Rose Bowl Speeches
Warren Pearce, WJR: December 29, 1989
Playing USC is always something special...
USC really plays much the same role as a leader of
private higher education that we hope the U of M
does in public higher education.
USC is a great, comprehensive university...
...with a strong tradition of leadership in
both academics and athletics.
I can remember back a year ago, on January 2nd,
when Jim Zumberge and I met in the locker room
tunnel under the Rose Bowl and agreed to a
rematch.

Kiwanis Kickoff Luncheon: December 29, 1989
Introduction
As Casey Stengel said,
"It seems like deja vu...all over again."
Here Michigan is back in Pasadena once again
for New Year's Day...
And it feels great!!!
The warm sunshine in our faces...
...the solid feel of the ground beneath our feet...
...the thrill of driving on Los Angeles freeways...
Looking forward with great excitement to
facing USC--one of the great programs in
intercollegiate athletics--in the Rose Bowl--
the premier sporting event in America
Only one big difference from last year...
...this year we've have to replace our
usual cheer of "GO BLUE!"
...with a new cheer..."GLUE BO"...
...to keep from a "BO GO"...
that is to convince Bo Schembechler
that there is indeed life at Michigan after
coaching...
...and that being AD can still be fun...
...despite the antics of the Big Ten presidents!!!
Speaking of presidents, I think back to a moment
last January 2nd, when Jim Zumberge and I
met in the locker room tunnel following the
Rose Bowl game and made a pact...
We do our best to return for a rematch in
the 1990 Rose Bowl!
And thanks to Bo Schembechler, Larry Smith, and their
teams, we both managed to make it back...
...although it certainly wasn't easy...
Greetings
It gives me great pleasure to convey to you
OFFICIAL GREETINGS
from the University of Michigan, from its Regents,
its faculty and staff, its students
...and of course, from its over 350,000 alumni...
25,000 in California alone...
We are both excited and delighted to be a participant
in the 76th Rose Bowl
and the 101th Tournament of Roses.
Let me also convey congratulations to the two teams
that are the centerpiece of this event:
The Michigan Wolverines and the USC Trojans.
...To the players, the coaches, managers and trainers...
...To the bands, cheerleaders, students, and others who
have worked so long and hard to win the championships of the Big Ten and the Pac Ten conferences and the trip to Pasadena.

We want to express our appreciation to the Tournament of Roses Committee and those thousands of individuals who work so hard throughout the year to make this the premier pageant and sporting event in America today.

And I would particularly like to thank the Kiwanis of Pasadena... and the members of Kiwanis Clubs throughout the United States both for their sponsorship of this Kickoff Luncheon... and for their generous support of medical care and research in children's hospitals across the nation.

**Michigan Athletics:**
This has been quite a year for Michigan athletics... beginning last January 2nd with that come-from-behind victory over USC... then that extraordinary Cinderella story of Steve Fisher and the Michigan basketball team and their march to the Final Four and the NCAA Basketball Championship... of course, our road back to the Rose Bowl got off to a rocky start in September--or, should I say, a "rocket" start, as Rocket Ismail ran back two kickoffs against Michigan in our first game against Notre Dame (unfortunately, USC also fell victim to the luck of the Irish later in the fall)... It took a trip to Pasadena to turn things around... with that extraordinary last second victory over UCLA this past September.

(I found the headlines in one of your local papers the next day rather amusing: UCLA Football suffers the ultimate humiliation... being upset by a basketball school!!)

...The march through the Big Ten was particularly tough... with most of the key games on the road... Michigan State, Iowa, Illinois...

...But Bo and his team marched through the schedule undefeated for their second consecutive Big Ten championship, concluding with brutal physical contest against Ohio State before a crowd of over 106,000 in Ann Arbor.

...Actually, perhaps the biggest surprise of all occurred just a few weeks later... when Bo announced his decision to step down from coaching following this Rose Bowl.

(I don't know how you folks took the shock of this announcement in California, but our papers in the Midwest had headlines just slightly larger than those suitable for an invasion from Mars.)

...And now, the Rose Bowl itself.

**Rose Bowl Challenge:**
Of course, the Rose Bowl has been a real challenge to us... particularly when we play USC in the Rose Bowl... the phantom touchdown... an earthquake that hit southern California in 1979... For the past couple of years we have taken no chances... We've arranged for Michigan weather to strike the Southland...
We have done our best to infiltrate USC with Michiganders in key positions...
Can it be simply a coincidence that...
...President Zumberge is a former Michigan faculty member...
    ...in fact, his three sons are UM graduates and prefer sitting on our side of the field during the game!!!
...Coach Smith is a former Bo assistant coach...
...the USC director of bands is a Michigan graduate...
...the USC Director of Admissions is from Michigan
    ...indeed, I understand that even the Kiwanis originated in Michigan...in Detroit in 1915
    ...And while Traveler is not from Michigan...it is rumored he graduated from Ohio State...
    ...and hence has a Big Ten connection...
Of course all of this is probably balanced out by the fact that the Michigan president is a Caltech graduate...
    ...ah, the ultimate Caltech prank....

**Special Nature of Rose Bowl:**
It must be said that the Rose Bowl is a very, very special event for those of us from the frigid Midwest.
While you Californians may tend to take the magic of New Year's Day in Pasadena for granted....
You must realize that those of us in the Midwest grow up watching the color...excitement...and the warmth of the Rose Bowl on television on dark winter evenings...
    ...surrounded by snow and ice...
    ...with the chilling wind and subzero temperature outside.
    
As Bo puts it, “Kids growing up in the Midwest,
    playing football in the street, in the snow and the mud,
    dream of someday being good enough to play in the Rose Bowl.”

So, too, it is a great honor to play USC, a school with one of the great traditions in college football history...
    ...in addition to its great academic reputation.
Michigan and USC...two of the great football programs in then nation,
    ...with over 1,200 wins among them...
    ...30 Rose Bowls
    ...180 All-Americans
Yet, even more significantly, two of this nation’s great universities...conducting programs across the full spectrum of intellectual disciplines and professions that rank among the best in the world.

In a very real sense, the Rose Bowl has come to be viewed as the crowning symbol of achievement--of excellence--in intercollegiate athletics.

**Importance of Intercollegiate Athletics**
And this is extremely important to us at Michigan because of the belief that athletic competition can play such an important role in our fundamental mission: EDUCATION.
While it is customary to think of a college education in terms of classes and labs, we believe it goes beyond that. The experiences provided by athletics provide our students with marvelous opportunities to develop qualities so important later in life...
    ...dedication
    ...commitment
    ...integrity
    ...leadership

While Bo and his staff are outstanding coaches, to be sure, we view them as well as some of our most gifted educators...
teaching our student-athletes some of the most important lessons of life...lessons every bit as lasting as those we teach in the classroom or laboratory.

The University is extremely proud of its athletics program...
...oh, certainly for its success, its winning tradition...
...perhaps even more for its integrity...
...but most of all for the way in which those who lead it... Bo Schembechler, Steve Fisher, Jack Weidenbach... and all of our coaches dedicate themselves first and foremost to the education of the young men and women who don the maize and blue.

**Concluding Remarks**

And, in a similar vein, we view the Rose Bowl, its long tradition of excellence, of quality, as an opportunity for our students--who also happen to be outstanding athletes--to demonstrate to America and the world all that is good in intercollegiate athletics today.

So whether it is with the spirit of “GO BLUE”... or “GLUE BO”... or just “GO FOR IT!”...

We look forward with eager anticipation to New Year’s Day...to a meeting between two of the greatest college football programs in America...USC and Michigan...in the "Grandaddy of them All"...the 76th Annual Rose Bowl.

**Big Ten Dinner of Champions: December 29, 1989**

**Introduction**

As Casey Stengel said, "It seems like deja vu...all over again."

Here Michigan is back in Pasadena once again for New Year’s Day...And it feels great!!!

