

1 [LRH] Provision of Social Care Services by Hospitals

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7 *Original Scholarship*

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10 Provision of Social Care Services by US Hospitals

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**Policy Points:**

- Hospitals address population health needs and patients' social determinants of health by offering social care services. Tax-exempt hospitals are required to invest in community benefits, including social care services programs, though most community benefits spending is toward unreimbursed health care services.
- Tax-exempt hospitals offer about 36% more social care services than for-profit hospitals. Among tax-exempt hospitals, those that allocate more resources to community benefits

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spending offer more types of social care services, but those in states with minimum community benefits spending requirements offer fewer social care services.

- Policymakers may consider specifically incentivizing community benefits expenditures toward particular social care services, including linking tax exemptions to implementation, utilization, and outcome targets, to more directly help patients.

18

19 **Context:** Despite growing interest in identifying patients' social needs, little is known about  
20 hospitals' provision of services to address them. We identify social care services offered by US  
21 hospitals and determine whether hospital spending or state policies toward community benefits are  
22 associated with the provision of these services by tax-exempt hospitals.

23

24 **Methods:** National secondary data about hospitals were collected from the American Hospital  
25 Association Annual Survey, with additional Internal Revenue Service (IRS) Form 990 data on  
26 community benefits spending from CommunityBenefitInsight.org and state-level community  
27 benefits policies from HilltopInstitute.org. Descriptive statistics for types of social care services and  
28 hospital characteristics were calculated, with bivariate chi-square and *t*-tests comparing for-profit  
29 and tax-exempt hospitals. Multivariable Poisson regression was used to estimate associations  
30 between hospital characteristics and types of services offered and among tax-exempt hospitals to  
31 estimate associations between social care services and community benefits spending and policies.  
32 Multivariable logistic regressions modeled associations between community benefits  
33 spending/policies and each type of social care services.

34

35 **Findings:** Private US hospitals offered an average of 5.7 types of social care services in 2018. Tax-  
36 exempt hospitals offered about 36% more social care services than for-profit hospitals. Larger  
37 number of beds, health system affiliation, and having community partnerships are associated with  
38 more social care services, whereas rural hospitals and those managed under contract offered fewer  
39 social care services. Among tax-exempt hospitals, greater community benefits spending is associated  
40 with offering more total (incidence rate ratio [IRR] = 1.10,  $p < 0.01$ ) and patient-focused social care  
41 services (IRR = 1.16,  $p < 0.01$ ). Hospitals in states with minimum community benefits spending  
42 requirements offered significantly fewer social care services.

43

44 **Conclusion:** Although tax-exempt status and increased community benefits spending were  
45 associated with increased social care services provision, the observation that certain hospital  
46 characteristics and state minimum community benefits spending requirements were associated with  
47 fewer social care services suggests opportunities for policy reform to increase social care services  
48 implementation.

49

50 **Keywords:** hospitals, social determinants of health, social care services, community benefit, state  
51 policy.

52

# Author Manuscript

53 Health care providers increasingly recognize that services to address patients' social needs  
54 and social determinants of health (SDH), collectively referred to as social care services, can improve  
55 health for patients and potentially for communities as well.<sup>1-3</sup> Federal, state, and commercial payers  
56 have launched new payment models to promote addressing SDHs with the expectation that such  
57 social care services will help to reduce unnecessary utilization and spending, particularly for patients  
58 with chronic illness with social needs while also improving population health.<sup>4-7</sup> According to the  
59 National Academies of Sciences, Engineering, and Medicine (NAEM) 2019 report on *Integrating*  
60 *Social Care into the Delivery of Health Care*, social care services include activities that address health-  
61 related social risk factors and social needs at both the individual and community levels.<sup>3</sup> As such,  
62 social care services may be directly focused on supporting individual patients with significant social  
63 needs or more generally focused on promoting community health improvement activities. Thus, by  
64 offering social care services, providers seek to improve utilization of needed health care services  
65 (e.g., by providing transportation for clinical appointments), reduce unnecessary or low-quality  
66 services like emergency department use or hospital readmissions (e.g., by facilitating postdischarge  
67 food delivery), and promote healthy behaviors and reduce negative ones (e.g., nutrition classes and  
68 community violence prevention programs).<sup>8,9</sup>

69 Social care services are increasingly offered in various clinical settings,<sup>4</sup> including hospitals.<sup>10</sup>  
70 A recent assessment found that many health systems are investing billions of dollars in interventions  
71 focused on SDHs.<sup>11</sup> Investing in SDHs often aligns with hospital missions dedicated to improving  
72 community health. Nonprofit hospitals, whether religiously affiliated or not, may be particularly  
73 likely to see provision of social care services as part of their mission. In addition to profit status, large  
74 health systems and teaching hospitals have been particularly focused on SDH interventions.<sup>11,12</sup> In  
75 contrast, hospitals in more rural communities may face greater need for social care services but have  
76 fewer resources with which to offer them.<sup>13,14</sup>

77 Nonprofit hospitals have an additional motivation to offer social care services as part of their  
78 community benefits investments provided in exchange for exemptions from federal, and often also  
79 state and local, taxes.<sup>15-17</sup> In 2011, the value of the federal tax exemption for nonprofit hospitals was  
80 estimated at over \$24.6 billion dollars.<sup>18</sup> Community benefits offered by hospitals include a variety of  
81 services and programs consistent with social care services, including those focused on patients, like  
82 transportation and food assistance, and those focused on community health improvement  
83 activities.<sup>15</sup> Such communitywide investments can include activities that align with other community  
84 and public services (e.g., investments in community-level programming, such as ride-sharing or time-  
85 bank programs) as well as advocacy efforts (e.g., promoting the creation of policy to improve public  
86 transportation infrastructure in the community) in order to improve population health.<sup>3</sup>

87 More recently, the Affordable Care Act (ACA) mandated that every 3 years, tax-exempt  
88 hospitals conduct and use community health needs assessments (CHNAs) to create community  
89 health improvement plans with community partners.<sup>16,19</sup> Starting in 2016, tax-exempt hospitals must  
90 conduct a CHNA and adopt an implementation strategy based on it to address significant health  
91 needs in the community or face a penalty of \$50,000 per year.<sup>20</sup> Hospitals must gather input from  
92 community members and interests. Implementation strategies must describe the actions the

93 hospital intends to take, the resources committed, and any planned collaboration with other  
94 facilities or organizations. Hospitals' plans typically include social care services that address financial  
95 and other barriers to accessing care, preventing illness, and/or addressing social, behavioral, or  
96 environmental factors that influence health in the community.

