
Developing Technical Expertise in Emergency Medicine—The Role of Simulation in Procedural Skill Acquisition

Ernest E. Wang, MD, Joshua Quinones, MD, Michael T. Fitch, MD, PhD, Suzanne Dooley-Hash, MD, Sharon Griswold-Theodorson, MD, Ron Medzon, MD, Frederick Korley, MD, Torrey Laack, MD, Adam Robinett, MD, Lamont Clay, MD

Abstract

Developing technical expertise in medical procedures is an integral component of emergency medicine (EM) practice and training. This article is the work of an expert panel composed of members from the Society for Academic Emergency Medicine (SAEM) Interest Group, the SAEM Technology in Medical Education Committee, and opinions derived from the May 2008 *Academic Emergency Medicine* Consensus Conference, "The Science of Simulation in Healthcare." The writing group reviewed the simulation literature on procedures germane to EM training, virtual reality training, and instructional learning theory as it pertains to skill acquisition and procedural skills decay. The authors discuss the role of simulation in teaching technical expertise, identify training conditions that lead to effective learning, and provide recommendations for future foci of research.

ACADEMIC EMERGENCY MEDICINE 2008; 15:1046–1057 © 2008 by the Society for Academic Emergency Medicine

Keywords: simulation, education, teaching, emergency medicine, instrumentation, procedures

Developing technical expertise in medical procedures is extremely important for practicing emergency physicians (EPs). The ability to perform these procedures reliably and skillfully, with little

From the Division of Emergency Medicine, Evanston Northwestern Healthcare (EEW), Evanston, IL; the Department of Emergency Medicine, Los Angeles County-University of Southern California (JQ), Los Angeles, CA; the Department of Emergency Medicine, Wake Forest University Baptist Medical Center (MTF), Winston-Salem, NC; the Department of Emergency Medicine, University of Michigan (SDH), Ann Arbor, MI; the Department of Emergency Medicine, Drexel University (SGT), Philadelphia, PA; the Department of Emergency Medicine, Boston Medical Center (RM), Boston, MA; the Department of Emergency Medicine, Johns Hopkins Medicine (FK), Baltimore, MD; the Department of Emergency Medicine, Mayo Clinic (TL), Rochester, MN; the Department of Emergency Medicine, Boston Medical Center (AR), Boston, MA; and the Department of Emergency Medicine, Advocate Christ Medical Center (LC), Oak Lawn, IL.

Received June 14, 2008; revision received June 27, 2008; accepted June 27, 2008.

Presented at the Academic Emergency Medicine Consensus Conference "The Science of Simulation in Healthcare," May 28, 2008.

Address for correspondence and reprints: Ernest E. Wang, MD; e-mail: ernestwangmd@yahoo.com.

or no warning in stressful situations on potentially unstable and unoptimized patients, is a challenge that EPs face on a daily basis.

Unlike other specialists who often require a narrow focus of expertise, the EP is required to perform a wide array of procedures covering a broad spectrum of expertise in many disciplines. These include emergent resuscitation and airway management, minor surgical skills, orthopedic manipulation, and team management. Additionally, the opportunity to perform certain critical life-saving maneuvers in emergency medicine (EM) is often rare and dependent on random chance for exposure. Residency work hour restrictions may further limit opportunities for clinical exposure. As such, the scope and complexity of practice are unique for EPs and may require specific procedural training.

The purpose of this paper is to review frameworks for skill acquisition and to examine the existing instructional methodology for teaching technical expertise in EM procedures. The current state of EM procedural instruction and recommendations for further advancement will be discussed.

CONSENSUS CONFERENCE SESSION

This article represents consensus recommendations derived from input from participants at the 2008 *Academic Emergency Medicine* Consensus Conference

(Washington, DC, May 28, 2008) and research conducted by the members of the writing group. National EM educators with experience in simulation and stakeholders from national organizations (list of participants available in Appendix A) participated in a consensus session. Questions related to simulation-based training were discussed and the recommendations are summarized below.

I. CURRENT LITERATURE ON SIMULATION-BASED PROCEDURAL TRAINING IN THOSE PROCEDURES RELEVANT TO EM

The Core Content of Emergency Medicine provides an extensive list of the procedures and skills integral to the practice of EM¹ (Table 1). The Accreditation Council for Graduate Medical Education (ACGME) has also delineated procedures that the Residency Review Committee for Emergency Medicine (RRC-EM) designates as critical for the EM trainee to have performed (Table 2). The ACGME guidelines provide the recommended number of times each procedure should be

performed by the EM resident in “both patient care and laboratory simulations.”² The ACGME guidelines were used to identify the procedures for review, which were classified into low or high frequency and low or high acuity (Table 3).

Airway Procedures

Simulation has the potential to aid the learner in all facets of airway management including dexterity and experience, using an adjunct/rescue device, choosing appropriate induction agents, deciding whether to use paralytics, and immediately recognizing errors and correcting them.

What Equipment Is Optimal for Which Procedure?

There are numerous mannequins with varying degrees of fidelity that may be used for teaching intubation skills, none of which is clearly superior.³⁻⁵ Fiber-optic intubations can be taught on simulators, and clinicians trained on simulators do equally well on fresh cadavers and live patients.⁶⁻⁸ Other airway adjuncts have also been taught via simulation modalities.^{3,9-14}

Table 1
2007 Model of the Clinical Practice of Emergency Medicine

<p>Airway Techniques Airway adjuncts Cricothyrotomy Foreign body removal Intubation Mechanical ventilation Percutaneous transtracheal ventilation Capnometry Non-invasive ventilatory management</p> <p>Anesthesia Local Regional nerve block Sedation - analgesia for procedures</p> <p>Blood, Fluid, and Component Therapy Administration</p> <p>Diagnostic Procedures Anoscopy Arthrocentesis Bedside ultrasonography Cystourethrogram Lumbar puncture Nasogastric tube Paracentesis Pericardiocentesis Peritoneal lavage Slit lamp examination Thoracentesis Tonometry Compartment pressure measurement</p> <p>Genital/Urinary Bladder catheterization 1. Foley catheter 2. Suprapubic Testicular detorsion</p> <p>Head and Neck Control of epistaxis Laryngoscopy Drainage of peritonsillar abscess Removal of rust ring Tooth stabilization Lateral canthotomy</p>

Table 1
Continued

<p>Hemodynamic Techniques Arterial catheter insertion Central venous access Intraosseous infusion Peripheral venous cutdown</p> <p>Obstetrics Delivery of newborn</p> <p>Other Techniques Excision of thrombosed hemorrhoids Foreign body removal Gastric lavage Gastrostomy tube replacement Incision/Drainage Pain management (See Anesthesia) Violent patient management/restraint Sexual assault examination Trephination, nails Wound closure techniques Wound management Procedural ultrasonography Escharotomy</p> <p>Resuscitation Cardiopulmonary resuscitation (CPR) Neonatal resuscitation</p> <p>Skeletal Procedures Fracture/Dislocation immobilization techniques Fracture/Dislocation reduction techniques Spine immobilization techniques</p> <p>Thoracic Cardiac pacing 1. Cutaneous 2. Transvenous Defibrillation/Cardioversion Thoracostomy Thoracotomy</p> <p>Universal Precautions Biohazard Decontamination</p>
<p>Bold italics indicate additions for 2007.</p>

Table 2
EM Guidelines for Procedures and Resuscitations²

Adult medical resuscitation	45
Adult trauma resuscitation	35
ED bedside ultrasound	*
Cardiac pacing	06
Central venous access	20
Chest tubes	10
Procedural sedation	15
Cricothyrotomy	03
Dislocation reduction	10
Intubations	35
LP	15
Pediatric medical resuscitation	15
Pediatric trauma resuscitation	10
Pericardiocentesis	03
Vaginal delivery	10

Numbers include both patient care and laboratory simulations.
EM = emergency medicine; LP = lumbar puncture.
*See procedural competency guideline—one of the selected procedures must be ED bedside ultrasound (PR V.B.2.b; Table 1).