The warm sunshine in our faces...
...the solid feel of the ground beneath our feet...
...the thrill of driving on Los Angeles freeways...

Looking forward with great excitement to facing USC--one of the great programs in intercollegiate athletics--in the Rose Bowl--the premier sporting event in America

Only one big difference from last year...this year we’ve have to replace our usual cheer of “GO BLUE!”...with a new cheer..."GLUE BO”...to keep from a “BO GO”...that is to convince Bo Schembechler that there is indeed life at Michigan after coaching...
...and that being AD can still be fun...
...despite the antics of the Big Ten presidents!!!

Speaking of presidents, I think back to a moment last January 2nd, when Jim Zumberge and I met in the locker room tunnel following the Rose Bowl game and made a pact...We do our best to return for a rematch in the 1990 Rose Bowl!

And thanks to Bo Schembechler, Larry Smith, and their teams, we both managed to make it back...although it certainly wasn’t easy...

**Greetings**

Let me begin by conveying to you OFFICIAL GREETINGS
from the University of Michigan, from its Regents, its faculty and staff, its students...and of course, from its over 350,000 alumni...

25,000 in California alone...
We are excited indeed to be a participant in the 76th Rose Bowl and the 101th Tournament of Roses, and we take enormous pride in the accomplishments of the Michigan Football Team, Coach Schlembechler and his staff, and all of those who worked so long and hard to win the 1989 Big Ten Championship.

Michigan Athletics:
Of course, this has been quite a year for Michigan...
...beginning last January 2nd with that come-from-behind victory over USC
...then that extraordinary Cinderella story of Steve Fisher and the Michigan basketball team and their march to the Final Four and the NCAA Basketball Championship

...of course, our road back to the Rose Bowl got off to a rocky start in September--or, should I say, a "rocket" start, as Rocket Ismail ran back two kickoffs against Michigan in our first game against Notre Dame (unfortunately, USC also fell victim to the luck of the Irish later in the fall)

...It took a trip to Pasadena to turn things around...with that extraordinary last second victory over UCLA this past September.
(I found the headlines in one of your local papers the next day rather amusing: UCLA Football suffers the ultimate humiliation...being upset by a basketball school!!!)

...The march through the Big Ten was particularly tough...with most of the key games on the road...
...Michigan State, Iowa, Illinois...

...But Bo and his team marched through the schedule undefeated for their second consecutive Big Ten championship, concluding with brutal physical contest against Ohio State before a crowd of over 106,000 in Ann Arbor.

...Actually, perhaps the biggest surprise of all occurred just a few weeks later...when Bo announced his decision to step down from coaching following this Rose Bowl.
(I don't know how you folks took the shock of this announcement in California, but our papers in the Midwest had headlines just slightly larger than those suitable for an invasion from Mars.)

...And now, the Rose Bowl itself.

Special Nature of Rose Bowl:
It must be said that the Rose Bowl is a very, very special event for those of us from the frigid Midwest.
While you Californians may tend to take the magic of New Year's Day in Pasadena for granted,...
You must realize that those of us in the Midwest grow up watching the color...excitement...and the warmth of the Rose Bowl on television on dark winter evenings...
...surrounded by snow and ice...
...with the chilling wind and subzero temperature outside.
As Bo puts it, "Kids growing up in the Midwest, playing football in the street, in the snow and the mud,
dream of someday being good enough to play in the Rose Bowl.”

Of course, the Rose Bowl has been a real challenge to us... particularly when we play USC in the Rose Bowl...

...the phantom touchdown...

...an earthquake that hit southern California in 1979...

For the past couple of years we have taken no chances...

...We’ve arranged for Michigan weather to strike the Southland...

We have done our best to infiltrate USC with Michiganders in key positions...

Can it be simply a coincidence that...

...President Zumberge is a former Michigan faculty member...

...in fact, his three sons are UM graduates and prefer sitting on our side of the field during the game!!!

...Coach Smith is a former Bo assistant coach...

...the USC director of bands is a Michigan graduate...

...the USC Director of Admissions is from Michigan...

...indeed, I understand that even the Kiwanis originated in Michigan...in Detroit in 1915

...And while Traveler is not from Michigan...it is rumored he graduated from Ohio State... and hence has a Big Ten connection...

Of course all of this is probably balanced out by the fact that the Michigan president is a Caltech graduate...

...ah, the ultimate Caltech prank....

So, too, it is a great honor to play USC, a school with one of the great traditions in college football history...

...in addition to its great academic reputation.

Michigan and USC...two of the great football programs in the nation,

...with over 1,200 wins among them...

...30 Rose Bowls

...180 All-Americans

Yet, even more significantly, two of this nation’s great universities...conducting programs across the full spectrum of intellectual disciplines and professions that rank among the best in the world.

In a very real sense, the Rose Bowl has come to be viewed as the crowning symbol of achievement, of excellence, in intercollegiate athletics.

**Importance of Intercollegiate Athletics**

The University of Michigan has many important traditions that make this institution the place it is...

and among the most visible and most important is the role of intercollegiate athletics at Michigan...

In recent years there has been a continual stream of concerns about intercollegiate athletics...

...quasi “professional” athletic programs on our campuses--inconsistent with our academic responsibilities

...taking advantage of our student athletics

...pressure to win at all costs which causes cheating...

...drugs, crime,

And this is extremely important to us at Michigan because of the belief that athletic competition can play such an important role in our fundamental mission: EDUCATION.

While it is customary to think of a college education in terms of classes and labs, we believe it goes beyond that. The
experiences provided by athletics provide our students with marvelous opportunities to develop qualities so important later in life...
  ...dedication
  ...commitment
  ...integrity
  ...leadership

While Bo and his staff are outstanding coaches, to be sure, we view them as well as some of our most gifted educators... teaching our student-athletes some of the most important lessons of life...lessons every bit as lasting as those we teach in the classroom or laboratory.

The University is extremely proud of its athletics program...
  ...oh, certainly for its success, its winning tradition...
  ...perhaps even more for its integrity...
  ...but most of all for the way in which those who lead it...
  Bo Schembechler, Steve Fisher, Jack Weidenbach...
  and all of our coaches dedicate themselves first and foremost to the education of the young men and women who don the maize and blue.

A special comment about Bo:

Of course, this is also a very special occasion since it will be Bo’s last Rose Bowl as coach of the Michigan Wolverines.

I know Bo’s decision to pass on the reigns as Michigan football coach at this point was not an easy one. I can tell you that it is not an easy one for me--for any of us--to accept, either.

But I also know that he has approached this decision with the same integrity, class, courage, and loyalty that characterizes his entire career at the University.

Bo is retiring at the top of his form, widely acknowledged to be the top intercollegiate football coach in America.

But Bo is more than just a winning coach, though he is that.

In his years at Michigan, Bo has come to symbolize the integrity, pride, dedication to excellence, sacrifice for others, and leadership that characterize the best traditions of intercollegiate athletics.

Bo is also widely loved and admired as a remarkable teacher on this campus who has an intense dedication to his student-athletes.

His students, colleagues, friends and fans owe him a great debt for the pride he has given to us and to our University--not just pride in winning but pride in the character of our institution and its sports program and athletes.

Congratulations...

Let me conclude with a final note or congratulations...

The Rose Bowl is very special to us at the University since it allows us to recognize and take pride in the accomplishments of those who have brought us to Pasadena...

i) The Michigan Football Team, the players themselves who have met the challenge...both on the field and in the classroom

ii) Jerry Luckharth and the women and men of the Michigan Marching Band who have, through long hours of practice and work, continued the tradition of excellence in what is generally regarded as the nation’s leading college band.

iii) All of the students, who participating as cheerleaders,
managers, or simply as loyal fans, have played important roles in building a winning spirit at Michigan
iv) To Bo Schembechler, not only the greatest coach in Michigan football history--but the greatest coach in America--and one of the greatest teachers as well.
v) To his fellow football coaches, and the staff of the Department of Athletics.
v) And, of course, perhaps as much as any one else, let me congratulate the families that stood behind these students and gave them the support so critical to their achievements.