97 Between 2009 and 2014, nonprofit hospitals spent, on average, approximately 7.5% of their  
98 total operating budgets on community benefits, with most of the spending by any individual hospital  
99 on unreimbursed care (85%).<sup>21,22</sup> Only about 5% of community benefits investments were for social  
100 care services, even post-ACA.<sup>15,19,21-23</sup> Such findings, that the vast majority of community benefits  
101 spending is toward unreimbursed care, suggest that community benefits spending for social care  
102 services may be particularly focused on direct patient support services rather than more community-  
103 focused services.

104 Some states pose specific community benefits requirements for nonprofit hospitals.<sup>24,25</sup>  
105 Twenty-three states have some type of policy regarding community benefits requirements, such as  
106 requiring a community benefits plan or implementation strategy. Five states specify a minimum  
107 community benefits spending level.<sup>19,24,25</sup> However, it is unknown whether state-level community  
108 benefits policies are associated with hospital provision of social care services.

109 This study identifies the number of types of social care services currently being offered by  
110 private US hospitals and, further, examines how hospital and community characteristics are  
111 associated with offering social care services. In addition, to explore the role of community benefits  
112 spending as a potential mechanism of encouraging investment in social care services, the study  
113 determines whether tax-exempt hospitals' level of community benefits spending or being in a state  
114 with community benefits policies is associated with provision of social care services. We build on  
115 prior work by determining associations between levels of community benefits spending and the  
116 number and type of both patient- and community-focused social care services.

117

## 118 **Methods**

119 We performed a secondary analysis of hospitals' provision of social care services using data from the  
120 American Hospital Association (AHA) Annual Survey, Community Benefit Insight on community  
121 benefits spending, The Hilltop Institute for state policies, and the 2018 American Community Survey  
122 for zip-code-level median household income. The AHA Annual Survey collects data about facilities,  
123 services, payment, and staffing from 6,218 hospitals across the United States.<sup>26</sup> Data from the AHA  
124 Annual Survey have been used to characterize hospitals' community benefits efforts,<sup>27-29</sup> and the  
125 2018 version of the survey captures information about hospitals' participation in 11 types of social  
126 care programs.<sup>26</sup> Community Benefit Insight provides information about the community benefits  
127 spending of tax-exempt hospitals.<sup>30</sup> Data regarding state community benefits requirements came  
128 from The Hilltop Institute.<sup>31</sup> Zip-code-level median household income data came from the 2018  
129 American Community Survey.<sup>32</sup>

130

131 *Study Sample*

132 Our population of interest is all nonfederal, nonpublic general medicine/surgery hospitals with 25 or  
133 more beds, as reported in the AHA survey ( $n = 3,833$ ). Private tax-exempt hospitals in our sample ( $n$   
134  $= 2,576$ ) include only nonprofit hospitals (religiously operated or otherwise). For-profit hospitals in  
135 our sample ( $n = 385$ ) include investor-owned facilities operated by an individual, partnership, or  
136 corporation. We excluded any observations with missing data in any of our measures of interest  
137 described below for the final sample of 2,961 hospitals.

138 A large number of observations ( $n = 772$ ) were missing data for our dependent variable  
139 (social care services). In Appendix 1, we show a logistic regression model predicting hospitals having  
140 missing data for our dependent variables. We observe significantly lower odds of observing missing  
141 dependent variables among tax-exempt hospitals, hospitals with over 500 beds, system-affiliated  
142 hospitals, teaching hospitals, hospitals serving as the sole provider in their community, and hospitals  
143 in communities with a median household income in the top three quartiles. Furthermore, rural  
144 hospitals had higher odds of having missing social care services data relative to more urban areas  
145 (Appendix 1). We conduct sensitivity analyses with missing observations set equal to 0 to evaluate  
146 the influence of this missingness on our primary outcomes.

147 In the second phase of our analysis, which focused on exploring associations between  
148 community benefits spending and social care service provision, we excluded hospitals who were  
149 missing community benefits spending data ( $n = 595$ ) and hospitals that filed a Schedule H Form 990  
150 at the system level rather than for each individual hospital in the system ( $n = 769$ ),<sup>21</sup> resulting in a  
151 subsample of 1,212 tax-exempt hospitals.

152

153 *Measures*

154 We count the *total number of social care service* types offered by hospitals according to the 11 types  
155 included in the AHA survey (range 0-11). Consistent with the NASEM definition of social care services  
156 as activities that address health-related social risk factors and social needs at both the individual and  
157 community levels, we categorized the 11 types of social care services by whether they were focused  
158 on supporting individual patients' access to health care or social care services or on improving the  
159 health of the entire patient population/community served by the facility.<sup>3</sup> *Patient-focused social care*  
160 *services* include the following: insurance enrollment assistance services, nonemergency  
161 transportation, enabling services (programs to help patients access health care services),  
162 employment support, meal delivery, and supportive housing. *Community-focused social care services*  
163 include the following: community health education, health fairs, community outreach (e.g.,  
164 programs to facilitate connections with community-available programs and services), community  
165 violence prevention, and mobile health services. We created two count variables, one for patient-  
166 focused social care services (range 0-6) and one for community-focused social care services (range 0-

167 5). The NASEM report emphasizes that actions across both categories are important for  
168 strengthening the delivery of social care in health care settings.

169 The independent variables include hospital and community characteristics. Hospitals' tax-  
170 exempt/profit statuses were categorized using the AHA measure of the type of authority responsible  
171 for hospital operations, coded as either for profit ( $n = 257$ ) or tax exempt ( $n = 1,076$ ). Using AHA  
172 survey data, we categorize hospital number of beds (25-99, 100-499, or 500 or more beds), whether  
173 the hospital was affiliated with a system, whether the hospital had a teaching or religious affiliation,  
174 whether the hospital was its community's sole provider, whether the hospital was managed under  
175 contract by another organization, and the type of its regional location (metropolitan [50,000+  
176 people], micropolitan [10,000-49,999 people], or rural [ $<10,000$  people]). We also include a  
177 categorical variable representing quartiles of median household income of the zip code in which the  
178 hospital resides in order to control for possible need for social care services in the community in  
179 which the hospital operates.<sup>21</sup> The 2018 US median household income was \$63,179,<sup>33</sup> and median  
180 household income quartiles are: \$15,169-\$42,577, \$42,581-\$51,250, \$51,255-\$63,200, and \$63,263-  
181 \$168,807.

