors
Foam plastic raw materials
Honeyceram
Nonferrous Metals
Paints
Permanent materials magnets
Phosphate coating
Plastic color concentrates
Polymers
Primer for sealent
Remover and cleaner
Resins
Solid lubricant coatings
Specialty and reinforced thermoplastic resins
Specialty thermoplastic resins
Steel powder
Water soluble cutting and grinding fluids
Windshieled adhesives

Steel Processors

Body panel blanks
Cold rolled steel
Cold rolled steel coils and sheets
Cold rolled/galvanized steel
Conveyer equipment and control systems
Electro-galvanized sheet steel
Flat rolled carbon sheet cut lengths
Flat rolled carbon slit steel
Flat rolled SS409 slit coil
Galvanized steel coils and sheets
Hard chrome surface treatment of stamping dies
Hot dipped aluminized steel sheets
Hot dipped galvanealed steel sheets
Hot dipped galvanized steel sheets
Hot rolled bars
Hot rolled steel coils and sheets
Leveling
Sheet metal work
Sheets
Slit coils
Slit steel coils
Slit steel coils for parts
Slitting
Spot and T-welding
Steel blanks
Steel coils
Steel processing
Steel service center

Company

Alcan-Toyo America, Inc.
Anderson Development Co.
Anderson Development Co.
ARCO/ JSP Co.
Color and Composite Tech.
Color and Composite Tech.
HIFLO, Inc.
Kobelco Metal Powder of America
Koyo Corp.
Koyo Corp.
Morton Yokohama, Inc.
Morton Yokohama, Inc.
Neomet Corp.
NGK Ceramics, USA, Inc.
NGK Metals Corp.
Themofil Inc.
Themofil Inc.
Trutec Industries Inc.
Trutec Industries Inc.
U.S. Paint Corp.
U.S. Paint Corp.
Yuma Industries, Inc.
Yuma Industries, Inc.
Yuma Industries, Inc.

Berwick Steel Co.
Berwick Steel Co.
Bleim Steel Co.
Bleim Steel Co.
Bleim Steel Co.
C. Itoh Steel, Inc.
C. Itoh Steel, Inc.
California Steel Industries
California Steel Industries
California Steel Industries
California Steel Industries
Coil Center Corp.
Coilplus-Alabama, Inc.
Coilplus-Ohio, Inc.
Coilplus-Ohio, Inc.
I/N Tek
L-S II Electro-Galvanizing Co.
L-S II Electro-Galvanizing Co.
L-S II Electro-Galvanizing Co.
Marubeni Steel Processing
NKC of America Inc.
Nova Steel Processing
Nova Steel Processing
Procoil Corp.
Procoil Corp.
Teikuro Corp.
TESCO Engineering, Inc.
Trinity Industrial Corp., America

Product Index: Capital Tools and Materials Facilities Cross Reference to Company

Product**Company****Steel Processors (continued)**

Steel sheets and blanks

Trutec Industries Inc.

Steel slitters

USS/Kobe Steel Co.

Zinc coated

Wheeling-Nisshin Inc.

Zinc/nickle coated

Wheeling-Nisshin Inc.

Assembly machines

Wheeling-Nisshin Inc.

Capital Tools

Automated assembly lines

FEC Inc.

Automated welding lines

FEC Inc.

Automated welding systems for auto closure panels

FET Engineering, Inc.

Cam index drives

FET Engineering, Inc.

CNC machine tools

FET Engineering, Inc.

CNC machine tools

GMFANUC Robotics Corp.

Conveyor and material handling systems

Hercules Welding Products

Drill

Hercules Welding Products

Electrodes, spot welding

Hercules Welding Products

Endmill

Hitachi Seiki U.S.A., Inc.

Fastening equipment (nutrunners)

Index-o-matic

Holders and adapters

Mazak Corp.

Horizontal lathes

Mazak Corp.

Horizontal machine centers

Mazak Corp.

Indexable carbide tools

Michigan Steel Processing

Indexable milling cutters

Midwest Mold & Texture Corp.

Internal grinding machines

Obara Corp.

Machine tool components

Obara Corp.

Nutrunners

Okamoto Corp.

Other resistance welding products

Okamoto Corp.

Paint finishing equipment

Okuma Machinery, Inc.

Paint finishing systems

Sankyo America, Inc.

Press feeds

Sankyo America, Inc.

Reamer

Sankyo America, Inc.

Resistance welding cables

Sankyo America, Inc.

Resistance welding guns and welding cables

Sankyo America, Inc.

Robotic systems

Sanyo Machine America Corp.

RTM tools

Sanyo Tools of Ohio, Inc.

Slush molding skin tools for instrument panels

Sanyo Tools of Ohio, Inc.

Steel molds for plastic injection molding parts

Sanyo Tools of Ohio, Inc.

Surface grinding machines

TKS Industrial Co.

Urethane foaming molds

Toshiba Tungaloy Mfg., Inc.

Vertical machining centers

Trinity Industrial Corp., America

Slit steel coils

Tsubaki Conveyor, America

Parent Company Index: Part and Component Facilities
Cross Reference to Individual Facilities

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Parent Corporation

A. P. Technoglass
A. P. Technoglass
Acco Controls Group
Advance Co., Ltd.
AGA Corp.
Ahresty of America Corp.
Aisan Industry Co. Ltd.
Aisin Seiki Co., Ltd.
Aisin Takaoka Corp., Ltd.
Akebono Brake Ind. Co., LTD
AKS
Alcoa Fujikura Ltd.
Alcoa Fujikura Ltd.
All-Lock Co., Inc.
Allen Bradley
Alpha Corp.
Alpine Electronics of America
Alps Electric Co., Ltd.
American Yazaki Corp.
ARACA Corp.
ARAI Seisakusho Co., Ltd.
Arvin Industries Inc.
Asahi Glass America
Asahi Glass Co.
Asahi Glass Co.
Asahi Tec
Asmo Co, Ltd.
Asmo Co, Ltd.
Associated Spring/Barnes Group
Atsugi Unisia Corp.
Automobile Foundry Co. Ltd.
Automotive Molding
Bando Chemical Ind., Ltd.
Bendix Division, Allied-Signal
Borg-Warner Automotive
Bridgestone Corp
Bridgestone Corp
Bridgestone Corp
C. Itoh & Co.
Calsonic Corp.
Calsonic Corp.
Calsonic Corp.
Calsonic International
Calsonic International
Capital Plastics of Ohio
Central Motor Wheel
Central Motor Wheel
Chardon Rubber Co.
Chubu Industries Inc.
Chubu Industries Inc.
Chuo Spring Ltd.
Clarion Shoji Ltd.
Clevite Elastomers
CMI International
CSC Industries, Inc.
Cummins Engine Co.

Facility

A.P. TennTech
AP Technoglass Co.
ACK Controls Inc.
S. K. Y. (Sakaiya) Corp.
AP Technoglass Co.
Ahresty Wilmington Corp.
Franklin Precision Industriy, Inc.
Aisin U.S.A. Mfg., Inc.
Intat Precision, Inc.
Ambrake Corp.
NSK-AKS
Alcoa Fujikura Ltd.
Alcoa Fujikura Ltd.
Honda All-Lock Mfg. Co., Inc.
Allen Bradley/TDK Magnetics
Alpha Technology Corp.
Alpine Electronics Mfg. of America, Inc.
Alpine Electronics Mfg. of America, Inc.
Circuit Controls Co.
Trim Masters, Incorporated
A.R.S. Mfg., Inc.
Arvin Sango, Inc.
D and A Technology
AP Technoglass Co.
Belletech Corp.
AMW
ASMO Mfg., Inc.
ASMO North Carolina, Inc.
NHK-Assoc. Spring Susp. Comp., Inc.
Zua Autoparts, Inc.
CT-South, Inc.
H A Parts Products of IN, Co.
Bando Mfg. of America, Inc.
Bendix Jidosha Kiki Corp.
Warner-Ishi
Bridgestone/Firestone, Inc.
Clevite Bridgestone Co.
Firestone Industrial Products Co.
ATR Wire and Cable Inc.
Calsonic Climate Control, Inc.
Calsonic Mfg. Corp.
Calsonic Yorozu Corp.
Calsonic Mfg. Corp.
Calsonic Yorozu Corp.
Greenville Technology, Inc.
Central Light Alloy
Central Mfg., Co.
CKR Industries Inc.
Vuteq Corporation
Vuteq Corporation
ACK Controls Inc.
Clarion Corp. of America
Clevite Bridgestone Co.
CT-South, Inc.
Ohio Star Forge Co.
Sintering Technologies, Inc.

**Parent Company Index: Part and Component Facilities
Cross Reference to Individual Facilities**

Parent Corporation

Curtis Industries
 Daido Steel Co., Ltd.
 Daikin Mfg. Co., Ltd.
 Daiwa Kasei Ind. Co., Ltd.
 Daiwa Steel Tube Ind.
 Delco Moraine NDH Div.
 Delta Kogyo Co. Ltd.
 Denshigekin Ltd.
 Donnely Corp.
 Douglas and Lomason Co.
 Duramax, Incorporated; Middlefield, OH
 E. Cornelius GmbH
 Eaton Corp.
 Eaton Corp.
 Elco Industries
 Elco Industries
 Elco Industries
 Elco Industries
 Elco Industries
 Enshu Keigokin Co., Ltd.
 F.C.C Co., Ltd.
 Ford Motor Co.
 Foster Electric Co., Ltd.
 Fuji Valve Co. Ltd.
 Fuji, Ltd.
 Fujikoki Mfg. Ltd.
 Fujikoki Mfg. Ltd.
 Fujitsu Ten Ltd.
 G.S. Wiring Systems, Inc.
 General Safety Corp.
 Globe Industries
 GNB, Inc.
 Gunma Seiki Co., Ltd.
 Harada Industry Co. Ltd.
 Harry J. Boehm
 Hashimoto Forming
 Hayashi Telemu Co., Ltd.
 Hella North America, Inc.
 Hirata Press Industry Co., Ltd.
 Hirotani Co., Ltd.
 Hirotani Co., Ltd.
 Hiruta Kogyo
 Hitachi America Ltd.
 Hitachi America Ltd.
 Hitachi Cable Ltd.
 Hitachi Metals International, Ltd.
 Hitachi Metals Ltd.
 Hitachi Metals Ltd.
 Hitachi Powdered Metals Co., Ltd.
 Homer Donaldson Co.
 Honda Lock Mfg. , Co.
 Honda North America, Inc.
 Honda North America, Inc.
 Honda North America, Inc.
 Honda North America, Inc.
 Honda North America, Inc.

