

## Supplemental Material

### I. Statistical models employed

The hourly historical average  $\mu_t$  was defined as

$$\mu_t = \frac{1}{N} \sum_{i=1}^N x_{t-24i} \quad (\text{eq. 1})$$

where  $N$  is the number of previous days included in the analysis and  $x_{t-24i}$  is the observed occupancy value at the  $t^{\text{th}}$  hour some  $i$  days previously.

The seasonal autoregressive integrated integrated moving average (ARIMA) (1,0,1)/(0,1,1) model including a 24-hour seasonal component was defined as

$$x_t - \phi x_{t-1} - x_{t-24} + \phi x_{t-25} = w_t + \theta w_t + \Theta w_{t-24} + \Theta \phi w_{t-25} \quad (\text{eq. 2})$$

where the 1-hour lag coefficient  $\phi \neq 0$  and the 24-hr seasonal coefficient  $\Theta \neq 0$ .

Lastly, given *a priori* knowledge of strong 24-hour periodicity of ED occupancy behavior, we included a simple sinusoidal model with autoregressive (AR)-structured error,

$$x_t - \beta_1 \sin(t) - \beta_2 \cos(t) - \phi [x_{t-1} - \beta_1 \sin(t-1) - \beta_2 \cos(t-1)] = w_t \quad (\text{eq. 3})$$

where  $\phi$  is the 1-hour lag coefficient. This form takes advantage of the trigonometric identity between a fully specified sine function,  $\alpha \sin(t + \varphi)$ , which is not amenable to linear regression methods, and  $\beta_1 \sin(t) + \beta_2 \cos(t)$ , which is. The  $\beta$  coefficients in the latter term can be converted to the wave amplitude  $a$  in the former equation by  $\alpha = \sqrt{\beta_1^2 + \beta_2^2}$ . The phase angle  $\varphi$ , can

likewise be recovered by  $\varphi = \tan^{-1} \left( \frac{\beta_1}{\beta_2} \right)$ .

### II. Determination of Goodness of Fit Metrics

For the historical average model, the likelihood ( $\mathcal{L}$ ) and log-likelihood were derived from the standard Gaussian form as follows:

$$\mathcal{L} = \prod_{j=1}^{24} \prod_{k=1}^K \left( (2\pi\sigma_j^2)^{-1/2} \exp\left(-\frac{(x_{j,k} - \mu_j)^2}{2\sigma_j^2}\right) \right) \quad (\text{eq. 4})$$

$$\log(\mathcal{L}) = \sum_{j=1}^{24} \left( K \log\left(\frac{1}{\sigma_j \sqrt{2\pi}}\right) + \sum_{k=1}^n \frac{(x_{j,k} - \mu_j)^2}{2\sigma_j^2} \right)$$

where  $1 \leq j \leq 24$  is the hour of the day,  $K$  is the number of days under study,  $x_{j,k}$  is an individual hourly occupancy value, and  $\mu$  and  $\sigma$  are the mean and standard deviation for occupancy values at time  $j$ . The Akaike Information Criterion (AIC) was calculated from the above in the usual fashion

$$AIC = 2p - 2 \log(\mathcal{L}) \quad (\text{eq. 5})$$

where  $p$  is the number of model parameters, in this case 24.<sup>1</sup>

The parameter estimates, log-likelihood values, and AIC values for the two AR-based models were provided by the *arima()* routines, which employ the Kalman filter method, in R 2.7.1 (Comprehensive R Archive Network, <http://cran.r-project.org>). The likelihood functions for ARIMA models are too complex to be shown. Three parameters (autoregression term, moving average term, and 24-hour seasonal term) were included for the seasonal ARIMA (1,0,1)/(0,1,1) model, and four for the sinusoidal model with AR-structured error term (autoregression term, intercept, cosine component, and sine component). Table 2 in the main manuscript shows the parameter estimates.

## **References**

1. Jones SA, Joy MP, Pearson J. Forecasting demand of emergency care. *Health Care Manag Sci.* 2002; 5:297-305.