Concluding Remarks
A final word, then to the players, the coaches, the band, the students, the families... In a very real sense the Rose Bowl is your event!
The University of Michigan takes great pride in your accomplishments. And we look forward with eager anticipation to New Year’s Day in Pasadena...
A chance to make history...not only a chance for the big double...
...two Rose Bowl victories back to back
...not only a shot at the national title
...if Notre Dame and Alabama can do their part
...but beyond that...a chance to become the first--and probably last--Big Ten team to win three games in the Rose Bowl in one year
...Last January 2nd against USC
...In September against UCLA
...And this January 1st against USC (get it...)
Heck, you guys have played so many games in the Rose Bowl this year it should feel like your home turf!
So whether it is with the spirit of “GO BLUE”...
or “GLUE BO”...
or just “GO FOR IT!”...
We look forward with eager anticipation to New Year’s Day...to a meeting between two of the greatest college football programs in America...USC and Michigan...in the “Grandaddy of them All”...the 76th Annual Rose Bowl.

Big Ten Champions (Long): December 29, 1989

Introduction
As Casey Stengel said, “It seems like deja vu...all over again.”
Here Michigan is back in Pasadena once again for New Year’s Day...
And it feels great!!!
The warm sunshine in our faces...
...the solid feel of the ground beneath our feet...
...the thrill of driving on Los Angeles freeways...
Looking forward with great excitement to facing USC--one of the great programs in intercollegiate athletics--in the Rose Bowl--the premier sporting event in America
Only one big difference from last year...
...this year we’ve have to replace our usual cheer of “GO BLUE!”
...with a new cheer...“GLUE BO”...
...to keep from a “BO GO”...
that is to convince Bo Schembechler
that there is indeed life at Michigan after
coaching...
...and that being AD can still be fun...
...despite the antics of the Big Ten presidents!!!
Speaking of presidents, I think back to a moment
last January 2nd, when Jim Zumberge and I
met in the locker room tunnel following the
Rose Bowl game and made a pact....
We do our best to return for a rematch in
the 1990 Rose Bowl!
And thanks to Bo Schembechler, Larry Smith, and their
teams, we both managed to make it back...
...although it certainly wasn't easy...

Greetings
Let me begin by conveying to you OFFICIAL GREETINGS
from the University of Michigan, from its Regents, its faculty and staff, its
students...and of course,
from its over 350,000 alumni...
25,000 in California alone...
We are excited indeed to be a participant in the 76th Rose Bowl
and the 101th Tournament of Roses,
and we take enormous pride
in the accomplishments of the Michigan Football Team,
Coach Schlembechler and his staff,
and all of those who worked
so long and hard to win the 1989 Big Ten Championship.

Michigan Athletics:
Of course, this has been quite a year for Michigan...
...beginning last January 2nd with that come-from-behind
victory over USC
...then that extraordinary Cinderella story of Steve
Fisher and the Michigan basketball team and their
march to the Final Four and the NCAA Basketball
Championship
...of course, our road back to the Rose Bowl got off to
a rocky start in September--or, should I say , a "rocket"
start, as Rocket Ismail ran back two kickoffs against
Michigan in our first game against Notre Dame
(unfortunately, USC also fell victim to the luck of
the Irish later in the fall)
...It took a trip to Pasadena to turn things around...
with that extraordinary last second victory over
UCLA this past September.
(I found the headlines in one of your local papers
the next day rather amusing:
    UCLA Football suffers the ultimate humiliation...
...being upset by a basketball school!!!!)
...The march through the Big Ten was particularly
tough...with most of the key games on the road...
...Michigan State, Iowa, Illinois...
...But Bo and his team marched through the schedule
undefeated for their second consecutive Big Ten
championship, concluding with brutal physical
contact against Ohio State before a crowd of
over 106,000 in Ann Arbor.
...Actually, perhaps the biggest surprise of all occurred
just a few weeks later...when Bo announced his
decision to step down from coaching following this
Rose Bowl.
(I don't know how you folks took the shock of
this announcement in California, but our papers
in the Midwest had headlines just slightly larger
than those suitable for an invasion from Mars.)
...And now, the Rose Bowl itself.

**Midwestern Colony**
I suppose it is natural that we Michiganders should feel so
very much at home out here in the Southland.
Of course, Bo and his team have done their best to see that
Michigan pays regular visits to Pasadena on New Year’s Day.
i) But when it comes right down to it, California is really just a
colony of the midwest...
ii) As you may be aware, 1 out of every 700 Americans is a
UM graduate...and occasions such as this suggest most
of these migrate to California sooner or later.
ii) To illustrate the point...did you know that...
...President Zumberge is a former
Michigan faculty member...
...in fact, his three sons are UM graduates
and prefer sitting on our side of the field
during the game!!!
...Coach Larry Smith of USC is
a former Bo assistant coach...
...even the USC director of bands is a UM graduate...
...the USC Director of Admissions is from Michigan
...And while Traveler is not from Michigan...it is
rumored he graduated from Ohio State...
and hence has a Big Ten connection...

**Special Nature of Rose Bowl:**
It must be said that the Rose Bowl is a very, very special
event for those of us from the frigid Midwest.
While you Californians may tend to take the magic of
New Year’s Day in Pasadena for granted,...
You must realize that those of us in the Midwest grow up
watching the color...excitement...and the warmth of the Rose
Bowl on television on dark winter evenings...
...surrounded by snow and ice...
...with the chilling wind and subzero temperature outside.
As Bo puts it, “Kids growing up in the Midwest,
playing football in the street, in the snow and the mud,
dream of someday being good enough to play in the
Rose Bowl.”
In a very real sense, the Rose Bowl has come
to be viewed as the crowning symbol of achievement,
of excellence, in intercollegiate athletics.
So, too, it is a great honor to play USC, a school with one of
the great traditions in college football history...
in addition to its great academic reputation.
Michigan and USC...two of the great football programs
in the nation,
...with over 1,200 wins among them...
...30 Rose Bowls
...180 All-Americans
Yet, even more significantly, two of this nation’s great
universities...conducting programs across the full
spectrum of intellectual disciplines and professions
that rank among the best in the world.

**Importance of Football at Michigan**
The University of Michigan has many
important traditions that make this institution
the place it is...
and among the most visible and most important
is the role of intercollegiate athletics at Michigan...

We are intensely proud of our athletic teams...

Michigan is unique in its combination of
world-class academic programs...and its
winning tradition in athletics...
...If you compare the two top ten lists...
    the top ten universities in academic quality...
    and the top ten athletic programs in football...
You will find only one name on both lists...Michigan.

Yet, as important as winning is, we are also
proud of our programs for their integrity...their class.

And of course, we have long taken great pride in
having many of the nation's leading coaches...
including its leading football coach...

But perhaps of most importance of all is the way
in which Bo and his coaches dedicate themselves
first and foremost to the education of the
student-athletes who don the maize and blue.

Michigan belief

In recent years there has been a continual stream
of concerns about intercollegiate athletics...
...quasi “professional” athletic programs on our
campuses--inconsistent with our academic
responsibilities
...taking advantage of our student athletics
...pressure to win at all costs which causes
cheating...
...drugs, crime,

At Michigan, we believe that athletic competition
can play an important role in our
fundamental mission: education.

I suppose it is something in the very nature of a university
that causes us to continually ask the questions about
our values, our goals, our priorities...
What are we?...what do we strive to become?...

Interestingly enough, I suspect that if one were to go through
one of Bo's talks to his team with a highlighter, you would
get some pretty good ideas...

Words...
    Pride...in institutions and in one's self
    Sacrifice for others...for the team
    Dedication to the achievement of excellence
        A disdain for mediocrity
    Courage, confidence,...
    Leadership...
    Integrity, honesty,
    Quality, Class....

