

Chinese Educators

Overview:

University of Michigan = "mega-university"

- i) Spans all intellectual disciplines and professional areas
- ii) Provides instruction, research, service
- iii) Attempts to conduct programs that rank among the nation's best in all areas (and succeeds...)

Parameters:

Enrollment: 34,340 (Ann Arbor) (46,725 total)
Faculty: 2,600 (14,000 employees)
Budget: \$1.1 billion (\$406 million for academic)
\$206 million State
\$166 student tuition and fees
\$495 million "auxiliary services" (hospital..)
\$192 million, federally sponsored research
\$45 million, gifts

Quality:

Students: Top 3% of high school graduates
Faculty: Recruit the best in the world
Programs: Generally all ranked in top 10 nationally

Organizational Structure

Units:

- i) Schools and Colleges (17)
- ii) Interdisciplinary Centers and Institutes
Research, Instruction, Service
- iii) Administrative
- iv) Service (University Hospitals)

Organization

Board of Regents
President, Executive Officers
Deans and Directors
Chairpersons
Faculty, staff, students

Resource allocation

Financial resources
Physical facilities
Human resources

Style

Constitutional autonomy within State
Highly decentralized
Each academic unit (school or college)
has authority over programs, personnel,
and resources
Faculty controls curriculum and research

Stress diversity, academic freedom