Managing the Uncomplicated Airway: “Routine Intubation.” Simulation has been used to teach the principles of routine, uncomplicated intubation. Medical students who practice intubation on simulators can be proficient within 75 to 90 minutes of training with a 2:1 teacher to student ratio¹⁵ and show significantly less decay in their skill level over time.¹⁶ Simulation-trained paramedic students performed similarly compared to operating room-trained paramedic students with respect to successful intubation of live patients, first-pass success, and complication rate.¹⁷ These findings support the use of simulation for teaching this skill.

Managing the Complicated Airway: “Difficult Intubation.” Fewer patients with challenging airways are being electively intubated due to the availability of laryngeal mask airways. Thus, simulation may be used to enable trainees to practice managing the complicated airway.^{18–20}

Experiential Learning and Intubation Skills. Simulation studies demonstrate that students objectively

perform better if role-playing is involved²¹ and that interrater reliability for reviewing and evaluating resident performance is good.²² Medical school graduates who had just taken the advanced trauma life saving (ATLS) course reported that the ATLS course did not adequately prepare them for airway management, but that simulated airway training may have reinforced the critical concepts.²³

How Much Training Is Enough, and How Often Do Practitioners Require Skill Review? It is unclear whether clinical practice alone is sufficient to prevent skill decay. A study of students participating in simulated airway management training²⁴ demonstrated that their skills decayed quickly without practice and were retained optimally when they practiced the procedures on their own and received periodic feedback.

Preventing Errors in Intubation. Improved patient outcomes should be a major goal of simulation research. Studies should be used to identify medical errors as well as methodology to correct errors.^{22,25} For example, simulation may be used to assess paramedics’ and physicians’ ability to detect appropriate endotracheal cuff pressure when inflating the balloon cuff.^{26,27} In a British study using an esophageal intubation scenario, learners subsequently incorporated the techniques into their clinical practice.²⁸

What Are the Optimal Research Methods to Study Intubation in Simulation? There are two distinct patterns regarding study methodology for simulated experience with intubation. Several studies^{14,16,18,22–24} have used checklists with good interrater reliability to ensure that best-practice techniques were being used. Other studies have assessed outcome measures, such as decreased time to intubation or increased numbers of successful first-pass intubations and whether certain best-practice standards had been met. Future studies of intubation should consider including both checklist-based assessments and clinically relevant outcome measures.

Cricothyrotomy

Emergent cricothyrotomy is uncommonly performed by the EP. The reported cricothyrotomy rate for failed emergent intubations is 0.2%–2.8%.^{29–32} Prior to the

Table 3
Breakdown of EM Guidelines for Procedures and Resuscitations By Frequency and Risk

	Higher Frequency	Lower Frequency
Higher risk	<ul style="list-style-type: none"> • Intubation • Central venous access • LP • Chest tube • Dislocation reduction • Adult medical resuscitation • Adult trauma resuscitation • Procedural sedation 	<ul style="list-style-type: none"> • Cricothyrotomy • Cardiac pacing (transvenous) • Pericardiocentesis • Vaginal delivery • Pediatric medical resuscitation • Pediatric trauma resuscitation
Lower Risk	<ul style="list-style-type: none"> • ED bedside ultrasound 	

ED = emergency department; LP = lumbar puncture.

development of task trainers and high-fidelity mannequins, practicing cricothyrotomy was limited to random chance experience in the ED on actual patients, practice on human cadavers or on the newly dead,³³ or incorporation of mental imagery.³⁴

There are several cricothyrotomy techniques, including the surgical approach,³⁵ Seldinger approach,³⁶⁻³⁸ and the rapid four-step approach.³⁹ Studies as to which is faster or more successful are inconclusive.³⁶⁻⁴⁴

Wong et al.⁴⁵ reported a first attempt success rate of 61% for cricothyrotomy and suggest five as the minimum number of performances required to successfully perform the procedure on a mannequin. However, these results may not be generalizable to other methods (surgical technique, rapid four-step technique, or transtracheal). Moreover, it is not known whether proficiency on a task trainer translates into higher fidelity simulation scenarios. For example, anesthesiologists took significantly longer to perform a needle cricothyroidotomy procedure in a medium-fidelity simulator scenario compared to performing it on a mannequin alone.⁴⁶ The ACGME currently recommends three cricothyrotomy performances for EM resident trainees, but it is unclear whether this is sufficient to ensure proficiency.

Tube Thoracostomy

There are few articles that examine the use of simulation to facilitate the learning of proper chest tube placement. Traditionally, the training of chest tube placement has been accomplished using either animal or cadaver models.^{47,48} Using a canine lab to train EM residents and fourth-year medical students, Homan et al.⁴⁹ found that repetition increased procedural speed and improved retention of skills. Chapman et al.⁵⁰ demonstrated that paper and computer modeling of open thoracotomy did not increase procedural accuracy. More recently, the use of simulation has been incorporated into the training of ATLS protocols,^{51,52} and Berkenstadt et al.⁵³ found that the TraumaMan (Simulab Corp., Seattle, WA) simulator was superior to animal models for identifying anatomic landmarks.

Central Venous Line Placement

Central venous line placement (CVLP) poses many risks to patients, such as the potential for a pneumothorax, local hematoma, etc. Complications from CVLP may also be delayed (such as blood stream and central venous line infections) or unrecognized by the individual performing the procedure; thus, studies should not rely on self-reporting of complications.

Supervised instruction of CVLP in actual patients has been shown to decrease complications.^{54,55} In a deliberate practice model with supervised instruction of CVLP in actual patients, immediate feedback with videotape analysis was repeated until competence was attained. After institution of the training, there was a significantly decreased incidence of pneumothoraces.⁵⁴ However, a method of learning this skill without potential risk to patients is preferred.

While there have been descriptions of simulation-based training for CVLP, data confirming efficacy are limited. Britt et al.⁵⁶ studied simulation-based training

for subclavian and internal jugular venous line placement using the CentralLineMan partial task simulator (Simulab Corp.) and found that despite this training, only 4 of 11 residents were successful in their initial line on an actual patient without assistance. In contrast, Velmahos et al.⁵⁷ studied the effect of a 3-hour training session using partial task simulators for CVLP and found that the study group scored significantly higher in the repeat test, achieved a higher score on the checklist, required fewer attempts to find the vein, and showed a trend toward less time to complete the procedure. Low-fidelity models have also been used to teach central venous access,^{58,59} but further evaluation is needed to determine if they are effective.

