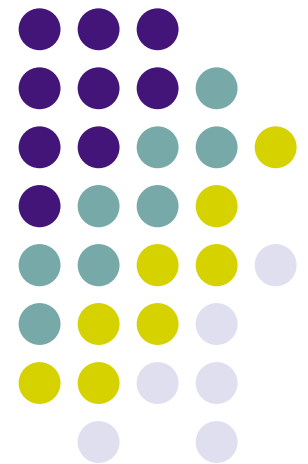


# Higher Education Today and Tomorrow: A Global Perspective

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<http://milproj.dc.umich.edu>

# Millennium Project



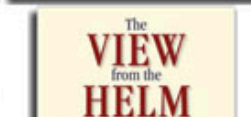
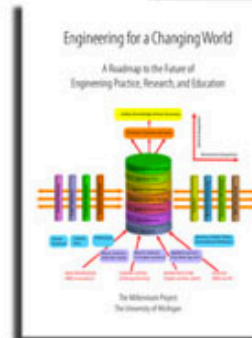
ABOUT

PUBLICATIONS

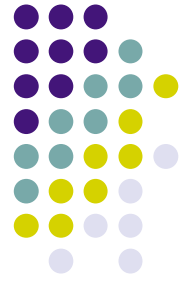
ARCHIVES

- **Kansas City Strategy Update**  
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- **Glion Colloquium: New University Paradigms for Technological Innovation**  
Glion, Switzerland 06/24/09
- **Research Library Futures**  
Austin, TX 02/12/09
- **U Vienna Dies Academicus Address**  
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- **University Missions and Profiling Bologna Handbook**  
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WARDLAW SPELLING

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# A TEST OF LEADERSHIP

Charting the Future of U.S. Higher Education



Pre-Publication Copy September 2006



A Report of the Commission Appointed by  
Secretary of Education Margaret Spellings

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# RISING ABOVE THE GATHERING STORM

*Energizing and  
Employing America  
for a Brighter  
Economic Future*

NATIONAL ACADEMY OF SCIENCES,  
NATIONAL ACADEMY OF ENGINEERING, AND  
INSTITUTE OF MEDICINE

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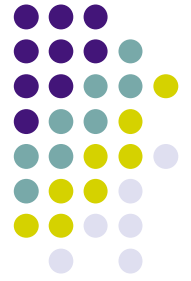


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## Universities and the Innovative Spirit

The Glion Declaration 2010

*The Glion Colloquium, an influential think tank on higher education issues*

Over the past decade the Glion Colloquium has established itself as an influential think tank on higher education issues, in particular related to research intensive universities.

### Leaders from renowned universities

Every two years the colloquium brings together in Glion, Switzerland, around twenty **leaders from renowned universities** and university organizations, along with influential figures **from business and government**, especially from Northern America and Europe, but also from leading institutions in other parts of the world.

### “The Glion Declaration: the University at the Millennium”

The Glion Colloquium was launched in 1998 and immediately drew attention with the “**The Glion Declaration: the University at the Millennium**”, prepared for the 1998 Paris UNESCO World Conference on Higher Education in the 21st Century.

*Already six major books made available to university leaders and decision makers*

The papers presented at each colloquium are published in a book that is sent to **leaders of the world's best research universities** and is available for purchase to the wider public. Most volumes have been **published by ECONOMICA** in Paris and distributed by the **Brookings Institution** in Washington D.C. The volumes are also available online some time after their publication.

