The Visitors

Office of the President

Fall, 1994

The Mission

Business Line:

Creating, preserving, transmitting, and applying knowledge

Products & Services:

Knowledge and knowledge-intensive services

Educated people with capacity and desire for leadership

Customers:

Primary: society at large

Others: students, patients, agencies,...

Shareholders: state, feds, private sector, public

Market Niche: Leadership!

Missions

• Research → What Kind? ← Applied → Health

Testing → Defense Space

• Service To Whom? State Nation World Econ Dev

Office of the President

Fall, 1994

Oncampus

Social

Education

Undergraduate

Traditional H.S. graduates Transfer students (cc, 3/2) **Nontraditional**

Michigan residents

U.S.

Graduate

College grads, PhDs

World **Alumi kids**

Professional

College grads, postbacc,

Postdoctoral, faculty

Continuing education

Certification, upgrading, retooling Exec Ed, Eng Ed, Lifetime education, enrichment,... Sports camps, bird-watching,...

K-12, preschool

"Parenting adolescents" → "Tranforming savages into gentlemen..."

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Some Additional Educational Missions

- Alumni: lifelong learning and enrichment
- Faculty, administrators as students
- Public service education (a la Kennedy school)
- Study abroad, overseas campuses
- International students

Intellectual Products

- Research
 Applied Research
- Creative activities ——— Performing arts, fine arts
- Testing
 Clinical trials
- Preserving and transmitting civilization → DWEMs, PCs
- Entreprenurial activities
 — Startups, spinouts,
- Teaching and Learning

Service

Economic Development

Technology transfer, spinoffs Attracting companies Spending \$\$ Strategic support

Entertainment

Intercollegiate athletics Cultural activities Campus nonsense

Public Service



Triggering Social Change

Racial justice
War against poverty
Earth Day, Save the Whales





Parking

Campus Community
 Safety

 Transportation
 Child Care

Alumni
 Travel bureau (UM Alumi Assoc)
 Networking
 Reunions, etc.

Public Information
 Public Information
 Media Relations
 General Public Relations
 Library Services

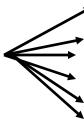
Service (still going...)

• Major strategic issues (state level)



K-12 Education Bus/Higher Ed Forum Public Policy Flint, Detroit,...

Major strategic issues (national level)



K-12 Education
Higher Ed Issues
National Defense
Environment
Energy
Networking

• Major strategic issues (world level)



Global change International development International relations

Cosmic issues

Is the Universe lumpy?
Is Santa a Democrat...
...and God a Republican?