Cardiac Pacing

The steps involved in transvenous pacemaker insertion require both cognitive and technical skill. The American College of Physicians, the American College of Cardiology, and the American Heart Association released a joint statement outlining the minimum standard for performing temporary transvenous pacing.⁶⁰ To demonstrate competence, a minimum of 10 supervised transvenous pacemaker procedures was recommended, with requisite knowledge of hemodynamic monitoring with balloon flotation devices. For credentialing, the performance of a minimum of 25 procedures was recommended. In contrast, the ACGME EM guidelines suggest that trainees perform cardiac pacing six times in residency with no distinction provided between transcutaneous and transvenous approaches.² In response to a survey assessing the training and practice of temporary transvenous pacemaker insertion, most house officers reported that they had respectively observed and performed two temporary pacing procedures under supervision before being left unsupervised, and 50% were unhappy with their training in the procedure.⁶¹

Pericardiocentesis

Several mannequin-based simulators on the market today are equipped with the capacity to perform pericardiocentesis. However, although there are simulation studies assessing improved subjective levels of confidence in learners, there is no study evaluating simulation as a teaching tool to enhance competence.^{62,63}

Lumbar Puncture

Lumbar puncture (LP) is a frequently performed procedure in the ED. In one study, however, incoming interns had performed an average of 2.2 LPs during medical school, with 17% having never performed the procedure.⁶⁴ One-third of internal medicine residents reported being uncomfortable performing a LP unsupervised.⁶⁵ When asked, most patients report discomfort with the idea of students performing their first LP on them,^{66,67} and more than half of patients never wanted a student performing an LP on them.⁶⁷

The traditional model of learning and practicing procedures on actual patients is not ideal, especially when simulated procedural task trainers are available.^{64,68-71} Patients report being more accepting of students performing an LP on them after simulator training.⁷²

Vaginal Delivery

Simulation training in obstetrics and gynecology (OB/GYN) is described by Jude et al.⁷³ with respect to third-year medical students' comfort with delivery on the Noelle obstetrics simulator (Gaumard Scientific, Coral Gables, FL). The authors reported that medical students who received simulation training were more comfortable with defining the stages of labor, as well as with attempting delivery with an attending or resident and performing a full delivery independently.

Other simulation-based articles in the OB/GYN literature have demonstrated improved knowledge base in the management of shoulder dystocia⁷⁴⁻⁷⁶ and breech delivery,^{76,77} eclamptic seizure,⁷⁶ and postpartum hemorrhage.⁷⁶ Teamwork,⁷⁸ surgical laparoscopic techniques,⁷⁹ and multidisciplinary simulation scenarios involving anesthesiologists and obstetricians have also been described.⁸⁰

Ultrasound

Emergent ultrasound proficiency is becoming a necessary skill.⁸¹⁻⁸⁴ The Society for Academic Emergency Medicine (SAEM) recommends that an ultrasound training curriculum consist of 40 hours of didactic instruction and 150 ultrasound examinations.⁸⁵ Simulators may be used to assess resident performance on image recognition skills and to perform ultrasound-guided procedures such as central venous catheter placement^{54,86,87} and peripheral nerve blocks.^{88,89}

Recommendations

- Ia. Simulation-based training should prioritize procedures infrequently encountered in clinical practice and commonly performed procedures that possess a potential risk to a patient when performed by the less skilled practitioner.
- Ib. There is marked variability in degree of validation of simulation-based training depending on the specific procedure. Significant research opportunities to study the impact of simulation-based teaching will likely be procedure specific.

Focus for Future Research

1. Airway

Simulation has considerable traction in testing airway devices as well as teaching procedural competence. Mannequin training appears to enhance dexterity and help prevent technical and cognitive errors. Future research should focus on establishing timelines for periodic education and the role of simulation-based experiential learning to enhance existing curricula, to prevent knowledge decay, and to reinforce safe practices. Study methods should use uniform best practices to ensure consistency between studies to allow comparisons.

2. Cricothyrotomy, tube thoracostomy, cardiac pacing, and pericardiocentesis

The correlation of successful simulation performance and success in the clinical setting via these training methods has not yet been definitively shown. Future research should focus on the development and evaluation of: 1) hybrid models to enhance realism and 2) in situ simulation as a proxy for clinical performance.

3. CVLP

Future studies should employ explicit instructional training methods in the psychomotor domains and evaluate the effects of incorporating the elements of the best evidence medical education (BEME) review and deliberate practice.

4. LP

While there is face validity that LP simulation training should improve performance and increase patient safety, confirmatory data are lacking. Future studies should compare simulated LP training and traditional training methods. Currently available LP task trainers should be studied for validity.

5. Ultrasound

Simulation-based ultrasound training needs to be validated as a method of enhancing operator performance in the clinical setting, and the necessary amount of training required for proficiency needs to be defined.

6. Vaginal delivery

Current simulation literature focuses on difficult deliveries and complications of deliveries. Limited research exists with respect to teaching routine vaginal delivery. EM research should focus on vaginal delivery instruction using birthing simulators. The consensus group recommended precipitous and difficult vaginal deliveries as high-priority areas of training.

7. Other questions

- What is an acceptable minimum competence training program for each procedure?
- How many repetitions are truly necessary to attain competence?
- How much fidelity is enough?

Recommendations

- Ic. The group recommended further study regarding the use of optimal simulation modalities for specific procedures.

Focus for Future Research

1. Which procedures are best suited for task trainers?

Procedural task trainers may be best suited for a single specific procedure. Since lower-fidelity modalities allow focus on skill acquisition, this may be most appropriate for early learners until they are ready to progress through more complex scenarios where the procedure is part of the overall patient management.

2. What is the ideal use of high-fidelity simulation in procedural training?

As higher fidelity simulation offers cognitive stimuli that enhance perceived realism, it may be best suited for complex tasks, such as resuscitation, or for "whole procedure" practice, since the procedure becomes a component of the overall management of the patient. One of the most powerful factors in increasing cognitive fidelity is the incorporation of a patient's "voice." Is it possible to develop a sufficiently "high" fidelity environment by combining several "lower" fidelity products (i.e. task trainers)?

Further study using a modified Delphi process to evaluate what procedures may be better suited for

high-fidelity versus low-fidelity simulation was recommended by the group.

II. THE ROLE OF VIRTUAL REALITY IN EMERGENT PROCEDURAL TRAINING

While few procedures commonly performed in EM have been developed into virtual reality systems, there are examples within the surgical specialties where virtual reality is becoming standard practice. EPs can learn from these successful virtual reality models when designing and testing models for procedures.

General surgery,^{90–93} OB/GYN,⁹⁴ urology,⁹⁵ neurosurgery,⁹⁶ vascular surgery,^{97,98} orthopedic surgery,⁹⁹ otolaryngology,¹⁰⁰ and gastroenterology^{101,102} have demonstrated the potential usefulness of virtual reality training. The models that have shown the most promise for improving procedural competency are those that use screen-based video technology as integral parts of the actual procedure, such as endoscopic surgical techniques. Since these procedures are based on video screen output, this is optimal for technology that allows graphical representation of what the operator sees in response to procedural manipulation.

Recommendations

II. Virtual reality simulation has been most successful for procedures that are already screen-based.

Focus for Future Research

1. Which procedures in EM are most amenable to education and practice using virtual reality technology?

Potential EM procedures that may translate well into computer screen-based virtual reality environments include fiber-optic laryngoscopy, fiber-optic-assisted intubation, and bedside ultrasonography.