Facility

Curtis Maruyasu America, Corp.
 Ohio Star Forge Co.
 Daikin Clutch Corp.
 D. A. Inc.
 Century Tube Corp.
 Ambrake Corp.
 Delta USA Corp.
 Indiana Precision Technolgys
 D and A Technology
 Bloomington - Normal Seating Co.
 DTR Industries, Inc.
 Aton Components, Inc.
 Engineered Sintered Components, Inc.
 U.S. Engine Valve
 Elco-Coatings and Finishes Div.
 Elco-Precision Forming Div.
 Elco-Precision Stamping Div.
 Elco-Thermoplastics Div.
 Rocknel Fastener, Inc.
 Enkei America, Inc.
 Jaytec, Inc.
 Penstone, Inc.
 Foster Electric (USA) Inc.
 TRW Fuji Valve, Incorporated
 United Globe Nippon, Incorporated
 Engineered Plastics Components, Inc.
 Fujikoki America, Inc.
 Fujitsu Ten Corp. of America
 G.S.W. Mfg., Inc.
 Takata-Fisher Corp.
 United Globe Nippon, Incorporated
 Enpak Inc.
 Mattoon Precision Mfg., Inc.
 Harada Industry of America, Inc.
 Aton Components, Inc.
 H A Parts Products of IN, Co.
 Amtex, Inc.
 North American Lighting, Inc.
 KTH Parts Industries
 Hirotani of America, Inc.
 United Globe Nippon, Incorporated
 Heritage Products, Inc.
 Hitachi Auto. Products (USA), Inc.
 Hitachi Auto. Products (USA), Inc.
 Hitachi Cable IN, Inc.
 Sintering Technologies, Inc.
 AAP St. Marys
 Hitachi Magnetics Corp.
 Sintering Technologies, Inc.
 Keczy Products Inc.
 Honda All-Lock Mfg. Co., Inc.
 Bellemar Parts Industry
 Indiana Precision Technolgys
 New Sabina Industries
 Sunbury Components Ind., Inc.
 TS Trim Industries, Inc.

Parent Company Index: Part and Component Facilities
Cross Reference to Individual Facilities

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Parent Corporation

Honda North America, Inc.
Hongo Seiskaso
Ichikoh Industries, Inc.
Ichikoh Industries, Inc.
Ihizaki Honten Co., Ltd.
Ikeda Bussan Co., Ltd.
Ikeda Holding Co.
Ikeda of America, Inc.
Inoac Corp.
Inoue MTP Co.
Ishikawajima Heavy Inc.
ITT Higbee Mfg.
ITW, Inc.
Izumi Motor Co., Ltd.
Japan Elect. Control Systems, Co., Ltd.
Japan Storage Battery Co., Ltd.
Japan Vilene Co.
Jidosha Denki Kogyo Co., Ltd.
Jidosha Kiki Co., Ltd.
Jidosha Kiki Co., Ltd.
Johnson Controls, Inc.
Johnson Controls, Inc.
Johnson Controls, Inc.
Johnson Controls, Inc.
Johnson Controls, Inc.
Johnson Controls, Inc.
Kanto Seiki Co., Ltd.
Kasai Kogyo Co., Ltd.
Katama Kogyo Co., Ltd.
Kayaba Industries Co., Ltd.
Keeler Brass Co.
Kehin Carburetor
Kehin Seiki Mfg. Co. Ltd.
Keiaisha Mfg. , Co.
Kelsey-Hayes Co.
Kelsey-Hayes Co.
Key Mfg. Group, Inc.
Kikuchi Metal Stamping Co., Ltd.
Kikuchi Metal Stamping Co., Ltd.
Kinugawa Rubber Ind., Co.
Kitsuda Engineering
Koito Mfg. Co., Ltd
Kokoko Steel Wire, Ltd.
Kokoku Rubber Ind. Co., Ltd.
Koyo Seiko Co., Ltd.
Koyo Seiko Co., Ltd.
Koyokuto Boeki Kaisha Ltd.
Kuhlman Corp.
Kumi Kasei
KYB Corp. of America
Kyoshin Shoji
Lear Siegler Seating Corp.
Libbey-Owens-Ford
Lord Corp.
Lucas Industries Ltd.
Mark 1 Plastics

Facility

Yotec, Incorporated
KTH Parts Industries
Ichikoh Mfg., Inc.
North American Lighting, Inc.
Penstone, Inc.
Vintec
Hoover Ikeda, Inc.
Ikeda Interior Systems, Inc.
Sterling Inoac Co.
Woodbridge Inouac, Incorporated
Warner-Ishi
Hisan Inc.
ITW-NIFCO
Izumi Corp. Industries, Inc.
Auto. Electronic Control Systems, Inc.
Enpak Inc.
Viam Manufacturing, Incorporated
Jideco of Bardstown
Bendix Jidosha Kiki Corp.
J S Technos
Hoover Ikeda, Inc.
Hyperion Seating Corp.
Setex, Inc.
Techno Trim, Inc.
Trim Masters, Incorporated
Vintec
Kantus Corp.
M-TEK Inc.
Katayama American Co., Inc.
KYB Industries, Inc.
Keeler Murakami Inc.
Indiana Precision Technolgy
Indiana Precision Technolgy
KI (USA) Corp.
Central Mfg., Co.
Western Wheel Company
Key Fastener Corp.
Jefferson Industries, Inc.
KTH Parts Industries
CKR Industries Inc.
Kecy Products Inc.
North American Lighting, Inc.
ACK Controls Inc.
Kokoku Rubber Inc.
American Koyo Corp.
TRW Koyo Steering Systems Company
I.I. Stanley Co., Inc.
Quality Spring/Togo, Inc.
Kamco Industries, Inc.
KYB Industries, Inc.
Piqua Technologies, Inc.
General Seating of America, Inc.
United L-N Glass, Incorporated
YUSA Corporation
Lucas Sumitomo Brakes Inc.
Kamco Industries, Inc.

**Parent Company Index: Part and Component Facilities
Cross Reference to Individual Facilities**

Parent Corporation

Marubeni American Corp.
 Marubeni Corp.
 Marubeni Corp.
 Marujun Seiki Kogyo Co.
 Maruugo Rubber Industries, LTD
 Maryusau Kogyo
 Masco Industries Inc.
 Masland Industries
 Masudd Manufacturing
 Matsushita Components
 Matsushita Electric Industry
 Mazda North America, Corp.
 MG Corp., Ltd.
 Mistui Mining & Smelting Co., Ltd.
 Mitsuba
 Mitsubishi Aluminum Co., Ltd.
 Mitsubishi Corp.
 Mitsubishi Corp.
 Mitsubishi Corp.
 Mitsubishi Corp.
 Mitsubishi Corp.
 Mitsubishi Corp.
 Mitsubishi Corp.
 Mitsubishi Electric America, Inc.
 Mitsubishi Heavy Ind.
 Mitsubishi International Corp.
 Mitsubishi International Corp.
 Mitsubishi Material Corp.
 Mitsubishi Metal America Corp.
 Mitsuboshi Belting, Ltd.
 Mitsui & Co.
 Mitsui & Co.
 Mitsui Steel Development Co., Inc.
 Miura Kogyo Co., Ltd.
 Moriden Co. Ltd,
 Moriroku Co., Ltd.
 Motor Wheel Corp.
 Murakami Kaimeido Co., Ltd.
 Murata Spring Mfg. Co., Ltd.
 Murayoma
 Musashi Seimitsu Ind. Co., Ltd.
 Nachi-Fujikoshi
 Nagoya Screw Mfg. Co., Ltd.
 Nakagawa Sangyo Co., Ltd.
 Nakamura Tanzo Co., Ltd.
 Nakanishi Metal Works Co., Ltd.
 Namba Press Works, Ltd.
 NGK Spark Plug Co.
 NHK Spring Co., Ltd.
 NHK Spring Co., Ltd.
 Nichidai Corp.
 Nifco, Inc.
 Nihon Plast Co.
 Nihon Tokushu Toryo Co., Ltd.
 Nippon Cable System, Inc.
 Nippon Cable System, Inc.

Facility

Ogihara America Corp.
 Ogihara America Corp.
 Yamakawa Manufacturing Corporation of America
 Tomasco Mulcifer Incorporated
 Plumley Marugo, Ltd.
 Curtis Maruyasu America, Corp.
 International Crankshaft Inc.
 Amtex, Inc.
 Tomasco Mulcifer Incorporated
 Matsushita Elect. Comp. Corp. of America
 Matsushita Elect. Comp. Corp. of America
 Lenawee Stamping Corp.
 MG International, Inc.
 Gecom Corp.
 CME Corp.
 Thermalex, Inc.
 ATR Wire and Cable Inc.
 Bando Mfg. of America, Inc.
 CT-South, Inc.
 Enkei America, Inc.
 General Products Corp.
 Kux Mfg.
 Plumley Marugo, Ltd.
 Mitsubishi Electric Mfg. Cincinnati, Inc.
 Mitsubishi Heavy Industries America
 CT-South, Inc.
 Enkei America, Inc.
 Diamet Corp.
 Diamet Corp.
 MBL (USA) Corp.
 Seymour Tubing, Inc.
 TG (USA) Corp.
 PK USA, Inc.
 Lenawee Stamping Corp.
 Moriden America, Inc.
 Greenville Technology, Inc.
 AMW
 Keeler Murakami Inc.
 American MSC, Inc.
 TFO Tech Co., Ltd.
 Technical Auto Parts
 Nachi Technology, Inc.
 Rocknel Fastener, Inc.
 N.S.U. Corporation
 Nakatan-Horizon Industries, Inc.
 Nakanishi Mfg. Corp.
 Bloomington - Normal Seating Co.
 NGK Spark Plug Mfg. U.S.A.
 New Mather Metals, Inc.
 NHK-Assoc. Spring Susp. Comp., Inc.
 ND-Tech Corp.
 ITW-NIFCO
 Neaton Auto Products Mfg., Inc.
 United Globe Nippon, Incorporated
 Hi-Lex Controls, Inc.
 Hi-Lex Corp.