It is certainly true that intercollegiate athletics can provide
students with a marvelous opportunity to develop those
qualities so important in later life...particularly when led
by inspiring and enlightened coaches such as Bo Schлемbecher

But it can do more, for these programs also serve as models
not simply for the university community, but for many others
throughout their society...

How many youngsters dream of the day they could play in the
Rose Bowl...and learn from others the qualities necessary
to get there?

And how many of us as adults tend to identify with these teams
...sharing their thrill in victory...and suffering with them
through defeat.

Football...indeed, all intercollegiate athletics
...is a game, to be sure...
but it is also a remarkable model of life
...and those factors which
lead to a program's long term success
are also the factors which
prepare young men and women for life itself!
While it is important that we always keep it in perspective...that we
always place primary emphasis
on the first word in "student-athlete"...
it is also important that we acknowledge
that the lessons that Coach
Schembechler and his colleagues teach
to the young men who don the maize and blue of Michigan
are some of the most important lessons of life
...lessons everything bit as important
as those we teach in the classroom or laboratory...
The role of intercollegiate athletics
We understand the dedication and commitment
required to balance the demands of inter-
collegiate athletics with the demands of a
Michigan education.
A Michigan education is challenging enough,
without the additional pressures of participation
in one of the nation's leading athletic programs.
But, I suspect that later in life most of our athletics
look back upon their experience at Michigan
as providing an extraordinary
education, in the most compete sense of
the word.
It has sometimes been said that the purpose
of a college education is to learn the art of life...
And, in this, you as student athletes may have
a certain edge, since most of you are benefiting
from a full-range of experiences on our campus,
from the intellectual to the athletic to the cultural...
The experiences encountered in athletics
provide our students with marvelous
opportunities to develop qualities so
important later in life: dedication,
commitment, integrity, leadership.
The value of athletics--when combined with a
Michigan education--becomes all the more
apparent when meeting former Michigan
athletes who have gone on to great success--
indeed, leadership--in their careers as
business executives, doctors, lawyers,
engineers--even Presidents!
A special comment about Bo:
Of course, this is also a very special occasion
since it will be Bo's last Rose Bowl as coach
of the Michigan Wolverines.
I know Bo's decision to pass on the reigns
as Michigan football coach at this point was not an easy one.
I can tell you that it is not an easy one for me--for any of us--to accept, either.
But I also know that he has approached this decision
with the same of integrity, class, courage, and loyalty
that characterizes his entire career at the University.
Bo is retiring at the top of his form,
widely acknowledged to be the top intercollegiate football
coach in America.
But Bo is more than just a winning coach,
though he is that.
In his years at Michigan, Bo has come to symbolize
the integrity, pride, dedication to excellence, sacrifice for
others, and leadership that characterize
the best traditions of intercollegiate athletics.
Bo is also widely loved and admired as a remarkable
teacher on this campus who has an intense dedication
to his student-athletes.
His students, colleagues, friends and fans
owe him a great debt for the pride he has given to us
and to our University—not just pride in winning
but pride in the character of our institution
and its sports program and athletes.
We are deeply indebted to Bo Schembechler for
everything that he has done for this University,
for everything he has come to symbolize about our University.
i) Hard work and remorseless attention to detail;
ii) Uncompromising personal integrity;
iii) Total refusal to accept anything less than the best,
but without arrogance or elitism;
iv) Insistent focus on the success of the team as a whole,
rather than on one or two stars;
v) Stubborn and principled refusal to cheat, in a world
where cheating is becoming more and more common;
vi) Complete personal and emotional honesty, resulting in
compelling motivation for excellence
vii) Success and leadership achieved through the expression
of principals and values, not despite them.
He taught all of us that, at Michigan, those who stay
will be champions.
We will sorely miss his leadership on the playing field.
Yet we also know he has built a lasting tradition
of excellence in his program that we pledge
to sustain in the years ahead.

Congratulations...
The Rose Bowl is very special to us at the University
since it allows us to recognize and take pride in the
accomplishments of those who have brought us to Pasadena...
i) The Michigan Football Team, the players themselves who have
met the challenge...both on the field and in the classroom
ii) Jerry Lauterbach and the women and men of the Michigan Marching
Band who have, through long hours of practice and work,
continued the tradition of excellence in what is generally
regarded as the nation's leading college band.
iii) All of the students, who participating as cheerleaders,
managers, or simply as loyal fans, have played important
roles in building a winning spirit at Michigan
iv) To Bo Schembechler, not only the greatest coach
in Michigan football history—but the greatest coach
in America—and one of the greatest teachers as well.
v) To his fellow football coaches, and the staff of the
Department of Athletics.
v) And, of course, perhaps as much as any one else, let me
congratulate the families that stood behind these students
and gave them the support so critical to their achievements.

Concluding Remarks
A final word, then to the players, the coaches,
the band, the students, the families...
In a very real sense the Rose Bowl is your event!
The University of Michigan takes
great pride in your accomplishments.
And we look forward with eager anticipation to New Year's Day in Pasadena...
A chance to make history
...not only a chance for the big double...
...two Rose Bowl victories back to back
...not only a shot at the national title
...if Notre Dame and Alabama can do their part
...but beyond that...a chance to become the first--and probably last--Big Ten team to win three games in the Rose Bowl in one year
...Last January 2nd against USC
...in September against UCLA
...And this January 1st against USC
(get it...)
Heck, you guys have played so many games in the Rose Bowl this year it should feel like your home turf!
So whether it is with the spirit of “GO BLUE”... or “GLUE BO”... or just “GO FOR IT!”...
We look forward with eager anticipation to New Year's Day...to a meeting between two of the greatest college football programs in America...USC and Michigan...in the "Grandaddy of them All"...the 76th Annual Rose Bowl.

Team Brunch: December 30, 1989

Congratulations
First, congratulations once again on a spectacular season.

Importance of Rose Bowl
There is something very special about the Rose Bowl...just as there is about Michigan football.
In places such as Michigan and Ohio, football fans and players grow up watching the Rose Bowl on television, on dark winter evenings, when it is frigid and windy and the streets and yards are covered with ice and snow.
From this perspective, the Rose Bowl sometimes seems almost surreal. It is played three time zones away in Pasadena on thick grass, usually before 100,000 fans who watch in their shirtsleeves.
“Kids growing up in the Midwest, playing football in the street, in the snow and the mud, dream of someday being good enough to play in the Rose Bowl.”
It is also fitting that we are playing USC...the one school that has a football tradition almost as strong as Michigan's.

Role of Football
In recent years there has been a continual stream of concerns about intercollegiate athletics...
...quasi "professional" athletic programs on our campuses--inconsistent with our academic responsibilities
...taking advantage of our student athletics...pressure to win at all costs which causes cheating...
...drugs, crime,
And, of course, the achievement of the Michigan Football Wolverines is one vivid example of
that leadership.
We are intensely proud of our athletic teams...
Michigan is unique in its combination of
world-class academic programs...and its
winning tradition in athletics...
...If you compare the two top ten lists...
the top ten universities in academic quality...
and the top ten athletic programs in football...
You will find only one name on both lists...Michigan.
Mention that football is important for many reasons...
i) Obviously its tradition
ii) Its role in your education
It has sometimes been said that the purpose
of a college education is to learn the art of life...
And in this, we believe our student athletes have
a certain edge, since they benefit
from a full-range of experiences on our campus,
from the intellectual to the athletic to the cultural...
iii) But also for its unifying nature...
pulling together not just the students, faculty, and staff
of the University...but uniting them with those hundreds
of thousands of Michigan alumni who take great pride in
the maize and blue.
Let me make one final comment...
Among the many lessons that football is able
to teach, perhaps none is as important as
the importance of working together as a
team...
But individual commitment and achievement,
while essential, cannot in itself, produce
a winner.
Your success this past fall was due to an
extraordinary team effort.
A team that includes the players, coaches,
managers, trainers...and many others.
Hence, in closing, let me convey congratulations
once more...
Congratulations
Be sure to use the opportunity to personally contratulate
the team...the players...the coaches...the trainers and staff
Be as personable as possible...point out how that the University
takes great pride and interest in intercollegiate athletics.
You as players are first and foremost students...albeit with
exceptional athletic ability...
You as coaches are really faculty members...teachers...
A special comment about Bo:
Of course, this is also a very special occasion
since it will be Bo's last Rose Bowl as coach
of the Michigan Wolverines.
I know Bo's decision to pass on the reigns
as Michigan football coach at this point was not an easy one.
I can tell you that it is not an easy one for me--for any of us--to accept, either.
But I also know that he has approached this decision
with the same of integrity, class, courage, and loyalty
that characterizes his entire career at the University.
Bo is retiring at the top of his form,
widely acknowledged to be the top intercollegiate football
coach in America.
But Bo is more than just a winning coach,
though he is that.
In his years at Michigan, Bo has come to symbolize
the integrity, pride, dedication to excellence, sacrifice for others, and leadership that characterize
the best traditions of intercollegiate athletics.