2. Can competency training in virtual reality environments translate into clinically meaningful improvements in patient care outcomes?

A challenge in simulation education and research is demonstrating that improved performance in simulated environments leads to improved patient care. When designing studies to test educational effectiveness of virtual reality simulators, evaluation of patient-centered outcomes should be considered.

III. INSTRUCTIONAL THEORY AND SKILL ACQUISITION

Medical procedures involve a complex combination of cognitive decision-making and technical skills that require sufficient time to practice, learn, and master. With increasing concerns about patient safety and resident work hour restrictions, the need for instructional models for mastering procedural skills beyond the traditional Halstedian apprenticeship model (“see one, do one, teach one”) is evident.

Many frameworks for adult learning have been described.^{103–106} For adults to be willing to learn, they need to know why a particular subject or skill is relevant. Additionally, lessons need to be applicable to the learners’ work or responsibilities, as well as to their

accumulated life experiences and knowledge.^{107–109} Learning is “a set of processes associated with practice or experience leading to relatively permanent changes in behavior, or the capability for movement.”¹¹⁰ Three domains form a hierarchy of learning: affective, psychomotor, and cognitive.¹¹¹ The psychomotor domain may be further divided into five subcategories: imitation, manipulation, precision, articulation, and naturalization.^{112,113} Based on these educational/instructional theories,^{114–118} multiple authors have since described motor learning^{113,119,120} and methods of teaching medical procedural skills.

Acquisition of expert performance and maintenance of skills requires deliberate practice.¹¹³ Simulation is an opportunity for structured, deliberate practice of a skill that provides ample practice time and quality feedback.¹¹³ Simulation-based practice, if conducted following the principles of deliberate practice, approximates a dose–response relationship.¹²¹ Detailed, immediate formative feedback that is derived directly from the trainee’s performance, combined with opportunities to improve performance, are crucial to the learning process.^{122–125}

Many studies have also examined the effects of practice on learning. Massed practice, where all practice time is completed with little or no rest between practice sessions, is time-effective, but can also lead to fatigue and decreased performance and learning. Distributed practice requires spacing of practice sessions over time with longer intervening rest periods. This allows for cognitive preparation and mental rehearsal of tasks between sessions to more deeply encode the behavior and consolidate learning,¹²⁶ which results in better performance, as well as increased retention and transferability of skills. Part practice, in contrast to whole practice, breaks down a task into multiple smaller parts and is advocated as a method of learning portions of larger tasks.¹²⁷

The BEME systematic review describes the right conditions necessary for effective simulation instruction (Table 4). The three most important elements are: 1) provision of feedback during the learning experience,

Table 4
BEME Systematic Review—Important Features and Aspects of Simulators That Will Lead to Effective Learning¹²⁵

1. Provide feedback during the learning experience with the simulator.
2. Learners should repetitively practice skills on the simulator.
3. Integrate simulators into the overall curriculum.
4. Learners should practice with increasing levels of difficulty.
5. Adapt the simulator to complement multiple learning strategies.
6. Ensure the simulator provides for clinical variation.
7. Learning on the simulator should occur in a controlled environment.
8. Provide individualized (in addition to team) learning on the simulator.
9. Clearly define outcomes and benchmarks for the learner to achieve using the simulator.
10. Ensure the simulator is a valid learning tool.

BEME = best evidence medical education.

2) repetitive practice, and 3) incorporation of simulation into the overall curriculum.¹²⁵ Procedural skill decay refers to the loss of some or all of the skills necessary to perform a procedure after a period of nonuse. Different terms have been used to describe this process including: knowledge decay/retention, skill decay/retention, and skill durability.¹²⁸ This concept is important especially in EM, because EPs are expected to maintain competency in a wide variety of procedures, even those rarely performed.

Cardiopulmonary resuscitation knowledge and skills can decay as early as 2 weeks or as late as 14 months after training.¹²⁹⁻¹³¹ Skill retention for shoulder dystocia was retained at 6 and 12 months after initial training.⁷⁵ Anesthesiologists' training for unanticipated difficult airways was preserved for 6 to 8 weeks; however, repetition was required every 6 months.¹³²

Factors influencing skill decay and retention that are germane to EM include¹³³ retention interval, degree of overlearning,^{134,135} speed versus accuracy, conditions of retrieval, instructional strategies and training methods,¹³⁶ and individual differences.

Recommendations

IIIa. Instructional theory should be incorporated or emphasized to maximize skill acquisition.

- Instruct the learner to improve a certain aspect of a task, since skill acquisition for procedural tasks may be best learned in parts.
- Whole practice should be mastered to prepare the trainee for actual practice situations.
- Provide immediate feedback on performance.
- Provide the learner with sufficient opportunities for repetitive practice.
- Emphasize proper technique and accuracy, rather than achieving procedural speed.

Focus for Future Research

1. *How much training is enough? Future study is required to:*

- Determine best practices for attaining competency, proficiency, mastery, and avoidance of skill decay.
- Develop instructional curricula and mastery guidelines for each procedure.
- Determine the amount of training required of all practitioners to sustain mastery for specific procedures.
- Determine who sets the standard for instruction and what constitutes a qualified expert. Procedure log and tracking clinical outcomes may be a potential method of determining both qualification of expertise in educators and for evaluating trainees.

2. *What is the ideal balance of part vs. whole practice?*

3. *What is the ideal balance of block practice vs. distributive practice?*

4. *What instructional methods will best limit skill decay for specific procedures?*

5. *How often must procedures be practiced, once mastered, to limit skill decay? What is the retention interval for different procedures?*

6. *Does the complexity of the procedure influence the rapidity of skill decay?*

7. *Is overlearning necessary?*

8. *Does proficiency on a task trainer translate to proficiency in the clinical setting?*

9. *Is mastery necessarily achievable in a 3- to 4-year training program, or is a minimum acceptable level of performance more realistic?*

CONCLUSIONS

Evaluative work should be conducted to determine which learning tools will maximize skill acquisition and retention. This will likely be procedure specific. Multi-disciplinary collaboration is encouraged, because shared approaches may yield innovative methods for procedural training.

Simulation-based EM procedural training research should focus on incorporating instructional methods (deliberate practice, curriculum integration, repetitive practice, distributive, and part practice) to promote acquisition of motor control and achieve mastery. Providing immediate feedback and supervision commensurate with ability are critical interventions for developing technical expertise. Applying sound educational principles will be vital to the success of our simulation-based instructional endeavors.

The writing group thanks James Gordon, MD, MPA, and John Vozenilek, MD, for organizing the 2008 Academic Emergency Medicine Consensus Conference and making this article possible and Amy Kaji, MD, for her assistance in the preparation of this document.

