



Ad Hoc Committee on Hydrogen Initiatives

Preliminary Report



Charge

To conduct a quick scan of various approaches to building a significant energy research program addressing alternative energy supplies with a particular focus on hydrogen options.

Key approach: A SWOT (strengths-weaknesses-opportunities-threats) analysis of possible initiatives.



Motivation

- There are few contemporary challenges facing our nation more threatening than the unsustainable nature of our current energy infrastructure.
- Every aspect of contemporary society is dependent upon the availability of clean, affordable, flexible, and sustainable energy sources.



The Challenge

- Our current energy infrastructure, heavily dependent upon hydrocarbons, is unsustainable.
- Our environment is seriously impacted by current energy sources.
- The security of our nation is threatened by our reliance on foreign energy imports.
- Both the nation and major research universities such as UM must give a far higher priority to energy research.



Committee Membership

- James J. Duderstadt, Science and Engineering, UM (Chair)
 - Arvind Atreya, Mechanical Engineering, UM
 - Francois Castaing, Chairman of the Board, New Detroit Science Center
 - James Cook, Chief Technology Officer, Retired, CMS Energy
 - James Croce, Chief Executive Officer, NextEnergy
 - Robert Culver, USCAR Director, Retired, Ford
 - Gregory Keoleian, School of Natural Resources & Environment, UM
 - James MacBain, College of Engineering, UM
 - Johannes Schwank, Chemical Engineering, UM
 - Levi Thompson, Jr., Chemical Engineering, UM
 - John R. Wilson, TMG/ENERGY
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- Lynn Cook, Support Staff, UM OVPR
 - Lee Katterman, Support Staff, UM OVPR



Criteria

1. Achieving national energy independence
2. Minimizing impact on global climate
3. Addressing the particular needs of the transportation industry.



A Note...

Although the initial charge was aimed at assessing roadmaps to a possible “hydrogen economy”, with an emphasis on hydrogen as an energy fuel, the committee believed it important to broaden this discussion to include an array of alternative energy options characterized by zero- or low-hydrocarbon emissions.

This discussion involved long-term energy options for both stationary and mobile applications.



Four Initiatives

- At the national level, a major DOE initiative to fund 8 to 10 “Energy Research Centers” on university campuses, organized much along the lines of the NSF Engineering Research Center program.
- At the regional level, a consortium of university energy research centers focused on the energy needs of the Great Lakes states (e.g., manufacturing and transportation).



Four Initiatives (continued)

- At the state level, the establishment of several major energy research centers with a focus on transportation fuels, along the lines of major initiatives in other states.
- At the University level, establishing a major Energy Research Institute, aimed at building the University's capacity and presence in a range of scientific, technological, and policy issues involving transportation energy resources.

National University-based Basic Research Initiative

Format	8-10 university centers addressing energy research, education, and training issues.
Focus	Broad portfolio of energy-related basic research topics. Each center focuses on a different aspect of energy challenge. At each center, carry out energy education programs at undergrad, grad levels, and industry-oriented continuing education program.
Organization	8-10 separate but coordinated university centers of excellence. Each center would be composed of a consortium of universities with one university as the lead. Emulate NSF Engineering Research Center structure.
Industry Liaison	Each university center emulates an NSF Engineering Research Center model. Each carries out an active industry/government liaison program. Each supports an active technology transfer program. Industry technology adoption is facilitated by an independent NIST ATP-like funded activity
Government Liaison	Each Center would engage federal/state agencies and organizations with interest in energy. Could include DOE, DOD, DOT, EPA, NSF, as well as relevant state organizations (e.g., NextEnergy).
K-12 Outreach	K-12 outreach addressed within each university research and education activity.
Annual Funding	Federal: \$120-150M for university centers initiative Federal: \$100M to leverage industry technology adoption projects Industry membership per center: \$50K per company; \$10K for SMEs State: Supplemental funding from participating university states
Duration	5-year base funding with 5-year renewal based upon performance
Oversight	Federal funding organization(s), each center Industry role on Executive Committee, each center