Parent Company Index: Part and Component Facilities
Cross Reference to Individual Facilities

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Parent Corporation

Nippon Eagle Wings, Ltd.
Nippon Light Metal
Nippon Pipe
Nippon Pipe Mfg. Co., Ltd.
Nippon Seiko
Nippon Seiko
Nippon Seiko
Nippon Seiko
Nippon Seki Co., Ltd.
Nippon Sheet Glass Co., Ltd.
Nippon Sheet Glass Co., Ltd.
Nippondenso America, Inc.
Nippondenso Co. Ltd.
Nippondenso Co. Ltd.
Nippondenso Co. Ltd.
Nippondenso Co. Ltd.
Nippondenso Co. Ltd.
Nippondenso Co. Ltd.
Nishikawa Rubber Co., Ltd.
Nissen Chemical
Nissho Iwai America Corp.
Nissho Iwai America Corp.
Nissin Kogyo
Nitton Valve Co., Ltd
NOK Corp.
NSK Corp.
NTN Corp.
NTN Toyo Bearing Co., Ltd
NTN Toyo Bearing Co., Ltd
NTN Toyo Bearing Co., Ltd
Nukabe Mfg. Co., Ltd
Ogihara Iron Works Co., Ltd
Ohi Seisakusho, Ltd.
Oigawa Electric Co., Ltd
Oiles Corp.
Okabe Co., Ltd.
OKI Electric Industry
Ondo Corp.
Onkya Co., Ltd
Orschiln
Pacific Industrial Co., Ltd
Pioneer Electronic Corp.
Plumley Companies
PPG Industries
Press Kogyo Co., Ltd
Process Lab, Micron Co., Ltd
Purdator Products
Riken Corp.
Riken Corp.
Riken Spring Industry Co., Ltd
Ring Screw Works
Robert Bosch Corp.
Robert Busch GmbH
Ryobi North America
Saga USA
Sakaiya Co., Ltd
Sakamoto Ind. Co., Ltd

Facility

Eagle Wings Industry, Inc.
Western Wheel Company
Seymour Tubing, Inc.
Omega Tube and Conduit Corp.
NSK Cor., Bearing Div.
NSK Cor., Bearing Div.
NSK, Inc.
NSK-AKS
New Sabina Industries
Penstone, Inc.
United L-N Glass, Incorporated
Nippondenso Tennessee, Inc.
Associated Fuel Pump Systems Corp.
MI Automotive Compressor, Inc.
Nippondenso Mfg. USA, Inc.
Nippondenso of Los Angeles, Inc.
Purodenso Co.
Nishawaka Standard Co.
London Industries, Inc.
Key Fastener Corp.
Ohi-Atwood Auto. Corp.
Findlex Corp.
U.S. Engine Valve
Freudenburg-NOK
Nastech
NTN Driveshaft, Inc.
American NTN Bearing Mfg., Corp.
NTN Elgin Corp.
NTN-Bower Corp.
Mattoon Precision Mfg., Inc.
Ogihara America Corp.
Ohi-Atwood Auto. Corp.
Aton Components, Inc.
Oiles America Corp.
Elco Industries
OKI Telecom
Lenawee Stamping Corp.
Onkyo Mfg., Inc.
Ortech
Pacific Industries USA, Inc.
Pioneer Industrial Components, Inc.
Plumley Marugo, Ltd.
Belletech Corp.
PK USA, Inc.
S. K. Y. (Sakaiya) Corp.
Purodenso Co.
Modern Industrial Plastics Inc.
Modern Industrial Plastics Inc.
Riken Spring, Inc.
Dexter Fastener Tech. (Dextech)
Auto. Electronic Control Systems, Inc.
Associated Fuel Pump Systems Corp.
Ryobi Die Casting (USA), Inc.
Dexter Fastener Tech. (Dextech)
S. K. Y. (Sakaiya) Corp.
Elsa Corp.

**Parent Company Index: Part and Component Facilities
Cross Reference to Individual Facilities**

Parent Corporation

Sanden Corp.
 Sanden Corp.
 Sango Co., Ltd
 Sankei Giken
 Sankei Giken Kogyo
 Sanoh Industries Corp.
 Sato Rashi Co.
 Sealed Power Technologies
 Shigeru Kogyo Co., Ltd
 Shin-Ei Kogyo Co., Ltd.
 Shinsai Harness Co.
 Shinsho American
 Shiroki Corp.
 Showa Aluminum Corp.
 Showa Mfg. Co., Ltd
 Standard Products
 Stanley Electric Co., Ltd
 Stanley Electric Co., Ltd
 Stanley Electric U.S. Co.
 Sterling Inoac Holding Co.
 Sudbury, Inc.
 Sumikin Bussan Kaisha, Ltd.
 Sumitomo Corp.
 Sumitomo Corp.
 Sumitomo Corp.
 Sumitomo Electric Ind., Ltd.
 Sumitomo Electric Ind., Ltd.
 Sumitomo Electric Ind., Ltd.
 Sumitomo Metal Ind., Ltd.
 Sumitomo Metal Ind., Ltd.
 Sumitomo Metal USA
 Sumitomo Rubber Ind., Ltd
 Sumitomo Rubber Ind., Ltd
 Sumitomo Wiring Systems
 Tachi-S Co., Ltd
 Tachi-S Co., Ltd
 Tachi-S Co., Ltd
 Takahashi Glass Ind.
 Takao Kinzoku Kogyo Co., Ltd
 Takao Kinzoku Kogyo Co., Ltd
 Takata Corp.
 TDK Corp.
 TDK Corp.
 The Gunma Bank
 Thermal Components Inc.
 Tiger Polymer Corp.
 Togo Seisakusyo Corp.
 Tokai Rika Co., Ltd
 Tokai Rubber Ind., Ltd.
 Tokico America, Inc.
 Tokyo Rope Mfg. Co.
 Tokyo Seat Co., Ltd
 Tokyo Seat Co., Ltd
 Tokyo Seat Co., Ltd
 Tokyo Seat Co., Ltd
 Topy Industries, Ltd.

Facility

Sanden International
 Sanden International
 Arvin Sango, Inc.
 Newman Technology, Inc.
 Bellemar Parts Industry
 Hisan Inc.
 Key Fastener Corp.
 Allied Ring Corp.
 Heartland Automotive Inc.
 J S Technos
 G.S.W. Mfg., Inc.
 Dexter Fastener Tech. (Dextech)
 SW Mfg., Inc.
 Showa Aluminum Corp. of America
 Sunbury Components Ind., Inc.
 Nishawaka Standard Co.
 I.I. Stanley Co., Inc.
 Stanley Electric USA Co., Inc.
 I.I. Stanley Co., Inc.
 Sterling Inoac Co.
 General Products Corp.
 Omega Tube and Conduit Corp.
 Calsonic Yorozu Corp.
 London Industries, Inc.
 Omega Tube and Conduit Corp.
 Engineered Sintered Components, Inc.
 Lucas Sumitomo Brakes Inc.
 Sumitomo Elect. Wiring Systems, Inc.
 Omega Tube and Conduit Corp.
 Seymour Tubing, Inc.
 International Crankshaft Inc.
 Dunlop Tire Corp. - Buffalo Factory
 Dunlop Tire Corp. - Huntsville Factory
 Sumitomo Elect. Wiring Systems, Inc.
 Hyperion Seating Corp.
 Setex, Inc.
 Techno Trim, Inc.
 Belletech Corp.
 Jefferson Industries, Inc.
 KTH Parts Industries
 Takata-Fisher Corp.
 Allen Bradley/TDK Magnetics
 TDK Components, USA, Inc.
 Ogihara America Corp.
 Thermalex, Inc.
 Tigerpoly Mfg., Inc.
 Quality Spring/Togo, Inc.
 Tokai Rika U.S.A., Inc.
 DTR Industries, Inc.
 Tokico Mfg., Inc.
 ATR Wire and Cable Inc.
 Tri-Con Industries Company, LTD.
 Tri-Con Industries Company, LTD.
 TS Trim Industries, Inc.
 Bellemar Parts Industry
 Topy Corporation

Parent Company Index: Part and Component Facilities
Cross Reference to Individual Facilities

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Parent Corporation

Topy International, Inc.
Toyo Denso
Toyo Roki Mfg. Co., Ltd
Toyo Seat
Toyoda Automatic Loom
Toyoda Gosei Co., Ltd
Toyoda Machine Works
Toyomenka
Toyoshima Specialty Steel
Toyota Motor Corp.
Toyota Tsuscho Corp.
Toyota Tsusho America, Co.
Toyota Tsusho Corp.
TRW Inc.
TRW, Inc.
TRW, Inc.
Tsubakimoto Chain Co.
Tsuchiya Co., Ltd
Tsuchiya Mfg. Co., Ltd
U-Shin
UBE Industries, Ltd.
VDO Aldolph Schindling AG.
Walbro Corp.
Woodbridge Foam-Canada
Worthington Industries
Yamada Seisakusho, Co., Ltd
Yamakawa Ind'l. Co., Ltd.
Yamamoto Kozai Co., Ltd
Yamashita Rubber Co.
Yanagawa Seiki Co., Ltd.
Yasunga Corp.
Yazaki Corp.
Yazaki Corp.
Yokohama Aeroquip Co.
Yorozu Motor Co., Ltd.
Zahnradfabrik Friedrichshafen AG
Zexel Illinois
Zexel Japan
Zexel USA
Zexel USA

Facility

Topy Precision Manufacturing, Inc.
Weastec, Incorporated
Filtech Inc.
Toyo Seat (USA) Corporation
MI Automotive Compressor, Inc.
TG (USA) Corp.
Toyoda TRW Automotive Inc.
AMW
Toyoshima Service Spring
TABC, Inc.
Toyoda TRW Automotive Inc.
Central Mfg., Co.
Trim Masters, Incorporated
Toyoda TRW Automotive Inc.
TRW Fuji Valve, Incorporated
TRW Koyo Steering Systems Company
U.S. Tsubaki, Incorporated
TASUS Corp.
Tennex Industries, Inc.
Ortech
A-Mold Corp.
VDO-Yazaki Corporation
CME Corp.
Woodbridge Inouac, Incorporated
London Industries, Inc.
Yotec, Incorporated
Yamakawa Manufacturing Corporation of America
Lenawee Stamping Corp.
YUSA Corporation
YSK Corporation
General Products Corp.
Elcom, Inc.
VDO-Yazaki Corporation
YA America, Inc.
Calsonic Yorozu Corp.
Zua Autoparts, Inc.
Mattoon Precision Mfg., Inc.
Mattoon Precision Mfg., Inc.
Zexel Illinois Incorporated
Zexel Texas Incorporated

Parent Company Index: Capital Tools and Materials Facilities

Cross Reference to Individual Facilities

Parent Corporation

Aisin Takaoka Corp. Ltd.
 Alcan Aluminum Corp. USA
 ARCO Chemical Co.
 Armco Inc.
 C. Itoh & Co., Ltd.
 C. Itoh & Co., Ltd.
 C. Itoh & Co. Ltd. (America)
 C. Itoh & Co. Ltd. (America)
 C. Itoh Co.
 Da Ichi Dentsu
 Dijet, Inc.
 Fanuc, Ltd.
 Far East Tool, Ltd.
 General Motors
 HIROTEC Corp.
 Inland Steel Co.
 Intermet Corp.
 JSP Corp.
 Kawasaki Steel
 Kobe Steel, LTD
 LTV Corp.
 Marubeni America Corp.
 Master Chemical Corp.
 Mazda Steel
 Mitsubishi Gas Chemical
 Mitsui & Co., Ltd
 Mitsui Toatsu Chemical Co.
 Mitsui Toatsu Chemical, Co.
 Morton International, Inc.
 Motsubishi Corp.
 Nakanishi Mfg. Corp.
 NGK Insulators, Ltd.
 NGK Insulators, Ltd.
 Nihon Parkerizing Co., Ltd.
 Nihon Parkerizing of America
 Nippon Kokan K.K.
 Nippon Steel
 Nippon Steel Corp.
 Nisshin Steel Co.
 Nissho Iwai American Corp.
 Nissho-Iwai
 Obara Corp.
 Obara Corp.
 Rio Doce Mining (Brazil)
 Sankyo Mfg. Co., Ltd.
 Sanyo Machine Works, Ltd.
 Sekisui Chemical Co., Ltd.
 Shinso Corp.
 Sumitomo Corp.
 Sumitomo Corp. of America
 Sumitomo Corp., America
 Sumitomo Metals Industries
 Taikish, LTD
 Tanazawa Hakkosha Co., Ltd.
 Teikoku Kuromu