References

1. 2007 Model of the Clinical Practice of Emergency Medicine. Available at: http://www.acgme.org/acWebsite/RRC_110/110_clinModel.pdf. Accessed Mar, 2008.
2. Accreditation Council for Graduate Medical Education. Emergency Medicine Guidelines—Procedures and Resuscitations. Available at: http://www.acgme.org/acWebsite/RRC_110/110_guidelines.asp. Accessed Mar, 2008.
3. Jordan GM, Silsby J, Bayley G, Cook TM. The Difficult Airway Society. Evaluation of four manikins as simulators for teaching airway management procedures specified in the Difficult Airway Society guidelines, and other advanced airway skills. *Anaesthesia*. 2007; 62:708-12.
4. Jackson KM, Cook TM. Evaluation of four airway training manikins as patient simulators for the insertion of eight types of supraglottic airway devices. *Anaesthesia*. 2007; 62:388-93.
5. Hesselfeldt R, Kristensen MS, Rasmussen LS. Evaluation of the airway of the SimMan full-scale patient simulator. *Acta Anaesthesiol Scand*. 2005; 49:1339-45.
6. Obon M, Romagosa V, Trujillano C, Gonzalez E, Guerrero de la Rotta L, Sistac Ballarin J. [Locating the site of resistance to the endotracheal tube in fiberoptic oral intubation and maneuvers to

- overcome it: a mannequin simulation study]. *Revista Espanola de Anestesiologia y Reanimacion*. 2007; 54:584–90.
7. Goldmann K, Steinfeldt T. Acquisition of basic fiberoptic intubation skills with a virtual reality airway simulator. *J Clin Anesth*. 2006; 18:173–8.
 8. Rowe R, Cohen RA. An evaluation of a virtual reality airway simulator. *Anesth Analg*. 2002; 95:62–6.
 9. Cook TM, Green C, McGrath J, Srivastava R. Evaluation of four airway training manikins as patient simulators for the insertion of single use laryngeal mask airways. *Anaesthesia*. 2007; 62:713–8.
 10. Lim TJ, Lim Y, Liu EH. Evaluation of ease of intubation with the GlideScope or Macintosh laryngoscope by anaesthetists in simulated easy and difficult laryngoscopy. *Anaesthesia*. 2005; 60:180–3.
 11. Lim Y, Lim TJ, Liu EH. Ease of intubation with the GlideScope or Macintosh laryngoscope by inexperienced operators in simulated difficult airways. *Can J Anaesth*. 2004; 51:641–2.
 12. Cooper RM. Use of a new videolaryngoscope (GlideScope) in the management of a difficult airway. *Can J Anaesth*. 2003; 50:611–3.
 13. Sanders J, Haas RE, Geisler M, Lupien AE. Using the human patient simulator to test the efficacy of an experimental emergency percutaneous transtracheal airway. *Mil Med*. 1998; 163:544–51.
 14. Ovassapian A, Yelich SJ, Dykes MH, Golman ME. Learning fiberoptic intubation: use of simulators v. traditional teaching. *Br J Anaesth*. 1988; 61:217–20.
 15. Owen H, Plummer JL. Improving learning of a clinical skill: the first year's experience of teaching endotracheal intubation in a clinical simulation facility. *Med Educ*. 2002; 36:635–42.
 16. Ti LK, Tan GM, Khoo SG, Chen FG. The impact of experiential learning on NUS medical students: our experience with task trainers and human-patient simulation. *Ann Acad Med Singapore*. 2006; 35:619–23.
 17. Hall RE, Plant JR, Bands CJ, Wall AR, Kang J, Hall CA. Human patient simulation is effective for teaching paramedic students endotracheal intubation. *Acad Emerg Med*. 2005; 12:850–5.
 18. Goldmann K, Ferson DZ. Education and training in airway management. *Best Pract Res Clin Anaesthesiol*. 2005; 19:717–32.
 19. Russo SG, Eich C, Barwing J, et al. Self-reported changes in attitude and behavior after attending a simulation-aided airway management course. *J Clin Anesth*. 2007; 19:517–22.
 20. Davis DP, Buono C, Ford J, Paulson L, Koenig W, Carrison D. The effectiveness of a novel, algorithm-based difficult airway curriculum for air medical crews using human patient simulators. *Prehosp Emerg Care*. 2007; 11:72–9.
 21. Nikendei C, Kraus B, Schrauth M, et al. Integration of role-playing into technical skills training: a randomized controlled trial. *Med Teach*. 2007; 29:956–60.
 22. Schwid HA, Rooke GA, Carline J, et al. Evaluation of anesthesia residents using mannequin-based simulation: a multiinstitutional study. *Anesthesiology*. 2002; 97:1434–44.
 23. Barsuk D, Ziv A, Lin G, et al. Using advanced simulation for recognition and correction of gaps in airway and breathing management skills in pre-hospital trauma care. *Anesth Analg*. 2005; 100:803–9.
 24. Kovacs G, Bullock G, Ackroyd-Stolarz S, Cain E, Petrie D. A randomized controlled trial on the effect of educational interventions in promoting airway management skill maintenance. *Ann Emerg Med*. 2000; 36:301–9.
 25. Overly FL, Sudikoff SN, Shapiro MJ. High-fidelity medical simulation as an assessment tool for pediatric residents' airway management skills. *Pediatr Emerg Care*. 2007; 23:11–5.
 26. Parwani V, Hoffman RJ, Russell A, Bharel C, Preblich C, Hahn IH. Practicing paramedics cannot generate or estimate safe endotracheal tube cuff pressure using standard techniques. *Prehosp Emerg Care*. 2007; 11:307–11.
 27. Hoffman RJ, Parwani V, Hahn IH. Experienced emergency medicine physicians cannot safely inflate or estimate endotracheal tube cuff pressure using standard techniques. *Am J Emerg Med*. 2006; 24:139–43.
 28. Olympio MA, Whelan R, Ford RP, Saunders IC. Failure of simulation training to change residents' management of oesophageal intubation. *Br J Anaesth*. 2003; 91:312–8.
 29. Sagarin MJ, Barton ED, Chng YM, Walls RM. Airway management by US and Canadian emergency medicine residents: a multicenter analysis of more than 6,000 endotracheal intubation attempts. *Ann Emerg Med*. 2005; 46:328–36.
 30. Bair AE, Panacek EA, Wisner DH, Bales R, Sakles JC. Cricothyrotomy: a 5-year experience at one institution. *J Emerg Med*. 2003; 24:151–6.
 31. Bushra JS, McNeil B, Wald DA, Schwell A, Karras DJ. A comparison of trauma intubations managed by anesthesiologists and emergency physicians. *Acad Emerg Med*. 2004; 11:66–70.
 32. Levitan RM, Rosenblatt B, Meiner EM, Reilly PM, Hollander JE. Alternating day emergency medicine and anesthesia resident responsibility for management of the trauma airway: a study of laryngoscopy performance and intubation success. *Ann Emerg Med*. 2004; 43:48–53.
 33. Olsen J, Spilger S, Windisch T. Feasibility of obtaining family consent for teaching cricothyrotomy on the newly dead in the emergency department. *Ann Emerg Med*. 1995; 25:660–5.
 34. Bathalon S, Dorion D, Darveau S, Martin M. Cognitive skills analysis, kinesiology, and mental imagery in the acquisition of surgical skills. *J Otolaryngol*. 2005; 34:328–32.
 35. DiGiacomo JC, Angus LD, Gelfand BJ, Shaftan GW. Cricothyrotomy technique: standard versus the rapid four step technique. *J Emerg Med*. 1999; 17:1071–3.
 36. Eisenburger P, Laczika K, List M, et al. Comparison of conventional surgical versus Seldinger technique emergency cricothyrotomy performed by inexperienced clinicians. *Anesthesiology*. 2000; 92:687–90.