182 For the analysis of community benefits spending associated with social care services in tax-  
183 exempt hospitals, we used data from Community Benefit Insight to construct a categorical measure  
184 of each hospital's total community benefits spending level as a percentage of total functional  
185 expenses: less than 5%, 5%-7.49%, 7.5%-10%, and greater than 10%.<sup>21</sup> We used only the most recent  
186 year of available community benefits spending data for each hospital from Community Benefit  
187 Insight. Furthermore, only those hospitals with data available from the 2 years prior to the AHA  
188 survey's measurement of social care services offered (2015-2017) were included, resulting in an  
189 exclusion of 245 hospitals with only pre-2015 data available. We create two binary indicators of  
190 state-level community benefits policy: one for the state having any community benefits  
191 requirements (1 if any, 0 otherwise) and one for the state specifying a minimum community benefits  
192 spending level (1 = yes, 0 = no).<sup>31</sup>

193

#### 194 *Analysis*

195 We calculated descriptive characteristics and conducted bivariate tests comparing tax-exempt and  
196 for-profit hospitals. We conducted Pearson chi-square tests comparing the proportion of tax-exempt  
197 and for-profit hospitals that offer each type of social care service. We used Poisson regression  
198 models to determine the association between hospital characteristics and number of social care  
199 services offered by hospitals (total and patient focused and community focused) in our full sample of  
200 tax-exempt and for-profit facilities. Poisson specifications were used based on tests of  
201 overdispersion of our dependent variables and the likelihood ratio test comparing fit of negative  
202 binomial and Poisson models. We did not find evidence of overdispersion of our social care services  
203 variables.

204 Next, for the analyses of tax-exempt hospitals only, we use Poisson regression models to  
205 identify the associations among hospital community benefits spending levels, state community  
206 benefits policies, and number of social care services, controlling for hospital and community  
207 characteristics. We conduct sensitivity analyses of our Poisson models by setting missing  
208 observations on our dependent variables equal to 0 and including as an independent variable in the  
209 Poisson regression. For the analyses of the subsample of tax-exempt hospitals, we used  
210 multivariable logistic regression to identify the likelihood of offering each type of social care services  
211 by hospital community benefits spending levels and state community benefits policies, controlling  
212 for hospital and community characteristics. Data analysis was conducted using Stata 15.1.

213

## 214 Results

215 Private US hospitals with at least 25 beds offered an average of 5.7 types of social care services  
216 (median = five social care services) in 2018. Table 1 shows the distribution of types of social care  
217 services offered by for-profit and tax-exempt hospitals. The most common patient-focused social  
218 care services offered by a majority of both for-profit and tax-exempt hospitals was assistance to  
219 enroll in an insurance plan. For all other social care services, more tax-exempt than for-profit  
220 hospitals offered each type of both patient- and community-focused social care services. A low  
221 percentage of either hospital type offered supportive housing services to patients, though a  
222 significantly higher percentage of tax-exempt than for-profit hospitals did so. A majority of both  
223 types of hospitals offered various community-focused social care services, including community  
224 health education, health fairs, and community outreach.

225 Tax-exempt hospitals offered about 36% more types of social care services than for-profit  
226 hospitals (5.91 vs. 4.36  $t = -12.56$ ), including both patient-focused (2.48 vs. 1.63,  $t = -10.70$ ) and  
227 community-focused (3.43 vs. 2.73,  $t = -11.79$ ) types of social care services (see Table 2). For-profit  
228 and tax-exempt hospitals also differed significantly on other dimensions, including number of beds,  
229 system affiliation, teaching status, religious affiliation, and whether they were contract managed or  
230 regional. In multivariable Poisson regression, tax-exempt hospitals offered significantly more types  
231 of social care services than for-profit hospitals, including overall and patient-focused and  
232 community-focused social care services (see Table 3). For every one type of social care services  
233 offered by a for-profit hospital, tax-exempt hospitals offered 1.4 social care services, including 1.6  
234 times the number of patient-focused social care services and 1.3 times the number of community-  
235 focused social care services.

236 Other hospital characteristics are also associated with a number of types of social care  
237 services offered (Table 3). Larger hospitals offer more types of social care services than smaller  
238 hospitals and, particularly, more patient-focused social care services. For example, hospitals with  
239 500 or more beds had 1.3 times the number of patient-focused social care services as hospitals with  
240 25-99 beds. Consistent with previous findings that health systems are more likely to invest in SDH  
241 spending,<sup>11</sup> hospitals affiliated with health systems offer more social care services overall (internal



242 rate of return [95% confidence interval] 1.19 [1.14, 1.23],  $p < 0.001$ ) and both patient-focused (1.25  
243 [1.17, 1.32],  $p < 0.001$ ) and community-focused (1.15 [1.09, 1.21],  $p < 0.001$ ) social care services,  
244 compared with non-system-affiliated hospitals. In contrast, hospitals managed under contract offer  
245 significantly fewer types of social care services (0.91 [0.85, 0.96],  $p < 0.01$ ). Finally, hospitals in rural  
246 areas offered significantly fewer social care services overall (0.79 [0.74, 0.83],  $p < 0.001$ ) than  
247 hospitals in more populated areas, including statistically fewer patient-focused (0.70 [0.64, 0.77],  $p <$   
248  $0.001$ ) and community-focused (0.85 [0.78, 0.91],  $p < 0.001$ ) social care services, and subsequently,  
249 hospitals in zip codes in the highest quartile of median household income offered more social care  
250 services overall (1.12 [1.07, 1.17],  $p < 0.001$ ), including more patient-focused services (1.18 [1.11,  
251 1.27],  $p < 0.001$ ) and community-focused services (1.08 [1.02, 1.14],  $p < 0.001$ ).