Facility

Intat Precision, Inc.
 Alcan-Toyo America, Inc.
 ARCO/JSP, Co.
 Nova Steel Processing
 C. Itoh Steel, Inc.
 TESCO Engineering, Inc.
 TESCO Engineering, Inc.
 C. Itoh Steel, Inc.
 Nova Steel Processing
 FEC, Inc.
 Index-o-matic
 GMFANUC Robotics Corp.
 FET Engineering, Inc.
 GMFANUC Robotics Corp.
 TESCO Engineering, Inc.
 I/N Tek
 Intat Precision, Inc.
 ARCO/ JSP Co.
 California Steel Ind.
 Kobelco Metal Powder of America, Inc.
 L-S II Electro-Galvanizing Co.
 Bleim Steel Co.
 Yuma Industries, Inc.
 Michigan Steel Processing, Inc.
 ARCO/JSP, Co.
 Color and Composite Technologies, Inc.
 Color and Composite Technologies, Inc.
 Anderson Development Co.
 Morton Yokohama, Inc.
 Midwest Mold & Texture Corporation
 NKC of America Inc.
 NGK Ceramics, USAE, Inc.
 NGK Metals Corporation
 Trutec Industries, Inc.
 Trutec Industries, Inc.
 National Steel Corp.
 I/N Tek
 Themofil, Inc.
 Wheeling-Nisshin Inc.
 Berwick Steel Co.
 Kobelco Metal Powder of America, Inc.
 Hercules Welding Products
 Obara Corp.
 California Steel Ind.
 Sankyo America, Inc.
 Sanyo Machine America Corp.
 Voltek, Inc.
 Kobelco Metal Powder of America, Inc.
 Tennessee Metal Corp.
 Tennessee Metal Corp.
 Michigan Steel Processing, Inc.
 L-S II Electro-Galvanizing Co.
 TKS Industrial Co.
 Midwest Mold & Texture Corp.
 Teikuro Corp.

Parent Company Index: Capital Tools and Materials Facilities
Cross Reference to Individual Facilities

Parent Corporation

Teikuro Corp.
Tetematsu Mold Works Co., Ltd.
Tokushima Showa Precision Co.
Toray (America)
Toray Industries
Toyo Aluminum K.K.
Toyo Flocking
Toyo Ink Mfg., Inc.
Tsubakimoto Chain Co.
Wheeling-Pitt Steel Co.
Yamazaki Mazak Corp.
Yokohama Rubber Co., Ltd.
Yushiro Chemical Ind.

Facility

Teikuro Corp.
Midwest Mold & Texture Corp.
Midwest Mold & Texture Corp.
HIFLO, Inc.
HIFLO, Inc.
Alcan-Toyo America, Inc.
HIFLO, Inc.
Color and Composite Technologies, Inc.
Tsubaki Conveyor of America
Wheeling-Nisshin, Inc.
Mazak Corp.
Morton Yokohama, Inc.
Yuma Industries, Inc.

Manufacturer Supplier Index**Canadian Automotive Mfg. Inc.**

Part and component suppliers

AP Technoglass Co.
 Central Mfg. Co.
 Enkei America, Inc.
 Enkei America, Inc.
 I.I. Stanley Co., Inc.
 Mitsubishi Electric Mfg. Cincinnati., Inc.
 New Mather Metals, Inc.
 New Sabina Industries

Chrysler Motors Corporation

Part and component suppliers

Allen Bradley/TDK Magnetics
 Alpha Technology Corp.
 Alpine Elect. Mfg. of America, Inc.
 American Koyo Corp.
 American MSC, Inc.
 Arvin Sango, Inc.
 ASMO North Carolina, Inc.
 Central Mfg. Co.
 Elcom, Inc.
 Gecom Corp.
 General Products Corp.
 Harada Industry of America, Inc.
 Hi-Lex Controls, Inc.
 Hi-Lex Corp.
 Hitachi Auto. Products (USA), Inc.
 Hitachi Magnetics Corp.
 I.I. Stanley Co., Inc.
 Ichikoh Mfg. Inc.
 International Crankshaft Inc.
 Izumi Corp. Industries, Inc.
 Kokoku Rubber Inc.
 Kux Mfg.
 MBL (USA) Corp.
 Michigan Auto. Comp., Inc.
 Mitsubishi Heavy Industries America
 Modern Industrial Plastics Inc.
 ND-Tech Corp.
 New Mather Metals, Inc.
 Nippondenso Tennessee, Inc.
 Freudeburg-NOK Gen. Partner.
 North American Lighting, Inc.
 NSK Corp., Bearing Div.

Diamond-Star Motor Corp.

Part and component suppliers

ACK Controls Inc.
 Ambrake Corp.
 Amtex, Inc.
 AP Technoglass Co.
 ASMO Mfg., Inc.
 Bendix Jidosha Kiki Corp.
 Bloomington-Normal Seat. Co.
 Central Mfg. Co.
 Eagle Wings Industry, Inc.
 H A Parts Products of IN, Co.

Nippondenso Mfg. USA, Inc.
 Nishawaka Standard Co. (NISCO)
 Ogihara America Corp.
 Plumley Marugo, Ltd.
 Sumitomo Elect. Wiring Systems, Inc.
 Takata-Fisher Corp.
 Tokico Mfg., Inc.
 Topy Corp.

Purodenso Co.
 Qaulity Spring/Togo, Inc.
 Riken Spring, Inc.
 Sanden International
 Sintering Technologies, Inc.
 Sterling Inoac Co.
 Techno Trim, Inc.
 Tennex Industries, Inc.
 TG (USA) Corp.
 Tokai Rika U.S.A., Inc.
 Tokico Mfg., Inc.
 Tri-Con Industries Co, Ltd.
 U.S. Tsubaki, Inc.
 United L-N Glass, Inc.
 VDO-Yazaki Corp.
 Weastec, Inc.
 Western Wheel Co.
**Material and capital tool
 suppliers**

FEC Inc.
 FET Engineering, Inc.
 GMFANUC Robotics Corp.
 Hercules Welding Products
 Index-o-matic
 Michigan Steel Processing
 NKC of America Inc.
 Procoil Corp.
 Sanyo Machine America Corp.
 TESCO Engineering, Inc.
 Themofil Inc.
 TKS Industrial Co.

Harada Industry of America, Inc.
 Heritage Products, Inc.
 I.I. Stanley Co., Inc.
 Ikeda Interior Systems, Inc.
 Keeler Murakami Inc.
 Kux Mfg.
 Mitsubishi Elect. Mfg. Cinc.
 Mitsubishi Heavy Industries America
 Nastech
 Nippondenso Mfg. USA, Inc.

Diamond-Star Motor Corp.

Part and component suppliers

(continued)

NSK Corp., Bearing Div.
 NTN Driveshaft, Inc.
 Ogihara America Corp.
 Ortech
 Plumley Marugo, Ltd.
 Sterling Inoac Co.
 SW Mfg., Inc.
 Takata-Fisher Corp.
 TASUS Corp.
 TG (USA) Corp.
 Topy Corp.
 TRW Koyo Steering Systems Co.

United Globe Nippon, Inc.
 Vuteq Corp.
 Woodbridge Inouac, Inc.
**Material and capital tool
 suppliers**
 FEC Inc.
 Morton Yokohama, Inc.
 Midwest Mold & Texture Corp.
 NGK Ceramics, USA, Inc.
 TKS Industrial Co.

Ford Motor Company

Part and component suppliers

ACK Controls Inc.
 Ambrake Corp.
 Amtex, Inc.
 AP Technoglass Co.
 ASMO Mfg., Inc.
 Bendix Jidosha Kiki Corp.
 Bloomington-Normal Seat. Co.
 Central Mfg. Co.
 Eagle Wings Industry, Inc.
 H A Parts Products of IN, Co.
 Harada Industry of America, Inc.
 Heritage Products, Inc.
 I.I. Stanley Co., Inc.
 Ikeda Interior Systems, Inc.
 Keeler Murakami Inc.
 Kux Mfg.
 Mitsubishi Elect. Mfg. Cinc.
 Mitsubishi Heavy Industries America
 Nastech
 Nippondenso Mfg. USA, Inc.
 NSK Corp., Bearing Div.
 NTN Driveshaft, Inc.
 Ogihara America Corp.
 Ortech
 Plumley Marugo, Ltd.
 Sterling Inoac Co.
 SW Mfg., Inc.
 Takata-Fisher Corp.
 TASUS Corp.
 TG (USA) Corp.
 Topy Corp.
 TRW Koyo Steering Systems Co.

United Globe Nippon, Inc.
 Vuteq Corp.
 Woodbridge Inouac, Inc.
 TASUS Corp.
 Technical Auto Parts
 TG (USA) Corp.
 Tokai Rika U.S.A., Inc.
 Tokico Mfg., Inc.
 Toyo Seat (USA) Corp.
 U.S. Tsubaki, Inc.
 VDO-Yazaki Corp.
 Warner-Ishi
 Weastec, Inc.
 Western Wheel Co.
 Woodbridge Inouac, Inc.
**Material and capital tool
 suppliers**
 ARCO/JSP Co.
 FEC Inc.
 FET Engineering, Inc.
 GMFANUC Robotics Corp.
 Hercules Welding Products
 L-S II Electro-Galvanizing Co.
 NGK Ceramics, USA, Inc.
 NKC of America Inc.
 Nova Steel Processing
 Procoil Corp.
 Sankyo America, Inc.
 TESCO Engineering, Inc.
 Themofil Inc.

General Motors

Part and component suppliers

A-Mold Corp.
 Ahresty Wilmington Corp.
 Allen Bradley/TDK Magnetics
 Alpha Technology Corp.
 Ambrake Corp.

American Koyo Corp.
 American MSC, Inc.
 American NTN Bearing Mfg., Corp.
 AMW
 Arvin Sango Co.