### A non for profit Association based in Geneva

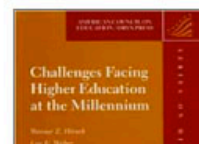
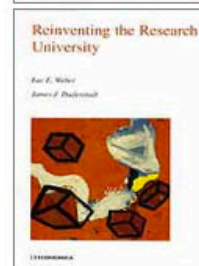
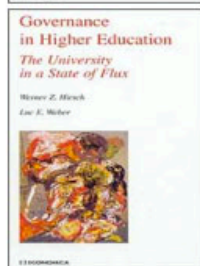
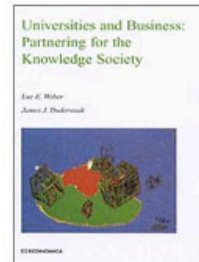
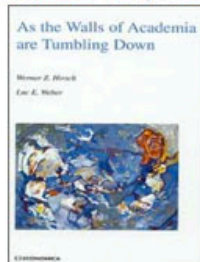
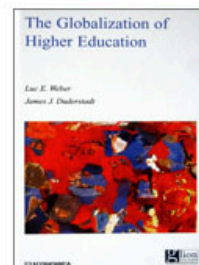
The supporting organization: The colloquia are organised by the Glion Colloquium Association, Glion, Switzerland.

## Publications

(all are available online)



Available early 2010



*University Research for Innovation published February 1, 2010*

## Next Colloquium, June 2011 in Glion, Switzerland

By invitation only

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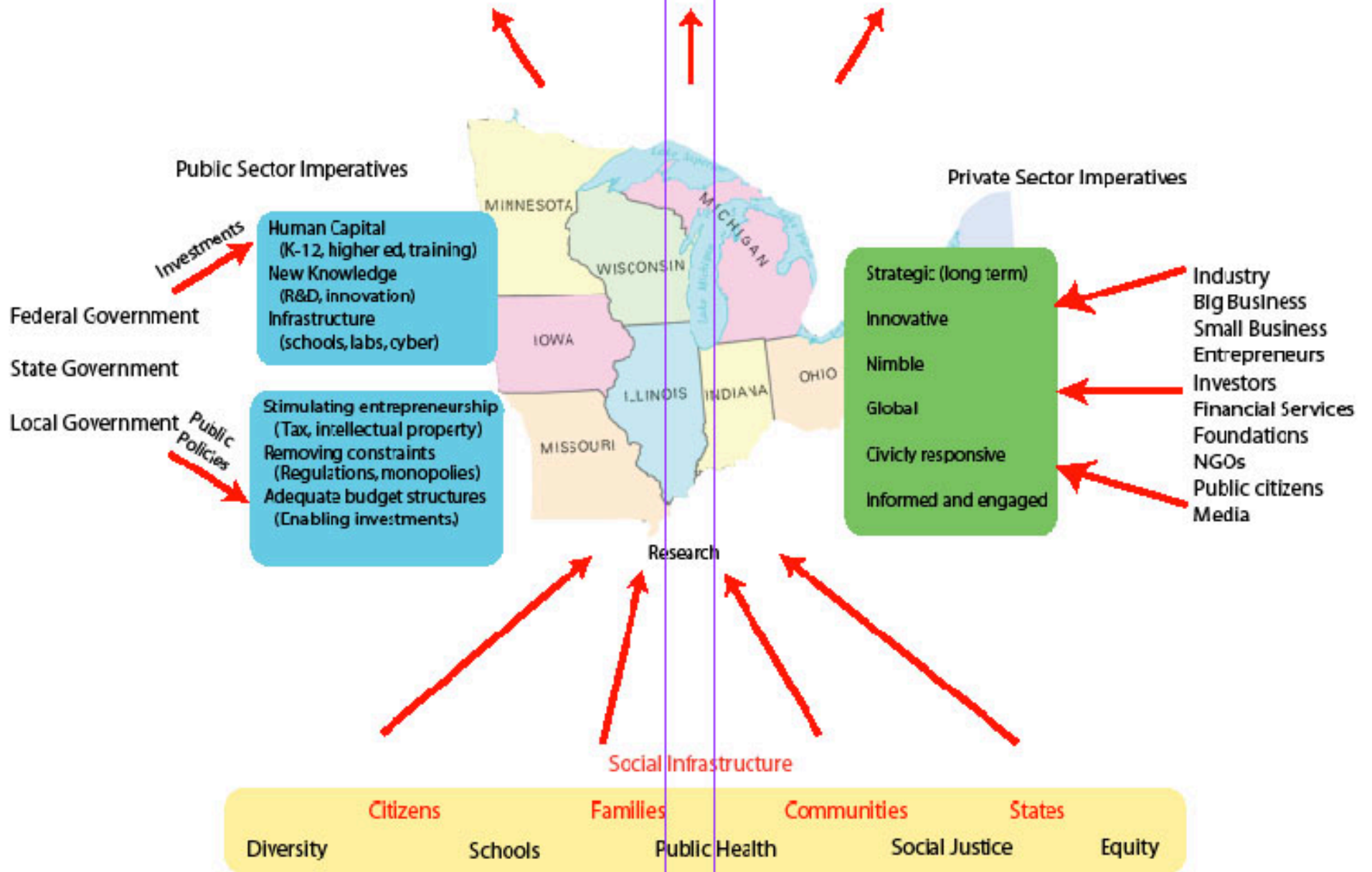