252 Additionally, to account for missingness in our dependent variables, we conducted a  
253 sensitivity analysis of our Poisson models in Table 3 in which we set observations with missing social  
254 care services equal to 0 and included as an independent variable in the model. We observe  
255 substantively similar incidence rate ratios as shown in Table 3 (Appendix 2). One minor difference  
256 we observe in this analysis is that hospitals in the third quartile of median household income offered  
257 significantly more social care services overall (1.05 [1.00, 1.10],  $p < 0.05$ ), including more patient-  
258 focused services (1.07 [1.00, 1.15],  $p < 0.05$ ), unlike in Table 3, in which it is not significant.

259 Turning to the analysis of our subsample of tax-exempt hospitals, we found that community  
260 benefits spending levels at or above 5% were associated with offering significantly more types of  
261 social care services overall and those that are patient focused, controlling for other hospital  
262 characteristics (see Figure 1). In addition, though hospitals in states with a community benefits  
263 requirement of any kind did not differ from nonrequirement states, surprisingly, hospitals in the five  
264 states with a minimum spending level offer almost 10% fewer types of social care services overall  
265 and 15% fewer patient-focused social care services than hospitals in states with no spending  
266 minimum.

267 Tables 4 and 5 show the marginal effects for multivariable logistic regressions of hospital  
268 community benefits spending levels and state policies on each type of patient-focused (Table 4) and  
269 community-focused (Table 5) social care services, controlling for hospital and community  
270 characteristics for tax-exempt hospitals. For patient-focused social care services, hospital community  
271 benefits spending levels are significantly associated with increased likelihood of offering insurance  
272 enrollment assistance (spending between 7.5% and 10%), transportation (each level of spending  
273 above 5%), and meal delivery (spending above 10%). We see little association between state  
274 community benefits requirements and the likelihood of offering any patient-focused services, except  
275 for a lower likelihood that a hospital offers meal delivery services in those states. Similar to our  
276 findings above for the number of social care services, hospitals in states with minimum community  
277 benefits spending levels are less likely to offer some types of patient-focused services, including  
278 insurance enrollment assistance, transportation services, and supportive housing.

279 For community-focused social care services, hospital community benefits spending levels of  
280 7.5%-10%, compared with less than 5%, are significantly associated with increased likelihood of

281 offering violence prevention programs, whereas spending at or above 5% increases the likelihood  
282 that the hospital offers mobile health services. State community benefits requirements were  
283 significantly associated with an increased likelihood of offering health fairs, community outreach,  
284 and community violence prevention programs. State minimum community benefits spending  
285 policies are not statistically associated with likelihood of offering most community-focused social  
286 care services except that hospitals in those states are significantly less likely to offer community  
287 violence prevention and mobile health services.

288

## 289 Discussion

290 In the increasing drive for more attention to social determinants and population health, we find that  
291 US hospitals are already offering multiple types of social care services. In 2018, 2 years after the ACA  
292 began requiring tax-exempt hospitals to conduct CHNAs and develop implementation plans to  
293 address significant health needs in the community, private general hospitals with more than 25 beds  
294 offered an average of 5.7 types of social care services to address patients' social needs and improve  
295 population health in their communities. Most hospitals, whether a for-profit or nonprofit hospital,  
296 offered assistance for patients to enroll in health insurance. This finding is not surprising given that  
297 such assistance programs benefit not only patients but also the hospital because it may lead to third-  
298 party insurance coverage for the patients' care. Most hospitals also engaged in community-focused  
299 social care activities like outreach, health fairs, and community education. On average, nonprofit,  
300 tax-exempt hospitals offered 20% more types of social care services overall than for-profit hospitals,  
301 including more of both patient-focused and community-focused social care services, even after  
302 accounting for other hospital and community characteristics. This finding suggests that the  
303 combination of mission and expectations related to tax-exempt status influence provision of  
304 services. In addition to profit status, larger hospitals, those affiliated with a system, and those  
305 located in a higher median income county were all associated with a hospital having more types of  
306 social care services compared with counterparts. These attributes are typically correlated with the  
307 presence of additional resources necessary to offer social care services and with larger patient  
308 populations for whom social care services may be beneficial. In contrast, though rural hospitals may  
309 serve populations with greater needs, they offer significantly fewer types of social care services than  
310 average, as do hospitals under contract management; all else is equal. Rural hospitals are typically  
311 lower resourced than nonrural hospitals, which may limit the ability to provide social care services.  
312 Contract-managed hospitals may have limited autonomy to allocate resources toward social care  
313 services. Measurement of hospitals' provision of social care services in 2018, 2 years after tax-  
314 exempt hospitals were required under the ACA to address community health needs, establishes an  
315 early baseline of social care services prevalence that can be monitored over time as hospitals  
316 become more familiar with conducting, implementing, and evaluating CHNAs going forward.

317 Given the requirements that nonprofit hospitals contribute to community benefits for their  
318 tax-exempt status, we also examined how level of community benefits spending, as well as state-  
319 level policies for community benefits, were associated with provision of social care services. Despite

320 previous findings that most community benefits spending goes toward unreimbursed and charity  
321 care, not social care services,<sup>21,25,34</sup> not surprisingly, we found that higher levels of hospital  
322 community benefits spending were associated with offering more types of social care services  
323 overall and, particularly, more patient-focused social care services such as transportation services to  
324 patients. Similar to patient-focused assistance in insurance enrollment, which benefits both the  
325 hospital and patient, transportation services that facilitate utilization help both the patient and the  
326 hospital. Although higher levels of community benefits spending were not associated with a greater  
327 number of community-focused social care services, more spending was associated with an increased  
328 likelihood of offering specific community-focused social care services, including mobile health  
329 services and community violence prevention programs. Being in a state with community benefits  
330 requirements in general did not significantly affect hospitals' likelihood of offering social care  
331 services. However, hospitals in states with a required minimum community benefits spending level  
332 actually were less likely to offer social care services, particularly insurance assistance, transportation  
333 services, supportive housing, and mobile health services.

