

## **Brainstorming Ideas**

### **Kellogg Meeting**

- Should really focus on new ways of teaching
  - ...since we are in the learning business.
- Need a different way to integrate teaching, research, and service.
- Another theme is empowering community.
- Change way we perform teaching so that graduates become committed to communities.
- Communities--linkages--
  - ...change education from solitary learning to collective learning
- Rethink nature of "public" university...
  - "public" ==> impact on society, service
  - "private" ==> independent scholarsh and learning
- Importance of UM as a model--a template--for other institutions.

### **Harvard-MIT-UM Meeting**

- Common Ground
  - i) All are committed to becoming world universities, globalizing teaching, research, service, and composition of students and faculty
  - ii) All walk a narrow line between public understanding and support for this effort--and fears of loss of critical knowledge or educating foreign nationals at expense of domestic students.
- Some differences
  - i) Service character of land grant/public universities always had an international flavor--particularly toward international development--third world
  - ii) Not only balance with federal concerns, but also state concerns--parochialisms
  - iii) Even local concerns--e.g., Detroit vs. Japan
  - iv) Opportunities--NREN
- Suspect we all know and agree on where we must end up.
  - The only question is how to get there...
  - ...political umbrellas...
  - ...public opinion umbrella...