National Initiative

■ Opportunities

- Need to better tap university research community
- Recognition of clear imbalance of DOE intramural vs extramural research efforts (Vest Committee).
- Precedents (NSF ERCs and STCs, DOE's ACSI centers)

■ Challenges

- Resistance from DOE intramural programs (the labs)
- Chaotic management structure of DOE
- Difficulties in coordinating

Regional Consortium of Energy Research Centers

Format	A Great Lakes consortium of universities addressing energy research and education issues. (Alternatively, a geographically distributed set of universities strategically chosen from around the country).
Focus	Basic research topics addressing both mobile and stationary energy issues with a focus on transportation, manufacturing, and agriculture. Carry out energy education programs at undergrad, grad levels, and industry-oriented continuing education program.
Organization	Single university lead. Other universities are consortium members. Emulate NSF Engineering Research Center structure.
Industry Liaison	Engage energy, transportation, manufacturing, agricultural community and their 1 st - and 2 nd -tier supplier as partners on research projects. Offer favorable terms on licenses and patents. Provide access to test facilities. Provide support for high tech spin offs. Charge nominal fee for participation. Hold annual technology review and liaison meeting.
Government Liaison	Include regionally relevant federal agencies such as DOE (Argonne), DOD (TACOM, WPAFB), NASA Glenn, and EPA as well as state-based energy organizations (e.g., NextEnergy).
K-12 Outreach	K-12 handled within each university research and education activity.
Annual Funding	Federal: \$15M per participating state State: \$10M from each participating state Industry: \$50K per large company; \$10K for SMEs
Duration	5-year base funding with 5-year renewal based upon performance
Oversight	Federal funding organization(s) Participating states Industry member role on Center Executive Committee





Regional Initiative

■ Opportunity

- **Either regional (e.g., Great Lakes states) or strategic (e.g., Michigan, California, Texas, Louisiana)**
- **Possible focus on transportation and manufacturing**
- **Regional resources such as Argonne National Lab**

■ Challenges

- **Where would the leadership among the governors come from?**
- **Are state economies strong enough to enable state participation.**

State of Michigan-based State Energy Research Program

Format	State of Michigan consortium of universities addressing energy research and education issues. (Include MSU, WSU, MTU and other Michigan schools addressing energy research and education issues.)
Focus	Basic research topics addressing both mobile and stationary energy issues with a focus on transportation, manufacturing, and agriculture. Carry out energy education programs at undergrad, grad levels, and industry-oriented continuing education program.
Organization	Led by the University of Michigan. Other universities are consortium members. Emulate NSF Engineering Research Center structure.
Industry Liaison	Engage energy, transportation, manufacturing, agricultural community and their 1 st - and 2 nd -tier supplier as partners on research projects. Offer favorable terms on licenses and patents. Provide access to test facilities. Provide support for high tech spin offs. Charge nominal fee for participation. Hold annual technology review and liaison meeting.
Government Liaison	Include relevant federal agencies such as DOE, DOD (TACOM), and EPA (Ann Arbor) as well as Michigan-based energy organizations (e.g., NextEnergy).
K-12 Outreach	K-12 handled within each university research and education activity.
Annual Funding	Federal: \$15-20M Industry: \$50K per large company; \$10K for SMEs State of Michigan: \$1M in supplemental funding
Duration	5-year base funding with 5-year renewal based upon performance
Oversight	Federal funding organization(s) State of Michigan Industry role on Executive Committee





State Initiative

■ Opportunities

- Clear technical focus (e.g., transportation)
- Exceptionally strong relationship to Michigan's future
- Some precedents (e.g., NextEnergy, ITI, MBI)
- Other states (e.g., California, Texas)

■ Challenges

- Weakness of Michigan economy
- Few signs that current state government is able (or willing) to make major investments in higher education, even if job-related.