334 This study has several implications for considering hospitals' role in addressing SDHs and  
335 improving population health. First, the finding that most hospitals are already offering social care  
336 services suggests that some capacity already exists on which to expand infrastructure to address  
337 SDHs. The 2019 NASEM report includes a number of important recommendations for integrating  
338 social care services into health care via organizational commitments, workforce development, digital  
339 infrastructure, financing, and research.<sup>3</sup> Hospitals and health systems need to increase awareness of  
340 the social care needs of patients and align with community partners to develop the workforce,  
341 infrastructure, and support for social care services. Policymakers and payers should consider how to  
342 build on existing programs (e.g., care management, home-based services) and policies (e.g.,  
343 alternative payment models, support for Medicare and Medicaid dually eligible populations) to  
344 support the development of integrated social care services.

345 However, in order not to exacerbate existing inequalities, when integrating social care  
346 services into health care delivery, one must also consider variation in the extent to which hospitals  
347 have the resources or motivation to provide social care services. For example, though rural patient  
348 populations may benefit from additional hospital social care services, facilities in these communities  
349 typically have fewer resources,<sup>13,14</sup> likely constraining their ability to provide such services. It is not  
350 surprising that larger, more well-resourced facilities offer more social care services than smaller  
351 counterparts, though it is important to consider the equity implications of this finding. As hospitals  
352 increasingly are expected to address significant health needs in their communities, if particular  
353 hospitals like rural facilities are less able to address those community needs, the resulting  
354 improvements in health in those communities will lag behind others. Providing additional  
355 community health resources to rural facilities to offer additional social care services may be a  
356 potential policy target to improve health equity. Internal organizational factors may also influence  
357 social care services implementation, as community benefits managers have been found to have  
358 limited control over community health improvement budgets and little guidance regarding the  
359 allocation of resources.<sup>35</sup> Additionally, hospitals have been thought to lack the competencies and

360 infrastructure necessary to participate in community health initiatives,<sup>21,36</sup> whereas others worry  
361 that community organizations may be institutionally warped by the resource pull of hospital  
362 partnerships.<sup>37</sup>

363 These and other concerns suggest caution in seeking to address upstream SDHs by funneling  
364 more resources into the already massive health care delivery system. Though social care services are  
365 discussed as key ways to address patients' SDHs, they do not fully address the upstream needs of  
366 people and communities.<sup>36,38</sup> The benefits from social care services—particularly patient-focused  
367 social care services—flow, by definition, to patients, which means they also benefit the hospitals  
368 (e.g., insurance assistance programs that increase likelihood and amount of coverage for health care  
369 services or transportation services that increase patient utilization of care). Even community-focused  
370 social care services most often are directed toward hospital patient catchment area, rather than the  
371 entire geographic community.<sup>36</sup> Thus, social care services are limited in addressing “population  
372 health” and SDHs broadly. To address upstream SDHs requires social policies focused on broad  
373 social-level investments and efforts to undo centuries of racial segregation, to adequately fund  
374 education at all levels, and to address poverty and lack of adequate housing, among many other  
375 necessary community interventions.<sup>36</sup> Expanding community benefits spending expectations and  
376 using other policy levers as described below to increase social care offered via health care providers  
377 are mechanisms through which the health care delivery system can improve population health.<sup>21</sup>  
378 However, such policies cannot be expected to fully address the integration of social care into health  
379 care services or, certainly, to address the full range of SDHs overall.

380 For nonprofit hospitals already offering social care services, policymakers may want to  
381 consider specifically incentivizing community benefits expenditures toward particular social care  
382 services, and/or linking them to specific quality, implementation, or outcome targets.<sup>10,39</sup> Payment  
383 policies should also be considered for encouraging social care services by all hospitals, such as by the  
384 Centers for Medicare and Medicaid regarding, for example, Medicaid-covered social care services, or  
385 via alternative payment models. Policies that focus on the data standards and infrastructure needed  
386 to facilitate information sharing across institutions can enable more cooperation and integration of  
387 health care and social care services, though such policies need to carefully consider and monitor  
388 risks to privacy and information security. Implementation targets, including standards for the types  
389 and quality of social care services offered and the number of community social service agencies to  
390 which hospitals can send electronic social care referrals, may encourage hospital administrators to  
391 implement broad social care services portfolios and community partnerships to address a diverse  
392 range of social needs. Utilization targets, including the volume of patients served and health equity  
393 targets to ensure accessibility for all demographic groups, may encourage administrators to invest in  
394 the education of providers and patients about available social care services. Furthermore, outcome-  
395 related targets, including tracking patients' utilization of social care services following referrals,  
396 amount of time to referral and time to receipt of social care services, and changes to self-reported  
397 social needs following social care services utilization, may be employed to ensure the effectiveness  
398 of services and allow for longitudinal program evaluation.

399 State policies specifying community benefits minimums can have the unintended  
400 consequence of hospitals reducing spending to meet the minimum.<sup>40</sup> Our findings suggest  
401 something different. Hospitals in states with community benefits spending minimums offer fewer  
402 types of social care services, all else equal, indicating that state spending minimums may influence  
403 not only the total amount hospitals invest but also the types of community benefits provided.  
404 Community benefits spending has been required since the creation of Medicare, and historically,  
405 hospitals have focused their community benefits toward offering charity care and covering  
406 “unreimbursed” care from public insurance coverage.<sup>41,42</sup> Prior work has shown that most hospital  
407 community benefits spending is indeed on unreimbursed and charity care,<sup>21,25,34</sup> which may mean  
408 that in states with community benefits minimums, hospitals focus all their spending (up to the  
409 minimum) on those programs and thus offer very few social care services. As a result, once  
410 community benefits spending minimums are met by providing unreimbursed or charity care,  
411 hospitals may lack a strong incentive to spend additional resources offering social care services.  
412 States should consider how to ensure that community benefits spending focuses on interventions to  
413 directly improve patient and community health. Currently, each of the five states with community  
414 benefits minimums have distinct standards defining the minimum spending threshold,<sup>31</sup> suggesting  
415 the need for research to understand how specific minimum spending policies influence hospital  
416 administrators’ decisions around allocated community benefits resources. New standards  
417 implemented alongside community benefits minimums, related to the type and quality of social care  
418 services provided, may help to expand the provision of social care services in states with community  
419 benefits minimums. For example, requiring that hospitals provide social care services that are  
420 community focused (e.g., addressing environmental hazards) as well as patient focused (e.g.,  
421 transportation to health care services), in addition to specifying a minimum spending level, may  
422 more comprehensively address significant health needs in the community. Finally, investment in  
423 social care services may be spurred as hospitals gain experience with CHNA processes and  
424 increasingly work in partnership with community organizations.