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**Honoring Yesterday**  
Stewardship for past investments  
Conserving Michigan's resources and heritage

**Serving Today**  
Prosperity  
Social well being

**Investing for Tomorrow**  
Generational responsibility  
Securing opportunities for future generations



Public Sector Imperatives

Private Sector Imperatives

Investments

Public Policies

Federal Government  
State Government  
Local Government

Human Capital  
(K-12, higher ed, training)  
New Knowledge  
(R&D, innovation)  
Infrastructure  
(schools, labs, cyber)

Stimulating entrepreneurship  
(Tax, intellectual property)  
Removing constraints  
(Regulations, monopolies)  
Adequate budget structures  
(Enabling investments)

Strategic: (long term)  
Innovative  
Nimble  
Global  
Civically responsive  
Informed and engaged

Industry  
Big Business  
Small Business  
Entrepreneurs  
Investors  
Financial Services  
Foundations  
NGOs  
Public citizens  
Media

Research

Social Infrastructure

Citizens Families Communities States  
Diversity Schools Public Health Social Justice Equity



**National Roadmap**

- Quality
- Access
- Innovation
- Research and Graduate Education
- Coordination
- Lifelong Learning
- Public Purpose

**State Roadmap**

- Enhanced College Participation
- Higher Ed Funding in the Top Quartile
- Market-Smart Strategies
- Leveraging Federal and Private Sector Investment
- Negotiating New Social Contracts

**Institutional Roadmap**

- World-Class Learning
- Preparation for Unknown Futures
- Focused Missions, Cost Containment, and Efficiency
- Assessment of Educational Objectives
- Disruptive Forces
- Alliances
- Economic Development
- New Financial and Governance Models
- The Capacity for Change

**Regional Roadmap**

Regional, National, and Global Competition and Collaboration System and Strategic Perspectives

**Pre-College**

- All Students College-Ready
- Restructuring K-12 to Achieve World-class Performance
- Social Infrastructure
- Higher Education Engagement with K-12
- Linkages and Pathways

**Higher Education**

- Demanding Zero-Defects Institutional Performance
- Institutional Diversity
- Restructuring the Higher Education Enterprise
- New Funding Paradigms
- Social Inclusion
- World Universities