General Motors**Part and component suppliers
(continued)**

CKR Industries Inc.
 CT-South, Inc.
 Daikin Clutch Corp.
 Diamet Corp.
 Elco-Precision Stamping Div.
 Elco-Thermoplastics Div.
 Enkei America, Inc.
 Fujikoki America, Inc.
 General Products Corp.
 Harada Industry of America, Inc.
 Hi-Lex Corp.
 Hitachi Auto. Products (USA), Inc.
 Hitachi Magnetics Corp.
 I.I. Stanley Co., Inc.
 Izumi Corp. Industries, Inc.
 Kokoku Rubber Inc.
 Kux Mfg.
 Modern Industrial Plastics Inc.
 ND-Tech Corp.
 Nippondenso Tennessee, Inc.
 Freudenburg-NOK
 NSK Corp., Bearing Div.
 NTN Elgin Corp.
 Purodenso Co.
 Qaulity Spring/Togo, Inc.
 Riken Spring, Inc.
 Ryobi Die Casting (USA), Inc.
 Sanden International
 Sintering Technologies, Inc.
 Sterling Inoac Co.
 Sumitomo Elect. Wiring Sys., Inc.
 TDK Comp., USA, Inc.
 Techno Trim, Inc.

Honda of America Mfg., Inc.**Part and component suppliers**

A.R.S. Mfg., Inc.
 ACK Controls Inc.
 Ahresty Wilmington Corp.
 Allied Ring Corp.
 Alpine Elect. Mfg. of America, Inc.
 Ambrake Corp.
 Amtex, Inc.
 AMW
 AP Technoglass Co.
 ASMO Mfg., Inc.
 ASMO North Carolina, Inc.
 Bando Mfg. of America, Inc.
 Bellemar Parts Industry
 Belletech Corp.
 CKR Industries Inc.
 Clarion Corp. of America
 CME Corp.
 D. A. Inc.
 Dexter Fastener Tech.

Thermalex, Inc.
 Tokai Rika U.S.A., Inc.
 U.S. Tsubaki, Inc.
 United L-N Glass, Inc.
 VDO-Yazaki Corp.
 Viam Mfg., Inc.
 Warner-Ishi
 Weastec, Inc.
 Western Wheel Co.
 Zexel Illinois Inc.

**Material and capital tool
suppliers**

ARCO/ JSP Co.
 Berwick Steel Co.
 California Steel Industries
 Coil Center Corp.
 FEC Inc.
 FET Engineering, Inc.
 GMFANUC Robotics Corp.
 Hercules Welding Products
 Hitachi Seiki U.S.A., Inc.
 L-S II Electro-Galvanizing Co.
 Mazak Corp.
 Neomet Corp.
 NGK Ceramics, USA, Inc.
 NKC of America Inc.
 Nova Steel Processing
 Okamoto Corp.
 Procoil Corp.
 TESCO Engineering, Inc.
 Themofil Inc.

DTR Industries, Inc.
 Dunlop Tire Corp.-Buffalo Factory
 Dunlop Tire Corp.-Huntsville Factory
 Elcom, Inc.
 Enkei America, Inc.
 Filtech Inc.
 Findlex Corp.
 Gecom Corp.
 Greenville Technology, Inc.
 Harada Industry of America, Inc.
 Hi-Lex Controls, Inc.
 Hi-Lex Corp.
 Hisan Inc.
 Hitachi Auto. Products (USA), Inc.
 Hitachi Magnetics Corp.
 Honda All-Lock Mfg. Co., Ltd.
 Ikeda Interior Systems, Inc.
 Indiana Precision Technolgy
 ITW-NIFCO

Honda of America Mfg., Inc.

**Part and component suppliers
(continued)**

Jaytec, Inc.
 Jideco of Bardstown
 Kamco Industries, Inc.
 Key Fastener Corp.
 Kokoku Rubber Inc.
 KTH Parts Industries
 London Industries, Inc.
 M-TEK Inc.
 Matsushita Elect. Comp. Corp. of America
 MBL (USA) Corp.
 Michigan Auto. Comp., Inc.
 Mitsubishi Elect. Mfg. Cinc.
 Nakatan-Horizon Industries, Inc.
 Nastech
 Neaton Auto Products Mfg., Inc.
 New Mather Metals, Inc.
 New Sabina Industries
 Newman Technology, Inc.
 Nippondenso Mfg. USA, Inc.
 Nippondenso Tennessee, Inc.
 Nishawaka Standard Co.
 Freudenburg-NOK
 NSK Corp., Bearing Div.
 Ogihara America Corp.
 Oiles America Corp.
 OKI Telecom
 Piqua Technologies, Inc.
 Riken Spring, Inc.
 Rocknel Fastener, Inc.
 Sanden International
 Setex, Inc.
 Showa Aluminum Corp. of America
 Sintering Technologies, Inc.
 Stanley Electric USA Co., Inc.
 Sumitomo Elect. Wiring Sys., Inc.

Honda of Canada Mfg., Inc.

Part and component suppliers

Amtex, Inc.
 Greenville Technology, Inc.
 London Industries
 Newman Technology, Inc.
 Nippondenso Mfg. USA, Inc.
 Nippondenso Mfg. USA, Inc.

Mazda Motor Mfg. (USA) Corp.

Part and component suppliers

AAP St. Marys
 Amtex, Inc.
 ASMO Mfg., Inc.
 ASMO North Carolina, Inc.
 Bando Mfg. of America, Inc.
 Bendix Jidosha Kiki Corp.
 Calsonic Mfg. Corp.
 Calsonic Yorozu Corp.

Sunbury Comp. Industries, Inc.
 Takata-Fisher Corp.
 Technical Auto Parts
 TFO Tech Co., Ltd.
 Tigerpoly Mfg., Inc.
 Tomasco Mulcifer Inc.
 Topy Corp.
 Topy Precision Mfg., Inc.
 TS Trim Industries, Inc.
 U.S. Engine Valve
 United Globe Nippon, Inc.
 Weastec, Inc.
 Yotec, Inc.
 YSK Corp.
 YUSA Corp.

**Material and capital tool
suppliers**

Berwick Steel Co.
 California Steel Industries
 FEC Inc.
 GMFANUC Robotics Corp.
 Index-o-matic
 Midwest Mold & Texture Corp.
 NGK Ceramics, USA, Inc.
 NKC of America Inc.
 Obara Corp.
 Sanyo Machine America Corp.
 TESCO Engineering, Inc.
 TKS Industrial Co.
 Toshiba Tungaloy Mfg., Inc.
 Trutec Industries Inc.
 Wheeling-Nisshin Inc.
 Yuma Industries, Inc.

Nippondenso Mfg. USA, Inc.
 Nippondenso Tennessee, Inc.
 Stanley Electric USA Co., Inc.
 Sumitomo Elect. Wiring Systems, Inc.
 Tigerpoly Mfg., Inc.
 YUSA Corp.

Daikin Clutch Corp.
 Delta USA Corp.
 DTR Industries, Inc.
 Elcom, Inc.
 Enkei America, Inc.
 H A Parts Products of IN, Co.
 Heritage Products, Inc.
 Hi-Lex Corp.

Manufacturer-Supplier Index**Mazda Motor Mfg. (USA) Corp.****Part and component suppliers****(continued)**

Hirofani of America, Inc.
 Hisan Inc.
 Hitachi Cable IN, Inc.
 I.I. Stanley Co., Inc.
 Ichikoh Mfg. Inc.
 Izumi Corp. Industries, Inc.
 J S Technos
 Katayama American Co., Inc.
 Keczy Products Inc.
 Key Fastener Corp.
 Lenawee Stamping Corp.
 Matsushita Elect. Comp. Corp. of America
 Mitsubishi Elect. Mfg. Cinc.
 Nastech
 NHK-Assoc. Spring Susp. Comp.
 Nippondenso Mfg. USA, Inc.
 Nippondenso of L. A., Inc.
 Nippondenso Tennessee, Inc.
 Nishawaka Standard Co.
 North American Lighting, Inc.
 Ogihara America Corp.
 Ortech
 Penstone, Inc.

Riken Spring, Inc.
 Sterling Inoac Co.
 Takata-Fisher Corp.
 Topy Corp.
 United Globe Nippon, Inc.
 Viam Mfg., Inc.
 Warner-Ishi
 Western Wheel Co.
 YA America, Inc.
 Zexel Texas Inc.
 Zua Autoparts, Inc.

Material and capital tool suppliers

ARCO/JSP Co.
 FEC Inc.
 L-S II Electro-Galvanizing Co.
 Michigan Steel Processing
 Midwest Mold & Texture Corp.
 NGK Ceramics, USA, Inc.
 TESCO Engineering, Inc.
 TKS Industrial Co.
 Tsubaki Conveyor, America
 Yuma Industries, Inc.

Nissan Motor Mfg. Corp. USA**Part and component suppliers**

AAP St. Marys
 Alpha Technology Corp.
 Ambrake Corp.
 Automotive Elect. Control Systems, Inc.
 Bando Mfg. of America, Inc.
 Bendix Jidosha Kiki Corp.
 Calsonic Climate Control, Inc.
 Calsonic Mfg. Corp.
 Calsonic Yorozu Corp.
 Century Tube Corp.
 CKR Industries Inc.
 Clarion Corp. of America
 Curtis Maruyasu America, Corp.
 Daikin Clutch Corp.
 Dexter Fastener Tech.
 DTR Industries, Inc.
 Elcom, Inc.
 H A Parts Products of IN, Co.
 Hi-Lex Corp.
 Hitachi Auto. Products (USA), Inc.
 Hitachi Cable IN, Inc.
 Hoover Ikeda, Inc.
 Ichikoh Mfg. Inc.
 International Crankshaft Inc.
 ITW-NIFCO
 Izumi Corp. Industries, Inc.
 Jideco of Bardstown
 Kantus Corp.

Keczy Products Inc.
 KI (USA) Corp.
 Kokoku Rubber Inc.
 M-TEK Inc.
 MBL (USA) Corp.
 Nastech
 Neaton Auto Products Mfg., Inc.
 New Mather Metals, Inc.
 NHK-Assoc. Spring Susp. Comp.
 North American Lighting, Inc.
 NSK Corp., Bearing Div.
 NTN Elgin Corp.
 Ohi-Atwood Auto. Corp.
 Sterling Inoac Co.
 Takata-Fisher Corp.
 Techno Trim, Inc.
 Tennex Industries, Inc.
 Topy Corp.
 TRW Fuji Valve, Inc.
 TRW Koyo Steering Systems Co.
 U.S. Tsubaki, Inc.
 United L-N Glass, Inc.
 Vintec
 YA America, Inc.
 Yamakawa Mfg. Corp. of America
 Zua Autoparts, Inc.

Nissan Motor Mfg. Corp. USA

Material and capital tool suppliers

ARCO/JSP Co.
Coil Center Corp.
FET Engineering, Inc.
L-S II Electro-Galvanizing Co.
Marubeni Steel Processing
Midwest Mold & Texture Corp.
Morton Yokohama, Inc.

Nova Steel Processing
Obara Corp.
Procoil Corp.
TESCO Engineering, Inc.
TKS Industrial Co.
Toshiba Tungaloy Mfg., Inc.
Tsubaki Conveyor, America

New United Motor Manufacturing Inc.