425 As health care providers increasingly screen patients for social risks and implement social  
426 care services, there is a risk of perpetuating or even increasing health disparities if social care  
427 services are not available to all in need.<sup>43</sup> Furthermore, conducting social risk screening without the  
428 ability to provide social care services may harm patient trust.<sup>44</sup> One method of expanding hospitals’  
429 ability to address patients’ social needs is via referrals to community social service agencies.  
430 Community resource referral platforms (CRRPs) enable hospitals to digitally refer patients to outside  
431 organizations, which may allow for faster and more efficient referrals.<sup>45</sup> However, the use of CRRPs  
432 may create cost barriers for community social services agencies and smaller hospitals, who lack the  
433 necessary technological infrastructure or are unable to afford the cost of implementation and  
434 service fees, further perpetuating existing inequalities among lesser-resourced organizations.  
435 Furthermore, social service agencies may enter and exit communities quickly and, in some instances,  
436 faster than CRRP databases may be able to be updated, suggesting the need for local referral  
437 experts, including social workers and community health workers, to facilitate referrals.<sup>46</sup> Social  
438 workers and community health workers may also receive feedback from patients following referrals  
439 about the quality and experience of using a resource, further enriching knowledge of local

440 resources.<sup>46</sup> Combining local expertise with digital tools may lead to more successful referral  
441 practices that benefit from both the rich experiential knowledge of local experts as well as the  
442 broader databases of CRRPs to expand hospitals' abilities to offer a broad range of social care in  
443 collaboration with local organizations. Still, such collaborations must also consider the consequences  
444 for community organizations. Although many community service organizations may be eager to  
445 assist newly identified clients and welcome the resources that may flow via health care connections,  
446 there is also some risk to them and their clients if they don't have adequate capacity or they alter  
447 their structure and services in ways that reduce the broader welfare benefits.<sup>37</sup>

448

#### 449 *Limitations*

450 Several limitations of our study must be considered. First, this study examines the types of social  
451 care services offered by hospitals. We do not measure the total amount of spending on social care  
452 services or the number of patients who receive these services. Instead, by measuring the number  
453 and types of social care services, we are characterizing the range of services that hospitals are using  
454 to address social needs. We use a cross-sectional design to examine social care services offered as of  
455 2018. As a result, our analyses describe associations, not causes, and we are not able to explore  
456 trends in the implementation of social care services by US hospitals. As additional data about social  
457 care services implementation become available, longitudinal designs may capture greater detail  
458 about how hospitals' social care services offerings change and why, as well as the impact of such  
459 services on individual and population health outcomes. The social care services included in this study  
460 were those captured by the AHA Annual Survey.<sup>26</sup> Although this survey captures a wide range of  
461 social care services, this list is not necessarily inclusive of the entire range of social care services to  
462 address social needs.<sup>47</sup> The extent of missing data on social care services in the AHA data is less than  
463 ideal but is related to incomplete response levels for this section of the AHA survey. Finally, the  
464 binary AHA social care services indicators used in this analysis do not provide information about the  
465 overall size or quality of hospitals' social care services.

466

#### 467 **Conclusion**

468 Leading health care and policy experts, including the National Academies of Sciences and Medicine,  
469 advocate for increased provision of social care services in health care delivery in order to address  
470 SDHs and improve population health.<sup>3</sup> Similarly, federal policies like the ACA promote community  
471 partnerships to address community health needs, whereas new payment models promote  
472 interventions to address SDHs to reduce unnecessary utilization and spending and improve patient  
473 health outcomes.<sup>7</sup> Our findings show that US hospitals are responding to such encouragement by  
474 offering, on average, more than five types of patient- and community-focused social care services.  
475 Others have shown similarly that some health systems are investing billions of dollars in social care  
476 services to address SDHs.<sup>11</sup> This means that policymakers and advocates for social care services can  
477 build on existing hospital services and community collaborations to address social needs. Yet, we

478 also find significant variation across hospitals in provision of social care services: nonprofits offer  
479 more than for-profits; larger and teaching hospitals offer more, whereas hospitals in rural areas offer  
480 less. Such variation means that policy and implementation strategies centered on hospital social care  
481 services to tackle SDHs must directly address such institutional inequalities to avoid reproducing  
482 them, thereby undermining the overall goal.

483 Our findings that increased community benefits spending among tax-exempt hospitals is  
484 associated with greater social care services indicate that this may be another promising avenue for  
485 motivating hospital engagement with SDHs. Some states already have specific regulations around  
486 community benefits spending and activities for hospitals' tax-exempt status. Yet, state community  
487 benefits regulations will have to be carefully crafted because they could have unintended  
488 consequences, such as in our finding that hospitals in states with spending minimums offer fewer  
489 social care services than those in states without mandatory minimums.

490 As health care seeks to integrate more with social services, there is great potential to  
491 improve patient outcomes and possibly also better population health. Hospitals across the United  
492 States are already offering a variety of social care services. Future work is necessary to determine  
493 how well these services are meeting the goal of improving health and for whom.

494

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**Table 1.** Distribution of Types of SCSs in Private For-Profit and Tax-Exempt Hospitals, *n* = 2,961

<b>Level</b>	<b>SCS</b>	<b>For Profit <i>N</i> (%)</b>	<b>Tax Exempt <i>N</i> (%)</b>	<b>Chi-Square <i>P</i> Value</b>
Community-focused SCSs	Community health education	347 (90.13%)	2,452 (95.19%)	<0.001
	Health fairs	327 (84.94%)	2,374 (92.16%)	<0.001
	Community outreach	301 (78.18%)	2,291 (88.94%)	<0.001
	Community violence prevention	42 (10.91%)	765 (29.70%)	<0.001
	Mobile health Services	33 (8.57%)	956 (37.11%)	<0.001
Patient-focused SCSs	Insurance enrollment	313 (81.30%)	2,168 (84.16%)	0.155
	Transportation	105 (27.27%)	1,270 (49.30%)	<0.001
	Enabling services	89 (23.12%)	1,263 (49.03%)	<0.001
	Employment support	79 (20.52%)	863 (33.50%)	<0.001
	Meal delivery	35 (9.09%)	621 (24.11%)	<0.001
	Supportive housing	7 (1.82%)	190 (7.38%)	<0.001

Abbreviations: AHA, American Hospital Association; SCS, social care service.