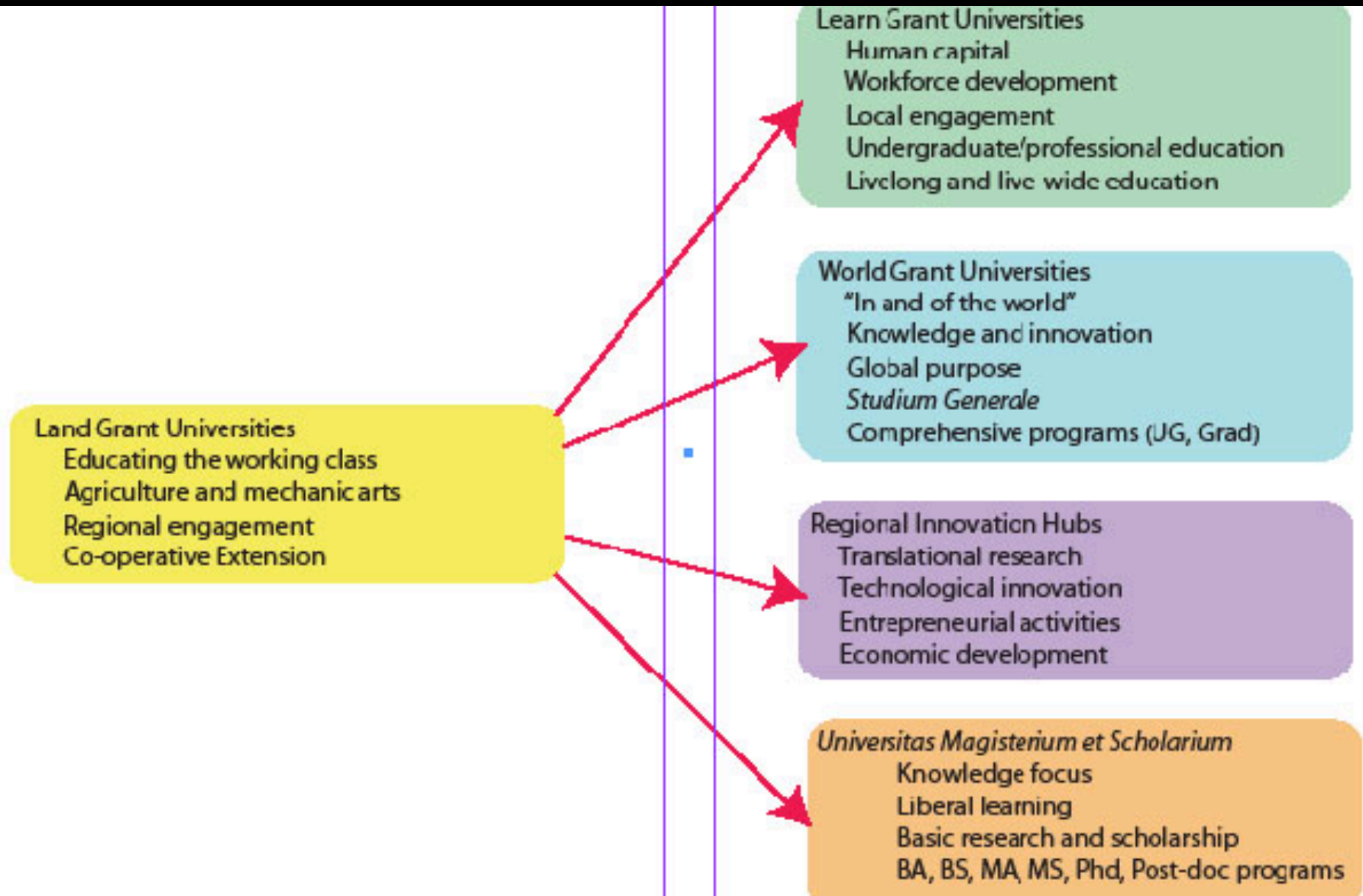
**Workforce Development**

- Lifelong Learning and Life-wide Learning
- Community Colleges and Regional Universities
- For-Profit and Proprietary Providers

**Innovation**

- Increased Investment in Innovation.
- Importance of Science and Engineering Education
- Innovation Infrastructure
- Research Universities and Innovation





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# Issues

- A Knowledge and Innovation Driven Global Economy
- The Globalization of Higher Education
- Changing Demographics
- Exponentiating Technologies
- Massification vs. League Tables
- Mission Differentiation
- Public Policy vs. Market Pressures
- Paradigm Shifts
- Universal Access to Knowledge and Learning