37. Schaumann N, Lorenz V, Schellongowski P, et al. Evaluation of Seldinger technique emergency cricothyroidotomy versus standard surgical cricothyroidotomy in 200 cadavers. *Anesthesiology*. 2005; 102:7-11.
38. Sulaiman L, Tighe SQ, Nelson RA. Surgical vs wire-guided cricothyroidotomy: a randomised crossover study of cuffed and uncuffed tracheal tube insertion. *Anaesthesia*. 2006; 61:565-70.
39. Holmes JF, Panacek EA, Sakles JC, Brofeldt BT. Comparison of 2 cricothyrotomy techniques: standard method versus rapid 4-step technique. *Ann Emerg Med*. 1998; 32:442-6.
40. Chan TC, Vilke GM, Bramwell KJ, Davis DP, Hamilton RS, Rosen P. Comparison of wire-guided cricothyrotomy versus standard surgical cricothyrotomy technique. *J Emerg Med*. 1999; 17:957-62.
41. Vadodaria BS, Gandhi SD, McIndoe AK. Comparison of four different emergency airway access equipment sets on a human patient simulator. *Anaesthesia*. 2004; 59:73-9.
42. Fikkers BG, van Vugt S, van der Hoeven JG, van den Hoogen FJ, Marres HA. Emergency cricothyrotomy: a randomised crossover trial comparing the wire-guided and catheter-over-needle techniques. *Anaesthesia*. 2004; 59:1008-11.
43. Keane MF, Brinsfield KH, Dyer KS, Roy S, White D. A laboratory comparison of emergency percutaneous and surgical cricothyrotomy by prehospital personnel. *Prehosp Emerg Care*. 2004; 8:424-6.
44. MacIntyre A, Markarian MK, Carrison D, Coates J, Kuhls D, Fildes JJ. Three-step emergency cricothyroidotomy. *Mil Med*. 2007; 172:1228-30.
45. Wong DT, Prabhu AJ, Coloma M, Imasogie N, Chung FF. What is the minimum training required for successful cricothyroidotomy?: a study in mannequins. *Anesthesiology*. 2003; 98:349-53.
46. John B, Suri I, Hillermann C, Mendonca C. Comparison of cricothyroidotomy on manikin vs. simulator: a randomised cross-over study. *Anaesthesia*. 2007; 62:1029-32.
47. Olshaker JS, Brown CK, Arthur DC, Tek D. Animal procedure laboratory surveys: use of the animal laboratory to improve physician confidence and ability. *J Emerg Med*. 1989; 7:593-7.
48. Proano L, Jagminas L, Homan CS, Reinert S. Evaluation of a teaching laboratory using a cadaver model for tube thoracostomy. *J Emerg Med*. 2002; 23:89-95.
49. Homan CS, Viccellio P, Thode HC Jr, Fisher W. Evaluation of an emergency-procedure teaching laboratory for the development of proficiency in tube thoracostomy. *Acad Emerg Med*. 1994; 1: 382-7.
50. Chapman DM, Rhee KJ, Marx JA, et al. Open thoracotomy procedural competency: validity study of teaching and assessment modalities. *Ann Emerg Med*. 1996; 28:641-7.
51. Block EF, Lottenberg L, Flint L, Jakobsen J, Liebnitzky D. Use of a human patient simulator for the advanced trauma life support course. *Am Surg*. 2002; 68:648-51.
52. Marshall RL, Smith JS, Gorman PJ, Krummel TM, Haluck RS, Cooney RN. Use of a human patient simulator in the development of resident trauma management skills. *J Trauma*. 2001; 51:17-21.
53. Berkenstadt H, Munoz Y, Trodler G, Blumenfeld A, Rubin O, Ziv A. Evaluation of the Trauma-Man® Simulator for Training in Chest Drain Insertion. *Eur J Trauma*. 2006; 32:523-6.
54. Martin M, Scalabrini B, Rioux A, Xhignesse MA. Training fourth-year medical students in critical invasive skills improves subsequent patient safety. *Am Surg*. 2003; 69:437-40.
55. Ramakrishna G, Higano ST, McDonald FS, Schultz HJ. A curricular initiative for internal medicine residents to enhance proficiency in internal jugular central venous line placement. *Mayo Clin Proc*. 2005; 80:212-8.
56. Britt RC, Reed SF, Britt LD. Central line simulation: a new training algorithm. *Am Surg*. 2007; 73:680-3.
57. Velmahos GC, Toutouzas KG, Sillin LF, et al. Cognitive task analysis for teaching technical skills in an inanimate surgical skills laboratory. *Am J Surg*. 2004; 187:114-9.
58. Ault MJ, Rosen BT, Ault B. The use of tissue models for vascular access training. Phase I of the procedural patient safety initiative. *J Gen Intern Med*. 2006; 21:514-7.
59. Macnab AJ, Macnab M. Teaching pediatric procedures: the Vancouver model for instructing Seldinger's technique of central venous access via the femoral vein. *Pediatrics*. 1999; 103:E8.
60. Francis GS, Williams SV, Achord JL, et al. Clinical competence in insertion of a temporary transvenous ventricular pacemaker. A statement for physicians from the ACP/ACC/AHA Task Force on Clinical Privileges in Cardiology. *Circulation*. 1994; 89:1913-6.
61. Murphy JJ, Frain JP, Stephenson CJ. Training and supervision of temporary transvenous pacemaker insertion. *Br J Clin Pract*. 1995; 49:126-8.
62. Sanchez LD, Delapena J, Kelly SP, Ban K, Pini R, Perna AM. Procedure lab used to improve confidence in the performance of rarely performed procedures. *Eur J Emerg Med*. 2006; 13:29-31.
63. Kaufmann C, Liu A. Trauma training: virtual reality applications. *Stud Health Technol Inform*. 2001; 81:236-41.
64. Lammers RL, Temple KJ, Wagner MJ, Ray D. Competence of new emergency medicine residents in the performance of lumbar punctures. *Acad Emerg Med*. 2005; 12:622-8.
65. Huang GC, Smith CC, Gordon CE, et al. Beyond the comfort zone: residents assess their comfort performing inpatient medical procedures. *Am J Med*. 2006; 119:71-e17.
66. Williams CT, Fost N. Ethical considerations surrounding first time procedures: a study and analysis of patient attitudes toward spinal taps by students. *Kennedy Inst Ethics J*. 1992; 2:217-31.
67. Graber MA, Pierre J, Charlton M. Patient opinions and attitudes toward medical student procedures