This table is sourced from the AHA 2018 Annual Survey.

**Table 2.** Social Care Services and Hospital Characteristics of Private For-Profit and Tax-Exempt Hospitals,  $n = 2,961$

	<b>For Profit</b> $n = 385$	<b>Tax Exempt</b> $n = 2,576$	<b>Bivariate Test</b>
Mean types of social care services			
Total	4.36	5.91	$t = -12.56^{**}$
Patient focused	1.63	2.48	$t = -10.70^{**}$
Community focused	2.73	3.43	$t = -11.79^{**}$
Number of beds			
25-99	36.62%	43.09%	$\chi^2 = 26.36^{**}$
100-499	60.26%	48.18%	
500+	3.12%	8.73%	
Health system affiliated	90.13%	68.28%	$\chi^2 = 77.83^{**}$
Teaching hospital	1.04%	7.18%	$\chi^2 = 21.15^{**}$
Church affiliation	2.60%	15.68%	$\chi^2 = 47.69^{**}$
Sole community provider	9.09%	7.69%	$\chi^2 = 0.91$
Contract-managed hospital	6.23%	9.28%	$\chi^2 = 3.84$
Region			
Metropolis	77.14%	62.54%	$\chi^2 = 40.55^{**}$
Micropolis	15.84%	18.21%	
Rural	7.01%	19.25%	
Zip code median household income quartiles			
\$15,169-\$42,577	28.83%	24.46%	$\chi^2 = 4.39$
\$42,581-\$51,250	23.64%	25.19%	
\$51,255-\$63,200	25.45%	24.96%	
\$63,263-\$168,807	22.08%	25.39%	

Abbreviation: AHA, American Hospital Association.

\* $p < 0.05$ , \*\* $p < 0.01$ .

This table is sourced from the AHA 2018 Annual Survey, Community Benefit Insight, and the American Community Survey.

**Table 3.** Poisson Regression Incidence Rate Ratios (95% CI) for the Number of Social Care Services on Hospital Characteristics Among Private US Hospitals,  $n = 2,961$

	<b>Total Social Care Services</b>	<b>Patient-Focused Social Care Services</b>	<b>Community-Focused Social Care Services</b>
Tax-exempt hospitals (Reference: for profit)	1.43*** (1.36, 1.51)	1.63*** (1.50, 1.78)	1.31*** (1.23, 1.40)
Number of beds (reference: 25-99)			
100-499	1.16*** (1.12, 1.21)	1.23*** (1.16, 1.31)	1.12*** (1.06, 1.18)
500+	1.25*** (1.17, 1.34)	1.34*** (1.20, 1.48)	1.19*** (1.09, 1.30)
System affiliated	1.19*** (1.14, 1.23)	1.25*** (1.17, 1.32)	1.15*** (1.09, 1.21)
Teaching hospital	1.14*** (1.07, 1.22)	1.18*** (1.07, 1.30)	1.11* (1.02, 1.21)
Religious affiliation	0.98 (0.94, 1.02)	0.95 (0.88, 1.01)	1.00 (0.94, 1.06)
Sole community provider	1.00 (0.94, 1.07)	0.97 (0.88, 1.08)	1.02 (0.94, 1.11)
Contract managed	0.91** (0.85, 0.96)	0.86** (0.78, 0.95)	0.93 (0.86, 1.01)
Area (reference: metropolitan)			
Micropolis	0.90*** (0.86, 0.94)	0.85*** (0.78, 0.92)	0.94* (0.88, 1.00)
Rural	0.79*** (0.74, 0.83)	0.70*** (0.64, 0.77)	0.85*** (0.79, 0.91)
Zip code median household income quartiles (reference: \$15,169-\$42,577)			
\$42,581-\$51,250	1.03		



	(0.99, 1.08)	1.06 (0.99, 1.14)	1.01 (0.95, 1.07)
\$51,255-\$63,200	1.04 (1.00, 1.09)	1.06 (0.99, 1.14)	1.03 (0.97, 1.09)
\$63,263-\$168,807	1.12*** (1.07, 1.17)	1.18*** (1.11, 1.27)	1.08** (1.02, 1.14)

Abbreviations: AHA, American Hospital Association; CI, confidence interval.

\* $p < 0.05$ , \*\* $p < 0.01$ , \*\*\* $p < 0.001$ .

This table is sourced from the 2018 AHA Annual Survey AHA 2018 Annual Survey, Community Benefit Insight, and the American Community Survey.

**Table 4.** Marginal Effects for Hospital Community Benefits Spending and State Policies on the Types of Patient-Focused Social Care Services Among Tax-Exempt Hospitals,  $n = 1,212$

Patient-Focused Social Care Services						
	Insurance Enrollment Assistance	Transportation	Enabling Services	Employment Support	Meal Delivery	Supportive Housing
Hospital community benefits spending						
5%-7.49%	0.03	0.09*	0.03	0.06	0.02	0.02
7.5%-10%	(-0.03, 0.10)	(0.01, 0.17)	(-0.05, 0.10)	(-0.02, 0.13)	(-0.04, 0.09)	(-0.02, 0.06)
>10%	0.07*	0.09*	0.04	0.03	0.01	0.02
	(0.01, 0.13)	(0.01, 0.17)	(-0.03, 0.12)	(-0.05, 0.10)	(-0.06, 0.08)	(-0.02, 0.07)
	0.06	0.08*	0.05	0.06	(-0.06, 0.08)	0.01
	(-0.00, 0.11)	(0.01, 0.16)	(-0.02, 0.12)	(-0.01, 0.13)	0.07*	(-0.02, 0.05)
					(0.00, 0.13)	
State community benefits requirement	0.03	0.00	-0.02	0.01	-0.09**	0.01
	(-0.02, 0.08)	(-0.06, 0.07)	(-0.08, 0.04)	(-0.05, 0.07)	(-0.14, -0.03)	(-0.02, 0.05)
State minimum						

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community benefits spending	-0.09* (-0.16, -0.01)	-0.09* (-0.17, -0.01)	-0.02 (-0.10, 0.05)	-0.06 (-0.13, 0.01)	-0.06 (-0.12, 0.01)	-0.06*** (-0.08, -0.03)
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Abbreviation: AHA, American Hospital Association.

