Activity Summary (1989-90)
Overarching Themes
Key Themes
The University of the 21st Century
Themes of the Future
Pluralism and Diversity
Internationalization of America
The Age of Knowledge
UM Challenges
The Challenge of Change
The Commitment to Excellence
The Importance of Fundamental Values
A Sense of Community
Major Talks
The People
Executive Officers
Provost: Gil Whitaker
VP-Research: ???
VP-Students: Mary Ann Swain (Interim)
VP-Community: Henry Johnson (New position)
Key Senior Leadership
Dean-Rack & VPr-AA: John D'Arms (Reappointment)
Athletic Director: Jack Weidenbach (Interim)
Dean-Pharmacy: Ara Paul (Reappointment)
Dean-Engineering: Peter Banks
Dean-Medicine: Search initiated
Dean-Natural Resources: Search initiated
Dean-Social Work: Search initiated
Key President's Staff
Senior Asst to Pres: Connie Cook
Dir of Ext Op (RLK): Lisa Baker (New position)
Office Staff: Barbara Johnson, Patrina Wilson
The Teams
Leadership Groups
Executive Officers (ongoing)
Executive Committee (ongoing)
President's Cabinet (ongoing)
Strategic Groups
Kellogg Team (Strategic Planning Team)
State Strategy Team
Change Group (Michigan Mandate)
State Outreach Group
Regents
Strategic Forums
Resources
Medical Center
Investment Strategy
Communication Linkages
JJD Monthly Reports (and phone contacts)
Thursday luncheons
Thursday evening Regent/EO dinners
Special Task Forces
Costs of Higher Education (Final Report)
Campus Safety (Final Report)
University Events (Final Report)
Student and Faculty Housing (Interim Report)
Faculty Recruit/Reten/Retire (in progress)
Minority Retention (in progress)
Quality of Student Life (in progress)
Standing Bodies
Academic Policy Group
Medical Center EO Group
Federal Relations Strategy Group
EO/SACUA/Deans/Student Leadership Retreats
External Groups
President's Advisory Council
Investment Advisory Council
Michigan Business-Higher Ed Roundtable

Resource Issues
General Portfolio
State Appropriation: +5.0%
Tuition Revenue: +6.5% R-UG/+9.0% NR or Grad
Federal Support: +7.0%
Private Gifts: +14.7%
Endowment Earnings: +17.1%

Assets
Endowment Value: $480 M
UIPDI: $26 M (10% of State Appropriation)
Bond Ratings: UM: AAA-, UMH: AA+

Major Strategic Efforts
State Appropriations Strategy (Tuition Action)
State Capital Outlay Strategy
Investment Strategy
Capital Campaign Strategy
Federal Relations Strategy
Facilities
E. H. Kraus Renovation (Completed)
Sports Services Building (Completed)
Nursing Renovation (Completed)
West Engineering
Physics Renovation (Completed)
SILS Renovation (Completed)
Ingalls Mall--Phase II & III (Completed)
Child & Material Health Care Center (Completed)
UGLI Renovation (Completed)
Central Campus Classroom Renovation (ongoing)
North Campus Community Center (underway)
Hospital Child Care Center (underway)
Aerospace Laboratory (underway)
Pharmacy Addition (underway)
East Engineering (preliminary drawings)
ITIC (preliminary drawings)
Physics Wing (schematics)
Social Work (preliminary drawings)
MSRB III (schematics)

Major Internal Actions
The Michigan Mandate
International Activities
Age of Knowledge Efforts
Cost of Higher Education Task Force
Campus Climate Issues
Major External Actions
State Relations
Formation of Advisory Group
(Teeter, Milliken, Owen, Vanderlaan)
Presidents' Council State Outreach Strategy
UM Capital Outlay Strategy
UM 6.5% Tuition Increase Announcement
(agreement with Governor)
Sederburg Decision to Step Down
Possible positioning of Schwartz or Pollack
Alumni Political Action Network
Michigan Business-Higher Ed Roundtable
Cultivation of key constituency groups
Governor's Team
Senate Leadership
Black Caucus
Keith Molin as AVP-State Relations
Lisa Baker as Director of Operations
JJD as Chair of Presidents' Council
Federal Relations
Linkages with Michigan Congressional Delegation
Riegel, Levin
Dingle, Traxler, Purcell, Ford
Formation Michigan Washington Team
Butts, Gobstein, Bossard, Heebink
Opening of UM Washington Office
CIESIN Initiative (> $8 M/y)
Veterans Hospital Project (> $100 M)
JJD Roles
White House Nomination to 2nd NSB Term
Nomination to Manufacturing Forum
Chair of NASULGC Federal Relations Council
Media Relations--Public Relations
Walt Harrison Plan
Ann Arbor News
Statewide Media
JJD Editorial Visits
JJD TV Visits
Preparation of University Service Brochure
Community Relations
VP for Community Affairs: Henry Johnson
Ann Arbor
Town-Gown Meetings
Campus Police Decision
Detroit
Decision on Rackham Building
JJD Visits
City Leadership
Community Groups
Churches
Flint
GEAR meetings
Larry Crockett appointment
JJD Community Visits
UMF Master Plan
Alumni Relations
Strategic Meetings
UMAA Executive Board
Campaign Advisory Committee
Political Action Network
JJD Visits
Detroit
Los Angeles
Washington
New York
Chicago
San Francisco
Development
Gift Activity
Gifts received: $83 M (+18%)
Gifts and Pledges: $103 M (+18%)
Campaign
President's Advisory Council (2 meetings)
Decision to move ahead
Recruitment of Leadership Team
Determining Financing Scheme
Initial Meetings
Networking
Presidents' Council
Continuation of joint strategy
JJD assumes role of chair
Michigan Business-Higher Ed Roundtable
Initial meeting in May
Initial focus: K-12/higher ed interface
Other Issues
Intercollegiate Athletics
Bo's Retirement
Jack Weidenback and Interim AD
Baseball Investigation
Center of Champions completed
Big Ten Expansion (Penn State)
Conference of Conferences Reform Effort
Major Special Events of Year
Major Challenges, Opportunities, Issues in Year Ahead
Major Events of the Year
Discovery of Cystic Fibrosis Gene
EDUCOM Conference
AAU Presidents' Conference
Michigan Presidents' Forums
Saginaw
Grand Rapids
Detroit
Marquette
Lansing
Big Ten Football Championship and Rose Bowl
New Spring Commencement Format
Discovery of Neurofibromatosis Gene
Michigan Winning Solar Car Race
MacCarthur Prizes to Sherry Ortner, Rebecca Scott