- in the emergency department. *Acad Emerg Med.* 2003; 10:1329–33.
68. Reznick RK, MacRae H. Teaching surgical skills—changes in the wind. *N Engl J Med.* 2006; 355:2664–9.
 69. Vozenilek J, Huff JS, Reznick M, Gordon JA. See one, do one, teach one: advanced technology in medical education. *Acad Emerg Med.* 2004; 11:1149–54.
 70. Aggarwal R, Darzi A. Technical-skills training in the 21st century. *N Engl J Med.* 2006; 355:2695–6.
 71. Gorman P, Krummel T, Webster R, Smith M, Hutchens D. A prototype haptic lumbar puncture simulator. *Stud Health Technol Inform.* 2000; 70:106–9.
 72. Graber MA, Wyatt C, Kasperek L, Xu Y. Does simulator training for medical students change patient opinions and attitudes toward medical student procedures in the emergency department? *Acad Emerg Med.* 2005; 12:635–9.
 73. Jude DC, Gilbert GG, Magrane D. Simulation training in the obstetrics and gynecology clerkship. *Am J Obstet Gynecol.* 2006; 195:1489–92.
 74. Crofts JF, Bartlett C, Ellis D, Hunt LP, Fox R, Draycott TJ. Training for shoulder dystocia: a trial of simulation using low-fidelity and high-fidelity mannequins. *Obstet Gynecol.* 2006; 108:1477–85.
 75. Crofts JF, Bartlett C, Ellis D, Hunt LP, Fox R, Draycott TJ. Management of shoulder dystocia: skill retention 6 and 12 months after training. *Obstet Gynecol.* 2007; 110:1069–74.
 76. Maslovitz S, Barkai G, Lessing JB, Ziv A, Many A. Recurrent obstetric management mistakes identified by simulation. *Obstet Gynecol.* 2007; 109:1295–300.
 77. Deering S, Brown J, Hodor J, Satin AJ. Simulation training and resident performance of singleton vaginal breech delivery. *Obstet Gynecol.* 2006; 107:86–9.
 78. Morgan PJ, Pittini R, Regehr G, Marrs C, Haley MF. Evaluating teamwork in a simulated obstetric environment. *Anesthesiology.* 2007; 106:907–15.
 79. Lentz GM, Mandel LS, Lee D, Gardella C, Melville J, Goff BA. Testing surgical skills of obstetric and gynecologic residents in a bench laboratory setting: validity and reliability. *Am J Obstet Gynecol.* 2001; 184:1462–70.
 80. Freeth D, Ayida G, Berridge EJ, Sadler C, Strachan A. MOSES: Multidisciplinary Obstetric Simulated Emergency Scenarios. *J Interprof Care.* 2006; 20:552–4.
 81. American College of Emergency Physicians. ACEP emergency ultrasound guidelines-2001. *Ann Emerg Med.* 2001; 38:470–81.
 82. Counselman FL, Sanders A, Slovis CM, Danzl D, Binder LS, Perina DG. The status of bedside ultrasonography training in emergency medicine residency programs. *Acad Emerg Med.* 2003; 10:37–42.
 83. Salen P, O'Connor R, Passarello B, et al. Fast education: a comparison of teaching models for trauma sonography. *J Emerg Med.* 2001; 20:421–5.
 84. Witting MD, Euerle BD, Butler KH. A comparison of emergency medicine ultrasound training with guidelines of the Society for Academic Emergency Medicine. *Ann Emerg Med.* 1999; 34:604–9.
 85. Mateer J, Plummer D, Heller M, et al. Model curriculum for physician training in emergency ultrasonography. *Ann Emerg Med.* 1994; 23:95–102.
 86. Knudson MM, Sisley AC. Training residents using simulation technology: experience with ultrasound for trauma. *J Trauma.* 2000; 48:659–65.
 87. Monsky WL, Levine D, Mehta TS, et al. Using a sonographic simulator to assess residents before overnight call. *AJR Am J Roentgenol.* 2002; 178:35–9.
 88. Sites BD, Gallagher JD, Cravero J, Lundberg J, Blike G. The learning curve associated with a simulated ultrasound-guided interventional task by inexperienced anesthesia residents. *Reg Anesth Pain Med.* 2004; 29:544–8.
 89. de Oliveira Filho GR, Helayel PE, et al. Learning curves and mathematical models for interventional ultrasound basic skills. *Anesth Analg.* 2008; 106:568–73.
 90. Hogle NJ, Briggs WM, Fowler DL. Documenting a learning curve and test-retest reliability of two tasks on a virtual reality training simulator in laparoscopic surgery. *J Surg Educ.* 2007; 64:424–30.
 91. Rosenthal R, Gantert WA, Hamel C, et al. Assessment of construct validity of a virtual reality laparoscopy simulator. *J Laparoendosc Adv Surg Tech A.* 2007; 17:407–13.
 92. Aggarwal R, Ward J, Balasundaram I, Sains P, Athanasiou T, Darzi A. Proving the effectiveness of virtual reality simulation for training in laparoscopic surgery. *Ann Surg.* 2007; 246:771–9.
 93. Ahlberg G, Enochsson L, Gallagher AG, et al. Proficiency-based virtual reality training significantly reduces the error rate for residents during their first 10 laparoscopic cholecystectomies. *Am J Surg.* 2007; 193:797–804.
 94. Aggarwal R, Tully A, Grantcharov T, et al. Virtual reality simulation training can improve technical skills during laparoscopic salpingectomy for ectopic pregnancy. *Br J Obstet Gyn.* 2006; 113:1382–7.
 95. Rashid HH, Kowalewski T, Oppenheimer P, Ooms A, Krieger JN, Sweet RM. The virtual reality transurethral prostatic resection trainer: evaluation of discriminate validity. *J Urol.* 2007; 177:2283–6.
 96. Lemole GM Jr, Banerjee PP, Luciano C, Neckrysh S, Charbel FT. Virtual reality in neurosurgical education: part-task ventriculostomy simulation with dynamic visual and haptic feedback. *Neurosurgery.* 2007; 61:142–9.
 97. Van Herzele I, Aggarwal R, Choong A, et al. Virtual reality simulation objectively differentiates level of carotid stent experience in experienced interventionalists. *J Vasc Surg.* 2007; 46:855–63.
 98. Berry M, Hellstrom M, Gothlin J, Reznick R, Lonn L. Endovascular training with animals versus virtual reality systems: an economic analysis. *J Vasc Interv Radiol.* 2008; 19(2 Pt 1):233–8.
 99. Gomoll AH, Pappas G, Forsythe B, Warner JJ. Individual skill progression on a virtual reality simulator for shoulder arthroscopy: a 3-year follow-up study. *Am J Sports Med.* 2008; 36(6):1139–42.