Part and component suppliers

ACK Controls Inc.
Aisin U.S.A. Mfg., Inc.
Ambrake Corp.
Amtex, Inc.
Central Mfg. Co.
Curtis Maruyasu America, Corp.
Gecom Corp.
I.I. Stanley Co., Inc.
J S Technos
Matsushita Elect. Comp. Corp. of America
New Mather Metals, Inc.
Nippondenso Mfg. USA, Inc.
Nippondenso Tennessee, Inc.
North American Lighting, Inc.

Purodenso Co.
SW Mfg., Inc.
TABC, Inc.
TG (USA) Corp.
Toyoda TRW Auto. Inc.
United Globe Nippon, Inc.
Material and capital tool

suppliers

Coil Center Corp.
FET Engineering, Inc.
NKC of America Inc.
Okuma Machinery, Inc.
Trinity Industrial Corp., America

Saturn Corporation

Part and component suppliers

A.P. TennTech
Ahresty Wilmington Corp.
Ambrake Corp.
American MSC, Inc.
AP Technoglass Co.
Bridgestone/Firestone, Inc.
Calsonic Yorozu Corp.
D and A Technology
Hyperion Seating Corp.

MBL (USA) Corp.
Nakatan-Horizon Industries, Inc.
Topy Corp.
U.S. Tsubaki, Inc.
Zexel Illinois Inc.

Material and capital tool suppliers

Arco/JSP Co.

Subaru-Isuzu Automotive, Inc.

Part and component suppliers

Ambrake Corp.
Amtex, Inc.
AP Technoglass Co.
Automotive Elect. Control Systems, Inc.
Bando Mfg. of America, Inc.
Bendix Jidosha Kiki Corp.
Calsonic Climate Control, Inc.
Calsonic Mfg. Corp.
Calsonic Yorozu Corp.
Elcom, Inc.
Elsa Corp.
General Seating of America, Inc.
H A Parts Products of IN, Co.
Heartland Automotive Inc.
Hi-Lex Controls, Inc.

Hisan Inc.
Hitachi Auto. Products (USA), Inc.
Hitachi Cable IN, Inc.
Ichikoh Mfg. Inc.
Ikeda Interior Systems, Inc.
Jideco of Bardstown
Matsushita Elect. Comp. Corp. of America
MBL (USA) Corp.
Moriden America, Inc.
New Mather Metals, Inc.
New Sabina Industries
NHK-Assoc. Spring Susp. Comp.
Nippondenso Mfg. USA, Inc.
Nippondenso Tennessee, Inc.
Nishawaka Standard Co.

Manufacturer-Supplier Index**Subaru-Isuzu Automotive, Inc.****Part and component suppliers
(continued)**

North American Lighting, Inc.
 Part and component suppliers
 Ogihara America Corp.
 Ohi-Atwood Auto. Corp.
 PK USA, Inc.
 Showa Aluminum Corp. of America
 Takata-Fisher Corp.
 Tennex Industries, Inc.
 Topy Corp.
 TRW Koyo Steering Systems Co.
 United Globe Nippon, Inc.
 United L-N Glass, Inc.
 Warner-Ishi

Toyota Motor Mfg., USA, Inc.**Part and component suppliers**

Aisin U.S.A. Mfg., Inc.
 Ambrake Corp.
 American Koyo Corp.
 Amtex, Inc.
 AP Technoglass Co.
 Arvin Sango, Inc.
 ASMO North Carolina, Inc.
 Bendix Jidosha Kiki Corp.
 Central Light Alloy
 Central Mfg. Co.
 Curtis Maruyasu America, Corp.
 D. A. Inc.
 DTR Industries, Inc.
 Dunlop Tire Corp.-Buffalo Factory
 Dunlop Tire Corp.-Huntsville Factory
 Elcom, Inc.
 Enpak Inc.
 Fujitsu Ten Corp. of America
 Gecom Corp.
 Harada Industry of America, Inc.
 Hi-Lex Corp.
 I.I. Stanley Co., Inc.
 Intat Precision, Inc.
 International Crankshaft Inc.
 Key Fastener Corp.
 Kux Mfg.
 Matsushita Elect. Comp. Corp. of America
 MBL (USA) Corp.
 Michigan Auto. Comp., Inc.
 Nastech
 New Mather Metals, Inc.
 NHK-Assoc. Spring Susp. Comp.
 Nippondenso Mfg. USA, Inc.
 Nippondenso of L. A., Inc.
 Nippondenso Tennessee, Inc.
 North American Lighting, Inc.
 Purodenso Co.
 Riken Spring, Inc.
 SW Mfg., Inc.

YA America, Inc.
 Zexel Illinois Inc.
 Zexel Texas Inc.
 Zua Autoparts, Inc.

**Material and capital tool
suppliers**

Trutec Industries Inc.
 L-S II Electro-Galvanizing Co.
 Wheeling-Nisshin Inc.
 FET Engineering, Inc.
 Trinity Industrial Corp., America
 TESCO Engineering, Inc.
 Okuma Machinery, Inc.

TABC, Inc.
 TASUS Corp.
 TG (USA) Corp.
 Tokai Rika U.S.A., Inc.
 Toyoda TRW Auto. Inc.
 Trim Masters, Inc.
 TRW Koyo Steering Systems Co.
 U.S. Engine Valve
 United Globe Nippon, Inc.
 United L-N Glass, Inc.
 Viam Mfg., Inc.
 Vuteq Corp.

**Material and capital tool
suppliers**

Alcan-Toyo America, Inc.
 California Steel Industries
 Coil Center Corp.
 FET Engineering, Inc.
 L-S II Electro-Galvanizing Co.
 NKC of America Inc.
 Nova Steel Processing
 Okuma Machinery, Inc.
 Tennessee Metal Corp.
 TESCO Engineering, Inc.
 Toshiba Tungaloy Mfg., Inc.
 Trinity Industrial Corp., America
 Wheeling-Nisshin Inc.
 Tascus Corp.
 TG (USA) Corp.
 Tokai Rika U.S.A., Inc.
 Trim Masters, Inc.
 TRW Koyo Steering Systems Co.
 U.S. Engine Valve
 United Globe Nippon, Inc.
 United L-N Glass, Inc.
 Viam Mfg., Inc.
 Vuteq Corp.