University of Michigan Energy Research Institute

Format	UM Energy Research Institute. Include following UM schools and colleges: Engineering, Natural Resources & Environment, LS&A and Business.
Focus	Basic research topics addressing both mobile and stationary energy issues with a focus on transportation and manufacturing. Carry out energy education programs at undergrad, grad levels, and industry-oriented continuing education program.
Organization	Led by Engineering. Emulate NSF Engineering Research Center structure.
Industry Liaison	Engage energy, transportation, manufacturing and their 1 st - and 2 nd -tier supplier as partners on research projects. Offer favorable terms on licenses and patents. Provide access to test facilities. Provide support for high tech spin offs. Charge nominal fee for participation. Hold annual technology review and liaison meeting.
Government Liaison	Include relevant federal agencies such as DOE, DOD (TACOM), and EPA (Ann Arbor) as well as Michigan-based energy organizations (e.g., NextEnergy).
K-12 Outreach	K-12 handled within each university research and education activity.
Annual Funding	Federal: \$6-10M State of Michigan: \$1M Industry: \$50K per large company; \$10K for SMEs
Duration	5-year base funding with 5-year renewal based upon performance
Oversight	Federal funding organization(s) State of Michigan Industry role on Executive Committee





University Initiative

■ Opportunity

- Significant ongoing activity
- Potential to recruit new faculty and research teams
- Strong rationale, both in terms of institutional mission and needs of state

■ Challenges

- Weak organization of current efforts
- Existing UM commitments in other areas (e.g., Life Sciences Institute)
- Budget difficulties faced by UM (loss of 20% of state support)



Recommendations

- Conduct a comprehensive survey of existing energy research activities on our campus.
- Develop a plan to build and strengthen linkages with other state and federal initiatives such as NextEnergy, selected DOE offices and DOD.
- Create a University-wide organizational structure for such interdisciplinary energy research activities.
- Begin a series of investments in particular projects (see Committee report) while seeking external support from state, federal, and industrial sources.
- Commit itself to achieving leadership in energy research in areas of importance to the state (particularly transportation and manufacturing) within a five year period



Recommendations (continued)

- **Bottom-line Recommendation:** The University should move rapidly to pull together and augment existing energy research in areas designed to achieve greater impact and visibility, while building the credibility for leadership and attracting substantial external resources.



Existing UM Expertise

- Energy source utilization
 - Coal, oil, gasoline, JP-8, natural gas, biomass, nuclear/thermochemical, solar, geothermal, wind, ocean wave
- Systems
 - Fuel processing reactors, fuel cells, micro-fuel cells, energy system integration, internal combustion engines (hydrocarbons fuels and H₂), clean diesel, hybrid propulsion systems, electric propulsion
- Materials
 - Sulfur absorbents, catalysts for fuel processing, catalysts for fuel cells, photocatalysts for water splitting, hydrogen storage materials, sensor materials
- Processes
 - Fuel processing of hydrocarbons, biomass conversion, electrolysis
- Enabling technologies
 - High performance computing/simulation, information technology, low power electronics, manufacturing, sensors and controls, environmental analysis and monitoring, life cycle analysis, recycling technologies, energy efficiency audits, robotics, micromachining
- Energy policy, business and economics



Key Attributes of Any Program

- Engage the Nation's universities in a research and education program that addresses the many obstacles in moving to an energy future based on hydrogen.
- Enable objective investigation and assessment of the many options available to us as we move to a hydrogen economy.
- Educate the engineers and scientists needed in this critical area.
- Consider business/economic issues early in the R&D process.
- Engage industry and government as partners.



A final observation...

There is no issue more critical to the future of our society than its capacity to meet future energy needs without destroying Planet Earth, either through permanently damaging our environment through energy production or utilization, or triggering massive geopolitical instability over energy resources.

Hence research in these areas simply must be given a higher priority by all levels (university, state, federal) and economic sectors (industry, NGOs, education).