Bo is also widely loved and admired as a remarkable teacher on this campus who has an intense dedication
to his student-athletes.
His students, colleagues, friends and fans
owe him a great debt for the pride he has given to us
and to our University--not just pride in winning
but pride in the character of our institution
and its sports program and athletes.

We are deeply indebted to Bo Schembechler for everything that he has done for this University,
for everything he has come to symbolize about our University.

i) Hard work and remorseless attention to detail;
ii) Uncompromising personal integrity;
iii) Total refusal to accept anything less than the best,
    but without arrogance or elitism;
iv) Insistant focus on the success of the team as a whole,
    rather than on one or two stars;
v) Stubborn and principled refusal to cheat, in a world
    where cheating is becoming more and more common;
vi) Complete personal and emotional honesty, resulting in
    compelling motivation for excellence
vii) Success and leadership achieved through the expression
    of principals and values, not despite them.

He taught all of us that, at Michigan, those who stay
will be champions.

We will sorely miss his leadership on the playing field.
Yet we also know he has built a lasting tradition
of excellence in his program that we pledge
to sustain in the years ahead.

And now on to the Rose Bowl...

A chance to make history
...not only a chance for the big double...
...two Rose Bowl victories back to back
...not only a shot at the national title
...if Notre Dame and Miami can do their part
...but beyond that...a chance to become the
    first--and probably last--Big Ten team
    to win three games in the Rose Bowl in
    one year
...Last January 2nd against USC
...In September against UCLA
...And this January 1st against USC
    (get it...)

Heck, you guys have played so many games
in the Rose Bowl this year it should feel
like your home turf!

And even though we may be outnumbered by USC...
and certainly out pom-pom'ed...
you should know that most of the millions of fans
watching this game are rooting for a Michigan victory.

Go Blue!!!
The warm sunshine in our faces...
...the solid feel of the ground beneath our feet...
...the thrill of driving on Los Angeles freeways...

Looking forward with great excitement to
facing USC--one of the great programs in
intercollegiate athletics--in the Rose Bowl--
the premier sporting event in America

Only one big difference from last year...
...this year we've have to replace our
usual cheer of "GO BLUE!"
...with a new cheer..."GLUE BO"...
...to keep from a "BO GO"...
that is to convince Bo Schembechler
that there is indeed life at Michigan after
coaching...
...and that being AD can still be fun...
...despite the antics of the Big Ten presidents!!!

Speaking of presidents, I think back to a moment
last January 2nd, when Jim Zumberge and I
met in the locker room tunnel following the
Rose Bowl game and made a pact...
We do our best to return for a rematch in
the 1990 Rose Bowl!

And thanks to Bo Schembechler, Larry Smith, and their
teams, we both managed to make it back...
...although it certainly wasn't easy...

Greetings
It gives me great pleasure to convey to you
OFFICIAL GREETINGS from the University of Michigan,
from its Regents, its faculty and staff, its students
...and of course, from its over 350,000 alumni...
25,000 in California alone...

We are indeed excited and proud to be a participant in
the 76th Rose Bowl and 101th Tournament of Roses.

Congratulations
The University would like to extend its congratulations
to the two teams that are the centerpiece of this
event: The Michigan Wolverines and the USC Trojans...
...to the players, the coaches, the managers and trainers...
...to the bands, cheerleaders, students, and others...
who have worked so hard to win the championships of
the Big Ten and the Pac Ten and the trip to Pasadena.

We want to express as well our appreciation and
congratulations to the members of the Tournament of
Roses Committee and the thousands of individuals
who worked so hard throughout the year to make this
event what it has become...the most spectacular and
most important pageant and sporting event in the nation.

Special Nature of Rose Bowl:
It must be said that the Rose Bowl is a very, very special
event for those of us from the frigid Midwest.
While you Californians may tend to take the magic of
New Year's Day in Pasadena for granted,...
You must realize that those of us in the Midwest grow up
watching the color...excitement...and the warmth of the Rose
Bowl on television on dark winter evenings...
...surrounded by snow and ice...
...with the chilling wind and subzero temperature outside.
As Bo puts it, "Kids growing up in the Midwest,
playing football in the street, in the snow and the mud,
dream of someday being good enough to play in the
Rose Bowl.
In a very real sense, the Rose Bowl has come
to be viewed as the crowning symbol of achievement,
of excellence, in intercollegiate athletics.
So, too, it is a great honor to play USC, a school with one of
the great traditions in college football history...
...in addition to its great academic reputation.
Michigan and USC...two of the great football programs
in the nation,
...with over 1,200 wins among them...
...30 Rose Bowls
...180 All-Americans
Yet, even more significantly, two of this nation’s great
universities...conducting programs across the full
spectrum of intellectual disciplines and professions
that rank among the best in the world.

A Personal Homecoming
Of course, returning to Pasadena is always a special
thrill for Anne and I since it is a homecoming
of a sort for us...
As many of you know, Pasadena used to be our
home during the 1960s when I was studying
for my doctorate at Caltech...and then later
as a member of the research faculty of the
Institute.
Anne’s first job was as a department manager in
J.W. Robinson’s over on Colorado Blvd
Both of our daughters are native Pasadenaes...
both being born in Huntington Memorial Hospital
(although they are spending this New Years
holding down the fort in Michigan--and providing
strong support for the Michigan basketball
team is playing at this moment in Ann Arbor
When we left the warmth of the Southland for
Michigan some 20 years ago, we always
key that we would return some day...
...but we suspect it would be to visit Caltech
...not to lead troops into battle over in the
Arroyo Seco on New Year’s Day.
In fact, in all my years as a student at Caltech, the closest
I ever got to the Rose Bowl was peering over the crowd
along Colorado Boulevard at the Rose Parade.
But, thanks to Michigan, we now have many opportunities
to return to Pasadena.
In fact, this is our fourth trip back this year...
...two Rose Bowls, one UCLA game
...and one Caltech commencement address!

A Heady Experience
I must confess that it has been quite a heady experience
for an ex-Yale football player and Caltech graduate
to be President of a university with Michigan’s
tradition of excellence in intercollegiate athletics...
In the past year and a half we’ve had the opportunity
to experience...
...two Big Ten football championships...
...two Rose Bowls
...an NCAA basketball championship
Ah, must be the Caltech connection...
...since Yale’s prowess on the field has not
been overwhelming in recent years...

A Conspiracy Theory
In fact, Caltech has been intimately involved in the Rose Bowl--sometimes to the dismay of the Tournament of Roses committee, I suspect.

One of the more interesting traditions of the Rose Bowl has been the annual Caltech prank...

Each year, Caltech students try to outdo themselves...

...Rearranging the University of Washington card section so that it flashed a giant "Caltech"

...Or taking over control of the scoreboard with a microprocessor and remote transmitter... designed to give the score of the MIT-Caltech game!

Of course, not all of the pranks were so successful...