JAPANESE AUTOMOTIVE SUPPLIER INVESTMENT DIRECTORY

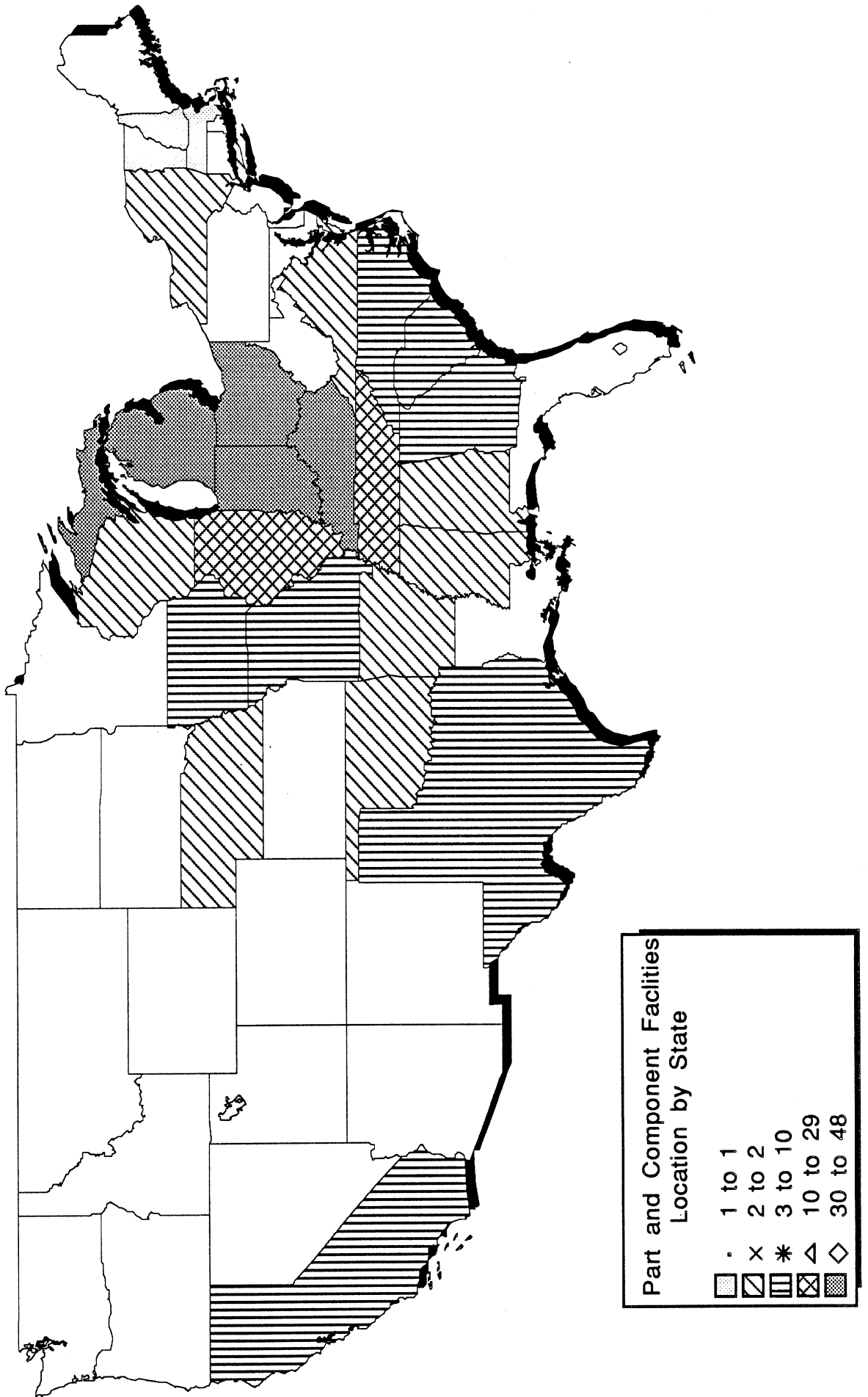
Fourth Edition

Appendix A

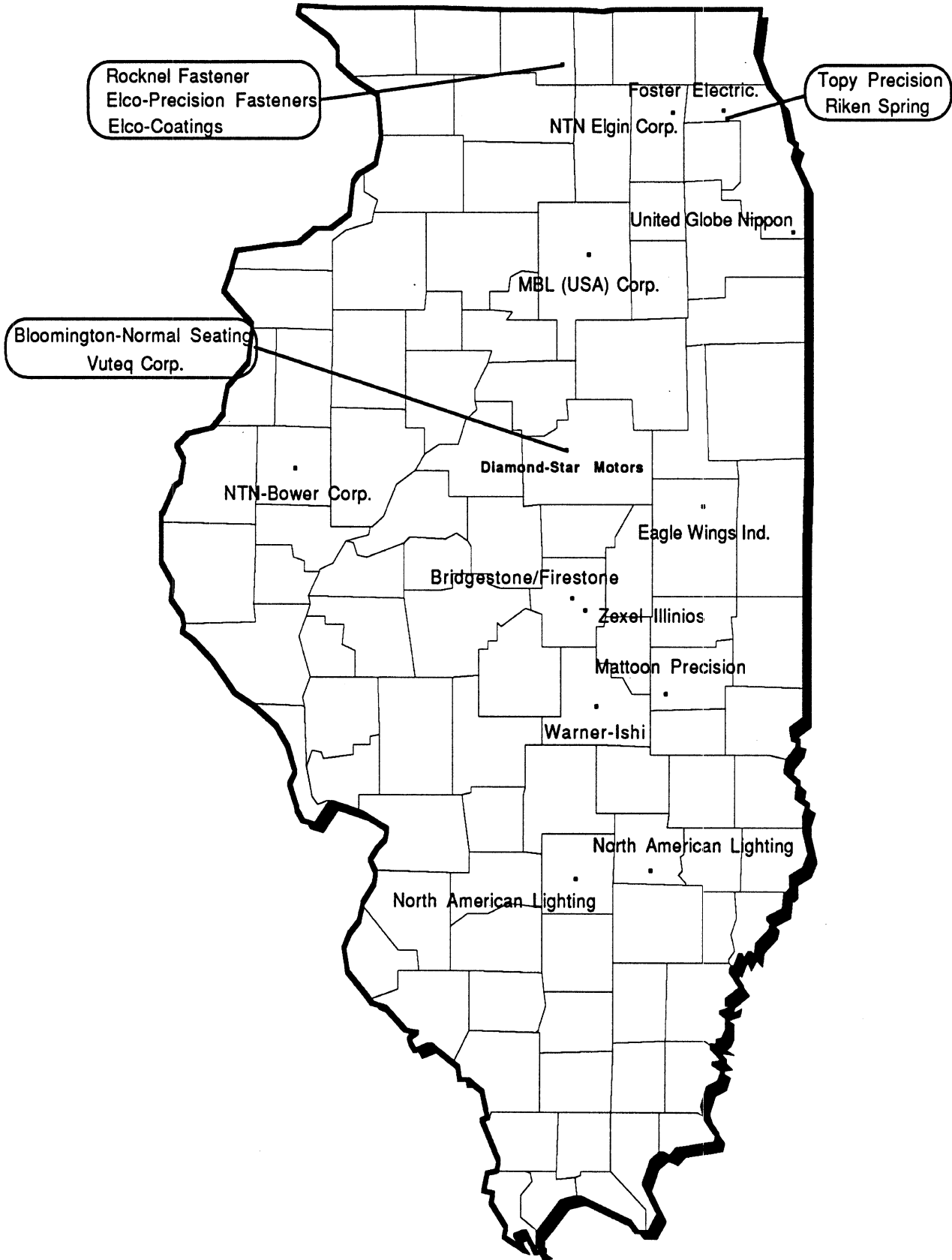
Geographical Maps

The following maps show the locations of Section I—New American Supplier—facilities. The first map is a shaded representation of the United States and highlights those states that have the greatest number of automotive part and component suppliers with Japanese investment interest. The following six maps give a comprehensive view of the states having the greatest number of facility locations. These have been included to give an illustrative perspective of Section I data.

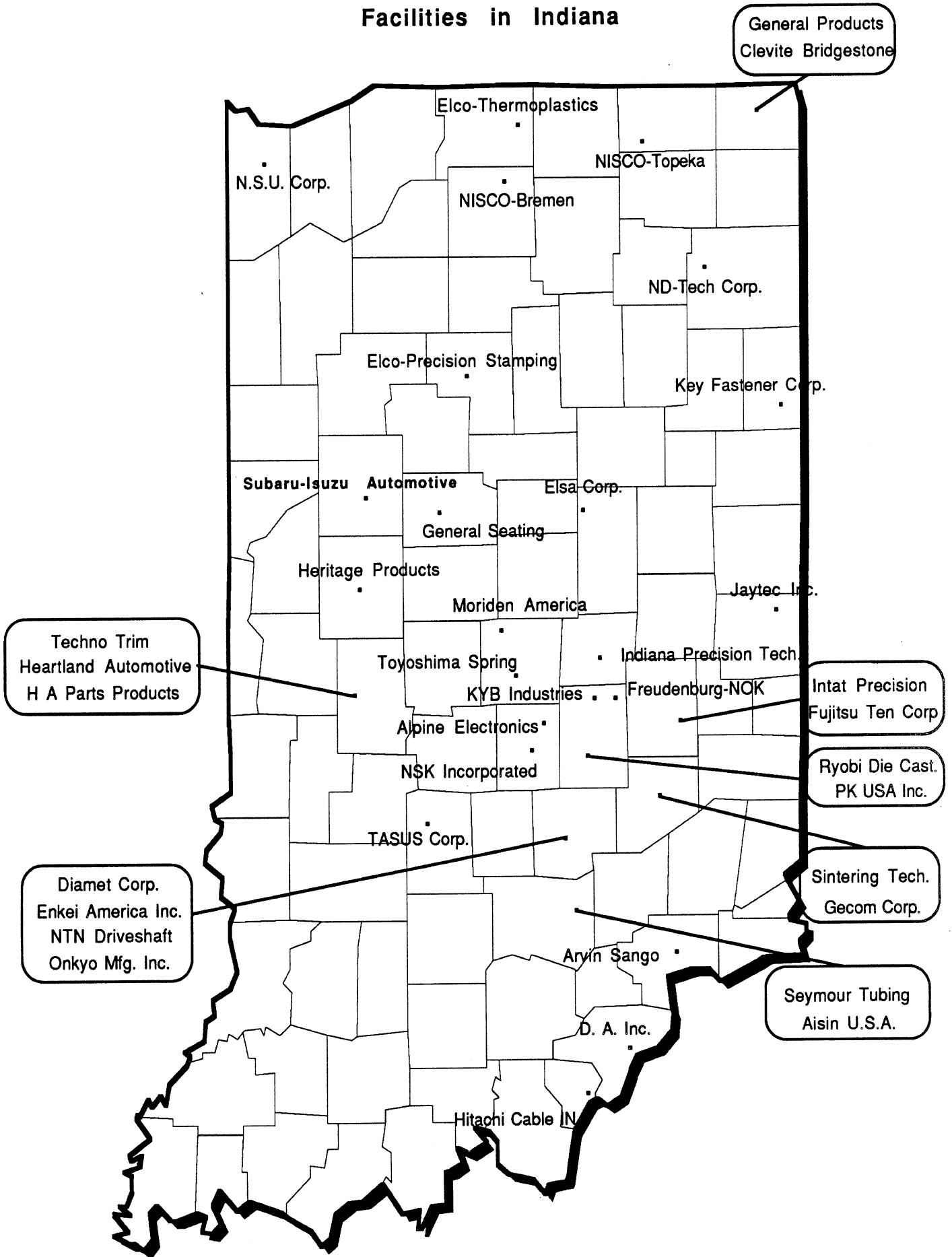
Location of Japanese Part and Component Facilities in the U. S.



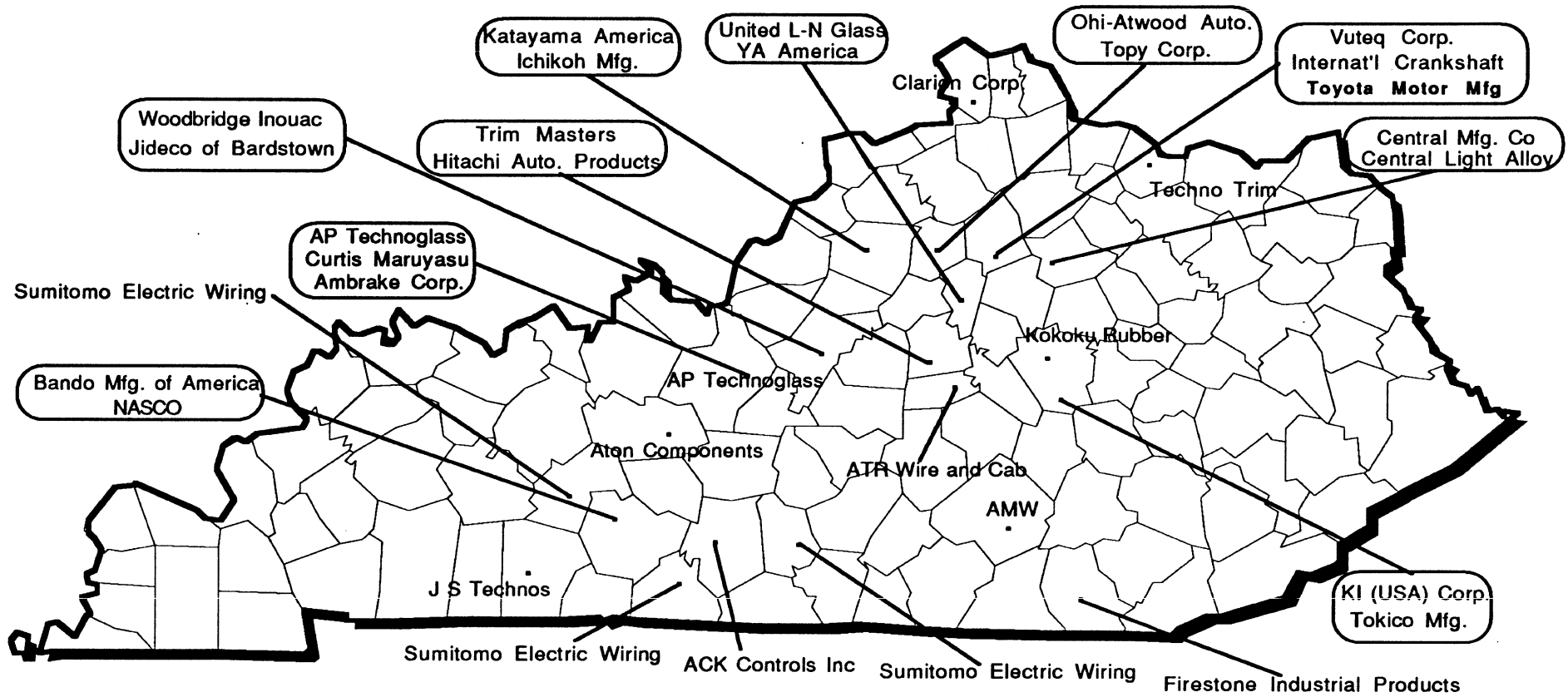
Location of Japanese Part and Component Facilities in Illinois