100. O'Leary SJ, Hutchins MA, Stevenson DR, et al. Validation of a networked virtual reality simulation of temporal bone surgery. *Laryngoscope*. 2008; 118:1040–6.
101. Cohen J, Cohen SA, Vora KC, et al. Multicenter, randomized, controlled trial of virtual-reality simulator training in acquisition of competency in colonoscopy. *Gastrointest Endosc*. 2006; 64:361–8.
102. Park J, MacRae H, Musselman LJ, et al. Randomized controlled trial of virtual reality simulator training: transfer to live patients. *Am J Surg*. 2007; 194:205–11.
103. Sweller J. Cognitive load during problem solving: Effects on learning. *Cog Sci*. 1998; 12:257–85.
104. Rogers A. What is the difference? A new critique of adult learning and teaching. Leicester, UK: National Institute of Adult Continuing Education (NIACE), 2003.
105. Merriam SB, Caffarella RS. Learning in Adulthood. A comprehensive guide. San Francisco, CA: Jossey-Bass, 1998.
106. Lave J, Wenger E. Situated Learning. Legitimate peripheral participation. Cambridge, UK: University of Cambridge Press, 1991.
107. Knowles MS, Holton EF III, Swanson RA. The Adult Learner: The Definitive Classic in Adult Education and Human Resource Development. Houston, TX: Gulf Publishing, 1998.
108. Collins J. Education techniques for lifelong learning: principles of adult learning. *Radiographics*. 2004; 24:1483–9.
109. Misch DA. Andragogy and medical education: are medical students internally motivated to learn? *Adv Health Sci Educ Theory Pract*. 2002; 7:153–60.
110. Schmidt R, Lee T. Motor Control and Learning: A Behavioral Emphasis. Champaign, IL: Human Kinetics Publishers, 2005.
111. Bloom BS. Taxonomy of Educational Objectives: The Classification of Educational Goals. Chicago: Susan Fauer Company Inc., 1956.
112. Dave RH. Developing and Writing Behavioural Objectives. Tucson, AZ: Educational Innovators Press, 1975.
113. Ericsson KA. Deliberate practice and the acquisition and maintenance of expert performance in medicine and related domains. *Acad Med*. 2004; 79(10 Suppl):S70–81.
114. Knowles M. The Adult Learner—A Neglected Species. Houston, TX: Gulf Publishing, 1990.
115. Walker M, Peyton R. Teaching and Learning in Medical Practice. Rickmansworth, UK: Manicore Publishers Europe Ltd, 1998.
116. Wang TS, Schwartz JL, Karimipour DJ, Orringer JS, Hamilton T, Johnson TM. An education theory-based method to teach a procedural skill. *Arch Dermatol*. 2004; 140:1357–61.
117. Aggarwal R, Grantcharov TP, Darzi A. Framework for systematic training and assessment of technical skills. *J Am Coll Surg*. 2007; 204:697–705.
118. Kneebone R. Evaluating clinical simulations for learning procedural skills: a theory-based approach. *Acad Med*. 2005; 80:549–53.
119. Kovacs G. Procedural skills in medicine: linking theory to practice. *J Emerg Med*. 1997; 15:387–91.
120. Kopta JA. An approach to the evaluation of operative skills. *Surgery*. 1971; 70:297–303.
121. McGaghie WC, Issenberg SB, Petrusa ER, Scalese RJ. Effect of practice on standardised learning outcomes in simulation-based medical education. *Med Educ*. 2006; 40:792–7.
122. Reznick RK. Teaching and testing technical skills. *Am J Surg*. 1993; 165:358–61.
123. Kneebone R, Kidd J, Nestel D, Asvall S, Paraskeva P, Darzi A. An innovative model for teaching and learning clinical procedures. *Med Educ*. 2002; 36:628–34.
124. Issenberg SB, McGaghie WC, Hart IR, et al. Simulation technology for health care professional skills training and assessment. *JAMA*. 1999; 282:861–6.
125. Issenberg SB, McGaghie WC, Petrusa ER, Lee Gordon D, Scalese RJ. Features and uses of high-fidelity medical simulations that lead to effective learning: a BEME systematic review. *Med Teach*. 2005; 27:10–28.
126. Moulton CA, Dubrowski A, Macrae H, Graham B, Grober E, Reznick R. Teaching surgical skills: what kind of practice makes perfect?: A randomized, controlled trial. *Ann Surg*. 2006; 244:400–9.
127. Brydges R, Carnahan H, Backstein D, Dubrowski A. Application of motor learning principles to complex surgical tasks: searching for the optimal practice schedule. *J Mot Behav*. 2007; 39:40–8.
128. Arthur WJ, Bennett WJ, Day E, McNelly T, Air Force Research Lab, Mesa AZ Human Effectiveness Directorate. Skill Decay: A Comparative Assessment of Training Protocols and Individual Differences in the Loss and Reacquisition of Complex Skills. Springfield, VA: Defense Technical Information Center, 2002.
129. Moser DK, Coleman S. Recommendations for improving cardiopulmonary resuscitation skills retention. *Heart Lung*. 1992; 21:372–80.
130. Kaye W, Wynne G, Marteau T, et al. An advanced resuscitation training course for preregistration house officers. *J R Coll Phys Lond*. 1990; 24:51–4.
131. Wayne DB, Siddall VJ, Butter J, et al. A longitudinal study of internal medicine residents' retention of advanced cardiac life support skills. *Acad Med*. 2006; 81(10 Suppl):S9–S12.
132. Kuduvali PM, Jervis A, Tighe SQ, Robin NM. Unanticipated difficult airway management in anaesthetised patients: a prospective study of the effect of mannequin training on management strategies and skill retention. *Anaesthesia*. 2008; 63:364–9.
133. Arthur WJ, Bennett WJ, Stanush P, McNelly T. Factors that influence skill decay and retention: a quantitative review and analysis. *Hum Perform*. 1998; 11:57–101.
134. Farr MJ, Institute for Defense Analysis. The Long-term Retention of Knowledge and Skills: A Cognitive and Instructional Perspective. Springfield, VA: Defense Technical Information Center, 1987.
135. Riegel B, Birnbaum A, Aufderheide TP, et al. Predictors of cardiopulmonary resuscitation and

automated external defibrillator skill retention. *Am Heart J.* 2005; 150:927–32.

136. Stefanidis D, Korndorffer JR Jr, Sierra R, Touchard C, Dunne JB, Scott DJ. Skill retention following proficiency-based laparoscopic simulator training. *Surgery.* 2005; 138:165–70.

APPENDIX A

2008 *Academic Emergency Medicine* Consensus Conference—Technical Expertise: Procedural and Surgical Skills Consensus Group Attendees (in alphabetical order):

Halleh Akbarnia, MD, Douglas Ander, MD, Brian Bausano, MD, Lars Bjoernsen, MD, Kanwal Chaudhry, MD, Lamont Clay, MD, Joseph E. Clinton, MD, Rita Cydulka, MD, Moira Davenport, MD, Richard DiPeppe, Suzanne Dooley-Hash, MD, Todd Ellingson, MD, Leigh Evans, MD, Michael Fitch, MD, PhD, Patrice Gabler Blair, MPH, A Joseph Garcia, MD, James Gordon, MD,

MPA, Jennifer Gordon, MD, Rahim Govahl, MD, Sharon Griswold-Theodoroson, MD, Jeff Graff, MD, Ronald Hall, MD, Cara Hamann, MPH, Phillip M. Harter, MD, Morris Kharasch, MD, Nalinas Khunkhlai, MD, Fred Korley, MD, Torrey Laack, MD, Richard Lammers, MD, Laeber Lestor, MD, Brian Levine, MD, David P. Lisbon, MD, William C. McGaghie, PhD, Steve McLaughlin, MD, Ernest Muy, MD, Aneesh T. Nanang, MD, Jessie Nelson, MD, Jeanne Noble, MD, Thomas Nowicki, MD, Kenneth Palm, MD, Brad Peckler, MD, J. Nelson Perret, MD, Kelly Phelps, MD, Josh Quinones, MD, Michael S. Radeos, MD, MPH, Larry Raney, MD, Michael Repplinger, MD, Skip Robey, MD, Adam Robi-nett, MD, Elliot Rodriguez, MD, Ajit Sachdeva, MD, David Salzman, MD, Chris Sampson, MD, Melissa Schloneger, MD, Sara Scott, MD, Michelle Sergel, MD, John Shatzer, PhD, Michael D. Smith, MD, Paul R. Sterzenski, MD, William B. Sweeney, MD, John Vozenilek, MD, Ernest Wang, MD, Eric Wilkerson, and Ernest Yeh, MD.