...When we were out two years ago, your prank was prematurely foiled when a maintenance worker's walkie-talkie triggered a receiver hidden in the goal posts that released rocket streamers and flags...

...And this past year, a student focused a Fresnel lens on the Rose Bowl from up in the mountains, leading the police to think we were under laser attack.

Hence, with less than 48 hours left before kickoff, I suspect that there are many among you waiting with a sense of dread to see what Caltech students will attempt this year...

You know, I heard a very sinister rumor severa days ago...

As all of you know, a couple of weeks ago the Big Ten and Penn State announced a proposal for marriage... in which we would all see if we could work out the details of Penn State joining the Conference as the 11th member.

Now, as my colleague, President Nils Hasselmo of Minnesota notes from his Scandinavia roots, "Big Ten" in Icelandic means ll.

But, of course, "ll" is a rather awkward number for athletic conferences.

Hence the conspiracy theory floating around these days is that the Big Ten presidents actually have another shoe to drop--perhaps adding yet a 12th member to the Conference.

Let's see now...we have already suggested that Nittany lion would fit in nicely to our existing managery of wolverines, badgers, golphers, wildcats, and such.

Perhaps what we really need now is a beaver!!!

After all, what college football team has played the most games in the Rose Bowl -- against great powers such as Laverne Junior College Junior Varsity---and MIT...

A special comment about Bo:

Of course, this is also a very special occasion since it will be Bo’s last Rose Bowl as coach of the Michigan Wolverines.

I know Bo's decision to pass on the reigns as Michigan football coach at this point was not an easy one. I can tell you that it is not an easy one for me--for any of us--to accept, either.

But I also know that he has approached this decision with the same of integrity, class, courage, and loyalty that characterizes his entire career at the University.

Bo is retiring at the top of his form,
widely acknowledged to be the top intercollegiate football coach in America. But Bo is more than just a winning coach, though he is that. In his years at Michigan, Bo has come to symbolize the integrity, pride, dedication to excellence, sacrifice for others, and leadership that characterize the best traditions of intercollegiate athletics. While Bo insists that he does not want this game viewed as a massive retirement party... It is also clear that Bo Schembechler has had an impact on the Rose Bowl, just as he has had on sports in America. Hence, regardless of its outcome, the 1990 Rose Bowl will have a special significance for the University of Michigan... as I suspect it will for the great tradition of the Rose Bowl itself. We all owe Bo Schembechler a great debt of gratitude.

And we look forward with eager anticipation to New Year's Day in Pasadena... with lots on the line... A chance to make history... not only a chance for the big double... two Rose Bowl victories back to back... not only a shot at the national title... if Notre Dame and Alabama can do their part... but beyond that... a chance to become the first--and probably last--Big Ten team to win three games in the Rose Bowl in one year... Last January 2nd against USC... In September against UCLA... And this January 1st against USC (get it...) Heck, we've played so many games in the Rose Bowl this year it should feel like our home turf! So whether it is with the spirit of “GO BLUE”... or “GLUE BO”... or just “GO FOR IT”...

We look forward with eager anticipation to New Year's Day... to a meeting between two of the greatest college football programs in America... USC and Michigan... in the "Grandaddy of them All"... the 76th Annual Rose Bowl.

Marching Band Rehearsal: December 31, 1989
Introduction
As Casey Stengel said, "It seems like deja vu... all over again." Here we are, back in southern California... getting ready to play USC in the Rose Bowl. This has been an incredible season... Of course we all remember that frustrating start in the rain against Notre Dame But then that incredible come-back against UCLA out in Pasadena (I want you to know that UCLA stuck the Michigan delegation in the far end zone... ...and while we couldn't really see much of the drive that Elvis was engineering...
we had a great shot of J. D. Carlson’s field goal that won the game.)
This team then marched through an obstacle course of one big game after another...
...knowing that it had to win each one in order to repeat as Big Ten Champion
...facing the toughest teams in the Big Ten on the road...
...Michigan State
...Iowa
...Illinois
...uniting as a true team to overcome injuries that would have decimated and demoralized most teams...
...and, in this past weekend, beating a fired-up Ohio State team in one of the most physical games I’ve ever seen.
If ever a team truly deserved to be Big Ten Champion it was this team...
And if ever a Michigan team had what it takes to make history, it is this team!

Michigan Memories:
You know, thus far in 1989 Michigan athletics has created some truly great memories...
...Leroy Hoard’s breakaway run late in the 4th quarter that sealed the come-from behind victory against USC in last year’s Rose Bowl
...Rumeal Robinson stepping to the line with 3 seconds left in overtime and canning those free throws to win the NCAA championship
...The Cinderella story of Steve Fisher
It was an incredible year...in fact, UM finished 2nd in the nation in performance in all sports.
Guess who finished #1: UCLA
Well, we got even this fall...
...that incredible onside kick against UCLA and then J. D. Carlson’s last second field goal that started Michigan on its string of victories
...those heartstopping victories against Michigan State, Iowa, Illinois, and finally, Ohio State that won the Big Ten Championship
...and...while we were resting up for the Rose Bowl...the basketball team coming back on board with those incredible victories over Duke and Seton Hall...
...and, of course, the bombshell that Bo dropped a couple of weeks ago when he announced that this Rose Bowl would be his last game as coach at Michigan...
...the retirement of the greatest coach in America!

Role of the Michigan Marching Band
Of course, the Wolverines are only one of many great Michigan traditions.
There is another just as distinguished...and requiring just as much talent, dedication, and commitment...
The University of Michigan Marching Band... long known as the finest college marching band in the nation.
Indeed, it was Michigan that essentially invented the college marching band...
...and through leaders such as
...William Revelli
...George Cavendar
...and now Jerry Luchenbach
...have provided the standard against which all other bands are measured.

A word, then, to the members of the Band, to the cheerleaders, and to all of those other students who participate as part of the Michigan tradition...

While much of the national attention is on our varsity teams, it is clear that you have contributed just as much in the way of time, effort, and talent to building and sustaining the Michigan tradition.

Indeed, I would venture to say that there are probably as many folks who come to Michigan Stadium to see the Band as to see the Team.

Quite frankly, there is nothing quite like the thrill that runs through the crowd when you high-step onto the field just before kickoff.

Being a member of the Band or the Cheerleaders is not easy....

We understand the dedication and commitment required to balance the demands of inter-collegiate athletics with the demands of a Michigan education.

A Michigan education is challenging enough, without the additional pressures of participation in the nation's leading athletic programs.

But, I suspect that later in life most of our students look back upon their experience at Michigan as providing an extraordinary education, in the most compete sense of the word.

The experiences encountered in participation provide our students with marvelous opportunities to develop qualities so important later in life: dedication, commitment, integrity, leadership.

If, indeed, the purpose of a college education is to learn the art of life...then it is clear that your experiences in the Band have given you a far richer experience that your classroom activities alone.

The Importance of Excellence

Further, your dedication, talent, and ability have great impact on this University.

The key to our University--your University--is its determination to achieve excellence--indeed, leadership--in academics, in teaching and research.

Michigan has always been the flagship of public higher education in America.

UM is a very, very special place.

It is one of only a handful of universities that can truly change not only this nation, but indeed, the world.

It was Michigan that, over a century ago, invented the university that has served America so well.

And we believe it should be Michigan, once again, that now re-invents a new type of university capable of serving an America of the 21st Century.

Leadership and excellence...
...those are Michigan's heritage
...and these are Michigan's destiny...

And what makes all of this possible is you--the
army of maize and blue alumni, 350,000 strong.

Today, just before the Michigan Wolverines take the field,
I want to take this opportunity to ask you a favor.

Because it is your help and support which has
made Michigan great.

Today, more than ever, we need
...your support
...your commitment
...your involvement
...and, most of all, your loyalty.

We’re proud of you as our alumni
...we’re proud of our teams
...but most of all, we’re proud of our university!