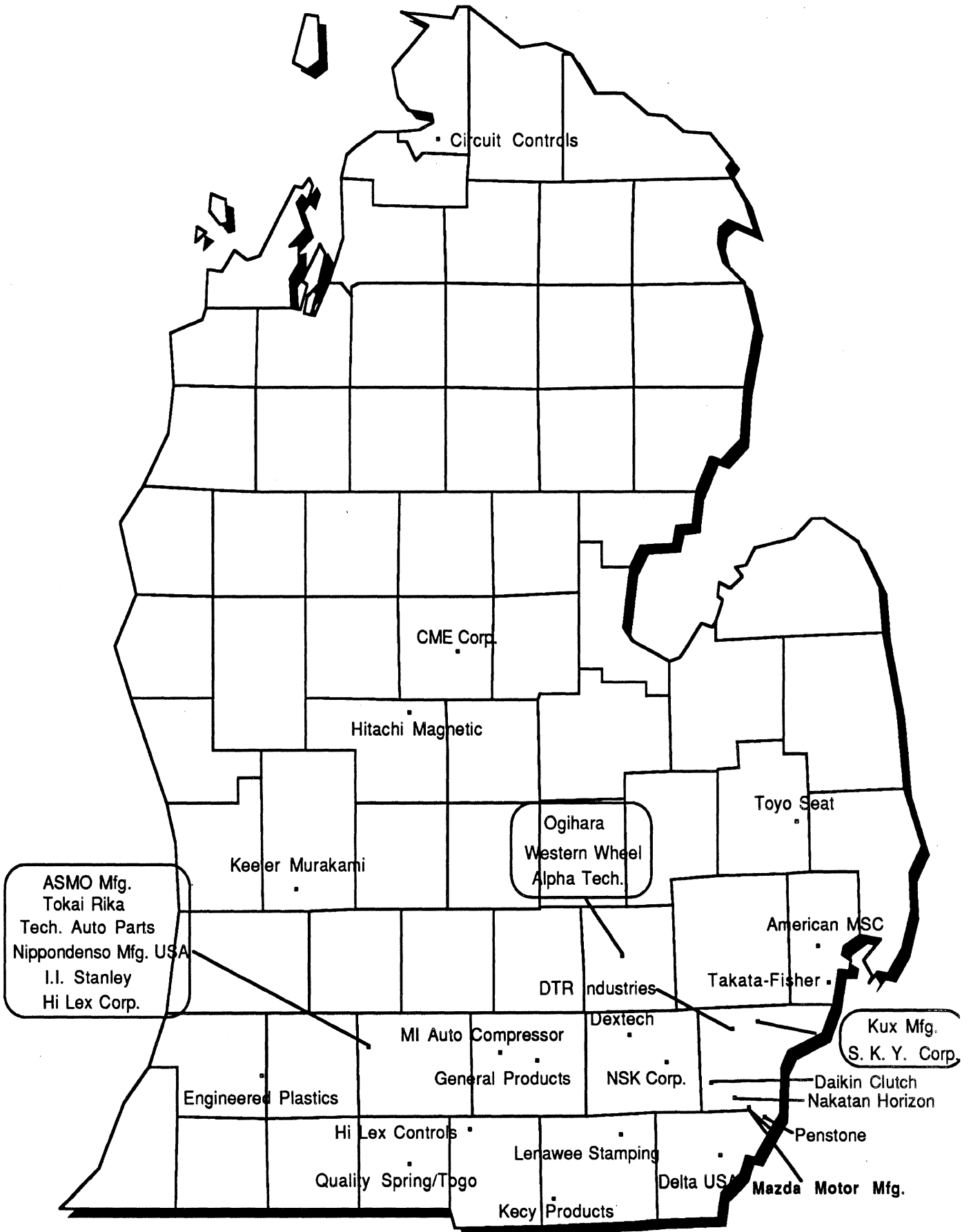
Location of Japanese Part and Component Facilities in Indiana



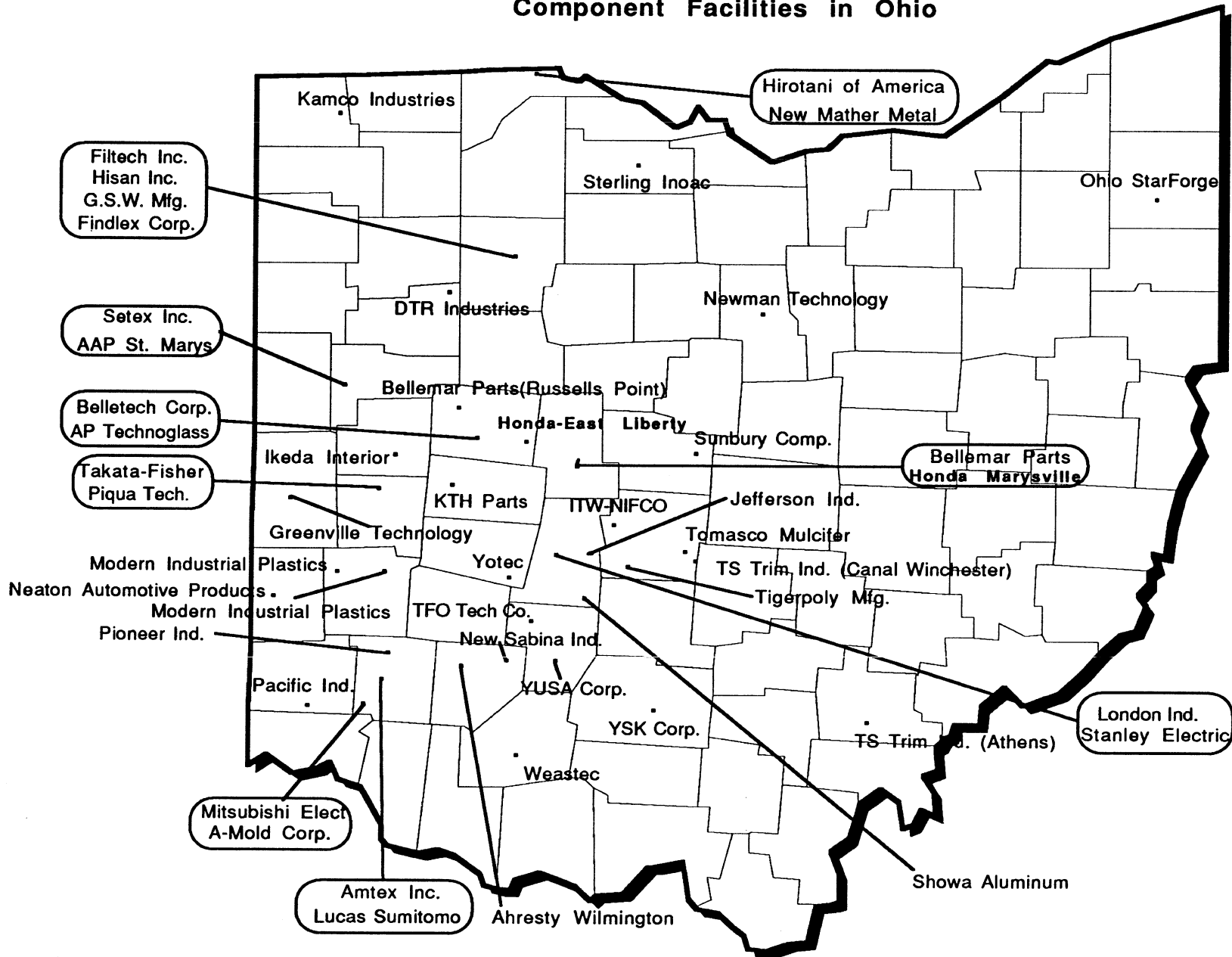
Location of Japanese Part and Component Facilities in Kentucky



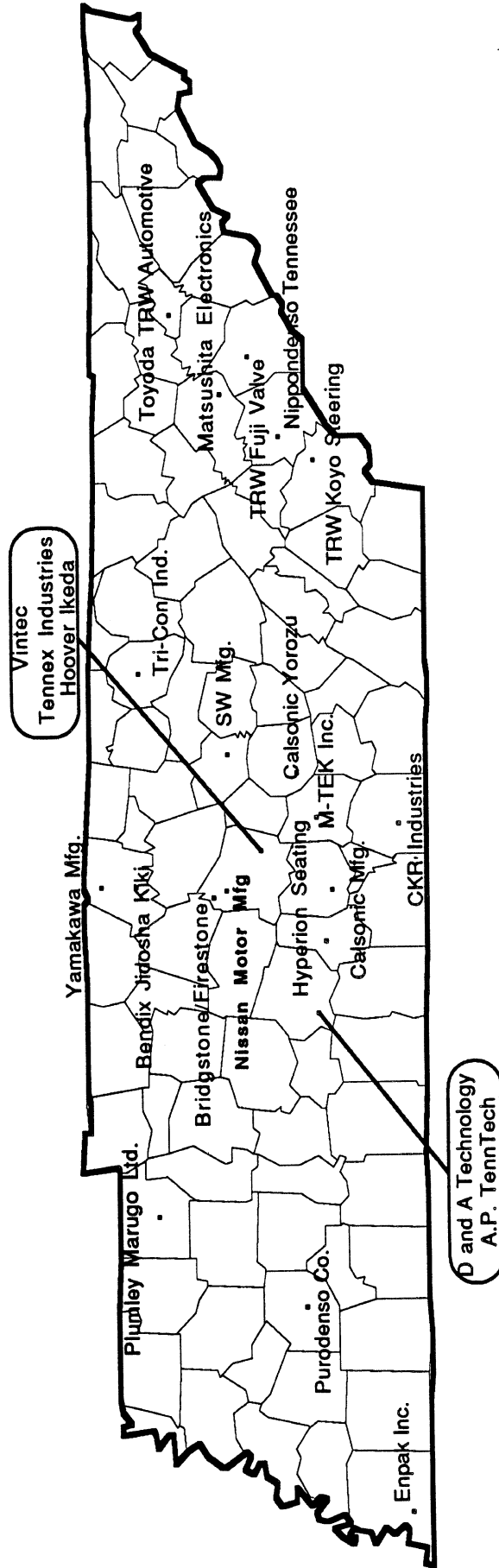
Location of Japanese Part and Component Facilities in Michigan



Location of Japanese Part and Component Facilities in Ohio



Location of Japanese Part and Component Facilities in Tennessee



JAPANESE AUTOMOTIVE SUPPLIER INVESTMENT DIRECTORY

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Appendix B

Secondary Information Sources

In order to update earlier information, every effort was made to contact those plants that were included in previous Japanese Automotive Supplier Investment Directory edition. New plants were added in the same manner as in earlier editions: all press and other leads were verified with mail or phone contact. In addition to our primary, direct company contacts, the following organizations were used to gain information.

Secondary Information Sources

Automotive News

Automotive Industry

Automotive Parts And Accessories Association

Elm International

Georgia Department of Industry and Trade

Greater Detroit Chamber of Commerce

Alabama Development Office

Illinois Department of Commerce

Indiana Department of Commerce

Kentucky Department of Commerce

Michigan Department of Commerce

Missouri Department of Economic Development

Mississippi Economic and Community Development

Ohio Department of Commerce

South Carolina Development Board

Tennessee Department of Economic and Community Development

Texas Department of Commerce

Ward's Communications Publications