\* $p < 0.05$ , \*\* $p < 0.01$ .

This table is sourced from the AHA 2018 Annual Survey, Community Benefit Insight, The Hilltop Institute, and the American Community Survey. Each logistic regression includes hospital number of beds, system affiliation, teaching status, religious affiliation, sole community provider, contract managed, zip code median household income, and type of area.

**Table 5.** Marginal Effects for Hospital Community Benefits on Types of Community-Focused Social Care Services Among Tax-Exempt Hospitals,  $n = 1,212$

	Community-Focused Social Care Services				
	Community Health Education	Health Fairs	Community Outreach	Community Violence Prevention	Mobile Health Services
Hospital community benefits spending					
5%-7.49%	0.00	-0.00	0.02	0.03	0.09**
7.5%-10%	(-0.03, 0.04)	(-0.05, 0.04)	(-0.03, 0.06)	(-0.04, 0.09)	(0.03, 0.16)
>10%	0.02	0.00	0.02	0.09*	0.12**
	(-0.01, 0.05)	(-0.04, 0.05)	(-0.04, 0.07)	(0.02, 0.16)	(0.04, 0.19)
	0.01	-0.01	-0.01	0.10**	0.09*
	(-0.02, 0.04)	(-0.06, 0.03)	(-0.05, 0.04)	(0.04, 0.17)	(0.02, 0.15)
State community benefits requirement	-0.01	0.04*	0.07***	0.06*	0.05
	(-0.04, 0.01)	(0.00, 0.08)	(0.03, 0.11)	(0.01, 0.11)	(-0.01, 0.09)
State minimum community benefits spending	-0.04	0.04	-0.06	-0.06*	-0.09*
	(-0.08, 0.01)	(-0.00, 0.09)	(-0.13, 0.01)	(-0.11, -0.00)	(-0.15, -0.02)

Abbreviation: AHA, American Hospital Association.

\* $p < 0.05$ , \*\* $p < 0.01$ .

This table is sourced from the AHA 2018 Annual Survey, Community Benefit Insight, The Hilltop Institute, and the American Community Survey. Each logistic regression includes hospital number of beds system affiliation, teaching status, religious affiliation, sole community provider, contract managed, zip code median household income, and type of area.

Appendix 1. Logistic Regression Odds Ratios (95% CIs) for Missing Dependent Variables (Social Care Services)\* on Hospital Characteristics among Private US Hospitals,  $n = 3,761$

	Dependent Variables (Social Care Services) Missing
Tax-exempt Hospitals (reference: For-profit)	0.25*** (0.20, 0.31)
Bed Size (reference: 25-99)	
100-499	0.94 (0.77, 1.15)
500+	0.43** (0.24, 0.78)
System Affiliated	0.47*** (0.39, 0.57)
Teaching Hospital	0.47*** (0.39, 0.57)
Religious Affiliation	1.14 (0.85, 1.51)
Sole Community Provider	0.64** (0.46, 0.89)
Area (reference: metropolitan)	
Micropolis	1.15 (0.90, 1.48)
Rural	1.50** (1.16, 1.94)

Zip Code Median Household Income Quartiles (reference: \$15,169-\$42,577)	
\$42,581-\$51,250	0.71** (0.57, 0.89)
\$51,255-\$63,200	0.69** (0.55, 0.88)
\$63,263-\$168,807	0.76* (0.59, 0.97)

Notes: \*Hospitals missing social care services variables were also missing management under contract by another organization, thus it is not included in this table.

Appendix 2. Poisson regression Incidence-rate ratios (95% CI) for number of Social Care Services on Hospital Characteristics among Private US Hospitals (Missing Observations for Dependent Variable set = 0),  $n = 2,965$

	<b>Total social care services</b>	<b>Patient-focused social care services</b>	<b>Community-focused social care services</b>
Tax-exempt Hospitals (reference: For-profit)	1.43*** (1.36, 1.51)	1.63*** (1.50, 1.78)	1.31*** (1.23, 1.40)
Bed Size (reference: 25-99)			
100-499	1.16*** (1.12, 1.21)	1.23*** (1.16, 1.31)	1.12*** (1.06, 1.18)
500+	1.25*** (1.17, 1.34)	1.34*** (1.21, 1.48)	1.19*** (1.09, 1.31)
System Affiliated	1.19*** (1.15, 1.24)	1.25*** (1.18, 1.33)	1.15*** (1.10, 1.21)
Teaching Hospital	1.14*** (1.07, 1.22)	1.18*** (1.07, 1.30)	1.12* (1.02, 1.22)
Religious Affiliation	0.98 (0.94, 1.02)	0.95 (0.88, 1.01)	1.00 (0.95, 1.06)
Sole Community Provider	1.00 (0.94, 1.07)	0.97 (0.88, 1.08)	1.02 (0.94, 1.11)
Contract Managed	0.91** (0.85, 0.96)	0.87** (0.79, 0.95)	0.93 (0.87, 1.01)

Area (reference: metropolitan)			
Micropolis	0.90*** (0.86, 0.95)	0.85*** (0.79, 0.92)	0.94* (0.88, 1.00)
Rural	0.79*** (0.75, 0.84)	0.70*** (0.64, 0.77)	0.85*** (0.79, 0.91)
Zip Code Median Household Income Quartiles (reference: \$15,169-42,577)			
\$42,581-51,250	1.03 (0.98, 1.08)	1.06 (0.99, 1.14)	1.01 (0.95, 1.07)
\$51,255-63,200	1.05* (1.00, 1.10)	1.07* (1.00, 1.15)	1.03 (0.97, 1.09)
\$63,263-168,807	1.13*** (1.08, 1.18)	1.20*** (1.12, 1.28)	1.09** (1.02, 1.15)
Social Care Services Variable Missing	1.00 (1.00, 1.00)	1.00 (1.00, 1.00)	1.00 (1.00, 1.00)

Source: 2018 AHA Annual Survey AHA 2018 Annual Survey, Community Benefit Insight, and the American Community Survey

Notes: \*  $p < 0.05$ , \*\*  $p < 0.01$ , \*\*\*  $p < 0.001$ .