And now on to the Rose Bowl...
A chance to make history
...not only a chance for the big double...
...two Rose Bowl victories back to back
...not only a shot at the national title
...if Notre Dame and Alabama can do their part
...but beyond that...a chance to become the
first--and probably last--Big Ten team
to win three games in the Rose Bowl in
one year
...Last January 2nd against USC
...In September against UCLA
...And this January 1st against USC
(get it...)

Heck, we’ve played so many games
in the Rose Bowl this year it should feel
like our home turf!

Now let’s go get ‘em...
...and let’s GO-BLUE!!!

Reception Remarks: December 31, 1989

Introduction
Delighted to see this turnout...
Can already feel the excitement beginning to build...

Less than 24 hours to go...
before Michigan is centerstage in the premier event
in America sports...the Rose Bowl.

As Casey Stengel said,
“it seems like deja vu...all over again.”

Here we are back in Pasadena once again...
...scheduled to face USC in the Rose Bowl
on New Year’s Day.

And it feels great!!!

Last January 2nd, President Zumberge and I met in
the locker room tunnel beneath the Rose Bowl
and made a pact...we would return for a rematch
in 1990.

Ah, it just goes to show you
how naive college presidents are...

But thanks to Bo Schembechler, Larry Smith,
and their teams, we both managed to make it back...
...although it wasn’t easy...

But we both managed to make it back...
and it feels great to be back

The Rose Bowl is one of those
great Michigan traditions...
Somehow, Michigan and Roses just seem to go well together.

**Yet whether it be football...or education**

...or research...or service, it is indeed the case that a university achieves its greatness through its people...through their talents and abilities...through their involvement and commitment.

**Of course the Michigan family**

goes far beyond our campus...to include our alumni and friends throughout the nation...indeed, throughout the world.

**Let me welcome you then to this series of kickoff events**

for the 1989 Rose Bowl...

...let me wish you the best for the New Year...

...and let us all look forward to a big MEECHIGAN victory against USC on Monday!!!

**Introduction**

Michigan has a remarkable ability to touch our lives...

In those short years that each of us spent on this campus during our education, we become a member of the Michigan family for the rest of our lives...

And Ann Arbor becomes forever our home...at least in our hearts...

**Traditional Images of Michigan**

But just what is this institution, this force that has had such an impact on our lives?

When we hear the words "The University of Michigan",

We think of those traditional images of any college...

- Great faculty challenging and exciting students in the classroom..
- Students studying in our many libraries
- Scientists toiling away late in the evenings in our laboratories....stiving to understand the universe
- Scholars pouring over ancient manuscripts in our collections of antiquity

But there are some very special images of Michigan

**Ann Arbor on a Saturday afternoon in the fall...**

afternoons in the fall as 105,000 fans cram into Michigan stadium to watch the Wolverines...

**Or perhaps the Michigan of the Big Chill...**

The tradition of student involvement helping to awaken the conscience of a nation...

**There is Michigan of the Arts**

Schools of Music and Art
University Musical Society

...or the scores of spectacular student productions, plays, concerts, dances, operas, and, of course demonstrations and protests, that have enlivened this campus over the past year.

**There is also the caring Michigan as seen by the over 750,000 patients a year who are treated by the UM Medical Center,**

**Or the Michigan as Silicon Valley East, working**

closely with Michigan industry and government to build the high-tech infrastructure to create new companies and new jobs to strengthen and diversity our existing industrial base...
Or the Michigan which attracts to our state almost a quarter of a billion dollars of federal R&D each year...not to mention many of the world's leading scientists and engineers

Or the Michigan of the “cutting edge”, which conducts the research that changes our lives...as evidenced, for example, by announcement earlier this month that a Michigan team had identified and cloned the gene responsible for cystic fibrosis, thereby opening up the possibility of saving thousands of lives every year.

Or Michigan as the University of the World...Long reknown as a truly international center of learning...

Or our alumni throughout the world...

Or the Michigan of outer space...

...Apollo 15...the Michigan mission to the moon...

...which not only established the first UM Club in space...

...but named a crater after Michigan on the moon.

Or Michigan as the unifying force in our families...

Camp Michigania

And, of course, there is the Michigan as the educator, attempting to provide, in the worlds of one of our first presidents "an uncommon education for the common man" an education as good as any available in the world for all citizens, regardless of race, creed, and socioeconomic background.

to over 340,000 alumni...

...25,000 in California alone!!!

In fact, perhaps the best way to think of a university is to recognize that our primary role is "to invent the future"...through the knowledge discovered on our campuses...

...and the graduates we educate that can carry forth this knowledge and apply it to society.

What is Michigan?

The prototype, the flagship, of the large, comprehensive, public research university which has served America so well in the 20th Century

With a serious commitment to quality ranked among the top 10 in virtually everything it does (not just football and basketball)

Unusual breadth, rich diversity of academic disciplines, professional schools, social and cultural activities......our intellectual pluralism...

Unusual activism of students and faculty liberal spirit, progressive vision

The embodiment of the hopes and dreams, commitment and stewardship of eight generations of Michigan alumni!

Challenges before America

In the knowledge-intensive future that is our destiny it seems clear that education in general...higher education in particular...and the research university most specifically are rapidly becoming the key ingredients determining the strength, prosperity, and social-well being of our nation.

Just think of the challenges which cry out for attention

• the plight of our cities,
  the development of an underclass
polarization of American society
• greenhouse effect and global change
• international competition
  Pacific Rim or Europe 1992
• health care: cancer, heart disease, AIDS
• new frontiers: outer space
  or spaceship Earth

But the greatest need of all is for leadership
and this is the University of Michigan’s
great contribution to America...
...through its teaching, research, and service
...through its graduates and their achievements

Indeed, leadership is both
our heritage
and our destiny!

After all, in a very real sense, it was our University
that developed the paradigm of the public university
capable of responding to the needs of a rapidly
changing America of the 19th century...
as American expanded to the frontier...
as it evolved through the industrial revolution...
as it absorbed wave after wave of immigrants
a paradigm that still dominates higher education today.
In a sense, we have been throughout our history the
flagship of public higher education in America.

Perhaps it is time that we once again
played that role...
re-inventing the nature of the university once again...
a university capable of educating the citizens
and serving the society of not the 20th,
but rather the 21st Century.

Role of Alumni
And, of course, this is where you come in!
For a university achieves leadership...greatness...
...through its people...
...through their talents and abilities,
...through their involvement and commitment.

The Michigan family extends far beyond those
on our campus for the moment, our students, faculty, and staff
It includes that army of maize and blue,
our 340,000 alumni, one of every thousand Americans!

Indeed, you have been...
...and will continue to be even more...
...the most critical factor in achieving and sustaining
the greatness of your University.

For that reason, this afternoon I would like
to take this opportunity to issue a request...
..."a call to arms"
to activate and energize you as our
alumni and friends

A Call to Arms
We call for your
• your commitment
• your involvement
• and, most of all, your loyalty
to your university, the University of Michigan.

A call for help...
1) Of course we need your financial support
which provides our capacity of excellence
--while it provides you with an
opportunity to have great impact
not just on your university, but through your university, on this nation and the world.

2) We also seek your influence
   Michigan produces leaders...
   and many of you are in positions of influence in the public or private sector and capable of helping your university

3) Your help in telling the Michigan story to the nation
   We are among the most visible universities in America
   (CBS Morning News, Steve Fisher, activism)
   ...let your Michigan pride show a bit!

4) Help us make new friends and enlist new supporters!

5) And most of all, become involved...
   ...providing to our students a sense of the potential of a Michigan education
   ...providing to our faculty and staff encouragement and support

   In a very real sense, you as alumni and friends
   play the key role in passing the torch...
   in passing from one generation to the next
   the Michigan traditions of excellence and leadership which we all cherish so deeply

Concluding Remarks

   You know, Michigan is really a very special place....
   It is one of only a handful of universities capable of truly changing not only higher education, but the nation and the world.

   Let me call on you to demonstrate yet again that extraordinary sense of loyalty and pride in your University that has been our key source of strength...

   Let me call on you to show that “Go-Blue” spirit that is the key to our heritage and our destiny.

And now on to the Rose Bowl...

   A chance to make history
   ...not only a chance for the big double...
      ...two Rose Bowl victories back to back
   ...
   ...
   ...
   ...
   ...
   ...

   Let’s go for it!
   ...

Pep Rally: December 31, 1980

Introduction

Can already feel the excitement beginning to build...
Less than 24 hours before Michigan will be centerstage in the greatest tradition of college football...the Rose Bowl.
We in the University take enormous pride in what the Michigan Football Team has accomplished...and we take great pride in its players and coaches.
We look forward with eagerness and anticipation to tomorrow.
But, really, now, what could be be more natural than Michigan in the Rose Bowl...

Michigan and Roses go quite well together!

**Introduction**

As Casey Stengel said,  
“It seems like deja vu...all over again.”

Here we are, back in southern California...  
...getting ready to play USC in the Rose Bowl.

This has been an incredible season...

Of course, our road back to the Rose Bowl got off to a rocky start in September—or, should I say, a “rocket” start, as Rocket Ismail ran back two kickoffs against Michigan in our first game against Notre Dame (unfortunately, USC also fell victim to the luck of the Irish later in the fall)

But then that incredible come-back against UCLA out in Pasadena  
(I want you to know that UCLA stuck the Michigan delegation in the far end zone...  
...and while we couldn’t really see much of the drive that Elvis was engineering...  
we had a great shot of J. D. Carlson’s field goal that won the game.)

This team then marched through an obstacle course of one big game after another...  
...knowing that it had to win each one in order to repeat as Big Ten Champion  
...facing the toughest teams in the Big Ten on the road...  
...Michigan State  
...Iowa  
...Illinois  
...uniting as a true team to overcome injuries that would have decimate and demoralized most teams...  
...and, in this past weekend, beating a fired-up Ohio State team in one of the most physical games I’ve ever seen.

If ever a team truly deserved to be Big Ten Champion it was this team...

And if ever a Michigan team had what it takes to make history, it is this team!

**The Importance of Michigan**

Of course, the Wolverines are only one of many great Michigan traditions.

The key to our University--your University--is its determination to achieve excellence--indeed, leadership--in academics, in teaching and research.

Michigan has always been the flagship of public higher education in America.

UM isa very, very special place. It is one of only a handful of universities that can truly change not only this nation, but indeed, the world.

It was Michigan that, over a century ago, invented the university that has served America so well.

And we believe it should be Michigan, once again, that now re-invents a new type of university capable of serving an America of the 21st Century.

Leadership and excellence...  
...those are Michigan’s heritage
...and these are Michigan's destiny...

Your Commitment
Today, just before the Michigan Wolverines take the field, I want to take this opportunity to ask you a favor. And what makes all of this possible is you—the army of maize and blue alumni, 350,000 strong. Because it is your help and support which has made Michigan great. Today, more than ever, we need ...your support ...your commitment ...your involvement ...and, most of all, your loyalty. We’re proud of you as our alumni ...we’re proud of our teams ...but most of all, we’re proud of our university!

And now on to the Rose Bowl... A chance to make history ...not only a chance for the big double... ...two Rose Bowl victories back to back ...not only a shot at the national title ...if Notre Dame and Alabama can do their part ...but beyond that...a chance to become the first--and probably last--Big Ten team to win three games in the Rose Bowl in one year ...Last January 2nd against USC ...In September against UCLA ...And this January 1st against USC (get it...)

Heck, we’ve played so many games in the Rose Bowl this year it should feel like our home turf!

Now let’s go get ‘em... ...and let’s GO-BLUE!!!

Pre-Game Pep Rally: January 1, 1990
Introduction
As Casey Stengel said, “It seems like deja vu...all over again.”
Here we are, back in southern California... ...getting ready to play USC in the Rose Bowl.

This has been an incredible season...
Of course, our road back to the Rose Bowl got off to a rocky start in September--or, should I say, a “rocket” start, as Rocket Ismail ran back two kickoffs against Michigan in our first game against Notre Dame (unfortunately, USC also fell victim to the luck of the Irish later in the fall)

It took a trip to Pasadena to turn things around... with that extraordinary last second victory over UCLA this past September.
(I found the headlines in one of your local papers the next day rather amusing: UCLA football team UCLA Football suffers the ultimate humiliation... ...being upset by a basketball school!!!!)

This team then marched through an obstacle course of one big game after another... ...knowing that it had to win each one in order to repeat as Big Ten Champion ...facing the toughest teams in the Big Ten on the road...
...Michigan State  
...Iowa  
...Illinois  
...uniting as a true team to overcome  
   injuries that would have decimate and  
   demoralized most teams...  
...and, in this past weekend, beating a  
   fired-up Ohio State team in one of  
   the most physical games I've ever seen.  
If ever a team truly deserved to be Big Ten Champion  
   it was this team...  
And if ever a Michigan team had what it takes to  
   make history, it is this team!  

Michigan Memories:  
   You know, thus far in 1989 Michigan athletics has created  
   some truly great memories...  
   ...Leroy Hoard's breakaway run late in the 4th  
      quarter that sealed the come-from behind victory  
      against USC in last year's Rose Bowl  
   ...Rumeal Robinson stepping to the line with 3 seconds  
      left in overtime and canning those free throws  
      to win the NCAA championship  
   ...The Cinderella story of Steve Fisher  
   It was an incredible year...in fact, UM finished 2nd  
      in the nation in performance in all sports.  
   Guess who finished #1:  UCLA  
   Well, we got even this fall...  
   ...that incredible onside kick against UCLA and then  
      J. D. Carlson's last second field goal that  
      started Michigan on its string of victories  
   ...those heartstopping victories against Michigan State,  
      Iowa, Illinois, and finally, Ohio State that won  
      the Big Ten Championship  
   ...and...while we were resting up for the Rose Bowl...  
   ...the basketball team coming back on board  
      with those incredible victories over Duke and  
      Seton Hall...  
   ...and, of course, the bombshell that Bo dropped  
      a couple of weeks ago when he announced that  
      this Rose Bowl would be his last game as coach  
      at Michigan...  
   ...the retirement of the greatest coach in America!  

Of course, the Wolverines are only one of many great  
Michigan traditions.  

The key to our University--your University--is its  
   determination to achieve excellence--indeed,  
   leadership--in academics, in teaching and research.  

Michigan has always been the flagship of public higher  
   education in America.  

UM is a very, very special place.  
It is one of only a handful of universities that can truly  
   change not only this nation, but indeed, the  
   world.  

It was Michigan that, over a century ago, invented  
   the university that has served America so well.  

And we believe it should be Michigan, once again,  
   that now re-invents a new type of university  
   capable of serving an America of the 21st Century.  

Leadership and excellence...  
   ...those are Michigan's heritage  
   ...and these are Michigan's destiny...
And what makes all of this possible is you—the army of maize and blue alumni, 350,000 strong.

Today, just before the Michigan Wolverines take the field, I want to take this opportunity to ask you a favor. Because it is your help and support which has made Michigan great.

Today, more than ever, we need
...your support
...your commitment
...your involvement
...and, most of all, your loyalty.

We’re proud of you as our alumni
...we’re proud of our teams
...but most of all, we’re proud of our university!

And now on to the Rose Bowl...
A chance to make history
...not only a chance for the big double...
...two Rose Bowl victories back to back
...not only a shot at the national title
...if Notre Dame and Alabama can do their part
...but beyond that...a chance to become the first—and probably last—Big Ten team to win three games in the Rose Bowl in one year
...Last January 2nd against USC
...In September against UCLA
...And today, January 1 against USC
...get it...

Now let's go get 'em...
...and let's GO-BLUE!!!

WJR Halftime Talk: January 1, 1990
Comment on game
Bo's status
Penn State